

**OKANAGAN-SIMILKAMEEN REGIONAL HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING**

OKANAGAN-
SIMILKAMEEN

REGIONAL HOSPITAL
DISTRICT

REGULAR AGENDA

Thursday, January 23, 2025

10:30 am

Pages

A. ADOPTION OF AGENDA

(Unweighted Corporate Vote - Simple Majority)

RECOMMENDATION

That the Agenda for the Okanagan-Similkameen Regional Hospital Board Meeting of January 23, 2025 be adopted.

B. MINUTES

3

(Unweighted Corporate Vote - Simple Majority)

RECOMMENDATION

THAT the November 21, 2024 Minutes of the Okanagan-Similkameen Regional Hospital District Board be adopted.

C. DELEGATIONS

C.1 Interior Health

Dan Goughnour, Corporate Director Business Operations South, Madeleine Csillag-Wong, Executive Director for Clinical Operations, will provide the Board with an update.

D. Okanagan-Similkameen Regional Hospital Board 2025-2029 Five Year Financial Plan Bylaw No. 172, 2025

5

(Weighted Corporate Vote - Majority)

RECOMMENDATION

THAT Bylaw No. 172, 2025, being a bylaw of the Okanagan-Similkameen Regional Hospital District to adopt the 2025-2029 Five Year Financial Plan, be read a first and second time; and

THAT the Board of the Okanagan-Similkameen Hospital District only authorize to pay 30% of the requested capital project costs to the Interior Health Authority.

E. ADJOURNMENT
RECOMMENDATION
THAT the meeting adjourn.

REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN HOSPITAL DISTRICT

BOARD of DIRECTORS MEETING

Thursday, November 21, 2024

RDOS Boardroom

101 Martin Street, Penticton, BC V2A 5J9



MEMBERS PRESENT: Chair M. Johansen, Town of Oliver
Director R. Barkwill, Summerland
Director J. Bloomfield, City of Penticton
Director G. Bush, Electoral Area "B"
Director S. Coyne, Town of Princeton
Director A. Fedrigo, Electoral Area "E"
Director R. Graham, City of Penticton
Director I. Gilbert, City of Penticton
Director D. Holmes, District of Summerland
Director R. Knodel, Electoral Area "C"
Director H. Konanz, City of Penticton
Director S. Monteith, Electoral Area "I"
Director M. Pendergraft, Electoral Area "A"
Director M. Taylor, Electoral Area "D"
Director J. Wiebe, Village of Keremeos
Alt. Director C. Stringfellow, Electoral Area "H"

MEMBERS ABSENT: Vice-Chair T. Roberts, Electoral Area "G"
Director B. Coyne, Electoral Area "H"
Director R. Gettens, Electoral Area "F"
Director S. McKortoff, Town of Osoyoos
Director C. Watt, City of Penticton

STAFF PRESENT: J. Zaffino, CAO
N. Evans-MacEwan, CFO
C. Malden, Corporate Officer
N. Sime, Legislative Service Clerk

The meeting was called to order at 1:02 pm.

A. ADOPTION OF AGENDA

(Unweighted Corporate Vote - Simple Majority)

MOVED and SECONDED

That the Agenda for the Okanagan-Similkameen Regional Hospital Board Meeting of November 21, 2024 be adopted.

CARRIED

B. MINUTES

(Unweighted Corporate Vote - Simple Majority)

MOVED and SECONDED

THAT the November 7, 2024 Minutes of the Okanagan-Similkameen Regional Hospital District Board be adopted.

CARRIED

C. CLOSED SESSION

(Unweighted Corporate Vote - Simple Majority)

The meeting closed to the public at 1:03 pm and reopened to the public at 2:15 pm.

MOVED and SECONDED

THAT in accordance with Section 90(2)(b) of the *Community Charter*, the Board close the meeting to the public on the basis of the consideration of information received and held in confidence relating to negotiations between the municipality and a provincial government or the federal government or both, or between a provincial government or the federal government or both and a third party.

CARRIED

E. ADJOURNMENT

MOVED and SECONDED

THAT the meeting adjourn at 2:16 pm.

CARRIED

M. Johansen, Chair

C. Malden, Corporate Officer

ADMINISTRATIVE REPORT

TO: Okanagan-Similkameen Regional Hospital Board

FROM: J. Zaffino, Chief Administrative Officer

DATE: January 23, 2025

RE: Okanagan-Similkameen Regional Hospital District 2025-2029 Five Year Financial Plan
Bylaw No. 172, 2025

Administrative Recommendation:

THAT Bylaw No. 172, 2025, being a bylaw of the Okanagan-Similkameen Regional Hospital District to adopt the 2025-2029 Five Year Financial Plan, be read a first and second time; and

THAT the Board of the Okanagan-Similkameen Hospital District only authorize to pay 30% of the requested capital project costs to the Interior Health Authority.

Reference:

- Bylaw No.172 (including Schedule A)
- Interior Health 2025 Capital Funding Request Letter
- Alternative 1 & 2

Background

The Interior Health Authority presented their 2025 capital funding requests to the Board at the November 21st, 2024 meeting. The Board will need to consider several options that may affect the 2025-2029 Financial Plan.

The preferred option anticipates that requisitions will be increased to a level that supports capital funding requests for 2025, sustains debt servicing of existing long-term borrowing while building up the capital reserve balance.

Increases to future annual requisitions affecting the financial plan, such as changes to Interior Health's annual capital funding requests, interest rates, and inflation will have to be taken into account as well.

The analysis below will discuss items with the biggest impact on the 2025 Five Year Financial Plan and suggest a level of taxation considered appropriate to address those concerns.

To comply with legislation, the Board must approve & adopt the budget by March 31st.

Analysis:**IHA Capital Funding Request**

The 2025 capital funding request by IHA, detailed in the attached letter, is \$3,984,400 (2024 - \$6,146,450), representing OSRHD's share at 40% of total estimated project costs.

The current year ask was reduced by \$145,712 to \$3,838,688 to accurately reflect prior year commitments.

The cash flow for future years was estimated based on the assumption that we will continue to fund 30% of project costs presented by IHA.

Capital Reserve

The current year planning process considered the capital reserve balance and how to replenish it after some larger draws in recent years. As capital request amounts and other related costs increase year over year, it is important to have sufficient reserves in order to keep taxation amounts for our clients at affordable levels.

Debt Servicing Costs

In 2020, we took out a loan of \$68M with the Municipal Finance Authority to help finance the PRH Tower Project. The initial interest rate of 1.99% is going to be reset to approximately 4.44% in 2025 based on indicative market rates. That means that the semi-annual interest payments of \$678,409 will increase to \$1,267,712.

There are also a number of projects that have been approved for long-term borrowing in prior years totaling \$4.52M, that will have an impact on future cash flows:

- Primary Care Network projects in Keremeos (\$520,000) and Princeton (\$800,000), amortized over 15 years. Carried forward from 2023.
- Penticton Regional Hospital Relocation of Oncology Department (\$3,200,000), amortized over 20 years. Carried forward from 2022.

Recommended Five Year Financial Plan

The staff recommended 2025-2029 Five Year Financial Plan suggests the following:

- Funding paid to IHA: \$2,842,588, 30% cost share (2024 - \$4,609,838).
- Assume future level of IHA cost share will remain at 30%.
- 2025 requisition amount: \$8,032,618, an increase of \$1,032,618 or 14.75% compared to 2024 (after adjusting for the 2025 non-market change of 1.47% the net requisition increase is 13.28%).
- Estimated average residential property tax levy will increase by \$14.09 to \$138 (2024 - \$123.91).
- The estimated capital reserve ending balance in 2029 will be \$16,114,384 (2024 closing balance \$8,580,922).

Alternative 1

This scenario was calculated reducing IHA's current ask by 5% to 35% of the cost share while keeping the tax increase close to 15% or \$1,000,000, similar to the recommended financial plan. The financial impact is summarized below:

- Funding paid to IHA: \$3,340,638 (35% cost share).
- Assume future level of IHA cost share will remain at 35%.
- 2025 requisition amount: \$7,990,343, an increase of \$990,343 or 14.15% compared to 2024 (after adjusting for the 2025 non-market change of 1.47% the net requisition increase is 12.68%).
- Estimated average residential property tax levy \$137.27 (2024 - \$123.91).
- Estimated capital reserve ending balance in 2029 \$13,764,384 (2024 closing balance \$8,580,922).

Alternative 2

This scenario was calculated using the full 40% cost share for IHA's capital projects while keeping the tax increase close to 15% or \$1,000,000, similar to the recommended financial plan. The financial impact is summarized below:

- Funding paid to IHA: \$3,838,688 (2024 - \$6,146,450).
- Assume future level of IHA cost share will remain at 40%.
- 2025 requisition amount: \$7,998,068, an increase of \$998,068 or 14.26% compared to 2024 (after adjusting for the 2025 non-market change of 1.47% the net requisition increase is 12.79%).
- Estimated average residential property tax levy \$137.40 (2024 - \$123.91).
- Estimated capital reserve ending balance in 2029 \$12,364,384 (2024 closing balance \$8,580,922).

Alternatives:Alternative 1

THAT Bylaw No. 172, 2025, being a bylaw of the Okanagan-Similkameen Regional Hospital District to adopt the 2025-2029 Five Year Financial Plan, be read a first and second time; and

THAT the Board of the Okanagan-Similkameen Hospital District only authorize to pay 35% of capital project costs requested to the Interior Health Authority.

Alternative 2

THAT Bylaw No. 172, 2025, being a bylaw of the Okanagan-Similkameen Regional Hospital District to adopt the 2025-2029 Five Year Financial Plan, be read a first and second time; and

THAT the Board of the Okanagan-Similkameen Hospital District only authorize to pay 40% of capital project costs requested to the Interior Health Authority.

Respectfully submitted:

“Katharina Ernst”

K. Ernst, Manager of Financial Operations

OKANAGAN-SIMILKAMEEN REGIONAL HOSPITAL DISTRICT

BYLAW NO. 172, 2025

A bylaw to adopt the 2025-2029 Five Year Financial Plan

WHEREAS the Board of the Okanagan-Similkameen Regional Hospital District, in open meeting assembled, enacts as follows:

1 Citation

1.1 This Bylaw shall be cited as the “Okanagan-Similkameen Regional Hospital District 2025-2029 Five Year Financial Plan Bylaw No 172, 2025”.

2 Interpretation

2.1 In this bylaw:

- (a) Schedule “A” attached hereto and forming part of this bylaw is the 2025-2029 Five Year Financial Plan for the Okanagan-Similkameen Regional Hospital District for the year ending December 31, 2025.

READ A FIRST AND SECOND TIME this ____ day of ____, 2025

READ A THIRD TIME AND ADOPTED this ____ day of ____, 2025

OSRHD Chair _____

Corporate Officer _____

OKANAGAN-SIMILKAMEEN REGIONAL HOSPITAL DISTRICT

REQUISITION SUMMARY - NOT INCLUDING ADJUSTMENTS

	<i>(2025 Completed Roll)</i>	<i>(2024 Revised Roll)</i>				
	2025	2024	\$	%	% of	% of
	REQUISITION	REQUISITION	CHANGE	Change	2025 Total	2024 Total
PENTICTON	\$3,185,913	\$2,782,619	\$403,294	14.49%	39.66%	39.75%
SUMMERLAND	1,070,077	926,839	143,238	15.45%	13.32%	13.24%
PRINCETON	207,159	177,472	29,687	16.73%	2.58%	2.54%
OLIVER	392,474	334,220	58,254	17.43%	4.89%	4.77%
OSOYOOS	695,252	577,689	117,563	20.35%	8.66%	8.25%
KEREMEOS	92,570	81,605	10,965	13.44%	1.15%	1.17%
PENTICTON INDIAN BAND	146,210	128,462	17,748	13.82%	1.82%	1.84%
ELECTORAL AREA A	250,677	218,392	32,285	14.78%	3.12%	3.12%
ELECTORAL AREA B	57,280	53,482	3,798	7.10%	0.71%	0.76%
ELECTORAL AREA C	293,824	264,021	29,803	11.29%	3.66%	3.77%
ELECTORAL AREA D	418,131	379,509	38,622	10.18%	5.21%	5.42%
ELECTORAL AREA E	331,041	285,777	45,264	15.84%	4.12%	4.08%
ELECTORAL AREA F	183,243	163,590	19,653	12.01%	2.28%	2.34%
ELECTORAL AREA G	118,455	105,526	12,929	12.25%	1.47%	1.51%
ELECTORAL AREA H	323,304	283,093	40,211	14.20%	4.02%	4.04%
ELECTORAL AREA I	267,008	237,704	29,304	12.33%	3.33%	3.40%
TOTAL	\$8,032,618	\$7,000,000	\$1,032,618	14.75%	100.00%	100.00%
% Change Before Non-Market Growth	14.75%	6.65%				
Non-Market Growth %	1.47%	1.29%				
% Change After Non-Market Growth	13.28%	5.36%				



December 16, 2024

Jim Zaffino, Chief Administrative Officer
Okanagan Similkameen Regional Hospital District
101 Martin Street
Penticton, BC V2A 5J9

Dear Mr. Zaffino:

Re: Capital Funding Request for the 2025/26 Fiscal Year

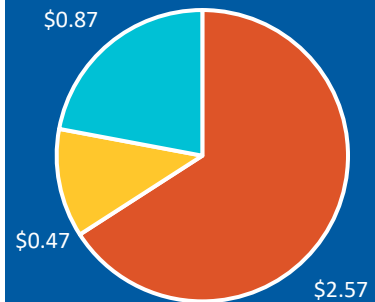
Please find enclosed our annual funding request for Interior Health's (IH) next fiscal year for your review and approval. The funding request is based on IH's 2025/26 capital budget which has been approved by our Board. The budget is developed by prioritizing identified capital needs throughout our organization with our physicians and staff within the context of the Capital Investment Strategic Framework. These planned investments are contingent on assumed funding from the Ministry of Health, the Regional Hospital Districts, and other funding partners.

The 2025/26 capital budget targets urgent and high priority items required to deliver health services to the people who live in the communities we serve. Investments in our buildings and infrastructure are required to prevent system failures, safeguard reliable access to services, and ensure safety and comfort of patients and staff. We are also seeking to upgrade or replace equipment that is at or beyond its useful life to limit service disruptions and downtimes. In addition to investments in buildings and equipment, we must also invest in digital health projects infrastructure to ensure patient information is accessible and secure and the electronic systems we use to provide care are as efficient and effective as possible.

These investments have been carefully prioritized considering the most urgent needs throughout the health region and the notional funding we have assumed will be available.

For the 2025/26 fiscal year we are requesting funding from your RHD for the following projects and equipment. Please note that all capital initiatives over \$100,000 are subject to government approval.

Funding Request by Category



Total \$3.98

\$\$ in Millions

- Construction Projects
Digital Health
Equipment

Interior Health would like to recognize and acknowledge the traditional, ancestral, and unceded territories of the Däkelh Dené, Ktunaxa, Nlaka'pamux, Secwépemc, St'át'imc, syilx, and Tšilhqot'in Nations where we live, learn, collaborate and work together.

Construction Projects over \$100,000

1. Medical Gas Outlet Replacement at Penticton Regional Hospital, Penticton

This project will replace distribution piping and medical gas outlets to approximately 70 beds. The existing medical gas outlets and distribution piping provide oxygen, vacuum, and medical air in the Central Pavilion, originally constructed in 1952, and the South Pavilion, added in 1969. The medical gas system is at the end of its useful life. The current system does not meet the Canadian Standards Association requirements and replacement parts are difficult to source due to obsolescence.

2. Valve Replacements at Penticton Regional Hospital, Penticton

Valves throughout the main pavilion require replacement due to unreliable valve isolation as valves currently fail partially open. This project will upgrade the water supply system, including providing more shut off valves at the site to isolate the impact of future leaks. Existing valves are beyond their useful lives. Valves being replaced were installed in 1969. There are two utility connections at Penticton Regional Hospital and this one valve presents us from switching back and forth between utilities for shutdowns.

3. Domestic Water Line Replacement at Sunnybank Retirement Centre, Oliver

This project will replace all domestic water lines, including hot water recirculation lines and domestic hot and cold-water lines at Sunnybank Retirement Centre in Oliver. The main hot water recirculation line has been failing for some time and periodically develops pinhole leaks that soak through the ceiling and into rooms below. This is a risk to people living within these facilities and can potentially cause major damage and mold growth. The water lines being replaced were installed in 1984.

4. Roof Top Unit 1 & 2 Replacement, Summerland Health Centre, Summerland

This project was originally approved in 2023/24 to replace end of life heating and cooling roof top units with newer and more reliable technology. Original equipment specifications have recently been determined to be insufficient for the needs of the site and a budget increase is required to install right-sized units. Your RHD approved \$80,000 on bylaw # 170 toward the original project budget of \$200,000. A budget increase of \$181,400 is required and we ask for your RHD to contribute 40% or \$72,600.

5. Building Management System Upgrade at Various Sites

The Siemens building management system (BMS) utilized by Interior Health uses Siemens Insight as the BMS to provide control and monitoring services to nine IH facilities. The version currently installed is no longer supported. This project involves a software upgrade to the centralized management system and software, currently residing within IH's data center. There is also work required at each facility. Some will require upgrades to local hardware supporting the site, while others will require hardware to be replaced. Finally, a new user interface will be provided along with vendor training. This upgrade will bring the BMS into a modern vendor supported state. Should IH not perform this upgrade, the vendor has indicated they will only be able to provide best effort support, and there is no guarantee in maintaining operations of this system if there are issues. IH may also not be able to accommodate the installation of newer, more efficient hardware, and introduces risk to patient care, as it controls the HVAC systems at nine of our care providing facilities.

Facility	Location	25/26 Budget
Penticton Regional Hospital	Penticton	\$ 115,000
Princeton General Hospital	Princeton	\$ 27,600
South Okanagan General Hospital	Oliver	\$ 27,600
Total		\$ 170,200

IH-Wide Digital Health

Efficient and effective technology is a key enabler for delivery of quality health services. IH's Digital Health Investment Plan includes high-priority projects aimed at enhancing the reliability and stability of our infrastructure and electronic systems, as well as advancing our technology to keep pace with industry-wide innovation and transformation.

A key focus of our plan is the essential and ongoing investment in upgrading our networks and technology infrastructure to ensure stability, optimization, and protection against cyber-security threats.

- Data centre servers
- Data centre storage expansion
- Phase 3 of data centre facility migration
- Network upgrades

We are committed to supporting clinical and operational requirements by implementing electronic systems for consistent workflows and enhanced patient safety.

- Electronic medical records systems (EMR) for Primary Care sites
- Standardized digital system for emergency departments

Implementation of new electronic technologies will eliminate paper-based process, improving access to more complete patient records which will ultimately improve the patient experience.

- Continued rollout of electronic surgical system
- Electronic lab requisition forms system
- Phase I electronic physician documentation system

These projects are IH-wide initiatives costing approximately \$11.1 million. The benefits are distributed equally across IH regions; therefore the cost allocation to each of IH's seven RHDs is based upon population data using the PEOPLE 2024, BC Statistics. The Okanagan Similkameen RHD's percentage ratio is approximately 11%. Claims on this project will be calculated using this percentage for the actual cost distribution.



Equipment over \$100,000

Please note that pictures shown below are for illustrative purposes only and may not depict the actual equipment to be purchased by IH, which will be established during the procurement process.

Facility Bus for McKinney Place, Oliver

The McKinney Place transport bus supports 75 long-term care clients and 51 clients from the adult day program at Sunnybank Centre to enjoy a recreation program that provides weekly sight seeing trips, monthly event excursions and seasonal outings. For many clients this provides their only opportunity to get outside the facilities. The current bus is a 2006 model that has been used extensively over the last 18 years. The bus typically does not pass its annual inspection and can be out of commission for weeks to find parts. We are seeking a replacement twelve seat bus, with a minimum capacity for three wheelchairs with wheelchair tie downs for secure and safe transport. Additionally, the bus is required to be outfitted with a wheelchair lift or ramp.



Nurse Call for McKinney Place, Oliver

This equipment will replace the existing Nurse Call system installed in 2008 to a new hardwired system which will require building renovations. The old equipment is no longer supported, and replacement parts can no longer be sourced. This replacement will ensure communication between residents and care staff can reliably continue, supporting ongoing patient and staff safety at the site.

Equipment under \$100,000 (Global Grant)

As in prior years, we are requesting global funding for equipment under \$100,000.

A financial summary of our funding requests is provided in Appendix 1. We would appreciate it if you could submit these requests to your Board for consideration. Please advise us of the meeting date when they will be discussed to enable us to have IH representatives attend and to answer questions that may arise. If the requests should receive approval, please send Cindy Rephin, Executive Director, Capital Finance & Controller copies of the relevant bylaws for our records.

We thank you for your on-going support of our capital initiatives. If you require further information, or if you have any questions or concerns, please contact Dan Goughnour, Corporate Director, Business Operations or me directly.

Sincerely,



Sylvia Weir, VP & CFO Corporate Services

Interior Health would like to recognize and acknowledge the traditional, ancestral, and unceded territories of the Däkelh Dené, Ktunaxa, Nlaka'pamux, Secwépemc, St'át'imc, syilx, and Tšilhqot'in Nations where we live, learn, collaborate and work together.

Appendix 1: Summary of Regional Hospital District Funding Request for 2025/26

Facility	Location	Project Description	Total Budget	2025/26 Funding Request	Previous RHD Approval		B/L #	Total Budget	Total RHD Share
					Total	RHD Share			
		Construction Projects over \$100,000							
Penticton Regional Hospital	Penticton	Medical Gas Outlet Replacement	\$ 4,206,700	\$ 1,682,700			\$ 4,206,700	\$ 1,682,700	
Penticton Regional Hospital	Penticton	Valve Replacements	100,000	40,000			100,000	40,000	
Sunnybank Retirement Centre	Oliver	Domestic Water Line Replacement	1,942,100	776,900			1,942,100	776,900	
Summerland Health Centre	Summerland	Roof Top Unit 1 & 2 Replacement	181,400	72,600	\$ 200,000	\$ 80,000	381,400	152,600	
Various	Various	Building Management System Upgrade	170,200	68,100			170,200	68,100	
		IH-Wide Digital Health							
Regional		Various	1,179,700	471,900			1,179,700	471,900	
		Equipment over \$100,000							
McKinney Place	Oliver	Facility Bus	228,500	91,400			228,500	91,400	
McKinney Place	Oliver	Nurse Call	769,900	308,000			769,900	308,000	
		Equipment under \$100,000 (Global Grant)							
All Facilities		Equipment under \$100,000	1,181,900	472,800			1,181,900	472,800	
TOTAL			\$ 9,960,400	\$ 3,984,400	\$200,000	\$80,000	\$10,160,400	\$4,064,400	

Alternative 1								
Okanagan-Similkameen Regional Hospital District								
2025 - 2029 Annual Budget & 5 Year Financial Plan								
35% Share								
		14.15%	14.69%	15.11%	15.88%	0.03%		
	2024	2025	2026	2027	2028	2029		
	Annual	Annual	Annual	Annual	Annual	Annual		
Revenue	Budget	Budget	Budget	Budget	Budget	Budget		
Tax Requisition	7,000,000	7,990,343	9,164,484	10,548,794	12,224,384	12,227,534		
Grants in Lieu of Taxes	25,000	25,000	25,000	25,000	25,000	25,000		
Interest Income - Operating	5,000	5,000	5,000	5,000	5,000	5,000		
Interest Income - Capital	25,000	25,000	25,000	25,000	25,000	25,000		
MFA Debt Surplus	-	-	-	-	-	-		
Transfer from Reserve - Capital Improvement Projects	-	-	800,000	-	-	-		
Transfer from Reserve - PRH Patient Care Tower Project	-	-	-	-	-	-		
Transfer from Reserve - Carryforward of Prior Years' Capital Improvement Projects (2024 & prior)	3,940,000	2,770,000	-	-	-	-		
1) Debenture Proceeds - South Similkameen Health Centre Keremeos Primary Care Network (CFWD from 2023)	520,000	520,000	-	-	-	-		
2) Debenture Proceeds - Princeton Health Centre Primary Care Network (CFWD from 2023)	800,000	800,000	-	-	-	-		
3) Debenture Proceeds - PRH Relocation of Oncology Dept (CFWD from 2022)	3,200,000	3,200,000	-	-	-	-		
4) Debenture Proceeds - PRH Patient Care Tower Project Construction & Contingency Reserve (CFWD from 2023)	6,458,000	6,458,000	-	-	-	-		
Total Revenue	21,973,000	21,793,343	10,019,484	10,603,794	12,279,384	12,282,534		
Expenditures								
Regional Hospital District Debt - Sec. 23 (1) (a)								
Debenture Payments - Principal (PRH Tower Project MFA Issue #150)	2,128,670	2,128,670	2,128,670	2,128,670	2,128,670	2,128,670		
Debenture Payments - Interest (PRH Tower Project MFA Issue #150)	1,356,820	1,946,122	2,535,424	2,535,424	2,535,424	2,535,424		
1) Debenture Payments - Principal (New Debt Issue - Princeton Health Centre Primary Care Network)	-	-	41,767	41,767	41,767	41,767		
1) Debenture Payments - Interest (New Debt Issue - Princeton Health Centre Primary Care Network)	-	-	34,640	34,640	34,640	34,640		
2) Debenture Payments - Principal (New Debt Issue - South Similkameen Health Centre Keremeos Primary Care Network)	-	-	27,149	27,149	27,149	27,149		
2) Debenture Payments - Interest (New Debt Issue - South Similkameen Health Centre Keremeos Primary Care Network)	-	-	22,516	22,516	22,516	22,516		
3) Debenture Payments - Principal (New Debt Issue - PRH Relocation of Oncology Dept)	-	-	113,155	113,155	113,155	113,155		
3) Debenture Payments - Interest (New Debt Issue - PRH Relocation of Oncology Dept)	-	-	142,080	142,080	142,080	142,080		
4) Debenture Payments - Principal (New Debt Issue - PRH Patient Care Tower Project Construction & Contingency Reserve)	-	-	228,362	228,362	228,362	228,362		
4) Debenture Payments - Interest (New Debt Issue - PRH Patient Care Tower Project Construction & Contingency Reserve)	-	-	286,736	286,736	286,736	286,736		
Debenture Payments - Short-Term Interest	-	-	-	-	-	-		
Total Non-Shareable Debt	3,485,490	4,074,792	5,560,499	5,560,499	5,560,499	5,560,499		
Administration Expenses - Sec 17 (2)								
Salaries & Wages (OCAO & Finance Department)	57,680	63,790	65,985	68,045	70,135	72,285		
Board Remuneration	15,000	20,000	20,000	20,000	20,000	20,000		
Audit	12,000	16,000	17,000	18,000	19,000	20,000		
Legal Fees	1,000	1,000	1,000	1,000	1,000	1,000		
Supplies/Misc/Travel	5,000	5,000	5,000	5,000	5,000	5,000		
Total Section 17 (2)	90,680	105,790	108,985	112,045	115,135	118,285		
Expenditure under Sec. 20(4)								
Minor Equipment Global Grant - IHA 2025-26 Funding Request (RHD share 35%)	-	413,665	-	-	-	-		
Capital Improvement Projects - IHA Remaining 2025-26 Funding Requests (RHD share reduced from 35%, cash flow m	-	1,035,474	1,365,080	526,419	-	-	\$3,340,638	AT 35%
Future Estimated IHA Funding Request (RHD share 35%)	-	-	1,799,036	2,454,551	3,578,750	3,578,750		
Minor Equipment Global Grant - IHA Funding Request Prior to 2025 (approved in that year's budget)	349,800	-	-	-	-	-		
Capital Improvement Projects - IHA Remaining 2024-25 Funding Requests (RHD share reduced from 40% to 30%, cash flow m	1,411,714	3,200,693	860,884	125,280	-	-		
1) Capital Improvement Projects - IHA 2023-24 Funding Request (Keremeos Primary Care Network)	520,000	520,000	-	-	-	-		
2) Capital Improvement Projects - IHA 2023-24 Funding Request (Princeton Primary Care Network)	800,000	800,000	-	-	-	-		
3) Capital Improvement Projects - Cwd IHA 2022-23 Funding Request (PRH Relocation of Oncology Dept)	3,200,000	3,200,000	-	-	-	-		
4) Capital Projects - PRH Patient Care Tower Project (Construction)	2,423,000	2,423,000	-	-	-	-		
4) Capital Projects - PRH Patient Care Tower Project (Reserve)	4,035,000	4,035,000	-	-	-	-		
Capital Improvement Projects - Other	-	-	-	-	-	-		
Carryforward of Prior Years' Capital Improvement Projects (2023 & prior)	3,940,000	1,431,467	-	-	-	-		
Transfer to Capital Reserve (interest income + transfers)	1,717,316	553,462	325,000	1,825,000	3,025,000	3,025,000		
Total Section 20(4)	18,396,830	17,612,761	4,350,000	4,931,250	6,603,750	6,603,750		
Total Expenditures	21,973,000	21,793,343	10,019,484	10,603,794	12,279,384	12,282,534		
Total Surplus (Deficit)	-	-	-	-	-	-		
Tax Rate / \$1000 for residential property								
	0.18362	0.20596	0.23622	0.27191	0.31510	0.31518		
Average Tax Bill per residential property	\$123.91	\$137.27	\$157.44	\$181.22	\$210.01	\$210.06		
Increase (Decrease) to Average Tax Bill per residential property		\$13.36	\$20.17	\$23.78	\$28.79	\$0.05		
Estimated								
2024								
2025								
2026								
2027								
2028								
2029								
Capital Reserve Balance - Sec 20(4)								
Opening Balance	8,104,542	8,580,922	6,364,384	5,889,384	7,714,384	10,739,384		
Contributions	1,692,316	528,462	300,000.00	1,800,000.00	3,000,000	3,000,000		
Contributions - V1st Term Deposits/MFA Investment Gains (Losses)	25,000	25,000	25,000	25,000	25,000	25,000		
Carryforward of Capital Improvement Projects (2023 & Prior) Included in Surplus at End of Year	1,338,533	-	-	-	-	-		
Reductions	(2,579,469)	(2,770,000)	(800,000)	-	-	-		
Ending Balance	8,580,922	6,364,384	5,889,384	7,714,384	10,739,384	13,764,384		

OKANAGAN-SIMILKAMEEN REGIONAL HOSPITAL DISTRICT

REQUISITION SUMMARY - NOT INCLUDING ADJUSTMENTS

	<i>(2025 Completed Roll)</i>	<i>(2024 Revised Roll)</i>				
	2025	2024	\$	%	% of	% of
	<u>REQUISITION</u>	<u>REQUISITION</u>	<u>CHANGE</u>	<u>Change</u>	<u>2025 Total</u>	<u>2024 Total</u>
PENTICTON	\$3,169,146	\$2,782,619	\$386,527	13.89%	39.66%	39.75%
SUMMERLAND	1,064,445	926,839	137,606	14.85%	13.32%	13.24%
PRINCETON	206,068	177,472	28,596	16.11%	2.58%	2.54%
OLIVER	390,409	334,220	56,189	16.81%	4.89%	4.77%
OSOYOOS	691,593	577,689	113,904	19.72%	8.66%	8.25%
KEREMEOS	92,083	81,605	10,478	12.84%	1.15%	1.17%
PENTICTON INDIAN BAND	145,441	128,462	16,979	13.22%	1.82%	1.84%
ELECTORAL AREA A	249,357	218,392	30,965	14.18%	3.12%	3.12%
ELECTORAL AREA B	56,978	53,482	3,496	6.54%	0.71%	0.76%
ELECTORAL AREA C	292,278	264,021	28,257	10.70%	3.66%	3.77%
ELECTORAL AREA D	415,930	379,509	36,421	9.60%	5.21%	5.42%
ELECTORAL AREA E	329,299	285,777	43,522	15.23%	4.12%	4.08%
ELECTORAL AREA F	182,279	163,590	18,689	11.42%	2.28%	2.34%
ELECTORAL AREA G	117,832	105,526	12,306	11.66%	1.47%	1.51%
ELECTORAL AREA H	321,602	283,093	38,509	13.60%	4.02%	4.04%
ELECTORAL AREA I	265,602	237,704	27,898	11.74%	3.33%	3.40%
TOTAL	\$7,990,342	\$7,000,000	\$990,342	14.15%	100.00%	100.00%
% Change Before Non-Market Growth	14.15%	6.65%				
Non-Market Growth %	1.47%	1.29%				
% Change After Non-Market Growth	12.68%	5.36%				

Alternative 2								
Okanagan-Similkameen Regional Hospital District								
2025 - 2029 Annual Budget & 5 Year Financial Plan								
40% Share								
		14.26%	16.77%	14.49%	14.43%	4.11%		
	2024	2025	2026	2027	2028	2029		
	Annual	Annual	Annual	Annual	Annual	Annual		
Revenue	Budget	Budget	Budget	Budget	Budget	Budget		
Tax Requisition	7,000,000	7,998,068	9,339,484	10,692,544	12,235,634	12,738,784		
Grants in Lieu of Taxes	25,000	25,000	25,000	25,000	25,000	25,000		
Interest Income - Operating	5,000	5,000	5,000	5,000	5,000	5,000		
Interest Income - Capital	25,000	25,000	25,000	25,000	25,000	25,000		
MFA Debt Surplus	-	-	-	-	-	-		
Transfer from Reserve - Capital Improvement Projects	-	-	900,000	-	-	-		
Transfer from Reserve - PRH Patient Care Tower Project	-	-	-	-	-	-		
Transfer from Reserve - Carryforward of Prior Years' Capital Improvement Projects (2024 & prior)	3,940,000	2,770,000	-	-	-	-		
1) Debenture Proceeds - South Similkameen Health Centre Keremeos Primary Care Network (CFWD from 2023)	520,000	520,000	-	-	-	-		
2) Debenture Proceeds - Princeton Health Centre Primary Care Network (CFWD from 2023)	800,000	800,000	-	-	-	-		
3) Debenture Proceeds - PRH Relocation of Oncology Dept (CFWD from 2022)	3,200,000	3,200,000	-	-	-	-		
4) Debenture Proceeds - PRH Patient Care Tower Project Construction & Contingency Reserve (CFWD from 2023)	6,458,000	6,458,000	-	-	-	-		
Total Revenue	21,973,000	21,801,068	10,294,484	10,747,544	12,290,634	12,793,784		
Expenditures								
Regional Hospital District Debt - Sec. 23 (1) (a)								
Debenture Payments - Principal (PRH Tower Project MFA Issue #150)	2,128,670	2,128,670	2,128,670	2,128,670	2,128,670	2,128,670		
Debenture Payments - Interest (PRH Tower Project MFA Issue #150)	1,356,820	1,946,122	2,535,424	2,535,424	2,535,424	2,535,424		
1) Debenture Payments - Principal (New Debt Issue - South Similkameen Health Centre Keremeos Primary Care Network)	-	-	27,149	27,149	27,149	27,149		
2) Debenture Payments - Interest (New Debt Issue - South Similkameen Health Centre Keremeos Primary Care Network)	-	-	22,516	22,516	22,516	22,516		
1) Debenture Payments - Principal (New Debt Issue - Princeton Health Centre Primary Care Network)	-	-	41,767	41,767	41,767	41,767		
2) Debenture Payments - Interest (New Debt Issue - Princeton Health Centre Primary Care Network)	-	-	34,640	34,640	34,640	34,640		
3) Debenture Payments - Principal (New Debt Issue - PRH Relocation of Oncology Dept)	-	-	113,155	113,155	113,155	113,155		
4) Debenture Payments - Interest (New Debt Issue - PRH Relocation of Oncology Dept)	-	-	142,080	142,080	142,080	142,080		
4) Debenture Payments - Principal (New Debt Issue - PRH Patient Care Tower Project Construction & Contingency Reserve)	-	-	228,362	228,362	228,362	228,362		
4) Debenture Payments - Interest (New Debt Issue - PRH Patient Care Tower Project Construction & Contingency Reserve)	-	-	286,736	286,736	286,736	286,736		
Debenture Payments - Short-Term Interest	-	-	-	-	-	-		
Total Non-Shareable Debt	3,485,490	4,074,792	5,560,499	5,560,499	5,560,499	5,560,499		
Administration Expenses - Sec 17 (2)								
Salaries & Wages (OCAO & Finance Department)	57,680	63,790	65,985	68,045	70,135	72,285		
Board Remuneration	15,000	20,000	20,000	20,000	20,000	20,000		
Audit	12,000	16,000	17,000	18,000	19,000	20,000		
Legal Fees	1,000	1,000	1,000	1,000	1,000	1,000		
Supplies/Misc/Travel	5,000	5,000	5,000	5,000	5,000	5,000		
Total Section 17 (2)	90,680	105,790	108,985	112,045	115,135	118,285		
Expenditure under Sec. 20(4)								
Minor Equipment Global Grant - IHA 2025-26 Funding Request (RHD share 40%)	-	472,800	-	-	-	-	\$3,838,688	AT 40%
Capital Improvement Projects - IHA Remaining 2025-26 Funding Requests (RHD share reduced from 40%, cash flow method)	-	1,184,064	1,571,943	609,881	-	-		
Future Estimated IHA Funding Request (RHD 40%)	-	-	2,167,173	2,814,839	4,090,000	4,090,000		
Minor Equipment Global Grant - IHA Funding Request Prior to 2025 (approved in that year's budget)	349,800	-	-	-	-	-		
Capital Improvement Projects - IHA Remaining 2024-25 Funding Requests (RHD share reduced from 40% to 30%, cash flow method)	1,411,714	3,200,693	860,884	125,280	-	-		
1) Capital Improvement Projects - IHA 2023-24 Funding Request (Keremeos Primary Care Network)	520,000	520,000	-	-	-	-		
2) Capital Improvement Projects - IHA 2023-24 Funding Request (Princeton Primary Care Network)	800,000	800,000	-	-	-	-		
3) Capital Improvement Projects - Chwd IHA 2022-23 Funding Request (PRH Relocation of Oncology Dept)	3,200,000	3,200,000	-	-	-	-		
4) Capital Projects - PRH Patient Care Tower Project (Construction)	2,423,000	2,423,000	-	-	-	-		
4) Capital Projects - PRH Patient Care Tower Project (Reserve)	4,035,000	4,035,000	-	-	-	-		
Capital Improvement Projects - Other	-	-	-	-	-	-		
Carryforward of Prior Years' Capital Improvement Projects (2023 & prior)	3,940,000	1,431,467	-	-	-	-		
Transfer to Capital Reserve (interest income + transfers)	1,717,316	353,462	25,000	1,525,000	2,525,000	3,025,000		
Total Section 20(4)	18,396,830	17,620,486	4,625,000	5,075,000	6,615,000	7,115,000		
Total Expenditures	21,973,000	21,801,068	10,294,484	10,747,544	12,290,634	12,793,784		
Total Surplus (Deficit)	-	-	-	-	-	-		
	2024	2025	2026	2027	2028	2029		
Tax Rate / \$1000 for residential property	0.18362	0.20616	0.24073	0.27561	0.31539	0.32836		
Average Tax Bill per residential property	\$123.91	\$137.40	\$160.44	\$183.69	\$210.20	\$218.85		
Increase (Decrease) to Average Tax Bill per residential property		\$13.49	\$23.04	\$23.25	\$26.51	\$8.65		
	Estimated	2025	2026	2027	2028	2029		
Capital Reserve Balance - Sec 20(4)								
Opening Balance	8,104,542	8,580,922	6,164,384	5,289,384	6,814,384	9,339,384		
Contributions	1,692,316	328,462	-	1,500,000	2,500,000	3,000,000		
Contributions - V1st Term Deposits/MFA Investment Gains (Losses)	25,000	25,000	25,000	25,000	25,000	25,000		
Carryforward of Capital Improvement Projects (2023 & Prior) Included in Surplus at End of Year	1,338,533	-	-	-	-	-		
Reductions	(2,579,469)	(2,770,000)	(900,000)	-	-	-		
Ending Balance	8,580,922	6,164,384	5,289,384	6,814,384	9,339,384	12,364,384		

OKANAGAN-SIMILKAMEEN REGIONAL HOSPITAL DISTRICT

REQUISITION SUMMARY - NOT INCLUDING ADJUSTMENTS

	<i>(2025 Completed Roll)</i>	<i>(2024 Revised Roll)</i>				
	2025	2024	\$	%	% of	% of
	<u>REQUISITION</u>	<u>REQUISITION</u>	<u>CHANGE</u>	<u>Change</u>	<u>2025 Total</u>	<u>2024 Total</u>
PENTICTON	\$3,172,210	\$2,782,619	\$389,591	14.00%	39.66%	39.75%
SUMMERLAND	1,065,474	926,839	138,635	14.96%	13.32%	13.24%
PRINCETON	206,268	177,472	28,796	16.23%	2.58%	2.54%
OLIVER	390,786	334,220	56,566	16.92%	4.89%	4.77%
OSOYOOS	692,261	577,689	114,572	19.83%	8.66%	8.25%
KEREMEOS	92,172	81,605	10,567	12.95%	1.15%	1.17%
PENTICTON INDIAN BAND	145,581	128,462	17,119	13.33%	1.82%	1.84%
ELECTORAL AREA A	249,599	218,392	31,207	14.29%	3.12%	3.12%
ELECTORAL AREA B	57,034	53,482	3,552	6.64%	0.71%	0.76%
ELECTORAL AREA C	292,560	264,021	28,539	10.81%	3.66%	3.77%
ELECTORAL AREA D	416,332	379,509	36,823	9.70%	5.21%	5.42%
ELECTORAL AREA E	329,617	285,777	43,840	15.34%	4.12%	4.08%
ELECTORAL AREA F	182,455	163,590	18,865	11.53%	2.28%	2.34%
ELECTORAL AREA G	117,946	105,526	12,420	11.77%	1.47%	1.51%
ELECTORAL AREA H	321,913	283,093	38,820	13.71%	4.02%	4.04%
ELECTORAL AREA I	265,859	237,704	28,155	11.84%	3.33%	3.40%
TOTAL	\$7,998,067	\$7,000,000	\$998,067	14.26%	100.00%	100.00%
% Change Before Non-Market Growth	14.26%	6.65%				
Non-Market Growth %	1.47%	1.29%				
% Change After Non-Market Growth	12.79%	5.36%				

OSRHD Tax Requisition & IHA Capital Requests History 2011 - 2025

<u>Year</u>	<u>Tax Requisition</u>	<u>% Change in Tax Requisition</u>	<u>IHA Capital Requests</u>	<u>IHA Global Grant</u>	<u>Total IHA Requests</u>	<u>5 Year Avg IHA Requests</u>	<u>OSRHD Budget Approved Requests</u>	<u>5 Year Avg Budget Approved Requests</u>
2011	4,660,000		1,470,000	402,400	1,872,400		1,872,400	
2012	4,804,000	3.09%	1,021,600	399,600	1,421,200		1,421,200	
2013	4,900,000	2.00%	942,000	396,400	1,338,400		1,338,400	
2014	5,255,000	7.24%	699,073	395,500	1,094,573		1,094,573	
2015	5,551,960	5.65%	1,176,360	435,000	1,611,360	1,467,587	1,611,360	1,467,587
2016	5,839,480	5.18%	1,306,200	399,400	1,705,600	1,434,227	1,705,600	1,434,227
2017	6,136,460	5.09%	3,133,000	403,700	3,536,700	1,857,327	3,536,700	1,857,327
2018	6,377,840	3.93%	2,190,000	392,300	2,582,300	2,106,107	2,582,300	2,106,107
2019	6,447,140	1.09%	993,300	392,300	1,385,600	2,164,312	1,385,600	2,164,312
2020	6,447,140	0.00%	3,489,300	440,400	3,929,700	2,627,980	3,929,700	2,627,980
2021	6,447,140	0.00%	3,961,000	426,200	4,387,200	3,164,300	2,987,200	2,884,300
2022	6,447,140	0.00%	4,133,460	464,500	4,597,960	3,376,552	5,597,960	3,296,552
2023	6,563,833	1.81%	3,171,300	398,400	3,569,700	3,574,032	3,569,700	3,494,032
2024	7,000,000	6.65%	5,680,050	466,400	6,146,450	4,526,202	4,609,838	4,138,880
2025	8,032,618	14.75%	3,365,888	472,800	3,838,688	4,508,000	3,838,688	4,120,677
<i>IHA Capital Requests 2021 - 2025</i>					<i>OSRHD Budget Approved Requests 2021 - 2025</i>			
<u>Year</u>	<u>Capital Requests</u>	<u>Global Grant</u>	<u>Total IHA Requests</u>		<u>Year</u>	<u>Approved Capital Requests</u>	<u>Approved Global Grant Requests</u>	<u>Total Approved Requests</u>
2021	3,961,000	426,200	4,387,200		2021	2,561,000	426,200	2,987,200
2022	4,133,460	464,500	4,597,960		2022	5,133,460	464,500	5,597,960
2023	3,171,300	398,400	3,569,700		2023	3,171,300	398,400	3,569,700
2024	5,680,050	466,400	6,146,450		2024	4,143,438	466,400	4,609,838
2025	3,365,888	472,800	3,838,688		2025	3,484,088	354,600	3,838,688
5 Yr Avg	4,062,340	445,660	4,508,000		5 Yr Avg	3,698,657	422,020	4,120,677
4 Yr Avg	4,087,675	450,525	4,538,200		4 Yr Avg	3,983,072	420,975	4,404,047
3 Yr Avg	4,072,413	445,867	4,518,279		3 Yr Avg	3,599,609	406,467	4,006,075
<p>*Please note that the 2025 Budget OSRHD Board has not yet approved any funding for the 2025 Budget. The 2025 Tax Requisition is not set.</p> <p>**The 2024 IHA Capital Requests have received Board approval but reduced RHD's share of funding from 40% to 30%.</p>								