| Alternative 1   |                          |                          |                         |                         |                         |                         |             |        |
|---|--------------------------|--------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------|--------|
| Okanagan-Similkameen Regional I   | •                        |                          |                         |                         |                         |                         |             |        |
| 2025 - 2029 Annual Budget & 5 Yea   | r Financial              | Plan                     |                         |                         |                         |                         |             |        |
| 35% Share   |                          |                          |                         |                         |                         |                         |             |        |
|   |                          | 14.15%                   | 14.69%                  | 15.11%                  | 15.88%                  | 0.03%                   |             |        |
|   | 2024                     | 2025                     | 2026                    | 2027                    | 2028                    | 2029                    |             |        |
|   | Annual                   | Annual                   | Annual                  | Annual                  | Annual                  | Annual                  |             |        |
| Revenue   | Budget                   | Budget                   | Budget                  | Budget                  | Budget                  | Budget                  |             |        |
| Tax Requisition   | 7,000,000                | 7,990,343                | 9,164,484               | 10,548,794              | 12,224,384              | 12,227,534              |             |        |
| Grants in Lieu of Taxes Interest Income - Operating   | 25,000<br>5,000          | 25,000<br>5,000          | 25,000<br>5,000         | 25,000<br>5,000         | 25,000<br>5,000         | 25,000<br>5,000         |             |        |
| Interest Income - Capital   | 25,000                   | 25,000                   | 25,000                  | 25,000                  | 25,000                  | 25,000                  |             |        |
| MFA Debt Surplus Transfer from Reserve - Capital Improvement Projects   | -                        | -                        | 800,000                 | -                       |                         | -                       |             |        |
| Transfer from Reserve - Capital Improvement Projects  Transfer from Reserve - PRH Patient Care Tower Project  | -                        | -                        | -                       | -                       | -                       |                         |             |        |
| Transfer from Reserve - Carryforward of Prior Years' Capital Improvement Projects (2024 & prior)  | 3,940,000                | 2,770,000                | -                       | -                       | -                       | -                       |             |        |
| Debenture Proceeds - South Similkameen Health Centre Keremeos Primary Care Network (CFWD from 2023)     Debenture Proceeds - Princeton Health Centre Primary Care Network (CFWD from 2023)                        | 520,000<br>800,000       | 520,000<br>800,000       | -                       | -                       | -                       | -                       |             |        |
| 3) Debenture Proceeds - PRH Relocation of Oncology Dept (CFWD from 2022)  | 3,200,000                | 3,200,000                | -                       | -                       | -                       |                         |             |        |
| 4) Debenture Proceeds - PRH Patient Care Tower Project Construction & Contingency Reserve (CFWD from 2023)  Total Revenue   | 6,458,000                | 6,458,000                | 10,019,484              | 10,603,794              | 12,279,384              | 12,282,534              |             |        |
| Total nevertue  | 21,973,000               | 21,793,343               | 10,019,484              | 10,003,794              | 12,279,384              | 12,282,534              |             |        |
| <u>Expenditures</u>   |                          |                          |                         |                         |                         | _                       |             |        |
| Regional Hospital District Debt - Sec. 23 (1) (a)   | 2 400 070                | 0.100.070                | 2 120 070               | 2 400 070               | 9 400 070               | 2 100 070               |             |        |
| Debenture Payments - Principal (PRH Tower Project MFA Issue #150)  Debenture Payments - Interest (PRH Tower Project MFA Issue #150)   | 2,128,670<br>1,356,820   | 2,128,670<br>1,946,122   | 2,128,670<br>2,535,424  | 2,128,670<br>2,535,424  | 2,128,670<br>2,535,424  | 2,128,670<br>2,535,424  |             |        |
| Debenture Payments - Principal (New Debt Issue - Princeton Health Centre Primary Care Network)  | -                        | -                        | 41,767                  | 41,767                  | 41,767                  | 41,767                  |             |        |
| Debenture Payments - Interest (New Debt Issue - Princeton Health Centre Primary Care Network)     Debenture Payments - Principal (New Debt Issue - South Similkameen Health Centre Keremeos Primary Care Network) | -                        | -                        | 34,640<br>27,149        | 34,640<br>27,149        | 34,640<br>27,149        | 34,640<br>27,149        |             |        |
| 2) Debenture Payments - Interest (New Debt Issue - South Similkameen Health Centre Keremeos Primary Care Network)   | -                        | -                        | 22,516                  | 22,516                  | 22,516                  | 22,516                  |             |        |
| Debenture Payments - Principal (New Debt Issue - PRH Relocation of Oncology Dept)   | -                        | -                        | 113,155                 | 113,155                 | 113,155                 | 113,155                 |             |        |
| Debenture Payments - Interest (New Debt Issue - PRH Relocation of Oncology Dept)     Debenture Payments - Principal (New Debt Issue - PRH Patient Care Tower Project Construction & Contingency Reserve)          | -                        | -                        | 142,080<br>228,362      | 142,080<br>228,362      | 142,080<br>228,362      | 142,080<br>228,362      |             |        |
| 4) Debenture Payments - Interest (New Debt Issue - PRH Patient Care Tower Project Construction & Contingency Reserve)   | -                        | -                        | 286,736                 | 286,736                 | 286,736                 | 286,736                 |             |        |
| Debenture Payments - Short-Term Interest Total Non-Shareable Debt   | 3,485,490                | 4,074,792                | 5,560,499               | 5,560,499               | 5,560,499               | 5,560,499               |             |        |
| Total Not-Shareable Debt  | 3,403,490                | 4,074,792                | 3,300,499               | 3,300,499               | 3,300,499               | 3,300,433               |             |        |
| Administration Expenses - Sec 17 (2)  |                          |                          |                         |                         |                         |                         |             |        |
| Salaries & Wages (OCAO & Finance Department)  Board Remuneration  | 57,680<br>15,000         | 63,790<br>20,000         | 65,985<br>20,000        | 68,045<br>20,000        | 70,135<br>20,000        | 72,285<br>20,000        |             |        |
| Audit   | 12,000                   | 16,000                   | 17,000                  | 18,000                  | 19,000                  | 20,000                  |             |        |
| Legal Fees Supplies/Misc/Travel   | 1,000<br>5,000           | 1,000<br>5,000           | 1,000<br>5,000          | 1,000<br>5,000          | 1,000<br>5,000          | 1,000<br>5,000          |             |        |
| Total Section 17 (2)  | 90,680                   | 105,790                  | 108,985                 | 112,045                 | 115,135                 | 118,285                 |             |        |
| Expenditure under Sec. 20(4)  |                          |                          |                         |                         |                         |                         |             |        |
| Minor Equipment Global Grant - IHA 2025-26 Funding Request (RHD share 35%)  | -                        | 413,665                  | -                       | -                       | -                       | -                       |             |        |
| Capital Improvement Projects - IHA Remaining 2025-26 Funding Requests (RHD share reduced from 35%, cash flow me   | -                        | 1,035,474                | 1,365,080               | 526,419                 | -                       |                         | \$3,340,638 | AT 35% |
| Future Estimated IHA Funding Request (RHD share 35%) Minor Equipment Global Grant - IHA Funding Request Prior to 2025 (approved in that year's budget)  | 349,800                  | -                        | 1,799,036               | 2,454,551               | 3,578,750               | 3,578,750               |             |        |
| Capital Improvement Projects - IHA Remaining 2024-25 Funding Requests (RHD share reduced from 40% to 30%, cash flow m   | 1,411,714                | 3,200,693                | 860,884                 | 125,280                 | -                       | -                       |             |        |
| 1) Capital Improvement Projects - IHA 2023-24 Funding Request (Keremeos Primary Care Network)   | 520,000                  | 520,000                  | -                       | -                       |                         | •                       |             |        |
| Capital Improvement Projects - IHA 2023-24 Funding Request (Princeton Primary Care Network)     Capital Improvement Projects - Cfwd IHA 2022-23 Funding Request (PRH Relocation of Oncology Dept)                 | 800,000<br>3,200,000     | 800,000<br>3,200,000     | -                       | -                       | -                       | -                       |             |        |
| 4) Capital Projects - PRH Patient Care Tower Project (Construction)   | 2,423,000                | 2,423,000                | -                       | -                       | -                       | -                       |             |        |
| 4) Capital Projects - PRH Patient Care Tower Project (Reserve)  Capital Improvement Projects - Other  | 4,035,000                | 4,035,000                | -                       | -                       | -                       | -                       |             |        |
| Capital Improvement Projects - Other  Carryforward of Prior Years' Capital Improvement Projects (2023 & prior)  | 3,940,000                | 1,431,467                | -                       | -                       | -                       | -                       |             |        |
| Transfer to Capital Reserve (interest income + transfers)   | 1,717,316                | 553,462                  | 325,000                 | 1,825,000               | 3,025,000               | 3,025,000               |             |        |
| Total Section 20(4) Total Expenditures  | 18,396,830<br>21,973,000 | 17,612,761<br>21,793,343 | 4,350,000<br>10,019,484 | 4,931,250<br>10,603,794 | 6,603,750<br>12,279,384 | 6,603,750<br>12,282,534 |             |        |
|   |                          |                          |                         |                         |                         |                         |             |        |
| Total Surplus (Deficit)   | -                        | -                        | -                       | -                       | -                       | -                       |             |        |
|   |                          |                          |                         |                         |                         |                         |             |        |
| T. D. (A)000 (  | <u>2024</u>              | <u>2025</u>              | 2026                    | <u>2027</u>             | 2028                    | 2029                    |             |        |
| Tax Rate / \$1000 for residential property  Average Tax Bill per residential property   | 0.18362<br>\$123.91      | 0.20596<br>\$137.27      | 0.23622<br>\$157.44     | 0.27191<br>\$181.22     | 0.31510<br>\$210.01     | 0.31518<br>\$210.06     |             |        |
| Increase (Decrease) to Average Tax Bill per residential property  | ¥120.31                  | \$13.36                  | \$20.17                 | \$23.78                 | \$28.79                 | \$0.05                  |             |        |
|   |                          |                          |                         |                         |                         |                         |             |        |
|   | Estimated                |                          |                         |                         |                         |                         |             |        |
| 0   | 2024                     | <u>2025</u>              | 2026                    | <u>2027</u>             | 2028                    | 2029                    |             |        |
| Capital Reserve Balance - Sec 20(4) Opening Balance   | 8,104,542                | 8,580,922                | 6,364,384               | 5,889,384               | 7,714,384               | 10,739,384              |             |        |
| Contributions   | 1,692,316                | 528,462                  | 300,000.00              | 1,800,000.00            | 3,000,000               | 3,000,000               |             |        |
| Contributions - V1st Term Deposits/MFA Investment Gains (Losses)  Carryforward of Capital Improvement Projects (2023 & Prior) Included in Surplus at End of Year  | 25,000                   | 25,000                   | 25,000                  | 25,000                  | 25,000                  | 25,000                  |             |        |
|   | 1,338,533                | (2,770,000)              | (800,000)               |                         |                         |                         |             |        |
| Reductions  | (2,579,469)              | (2,770.000)              |                         |                         |                         |                         |             |        |

| OKANAGAN-SIMILKAMEEN REGIONAL HOSPITAL DISTRICT |                       |                      |                 |               |            |            |  |  |  |  |  |
|---|-----------------------|----------------------|-----------------|---------------|------------|------------|--|--|--|--|--|
|   |                       |                      |                 |               |            |            |  |  |  |  |  |
| REQUISI   | TION SUMMARY -        | <b>NOT INCLUDING</b> | <b>ADJUSTME</b> | NTS           |            |            |  |  |  |  |  |
|   |                       |                      |                 |               |            |            |  |  |  |  |  |
|   | (2025 Completed Roll) | (2024 Revised Roll)  | _               |               |            |            |  |  |  |  |  |
|   | 2025                  | 2024                 | \$              | %             | % of       | % of       |  |  |  |  |  |
|   | REQUISITION           | REQUISITION          | <u>CHANGE</u>   | <u>Change</u> | 2025 Total | 2024 Total |  |  |  |  |  |
| PENTICTON                                       | \$3,169,146           | \$2,782,619          | \$386,527       | 13.89%        | 39.66%     | 39.75%     |  |  |  |  |  |
| SUMMERLAND                                      | 1,064,445             | 926,839              | 137,606         | 14.85%        | 13.32%     | 13.24%     |  |  |  |  |  |
| PRINCETON                                       | 206,068               | 177,472              | 28,596          | 16.11%        | 2.58%      | 2.54%      |  |  |  |  |  |
| OLIVER  | 390,409               | 334,220              | 56,189          | 16.81%        | 4.89%      | 4.77%      |  |  |  |  |  |
| OSOYOOS   | 691,593               | 577,689              | 113,904         | 19.72%        | 8.66%      | 8.25%      |  |  |  |  |  |
| KEREMEOS  | 92,083                | 81,605               | 10,478          | 12.84%        | 1.15%      | 1.17%      |  |  |  |  |  |
| PENTICTON INDIAN BAND                           | 145,441               | 128,462              | 16,979          | 13.22%        | 1.82%      | 1.84%      |  |  |  |  |  |
| ELECTORAL AREA A                                | 249,357               | 218,392              | 30,965          | 14.18%        | 3.12%      | 3.12%      |  |  |  |  |  |
| ELECTORAL AREA B                                | 56,978                | 53,482               | 3,496           | 6.54%         | 0.71%      | 0.76%      |  |  |  |  |  |
| ELECTORAL AREA C                                | 292,278               | 264,021              | 28,257          | 10.70%        | 3.66%      | 3.77%      |  |  |  |  |  |
| ELECTORAL AREA D                                | 415,930               | 379,509              | 36,421          | 9.60%         | 5.21%      | 5.42%      |  |  |  |  |  |
| ELECTORAL AREA E                                | 329,299               | 285,777              | 43,522          | 15.23%        | 4.12%      | 4.08%      |  |  |  |  |  |
| ELECTORAL AREA F                                | 182,279               | 163,590              | 18,689          | 11.42%        | 2.28%      | 2.34%      |  |  |  |  |  |
| ELECTORAL AREA G                                | 117,832               | 105,526              | 12,306          | 11.66%        | 1.47%      | 1.51%      |  |  |  |  |  |
| ELECTORAL AREA H                                | 321,602               | 283,093              | 38,509          | 13.60%        | 4.02%      | 4.04%      |  |  |  |  |  |
| ELECTORAL AREA I                                | 265,602               | 237,704              | 27,898          | 11.74%        | 3.33%      | 3.40%      |  |  |  |  |  |
|   | <b>A</b>              | 4                    |                 |               |            |            |  |  |  |  |  |
| TOTAL   | \$7,990,342           | \$7,000,000          | \$990,342       | 14.15%        | 100.00%    | 100.00%    |  |  |  |  |  |
|   |                       |                      |                 |               |            |            |  |  |  |  |  |
| % Change Before Non-Market Growth               | 14.15%                | 6.65%                |                 |               |            |            |  |  |  |  |  |
| Non-Market Growth %                             | 1.47%                 | 1.29%                |                 |               |            |            |  |  |  |  |  |
| % Change After Non-Market Growth                | 12.68%                | 5.36%                |                 |               |            |            |  |  |  |  |  |