

Regional District of Okanagan Similkameen

2022 – 2026 Draft Operational Financial Plan

Schedule “D”

Electoral Area A

Electoral Area F

Electoral Area B

Electoral Area G

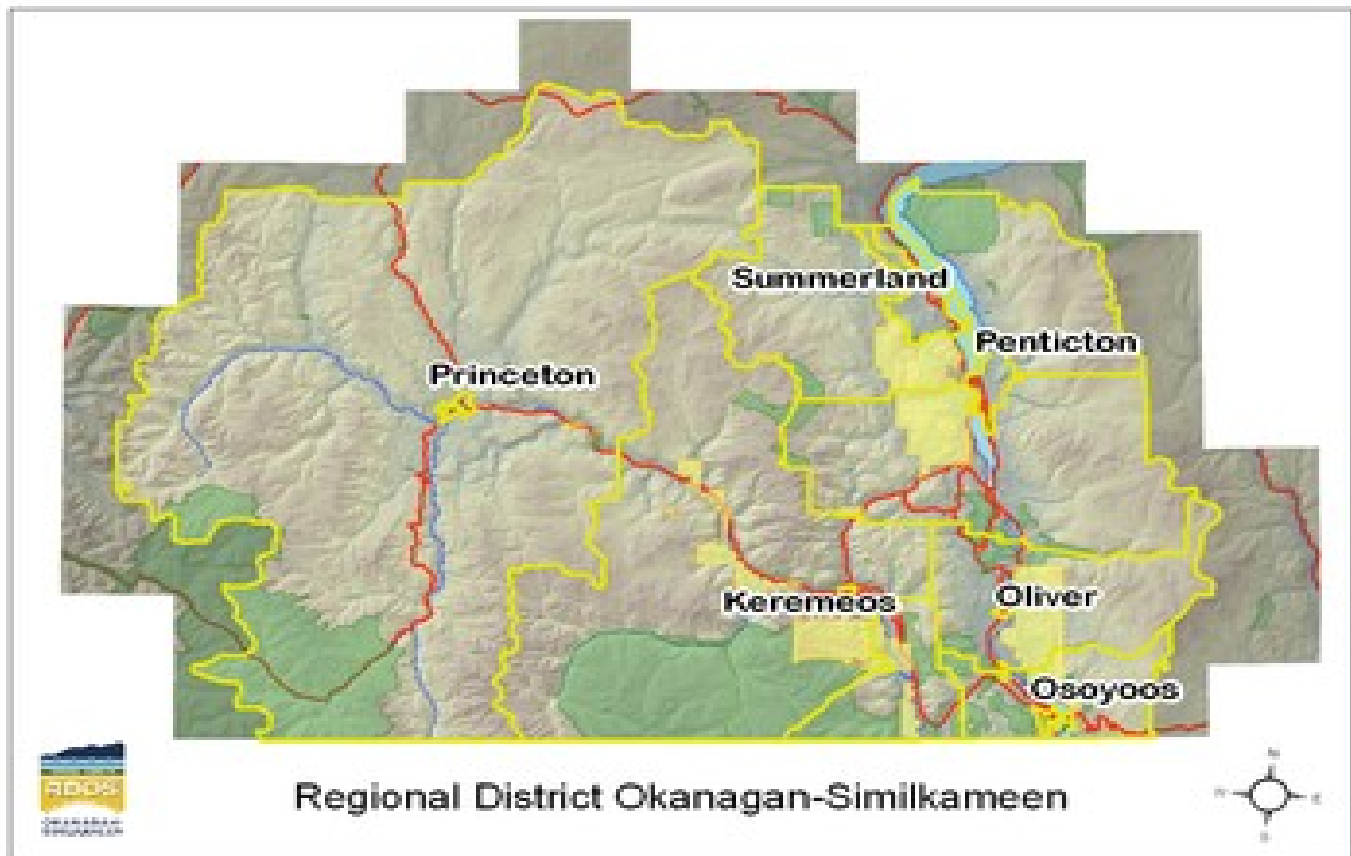
Electoral Area C

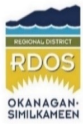
Electoral Area H

Electoral Area D

Electoral Area I

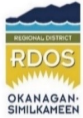
Electoral Area E





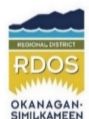
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
Fire Dept. Anarchist Mountain

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
V714 BL 2334,2005 Assessment	\$ 442,510	448,041.07	453,641.58	459,312.10	465,053.50	470,866.67
Revenue	0.00%	3.38%	2.81%	2.60%	2.68%	3.19%
TAX REQUISITION	231,301	239,121	245,849	252,242	259,002	267,266
DONATIONS	-	-	-	-	-	-
SAFETY EQUIPMENT FUNDED FROM COVID FUNDS	7,500	-	-	-	-	-
COMMUNITY WORKS GAS TAX	2,650	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 241,451	\$ 239,121	\$ 245,849	\$ 252,242	\$ 259,002	\$ 267,266
Expense						
BENEFITS-FIREFIGHTERS	-	-	-	-	-	-
HONORARIUMS - FIREFIGHTERS	90,000	94,000	96,820	99,725	102,716	105,798
ADMINISTRATION CHARGES	5,739	6,765	6,968	7,154	7,392	7,613
BUILDING MAINTENANCE	3,000	2,000	2,060	2,122	2,185	2,251
BUILDING MAINTENANCE - Energy Saving	2,650	-	-	-	-	-
EQUIPMENT MAINTENANCE	-	3,300	3,399	3,501	3,606	3,714
EQUIPMENT MAINTENANCE - VEHICLES	13,300	7,500	7,725	7,957	8,195	8,441
OP - FD - LICENSES & PERMITS	1,500	1,500	1,545	1,591	1,639	1,688
CONTRACT SERVICES	2,000	2,000	2,060	2,122	2,185	2,251
EDUCATION & TRAINING	8,000	8,000	8,240	8,487	8,742	9,004
CAPITAL - RENOVATIONS	-	-	-	-	-	-
EQUIPMENT	-	-	-	-	-	-
SAFETY EQUIPMENT FUNDED FROM COVID FUNDS	7,500	-	-	-	-	-
EQUIPMENT - VEHICLES	1,500	-	-	-	-	-
EQUIPMENT - FIREFIGHTING	30,500	-	-	-	-	-
EQUIPMENT - FIRST RESPONDER	1,500	-	-	-	-	-
INSURANCE - PROPERTY	650	650	670	690	710	732
INSURANCE - LIABILITY	300	300	309	318	328	338
INSURANCE - FIREFIGHTERS ACCIDENT	-	4,800	4,944	5,092	5,245	5,402
INSURANCE - VEHICLE	7,400	7,400	7,622	7,851	8,086	8,329
LEGAL FEES	-	-	-	-	-	-
SUPPLIES	1,000	1,500	1,545	1,591	1,639	1,688
SUPPLIES - FIREFIGHTING	500	-	-	-	-	-
FUEL - VEHICLES	4,000	5,000	5,150	5,305	5,464	5,628
UTILITIES	6,600	5,600	5,768	5,941	6,119	6,303
DEBT INTEREST	2,684	2,684	2,684	2,684	2,684	2,684
DEBT PRINCIPAL	12,021	12,021	12,021	12,021	12,021	12,021
TRANSFER TO RESERVE FUND	37,933	58,600	60,358	62,168	63,123	65,955
TRANSFER TO RESERVE - BUILDING	1,174	15,000	15,450	15,914	16,391	16,883
EXPENSES FROM DONATIONS	-	-	-	-	-	-
OTHER EXPENSES - MISCELLANEOUS	-	-	-	-	-	-
SALARIES & WAGES	-	501	511	8	532	543
	\$ 241,451	\$ 239,121	\$ 245,849	\$ 252,242	\$ 259,002	\$ 267,266



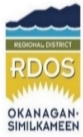
**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
FIRE PROTECTION - KEREMEOS AREAS B & G**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
C716 BL 2178.01,2006 Assessment	\$ 743,280	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.94%	1.92%	7.82%	3.74%	3.97%	3.72%
TAX REQUISITION	547,673	558,210	601,848	624,351	649,142	673,285
Grant In Lieu of Taxes	4,753	4,753	4,753	4,753	4,753	4,753
TAX REQUISITION	-	-	-	-	-	-
AGREEMENT - FIRST NATIONS	15,000	17,000	17,500	18,000	18,500	19,000
TRANSFER FROM RESERVE	381,740	-	-	-	-	-
TRANSFER FROM RESERVE	8,000	-	-	-	-	-
DEBENTURE PROCEEDS	290,172	-	-	-	-	-
PROVINCIAL GRANTS	-	-	-	-	-	-
PROVINCIAL GRANTS - FOREST SERVICE	6,000	-	8,000	8,000	8,000	8,000
MISCELLANEOUS REVENUE	-	7,000	-	-	-	-
FUND PPE FROM COVID FUNDS	7,500	7,500	-	-	-	-
DONATIONS	-	-	-	-	-	-
PRIOR YEARS SURPLUS	8,000	-	-	-	-	-
	\$ 1,268,838	\$ 594,463	\$ 632,101	\$ 655,104	\$ 680,395	\$ 705,038
Expense						
SALARIES & WAGES - RDOS STAFF	500	-	-	-	-	-
HONORARIUMS - FIREFIGHTERS	206,271	241,000	247,025	253,201	259,531	266,019
BENEFITS-FIREFIGHTERS	1,500	750	1,000	1,250	1,500	1,750
ADMINISTRATION CHARGES	15,162	17,531	18,358	18,913	19,477	20,084
BUILDING MAINTENANCE	15,000	13,000	15,500	16,000	16,500	17,000
EQUIPMENT MAINTENANCE	11,000	10,000	11,330	11,700	12,000	12,500
EQUIPMENT MAINTENANCE - VEHICLES	11,730	11,000	13,500	14,000	14,500	15,000
EQUIPMENT MAINT - TURNOUT GEAR REPAIR	5,202	5,202	5,400	5,600	5,800	6,000
ADDITIONAL PPE FUNDED FROM COVID FUNDS	7,500	7,500	-	-	-	-
OP - FD - LICENSES & PERMITS	-	300	300	310	320	330
CONTRACT SERVICES	9,000	9,000	10,300	10,600	10,900	11,100
EDUCATION & TRAINING	40,000	32,000	36,050	37,150	38,300	40,000
CONFERENCES	8,160	8,160	8,400	8,650	9,000	9,250
CAPITAL EXPENDITURES	672,185	-	-	-	-	-
CAPITAL EXPENDITURES Land Acquisition	-	-	-	-	-	-
EQUIPMENT - FIREFIGHTING	9,282	-	-	-	-	-
EQUIPMENT - TURNOUT GEAR	24,000	-	-	-	-	-
INSURANCE - PROPERTY	2,596	4,000	4,120	4,250	4,375	4,500
INSURANCE - LIABILITY	773	1,000	1,050	1,200	1,250	1,300
INSURANCE - FIREFIGHTERS ACCIDENT	4,014	4,014	4,100	4,250	4,400	4,500
INSURANCE - VEHICLE	9,885	10,000	11,300	11,700	12,000	12,400
LEGAL FEES	3,000	3,000	5,000	5,000	5,000	5,000
COMMUNICATIONS EXPENSE	-	-	-	-	-	-
GRANT EXPENSES - PEP/FORESTRY	2,652	-	-	-	-	-
FUEL - VEHICLES	6,983	7,000	10,000	11,000	12,000	13,000
UTILITIES	7,466	7,700	8,000	8,200	8,500	9,000
UTILITIES - TELEPHONE	8,500	8,500	8,750	9,000	9,300	9,600
DEBT INTEREST	14,490	6,965	6,965	6,965	6,965	6,965
DEBT PRINCIPAL	25,987	20,239	20,239	20,239	20,239	20,239
TRANSFER TO EQUIP RESERVE	19,000	19,000	21,000	22,000	23,000	24,000
TRANSFER TO RESERVE - BUILDING	19,000	19,000	21,000	22,000	23,000	24,000
TRANSFER TO VEHICLE RESERVE	60,000	60,000	65,000	70,000	75,000	80,000
TRANSFER TO OPERATING RESERVE	26,000	59,000	68,300	71,300	76,400	79,850
VEHICLE LEASE	10,000	-	-	-	-	-
OCCUPATIONAL HEALTH COMMITTEE EXPENSES	6,000	3,000	3,250	3,500	3,750	4,000
OTHER EXPENSES - MISCELLANEOUS	6,000	6,000	6,250	6,500	6,750	7,000
SALARIES & WAGES	-	602	614	626	638	651
	\$ 1,268,838	\$ 594,463	\$ 632,101	\$ 655,104	\$ 680,395	\$ 705,038



**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
FIRE PROTECTION - COALMONT/TULAMEEN**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
C717 BL 1574.01, 2017 Assessment	\$ 323,391	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-0.16%	4.37%	2.82%	2.83%	2.83%	2.83%
TAX REQUISITION	234,825	245,097	252,009	259,153	266,488	274,041
COMMUNITY WORKS GAS TAX	-	-	-	-	-	-
TRANSFER FROM RESERVE	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	64,627	-	-	-	-	-
PURCHASE OF PPE FUNDED FROM COVID GRANT	23,964	-	-	-	-	-
PRIOR YEARS SURPLUS	64,084	20,000	20,000	20,000	20,000	20,000
	\$ 387,500	\$ 265,097	\$ 272,009	\$ 279,153	\$ 286,488	\$ 294,041
Expense						
SALARIES & WAGES - RDOS STAFF	-	-	-	-	-	-
HONORARIUMS - FIREFIGHTERS	90,000	90,000	92,700	95,481	98,345	101,295
BENEFITS-FIREFIGHTERS	9,180	9,180	9,455	9,739	10,031	10,332
ADMINISTRATION CHARGES	6,877	7,866	8,102	8,346	8,597	8,854
PURCHASE OF PPE FUNDED FROM COVID GRANT	14,500	-	-	-	-	-
BUILDING MAINTENANCE	2,148	2,148	2,212	2,278	2,346	2,416
VEHICLE MTNCE - VEHICLE #1	3,797	3,797	3,911	4,028	4,149	4,273
VEHICLE MTNCE - VEHICLE #2	2,185	2,185	2,251	2,319	2,389	2,461
VEHICLE MTNCE - VEHICLE #3	572	572	589	607	625	644
VEHICLE MTNCE - VEHICLE #4	2,040	2,040	2,101	2,164	2,229	2,296
VEHICLE EXPENSES - GAS/OIL	3,060	3,500	3,605	3,713	3,824	3,939
EQUPT MTNCE - FF- RADIO & PAGE	2,040	2,040	2,101	2,184	2,250	2,317
EQPT MTNCE - FF - SCBA	2,500	2,900	2,987	3,077	3,169	3,264
PROTECTION EXPENSE	3,060	3,060	3,152	3,247	3,344	3,444
OP - FD - LICENSES & PERMITS	1,092	1,092	1,125	1,159	1,194	1,230
TRAINING	20,400	20,000	20,600	21,218	21,855	22,511
CAPITAL EXPENDITURES	29,060	-				
EQUIPMENT - FIREFIGHTING	15,300					
EQUIPMENT - FIREFIGHTING - HOSES	2,040					
INSURANCE - PROPERTY	1,332	3,000	3,090	3,183	3,278	3,376
INSURANCE - LIABILITY	315	315	324	334	344	354
INSURANCE - FIREFIGHTERS ACCIDENT	2,950	2,950	3,039	3,130	3,224	3,321
INSURANCE - VEHICLE	5,518	5,518	5,684	5,855	6,031	6,212
LEGAL FEES	1,020	1,020	1,051	1,083	1,115	1,148
SUPPLIES - OFFICE	547	600	618	637	656	676
SUPPLIES - MEALS	1,301	1,400	1,442	1,485	1,530	1,576
SUPPLIES - F/F - FIRST RESPONDERS	2,000	2,000	2,060	2,122	2,186	2,252
SUPPLIES - HALL	1,092	1,092	1,125	1,159	1,194	1,230
TRAVEL	2,185	2,185	2,251	2,319	2,389	2,461
UTILITIES	1,008	1,100	1,133	1,167	1,202	1,238
UTILITIES - POWER	6,086	9,000	9,270	9,548	9,834	10,129
UTILITIES - TELEPHONE	3,225	3,225	3,321	3,421	3,524	3,630
DEBT INTEREST	7,245	7,245	7,245	7,245	7,245	7,245
DEBT PRINCIPAL	12,366	12,366	12,366	12,366	12,366	12,366
TRANSFER TO RESERVE	10,000	56,400	57,792	59,226	60,703	62,225
TRANSFER TO OPERATING RESERVE	119,459	5,000	5,000	5,000	5,000	5,000
SALARIES & WAGES	-	301	307	313	320	326
	\$ 387,500	\$ 265,097	\$ 272,009	\$ 279,153	\$ 286,488	\$ 294,041



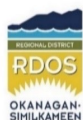
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
FIRE PROTECTION - H1

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
A717 BL 1891,1998 Assessment	\$ 218,759	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	3.77%	2.63%	2.00%	2.00%	2.00%	2.00%
TAX REQUISITION	94,001	96,471	98,400	100,369	102,376	104,424
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 94,001	\$ 96,471	\$ 98,400	\$ 100,369	\$ 102,376	\$ 104,424
Expense						
ADMINISTRATION CHARGES	1,738	2,363	2,410	2,459	2,508	2,558
CONTRACTS - PRINCETON	92,263	94,108	95,990	97,910	99,868	101,866
	\$ 94,001	\$ 96,471	\$ 98,400	\$ 100,369	\$ 102,376	\$ 104,424



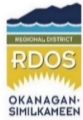
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
FIRE PROTECTION - KALEDEN

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
H715 & H714 BL 1238,1991 Assessment	\$ 1,120,354	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	0.72%	1.41%	2.69%	2.50%	2.50%	2.72%
TAX REQUISITION	342,367	347,181	356,516	365,443	374,566	384,749
GRANT IN LIEU OF TAXES		11,600	11,600	11,600	11,600	11,600
TRANSFER FROM RESERVE	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE		-	-	-	-	-
DEBENTURE PROCEEDS	-	-	-	-	-	-
FUND THE PURCHASE OF PPE FUNDED FROM COVID GRANT	7,500	3,000	-	-	-	-
PRIOR YEARS SURPLUS	61,000	114,600	-	-	-	-
	\$ 410,867	\$ 476,381	\$ 368,116	\$ 377,043	\$ 386,166	\$ 396,349
Expense						
HONORARIUMS - FIREFIGHTERS	138,500	149,700	153,000	155,000	159,000	162,000
BENEFITS - FIREFIGHTERS	-	-	-	-	-	-
PAYROLL OVERHEAD - WCB	10,000	15,000	15,300	15,600	15,900	16,200
ADMINISTRATION CHARGES	9,767	14,780	12,355	12,522	12,784	13,006
PURCHASE OF PPE EQUIPMENT FUNDED FROM COVID GRANT	7,500	3,000	-	-	-	-
BUILDING MAINTENANCE	5,500	6,400	6,500	6,700	6,800	6,900
SMALL EQUIPMENT MAINTENANCE	1,000	1,000	1,000	1,000	1,000	1,000
VEHICLE MTNCE - RESCUE #1	2,200	4,000	4,000	4,000	4,000	4,000
VEHICLE MTNCE - VEHICLE #2	25,000	4,000	4,000	4,000	4,000	4,000
VEHICLE MTNCE - VEHICLE #3	3,700	4,000	4,000	4,000	4,000	4,000
VEHICLE MTNCE - TENDER #4	4,000	4,000	4,000	4,000	4,000	4,000
EQPMT MTNCE -FF- RADIO & PAGE	1,500	1,500	1,550	1,600	1,650	1,700
EQPMT MTNCE - FF - SCBA	2,500	2,500	2,550	2,600	2,650	2,700
EQPMT MTNCE - FIRST RESPONDERS	5,000	5,000	5,100	5,200	5,300	5,400
OP - FD - LICENSES & PERMITS	1,500	1,500	1,500	1,500	1,500	1,500
CONTRACT SERVICES	11,500	7,500	7,500	7,500	7,500	7,500
EDUCATION & TRAINING	14,000	25,000	25,500	25,600	26,000	26,500
PUBLIC EDUCATION	5,000	5,000	5,100	5,200	5,300	5,400
EQUIPMENT - FIREFIGHTING	88,100	-	-	-	-	-
INSURANCE - PROPERTY	2,252	2,800	2,850	2,900	2,950	3,000
INSURANCE - LIABILITY	584	600	600	600	600	600
INSURANCE - FIREFIGHTERS ACCIDENT	3,500	3,000	3,050	3,100	3,150	3,200
INSURANCE - VEHICLE	6,120	6,400	7,000	7,200	7,400	7,600
SUPPLIES - OFFICE	4,000	4,500	4,600	4,700	4,800	4,900
SUPPLIES - FIREFIGHTING	4,000	5,000	5,100	5,200	5,300	5,400
COMMUNICATIONS EXPENSE	2,000	-	-	-	-	-
TRAVEL/LEASING	2,500	3,200	3,300	3,400	3,500	3,600
UTILITIES	7,000	7,000	7,100	7,300	7,400	7,500
UTILITIES - TELEPHONE	2,000	2,000	2,050	2,100	2,150	2,200
TRANSFER TO RESERVE	39,644	127,500	79,000	84,000	87,000	92,000
TRANSFER TO RESERVE		-	-	-	-	-
CONTINGENCIES	-	60,000	-	-	-	-
SALARIES & WAGES	1,000	501	511	521	532	543
	\$ 410,867	\$ 476,381	\$ 368,116	\$ 377,043	\$ 386,166	\$ 396,349



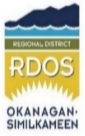
**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
FIRE PROTECTION - NARAMATA**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
R715 BL 1619, 1995 Assessment	\$ 1,213,036	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-5.64%	-7.78%	10.80%	-7.71%	14.89%	2.91%
TAX REQUISITION	547,685	505,079	559,620	516,480	593,370	610,637
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
TRANSFER FROM RESERVE	-	-	-	-	-	-
DEBENTURE PROCEEDS	-	-	-	-	-	-
MISCELLANEOUS REVENUE	-	20,000	20,600	21,300	22,500	24,000
MISCELLANEOUS REVENUE SALE OF SURPLUS FIRE VEHICLES	-	50,000	-	-	-	-
PURCHASE OF PPE FUNDED FROM COVID GRANT	15,155	-	-	-	-	-
ZODIAC REVENUE	-	2,000	2,060	2,130	2,250	2,400
DONATIONS	350,000	-	-	-	-	-
PRIOR YEARS SURPLUS	-	28,000	-	-	-	-
	\$ 912,840	\$ 605,079	\$ 582,280	\$ 539,910	\$ 618,120	\$ 637,037
Expense						
HONORARIUMS - FIREFIGHTERS	203,000	203,000	209,000	215,000	221,000	227,000
BENEFITS - FIREFIGHTERS	5,125	5,305	5,455	5,605	5,755	5,905
ADMINISTRATION CHARGES	16,080	16,922	17,420	15,818	18,446	18,982
BUILDING MAINTENANCE	18,000	18,000	18,540	19,100	19,600	20,100
PURCHASE OF PPE FUNDED FROM COVID GRANT	7,500	-	-	-	-	-
EQUIPMENT MAINTENANCE - VEHICLES	18,000	18,000	18,540	19,100	19,600	20,100
EQUIPMENT MAINTENANCE - VEHICLES		12,000	12,360	12,730	13,090	13,090
OP - FD - HEALTH & SAFETY PROGRAM	8,000	4,000	4,120	4,245	4,360	4,500
OP - FD - LICENSES & PERMITS		2,500	2,570	2,640	2,710	2,760
CONTRACT SERVICES	-	-	-	-	-	-
EDUCATION & TRAINING	50,000	50,000	51,500	5,300	54,500	56,000
CAPITAL EXPENDITURES	10,120	-	-	-	-	-
CAPITAL Fire Hall Construction	350,000	-	-	-	-	-
CAPITAL Marina Dredging in conjunction with Parks Rec	10,000	-	-	-	-	-
EQUIPMENT - VEHICLES	8,200	-	-	-	-	-
EQUIPMENT - FIREFIGHTING	20,500	-	-	-	-	-
EQUIPMENT - FIREFIGHTING - HOSES	30,750	-	-	-	-	-
EQUIPMENT - FIREFIGHTING - RADIOS/PAGERS	11,000	-	-	-	-	-
EQUIPMENT - RESCUE	7,000	5,000	5,150	5,300	5,460	5,610
Fire Prevention/Public Education	3,000	3,000	3,100	3,200	3,350	3,500
INSURANCE - PROPERTY	3,000	2,981	3,200	3,500	3,800	4,150
INSURANCE - LIABILITY	851	881	920	950	890	1,040
INSURANCE - FIREFIGHTERS ACCIDENT	10,003	5,000	5,150	5,300	5,460	5,610
INSURANCE - VEHICLE	12,000	11,597	12,360	12,730	13,090	13,500
LEGAL FEES	-	-	-	-	-	-
SUPPLIES	3,075	2,500	2,575	2,650	2,725	2,800
SUPPLIES - FIREFIGHTING	5,125	3,500	3,600	3,700	3,810	3,920
SUPPLIES - F/F - FIRST RESPONDERS	7,000	4,000	4,120	4,240	4,360	4,750
SUPPLIES - FIREFIGHTING	8,200	5,000	5,150	5,300	5,450	5,650
TRAVEL/LEASING	3,075	-	-	-	-	-
UTILITIES	12,260	12,420	12,360	12,730	13,090	13,450
UTILITIES - TELEPHONE	5,093	5,000	5,150	5,300	5,450	5,540
DEBT INTEREST	11,958	11,958	24,000	24,000	24,000	24,000
DEBT PRINCIPAL	20,411	20,411	40,000	40,000	40,000	40,000
TRANSFER TO RESERVE	20,514	87,216	39,655	23,285	40,968	41,889
TRANSFER TO RESERVE	-	77,500	58,610	69,720	68,390	73,850
ZODIAC EXPENSES	2,000	2,000	2,060	2,120	2,180	2,240
OTHER EXPENSES - MISCELLANEOUS	4,000	4,000	4,000	4,500	4,500	4,775
SALARIES & WAGES	8,000	11,388	11,615	11,847	12,086	12,326
	\$ 912,840	\$ 605,079	\$ 582,280	\$ 539,910	\$ 618,120	\$ 637,037



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
FIRE PROTECTION - OK FALLS

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
J714 & J715 BL 1385 Assessment	\$ 1,198,943	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	5.16%	-1.25%	16.54%	2.07%	2.07%	-8.24%
TAX REQUISITION	424,786	419,496	488,895	498,996	509,318	467,339
Transfer from Capital Reserve	259,500	44,520	-	-	-	-
TO FUND PURCHASE OF PPE EQUIP FUNDED FROM COVID GRANT	8,282	-	-	-	-	-
PRIOR YEARS SURPLUS	34,500	-	-	-	-	-
	\$ 727,068	\$ 464,016	\$ 488,895	\$ 498,996	\$ 509,318	\$ 467,339
Expense						
HONORARIUMS - FIREFIGHTERS	136,000	149,600	153,340	157,174	161,103	165,130
BENEFITS-FIREFIGHTERS		-	-	-	-	-
ADMINISTRATION CHARGES	11,576	16,218	16,576	16,943	17,318	17,701
BUILDING MAINTENANCE	24,280	68,800	70,176	71,580	73,011	74,471
BUILDING MAINTENANCE	7,500	-	-	-	-	-
EQUIPMENT MAINTENANCE	25,500	26,010	26,530	27,061	27,602	28,154
EQPT MAINTENANCE - FIREFIGHTING EQUIPMEN	1,420	1,448	1,477	1,507	1,537	1,568
PROTECTION EXPENSE	9,920	10,118	10,320	10,526	10,737	10,952
OP - FD - COMMERCIAL FIRE INSPECTION	6,000	6,000	6,120	6,242	6,367	6,494
OP - FD - LICENSES & PERMITS	280	280	286	292	298	304
CONTRACT SERVICES	16,000	16,000	16,320	16,646	16,979	17,319
EDUCATION & TRAINING	35,000	35,000	35,700	36,414	37,142	37,885
Fire Hall Construction - Planning	45,000	-	-	-	-	-
Fire Hall Construction	200,000	-	-	-	-	-
EQUIPMENT - FIREFIGHTING	60,000	-	-	-	-	-
EQUIPMENT - FIREFIGHTING - HOSES	8,670	-	-	-	-	-
EQUIPMENT - FIREFIGHTING - PROTECTIVE CL	11,144	-	-	-	-	-
EQUIPMENT - FOREST SERVICE	1,420	-	-	-	-	-
INSURANCE - PROPERTY	1,200	1,300	1,326	1,353	1,380	1,408
INSURANCE - LIABILITY	730	745	760	775	791	807
INSURANCE - FIREFIGHTERS ACCIDENT	2,957	3,016	3,076	3,138	3,201	3,265
INSURANCE - VEHICLE	9,350	10,000	10,200	10,404	10,612	10,824
SUPPLIES	4,974	3,865	3,960	4,058	4,158	4,260
UTILITIES	12,240	12,485	12,735	12,990	13,250	13,515
UTILITIES - TELEPHONE	7,210	5,000	5,100	5,202	5,306	5,412
TRANSFER TO RESERVE	74,500	74,500	75,990	77,510	79,060	28,116
TRANSFER TO RESERVE - BUILDING	10,000	10,000	25,000	25,000	25,000	25,000
COMMUNITY SERVICE & EDUCATION	3,553	2,000	2,040	2,081	2,123	2,165
OTHER EXPENSES - MISCELLANEOUS	644	644	657	670	683	697
SALARIES & WAGES	-	10,987	11,206	11,430	11,660	11,892
SALARIES & WAGES	-	-	-	-	-	-
	\$ 727,068	\$ 464,016	\$ 488,895	\$ 498,996	\$ 509,318	\$ 467,339



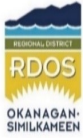
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
FIRE PROTECTION - W BENCH/S MESA/HUSLA

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
A715 BL 1602,1995 NO LIMIT	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	-2.29%	-3.46%	3.00%	2.00%	2.00%	2.00%
TAX REQUISITION	\$ 372,427	\$ 359,557	\$ 370,336	\$ 377,743	\$ 385,298	\$ 393,004
TRANSFER FROM OPERATIONAL RESERVE	\$ 7,600	-	-	-	-	-
FUND A PORTION OF ADMIN CHARGE FUDNED FROM COVID GRAN	\$ 2,825	-	-	-	-	-
PRIOR YEARS SURPLUS	\$ 7,600	40,065	-	-	-	-
	\$ 390,452	\$ 399,622	\$ 370,336	\$ 377,743	\$ 385,298	\$ 393,004
Expense						
ADMINISTRATION CHARGES	7,134	8,807	9,071	9,253	9,438	9,627
CONTRACTS - PENTICTON	367,037	350,000	360,500	367,710	375,064	382,565
TRANSFER TO OPERATIONAL RESERVE	15,600	-	-	-	-	-
INSURANCE - LIABILITY	681	750	765	780	796	812
TRANSFER TO OPERATING RESERVE	-	40,065	-	-	-	-
	\$ 390,452	\$ 399,622	\$ 370,336	\$ 377,743	\$ 385,298	\$ 393,004



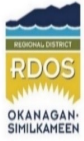
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
FIRE PROTECTION - WILLOWBROOK

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
K714 BL 1549,1994 Assessment	\$ 265,455	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-0.66%	3.41%	3.10%	3.10%	17361.14%	-99.39%
TAX REQUISITION	155,003	160,297	165,271	170,394	29,752,713	181,108
CONTRACT FEE		-	-	-	-	-
TRANSFER FROM RESERVE	30,000	-	-	-	-	-
TO FUND EXPENSES THROUGHOUT THE BUDGET RE COVID	39,962	-	-	-	-	-
1-1500-9990-PRIOR YEARS SURPLUS		-	-	-	-	-
	\$ 224,965	\$ 160,297	\$ 165,271	\$ 170,394	\$ 29,752,713	\$ 181,108
Expense						
HONORARIUMS - FIREFIGHTERS	71,364	90,454	93,168	95,963	98,842	101,807
BENEFITS - FIREFIGHTERS		-	-	-	-	-
ADMINISTRATION CHARGES	5,150	6,071	6,252	6,439	6,631	6,830
PURCHASE OF PPE FUNDS FUNDED FROM COVID FUNDS	7,500	-	-	-	-	-
BUILDING MAINTENANCE	3,273	750	773	796	820	844
EQUIPMENT MAINTENANCE	3,300	3,300	3,399	3,501	3,606	3,714
VEHICLE EXPENSE - TRUCK #1	3,000	3,000	3,090	3,183	3,278	3,377
VEHICLE EXPENSES - TRUCK #2	2,000	2,000	2,060	2,122	2,185	2,251
VEHICLE EXPENSES - TRUCK #4	1,256	1,000	1,030	1,061	1,093	1,126
VEHICLE EXPENSES - TRUCK #5	2,500	500	515	530	546	563
VEHICLE EXPENSES - TRUCK #6	-	1,000	1,030	1,061	1,093	1,126
VEHICLE EXPENSES - TRUCK #6	2,500	2,000	2,060	2,122	2,185	2,251
EQPT MTNCE - FF - RADIO & PAGERS	1,000	500	515	530	546	563
EQPT MTNCE - FF - SCBA	1,224	1,224	1,261	1,299	1,337	1,378
OP - FD - LICENSES & PERMITS	500	500	515	530	546	563
CONTRACT SERVICES	1,800	2,300	2,369	2,440	2,513	2,589
EDUCATION & TRAINING	14,000	12,000	12,360	12,731	13,113	13,506
CAPITAL EXPENDITURES	59,283	-	-	-	-	-
CAPITAL EXPENDITURES Camera and Security	3,179	-	-	-	-	-
EQUIPMENT	2,000	-	-	-	-	-
EQUIPMENT - FIREFIGHTING	12,000	-	-	-	-	-
INSURANCE - PROPERTY	1,124	1,300	1,339	1,379	1,420	1,463
INSURANCE - LIABILITY	302	311	320	330	340	350
INSURANCE - FIREFIGHTERS ACCIDENT	1,500	1,210	1,246	1,284	1,322	1,362
INSURANCE - VEHICLE	5,300	6,700	6,901	7,108	7,321	7,541
SUPPLIES - OFFICE	1,000	750	772	796	820	844
SUPPLIES - HALL	1,500	1,000	1,030	1,061	1,093	1,126
UTILITIES - POWER	3,329	2,500	2,575	2,652	2,732	2,814
UTILITIES - TELEPHONE	3,060	3,000	3,090	3,183	3,278	3,377
TRANSFER TO RESERVE CAPITAL	10,000	16,183	16,854	17,542	29,595,298	18,984
TRANSFER TO OPERATING RESERVE	50	50	50	50	50	50
OTHER EXPENSES - MISCELLANEOUS	500	500	500	500	500	500
SALARIES & WAGES	471	194	197	201	205	209
	\$ 224,965	\$ 160,297	\$ 165,271	\$ 170,394	\$ 29,752,713	\$ 181,108



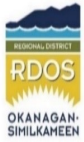
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
VICTIM SERVICES AREA A

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG735 A714 BL 2748,2016 Assessment	\$ 7,031	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	3564.49%	1.83%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	5,074	5,167	5,167	5,167	5,167	5,167
FUND ADMIN CHARGE RE COVID EXPENSES	93	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 5,150	\$ 5,167	\$ 5,167	\$ 5,167	\$ 5,167	\$ 5,167
Expense						
ADMINISTRATION CHARGE	167	167	167	167	167	167
CONTRACTS & AGREEMENTS	5,000	5,000	5,000	5,000	5,000	5,000
	\$ 5,150	\$ 5,167	\$ 5,167	\$ 5,167	\$ 5,167	\$ 5,167



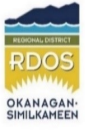
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
VICTIM SERVICES AREA C

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG735 C714 BL 2749,2016 Assessment	\$ 5,814	REVIEW SOON	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	4086.23%	43.12%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	5,777	8,268	8,268	8,268	8,268	8,268
FUND OPERATION EXPENSES FROM COVID FUNDS	2,373	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 8,150	\$ 8,268	\$ 8,268	\$ 8,268	\$ 8,268	\$ 8,268
Expense						
ADMINISTRATION CHARGE	150	268	268	268	268	268
CONTRACTS & AGREEMENTS	8,000	8,000	8,000	8,000	8,000	8,000
	\$ 8,150	\$ 8,268	\$ 8,268	\$ 8,268	\$ 8,268	\$ 8,268



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
VICTIM SERVICES AREAS D, E,F, I

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	
RG735 d716,I716,E716,F716 Assessment	\$ 13,296	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.51%	-0.17%	20.78%	2.00%	2.00%	2.00%
TAX REQUISITION	\$ 8,743	\$ 8,728	\$ 10,541	\$ 10,752	\$ 10,967	\$ 11,186
TRANSFER FROM OPERATIONAL RESERVE	\$ 3,000	1,607	-	-	-	-
PRIOR YEARS SURPLUS	2,000	-	-	-	-	-
	\$ 13,743	\$ 10,335	\$ 10,541	\$ 10,752	\$ 10,967	\$ 11,186
Expense						
ADMINISTRATION CHARGE	330	335	341	348	355	362
CONTRACTS & AGREEMENTS	11,000	10,000	10,200	10,404	10,612	10,824
TRANSFER TO OPERATING RESERVE	2,413	-	-	-	-	-
	\$ 13,743	\$ 10,335	\$ 10,541	\$ 10,752	\$ 10,967	\$ 11,186



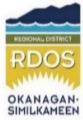
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
AREA A COMMUNITY PARKS

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG 735 A714 1339 Assessment	\$ 33,480	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	-18.05%	18.02%	42.19%	2.37%	6.65%	2.72%
TAX REQUISITION	41,058	48,458	68,903	70,536	75,223	77,269
COMMUNITY WORKS GAS TAX FUNDS	46,565	-	-	-	-	-
GRANT IN LIEU OF TAXES	1,400	1,400	1,400	1,400	1,400	1,400
TO FUND OPERATIONAL COSTS RE EXTRA COVID EXPENSES	12,257	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE	5,000	12,138	-	-	-	-
PRIOR YEARS SURPLUS	4,000	12,138	-	-	-	-
	\$ 110,280	\$ 74,134	\$ 70,303	\$ 71,936	\$ 76,623	\$ 78,669
Expense						
ADMINISTRATION CHARGES	1,712	2,078	2,111	2,161	2,310	2,370
OPERATIONS - OSYOOS LAKE REGIONAL PARK	-	-	-	-	-	-
GAS TAX EXPENDITURE	-	-	-	-	-	-
CONTRACT SERVICES	22,100	22,432	22,768	23,109	23,456	24,000
CAPITAL EXPENDITURES - PARKS	-	-	-	-	-	-
CAPITAL EXPENDITURES -Osoyoos Lake Pedestrian Repair	12,210	-	-	-	-	-
CAPITAL EXPENDITURES -Osoyoos Lake Park Landscaping	21,435	-	-	-	-	-
CAPITAL EXPENDITURES -Reflection Point Park	10,120	-	-	-	-	-
PARKS IMPROVEMENTS	2,800	2,842	2,885	2,928	2,972	3,000
INSURANCE - LIABILITY	155	157	160	162	165	170
SUPPLIES - PARKS	2,900	2,944	2,988	3,032	3,078	3,100
TRAVEL/LEASING	4,500	5,000	5,000	5,500	5,500	6,000
UTILITIES	2,150	2,182	2,215	2,248	2,282	2,350
TRANSFER TO CAPITAL RESERVE	5,000	-	5,151	5,228	5,307	5,500
TRANSFER TO OPERATING RESERVE	3,350	10,000	-	-	-	-
CONTINGENCY	-	-	-	-	-	-
SALARIES & WAGES	21,848	26,499	27,025	27,568	31,553	32,179
	\$ 110,280	\$ 74,134	\$ 70,303	\$ 71,936	\$ 76,623	\$ 78,669



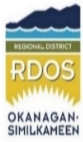
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
AREA B COMMUNITY PARKS

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG 735, B716, BL2234 Assessment	\$ 32,570	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	-0.51%	4.66%	7.77%	1.76%	1.76%	2.10%
TAX REQUISITION	41,117	43,032	46,375	47,192	48,020	49,028
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX FUNDS	-	-	-	-	-	-
MISCELLANEOUS REVENUE	-	-	-	-	-	-
USE OF COVID FUNDS RE LOSS OF 2020 REVENUE	5,026	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 46,143	\$ 43,032	\$ 46,375	\$ 47,192	\$ 48,020	\$ 49,028
Expense						
ADMINISTRATION CHARGES	1,228	1,260	1,283	1,306	1,329	1,359
COMMUNITY WORKS GAS TAX EXPENSE	-	-	-	-	-	-
CONTRACT P&R - KOBALU PARK COMMITTEE	-	-	-	-	-	-
CONTRACT SERVICES	4,700	5,771	5,842	5,915	5,988	6,210
CAPITAL EXPENDITURES - PARKS	-	-	-	-	-	-
CAPITAL EXPENDITURES - PARKS Parking and River Access		-	-	-	-	-
CAPITAL EXPENDITURES - PARKS Kobal Park Irrigation	4,500	-	-	-	-	-
PARKS IMPROVEMENTS		-	-	-	-	-
INSURANCE - LIABILITY	181	184	186	189	192	200
SUPPLIES - PARKS	2,000	2,030	2,060	2,091	2,123	2,155
TRAVEL/LEASING	3,500	3,553	3,606	3,660	3,715	3,750
UTILITIES	400	406	412	418	425	433
TRANSFER TO CAPITAL RESERVE	4,479	2,000	4,614	4,684	4,754	4,800
TRANSFER TO CAPITAL RESERVE	100	102	103	105	106	110
SALARIES & WAGES	25,055	27,726	28,269	28,824	29,388	30,011
	\$ 46,143	\$ 43,032	\$ 46,375	\$ 47,192	\$ 48,020	\$ 49,028



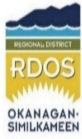
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
AREA F PARKS COMMISSION - Greater West Bench

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG 735, F715, BL1341 Assessment	\$ 143,118	Compliant	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	-1.38%	1.41%	37.96%	-0.63%	1.29%	4.21%
TAX REQUISITION	118,194	119,864	165,363	164,319	166,434	173,435
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX FUNDING Mariposa Park Dev.	21,192	-	-	-	-	-
P&R REGISTRATION FEES	3,250	4,033	4,315	4,348	4,382	-
TO FUND LOST 2020 REVENUE FUNDED FROM COVID GRANT	40,496	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE	14,500	39,000	-	-	-	-
MISCELLANEOUS REVENUE	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	40,496	-	-	-	-
	\$ 197,632	\$ 203,393	\$ 169,678	\$ 168,667	\$ 170,816	\$ 173,435
Expense						
RDOS STAFF WAGES	5,176	1,204	1,838	1,874	1,912	1,950
PART TIME WAGES - REC INSTRUCTORS	5,000	5,000	5,500	5,500	5,500	6,000
WAGES - SUMMER STAFF	1,500	1,523	1,545	1,569	1,592	1,600
ADMINISTRATION CHARGES	4,177	5,273	5,560	5,513	5,602	5,711
IT EXPENSE	2,000	2,250	2,250	2,250	2,250	2,250
BUILDING MAINTENANCE	-	-	-	-	-	-
PARK MAINTENANCE	-	2,750	2,805	2,861	2,918	2,977
OPERATIONS - GARBAGE REMOVAL	-	-	-	-	-	-
CONTRACT SERVICES	5,200	5,278	5,357	5,438	5,519	5,600
CONTRACT SERVICES - OPERATIONS	1,000	1,015	1,030	1,046	1,061	1,072
EDUCATION & TRAINING	1,000	1,015	1,030	1,046	1,061	1,072
CAPITAL EXPENDITURES - PARKS	-	-	-	-	-	-
CAPITAL EXPENDITURES Mariposa Park Dev. Plan	15,263	-	-	-	-	-
CAPITAL EXPENDITURES Pitch and Back Stop Removal	1,000	-	-	-	-	-
CAPITAL EXPENDITURES Bike Repair Station	1,500	-	-	-	-	-
CAPITAL EXPENDITURES Tree Planting Program	5,000	-	-	-	-	-
CAPITAL EXPENDITURES Cwf landscape	5,929	-	-	-	-	-
2-7570-5506-CAPITAL EXPENDITURES Annual Park Furniture Upgra	7,000	-	-	-	-	-
EQUIPMENT	-	-	-	-	-	-
PLAYGROUND EQUIPMENT	-	-	-	-	-	-
PARKS IMPROVEMENTS	7,000	8,100	11,500	8,500	8,500	8,500
INSURANCE - PROPERTY	488	495	503	510	518	550
INSURANCE - LIABILITY	498	505	513	521	529	550
SUPPLIES	4,000	4,060	4,121	4,182	4,245	4,300
SUPPLIES - PARKS	4,550	4,618	4,687	4,757	4,829	4,900
SPECIAL EVENTS	1,000	1,015	1,030	1,046	1,061	1,070
ADVERTISING	1,250	1,269	1,288	1,307	1,327	1,340
TRAVEL/LEASING	6,100	6,192	6,284	6,379	6,474	6,492
UTILITIES	5,000	5,500	5,600	5,700	5,800	5,900
TRANSFER TO CAPITAL RESERVE	12,300	79,496	39,075	39,151	39,228	39,300
TRANSFER TO OPERATING RESERVE	41,814	500	500	500	500	500
SALARIES & WAGES	52,887	66,335	67,662	69,017	70,390	71,801
	\$ 197,632	\$ 203,393	\$ 169,678	\$ 168,667	\$ 170,816	\$ 173,435



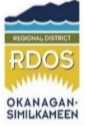
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
RECREATION - WEST BENCH

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
V715, BL488,1979 Max Tax Limit	\$ 20,000	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-7.15%	1.32%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	18,616	18,862	18,862	18,862	18,862	18,862
FUND A PORTION OF ADMIN FEE FROM THE COVID GRANT	141	-	-	-	-	-
	\$ 18,757	\$ 18,862	\$ 18,862	\$ 18,862	\$ 18,862	\$ 18,862
Expense						
ADMINISTRATION CHARGE	357	462	462	462	462	462
CONTRACTS - PENTICTON	18,400	18,400	18,400	18,400	18,400	18,400
	\$ 18,757	\$ 18,862	\$ 18,862	\$ 18,862	\$ 18,862	\$ 18,862



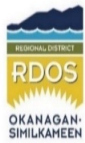
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
CEMETERY - ELECTORAL AREA A

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG 735, A714, BL488,1979 Max Tax Limit	\$ 3,000	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-1.65%	2.22%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	\$ 1,011	\$ 1,033	\$ 1,033	\$ 1,033	\$ 1,033	\$ 1,033
FUND ADMINISTRATION TO REDUCE TAXES COVID FUNDS	\$ 19	-	-	-	-	-
PRIOR YEARS SURPLUS	\$ -	274	-	-	-	-
	1,030	1,307	1,033	1,033	1,033	1,033
Expense						
ADMINISTRATION CHARGE	30	33	33	33	33	33
CONTRACTS - OSOYOOS	1,000	1,000	1,000	1,000	1,000	1,000
TRANSFER TO OPERATIONAL RESERVE		274	-	-	-	-
	\$ 1,030	\$ 1,307	\$ 1,033	\$ 1,033	\$ 1,033	\$ 1,033



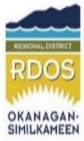
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
CEMETERY - ELECTORAL AREA E (NARAMATA)

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
P715, BL1964 Assessment	\$ 77,597	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	0	6.90%	20.33%	1.66%	1.65%	2.03%
TAX REQUISITION	45,820	\$ 48,983	\$ 58,938	\$ 59,919	\$ 60,908	\$ 62,143
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
REVENUE - PLOTS	2,500	3,525	3,550	3,576	3,602	3,650
TRANSFER FROM OPERATING RESERVE	10,000	-	-	-	-	-
TO FUND A PORTION OF ADMIN EXPENSE FUNDED FROM COVID G	685	-	-	-	-	-
PRIOR YEARS SURPLUS	1,500	631	-	-	-	-
	\$ 60,505	\$ 53,139	\$ 62,488	\$ 63,495	\$ 64,510	\$ 65,793
Expense						
ADMINISTRATION CHARGES	1,439	1,669	1,700	1,733	1,766	1,807
MAINTENANCE SUPPLIES	-	-	-	-	-	-
OPERATIONS	-	-	-	-	-	-
CONTRACT SERVICES	2,000	2,530	2,560	2,591	2,623	2,900
EDUCATION & TRAINING	250	254	258	261	265	300
CEMETERY IMPROVEMENTS	-	-	-	-	-	-
INSURANCE - LIABILITY	211	214	217	221	224	230
SUPPLIES	-	-	-	-	-	-
SUPPLIES	1,500	1,523	1,545	1,569	1,592	1,600
TRAVEL/LEASING	3,000	3,045	3,091	3,137	3,184	3,200
TRANSFER TO CAPITAL RESERVE	1,000	1,000	7,500	7,500	7,500	7,500
TRANSFER TO OPERATING RESERVE	10,100	631	2,500	2,500	2,500	2,500
SALARIES & WAGES	41,005	42,273	43,117	43,983	44,856	45,756
	\$ 60,505	\$ 53,139	\$ 62,488	\$ 63,495	\$ 64,510	\$ 65,793



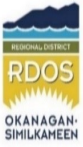
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
CEMETERY - ELECTORAL AREA G

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
767(5) Max Levy	\$ 2,000	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	-0.79%	101.12%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	\$ 2,039	\$ 4,100	\$ 4,100	\$ 4,100	\$ 4,100	\$ 4,100
	\$ 2,039	\$ 4,100	\$ 4,100	\$ 4,100	\$ 4,100	\$ 4,100
Expense						
ADMINISTRATION CHARGES	\$ 39	100	100	100	100	100
CONTRACTS - KEREMEOS	\$ 2,000	2,000	2,000	2,000	2,000	2,000
CONTRACTS - HEDLEY		2,000	2,000	2,000	2,000	2,000
	\$ 2,039	\$ 4,100	\$ 4,100	\$ 4,100	\$ 4,100	\$ 4,100



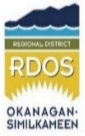
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
CEMETERY - ELECTORAL AREA H

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
767 (5) SLP 1987	\$ 5,000	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-1.19%	0.62%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	\$ 1,458	1,468	1,468	1,468	\$ 1,468	\$ 1,468
	\$ 1,458	\$ 1,468	\$ 1,468	\$ 1,468	\$ 1,468	\$ 1,468
Expense						
ADMINISTRATION CHARGES	42	48	48	48	48	48
CONTRACTS - PRINCETON	1,166	1,170	1,170	1,170	1,170	1,170
CONTRACTS - OTHER RURAL AREA - TULAMEEN	\$ 250	250	250	250	250	250
	\$ 1,458	\$ 1,468	\$ 1,468	\$ 1,468	\$ 1,468	\$ 1,468



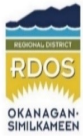
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
Heritage - Heritage Conversion

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BL 2367	No Maximum	No Maximum	No Maximum	No Maximum	No Maximum	No Maximum
Revenue	0.00%	-100.00%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
PRIOR YEARS SURPLUS	\$ 2,000	-	-	-	-	-
	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -
Expense						
TRANSFER TO OPERATING RESERVE	\$ 2,000	-	-	-	-	-
	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -



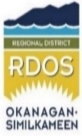
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
HERITAGE CONSERVATION

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BL 276	No Maximum	No Maximum	No Maximum	No Maximum	No Maximum	No Maximum
Revenue	29.44%	-80.28%	1.62%	1.63%	1.83%	1.43%
TAX REQUISITION	13,599	2,682	2,725	2,770	2,820	2,861
GRANT IN LIEU OF TAXES	26	26	26	27	27	28
TRANSFER FROM OPEATIONAL RESERVE	7,000	2,500	2,500	2,500	2,500	2,500
PRIOR YEARS SURPLUS	7,000	4,107	-	-	-	-
	\$ 27,625	\$ 9,315	\$ 5,251	\$ 5,297	\$ 5,347	\$ 5,389
Expense						
ADMINISTRATION CHARGES	601	169	170	172	173	175
MAINTENANCE	1,000	1,000	1,015	1,030	1,050	1,060
CONSULTANTS	3,000	3,000	3,000	3,000	3,000	3,000
INSURANCE - LIABILITY	117	130	140	150	160	170
TRANSFER TO OPERATING RESERVE	7,000	4,107	-	-	-	-
SALARIES & WAGES	15,907	909	926	945	964	984
	\$ 27,625	\$ 9,315	\$ 5,251	\$ 5,297	\$ 5,347	\$ 5,389



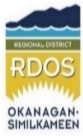
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
HERITAGE - AREA G

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BL 276	\$ 10,000	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-40.91%	3.20%	26.15%	0.00%	0.00%	0.00%
TAX REQUISITION	3,150	3,250	4,100	4,100	4,100	4,100
TAX REQUISITION		600	-	-	-	-
TO LOWER TAXES RE OVERALL COVID RELATED FUNDED FROM COV	1,178	-	-	-	-	-
PRIOR YEARS SURPLUS		250	-	-	-	-
	\$ 4,328	\$ 4,100	\$ 4,100	\$ 4,100	\$ 4,100	\$ 4,100
Expense						
ADMINISTRATION CHARGES	\$ 78	100	100	100	100	100
CONTRACT - HERITAGE SOCIETY Hedley Museum	\$ 3,000	3,000	3,000	3,000	3,000	3,000
CONTRACT - HERITAGE SOCIETY - Keremeos	\$ 1,000	1,000	1,000	1,000	1,000	1,000
TRANSFER TO OPERATING RESERVE	250	-	-	-	-	-
	\$ 4,328	\$ 4,100	\$ 4,100	\$ 4,100	\$ 4,100	\$ 4,100



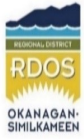
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
HERITAGE GRANT - AREA C

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG735, C714, BL 1702 - Assessment	\$ 320,621	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	3.27%	10.75%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	160,206	177,434	177,434	177,434	177,434	177,434
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	871	-	-	-	-
	\$ 160,206	\$ 178,305	\$ 177,434	\$ 177,434	\$ 177,434	\$ 177,434
Expense						
ADMINISTRATION CHARGES	\$ 6,206	5,748	5,748	5,748	5,748	5,748
CONTRACT - HERITAGE SOCIETY	\$ 154,000	171,686	171,686	171,686	171,686	171,686
TRANSFER TO OPERATIONAL RESERVE		871	-	-	-	-
	\$ 160,206	\$ 178,305	\$ 177,434	\$ 177,434	\$ 177,434	\$ 177,434



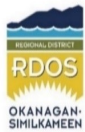
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
MUSEUM - AREA A

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG735, A714, BL2387,2006 Assessment	\$ 28,659	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-13.30%	15.75%	-11.73%	-0.03%	-0.03%	-0.03%
TAX REQUISITION	14,772	17,099	15,094	15,090	15,086	15,082
GRANT IN LIEU OF TAXES	\$ 400	404	408	412	416	420
TO FUND ADMIN CHARGE RELATED TO EXTRA COVID EXPENSES	\$ 278	-	-	-	-	-
PRIOR YEARS SURPLUS	\$ -	(2,001)	-	-	-	-
COMMUNITY WORKS GAS TAX	\$ -	-	-	-	-	-
	\$ 15,450	\$ 15,502	\$ 15,502	\$ 15,502	\$ 15,502	\$ 15,502
Expense						
ADMINISTRATION CHARGES	450	502	502	502	502	502
COMMUNITY WORKS GAS TAX EXPENSES	-	-	-	-	-	-
CONTRACTS - OSOYOOS	15,000	15,000	15,000	15,000	15,000	15,000
LEGAL FEES	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX EXPENSE	-	-	-	-	-	-
	\$ 15,450	\$ 15,502	\$ 15,502	\$ 15,502	\$ 15,502	\$ 15,502



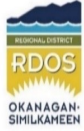
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
MUSEUM PROPERTY DEBT - AREA A

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BL 2553,2011 Maximum Levy	\$ 105,313	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-0.19%	1.89%	-1.01%	0.03%	0.03%	0.01%
PARCEL TAX	\$ 80,153	\$ 81,666	\$ 80,840	\$ 80,860	\$ 80,881	\$ 80,891
RENTAL REVENUE	\$ -	-	-	-	-	-
PRIOR YEARS SURPLUS	\$ -	(847)	-	-	-	-
	\$ 80,153	\$ 80,819	\$ 80,840	\$ 80,860	\$ 80,881	\$ 80,891
Expense						
ADMINISTRATION CHARGES	69	105	106	106	107	107
CAPITAL EXPENDITURES	-	-	-	-	-	-
INSURANCE - PROPERTY	3,570	4,200	4,220	4,240	4,260	4,270
DEBT INTEREST	35,456	35,456	35,456	35,456	35,456	35,456
DEBT PRINCIPAL	41,058	41,058	41,058	41,058	41,058	41,058
	\$ 80,153	\$ 80,819	\$ 80,840	\$ 80,860	\$ 80,881	\$ 80,891



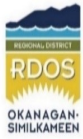
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
NARAMATA MUSEUM

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG735, E715, BL1946,1999	\$ 26,649	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-10.27%	6.12%	1.13%	1.16%	1.10%	1.61%
TAX REQUISITION	15,986	16,965	17,157	17,357	17,548	17,830
TRANSFER FROM RESERVE		-	-	-	-	-
FUND A PORTION OF ADMIN CHARGE FUNDED FROM COVID GRAN	184	-	-	-	-	-
PRIOR YEARS SURPLUS		1,497	-	-	-	-
	\$ 16,170	\$ 18,462	\$ 17,157	\$ 17,357	\$ 17,548	\$ 17,830
Expense						
ADMINISTRATION CHARGES	387	455	460	465	470	477
CONTRACT SERVICES	1,000	1,015	1,030	1,046	1,061	1,082
CONTRACT - MUSEUM SOCIETY	5,000	5,500	5,500	5,500	5,500	5,500
CAPITAL EXPENDITURES - Museum Expansion		-	-	-	-	-
INSURANCE - LIABILITY	1,815	1,842	1,870	1,898	1,926	2,000
UTILITIES	1,000	1,015	1,030	1,046	1,061	1,100
TRANSFER TO OPERATING RESERVE	2,872	4,412	2,959	3,009	3,048	3,100
SALARIES & WAGES	4,096	4,223	4,308	4,393	4,482	4,571
	\$ 16,170	\$ 18,462	\$ 17,157	\$ 17,357	\$ 17,548	\$ 17,830



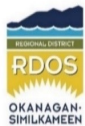
**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
FRANK VENABLES AUDITORIUM-OLIVER/AREA C**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BL 2466,2009 - Max Levy	\$ 370,000	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-0.26%	0.00%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	246,353	246,353	246,353	246,353	246,353	246,353
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 246,353	\$ 246,353	\$ 246,353	\$ 246,353	\$ 246,353	\$ 246,353
Expense						
ADMINISTRATION CHARGES	-	-	-	-	-	-
DEBT INTEREST	122,100	122,100	122,100	122,100	122,100	122,100
DEBT PRINCIPAL	124,253	124,253	124,253	124,253	124,253	124,253
TRANSFER TO OPERATING RESERVE	-	-	-	-	-	-
	\$ 246,353	\$ 246,353	\$ 246,353	\$ 246,353	\$ 246,353	\$ 246,353



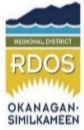
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
VENABLES THEATRE SERVICE

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG737, C714, BL 2660,2014 - Assessment	\$ 249,372	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.31%	2.74%	0.69%	1.50%	1.50%	1.34%
TAX REQUISITION	117,034	120,240	121,074	122,890	124,733	126,401
PRIOR YEAR SURPLUS		(106)	-	-	-	-
	\$ 117,034	\$ 120,134	\$ 121,074	\$ 122,890	\$ 124,733	\$ 126,401
Expense						
ADMINISTRATION CHARGES	4,534	5,134	5,174	5,251	5,330	5,401
CONTRACT SERVICES	112,500	115,000	115,900	117,639	119,403	121,000
	\$ 117,034	\$ 120,134	\$ 121,074	\$ 122,890	\$ 124,733	\$ 126,401



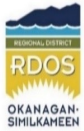
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ARENA - OLIVER/C

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG 735,C714, RG737, BL 318 - No Tax Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	18.84%	2.85%	3.62%	3.02%	18.99%	-10.44%
TAX REQUISITION	408,401	420,045	435,261	448,407	533,578	477,854
TAX REQUISITION - OLIVER	-	-	-	-	-	-
GRANT IN LIEU OF TAXES	2,790	2,790	2,790	2,790	2,790	2,790
COMMUNITY WORKS GAS TAX FUNDING		-	-	-	-	-
AGREEMENT - OSOYOOS INDIAN BAND	26,091	27,161	27,568	27,982	28,402	28,828
REVENUE - REC. PROGRAMS	53,750	80,100	81,302	82,521	83,759	85,015
TRANSFER FROM RESERVE	72,500	-	-	-	-	-
DEBENTURE PROCEEDS		-	-	-	-	-
FEDERAL GRANTS		-	-	-	-	-
	\$ 563,532	\$ 530,096	\$ 546,921	\$ 561,700	\$ 648,529	\$ 594,487
Expense						
ADMINISTRATION CHARGES	9,154	8,551	11,347	11,630	13,679	12,269
OPERATIONS	459,364	427,771	438,465	449,427	460,663	472,179
CAPITAL EXPENDITURES	82,500	-	-	-	-	-
INSURANCE - PROPERTY	6,882	7,100	7,278	7,459	77,646	7,837
INSURANCE - LIABILITY	5,543	5,800	5,945	6,094	6,246	8,402
TRANSFER TO RESERVE	-	80,700	61,600	64,800	68,000	71,500
New FTE as authorized by the Board		74	89	91	93	96
SALARIES & WAGES	89	100	103	105	108	110
Debt Servicing Arena - Interest		-	10,000	10,000	10,000	10,000
Debt Servicing Arena - Principal		-	12,094	12,094	12,094	12,094
	\$ 563,532	\$ 530,096	\$ 546,921	\$ 561,700	\$ 648,529	\$ 594,487



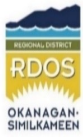
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
PARKS - OLIVER/C

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG735, C714, BL 2660,2014 - Assessment	\$ 890,614	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	13.62%	4.97%	3.29%	-1.00%	6.58%	2.40%
TAX REQUISITION	402,812	422,837	436,732	432,371	460,827	471,893
GRANT IN LIEU OF TAXES	1,710	1,710	1,736	17,621	1,788	1,815
AGREEMENT - OSOYOOS INDIAN BAND	25,723	26,778	27,180	27,587	28,001	28,421
RENTAL REVENUE	25,875	28,500	28,928	29,361	29,802	30,249
TRANSFER FROM RESERVE		-	-	-	-	-
PRIOR YEARS SURPLUS		-	-	-	-	-
	\$ 456,120	\$ 479,825	\$ 494,576	\$ 506,940	\$ 520,418	\$ 532,378
Expense						
ADMINISTRATION CHARGES	7,044	9,131	12,115	12,417	12,748	13,041
OPERATIONS	356,843	463,694	475,286	487,169	499,348	511,831
CAPITAL EXPENDITURES	86,000	-	-	-	-	-
INSURANCE - PROPERTY	3,227	3,600	3,690	3,782	4,661	3,753
INSURANCE - LIABILITY	3,006	3,400	3,485	3,572	3,661	3,753
TRANSFER TO RESERVE						
	\$ 456,120	\$ 479,825	\$ 494,576	\$ 506,940	\$ 520,418	\$ 532,378



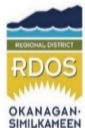
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
POOL - OLIVER/C

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG735, C714, BL 1901 - Assessment	\$ 605,617	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-25.08%	3.11%	3.40%	2.79%	2.79%	9.63%
TAX REQUISITION	252,531	260,387	269,237	276,752	284,475	311,879
GRANT IN LIEU OF TAXES	1,890	1,890	1,918	1,947	1,976	2,006
AGREEMENT - OSOYOOS INDIAN BAND	16,183	16,847	17,100	17,356	17,617	17,881
REVENUE - REC. PROGRAMS	47,750	59,000	59,885	60,788	61,695	62,620
PROVINCIAL GRANT -	20,000	-	-	-	-	-
TRANSFER FROM RESERVE	114,000	-	-	-	-	-
	\$ 452,354	\$ 338,124	\$ 348,140	\$ 356,843	\$ 365,763	\$ 394,386
Expense						
ADMINISTRATION CHARGES	6,059	5,179	6,871	7,042	7,218	7,876
OPERATIONS	305,625	259,945	266,444	273,105	279,932	286,931
CAPITAL EXPENDITURES	134,000	-	-	-	-	-
INSURANCE - PROPERTY	2,420	2,600	2,665	2,732	2,800	21,870
INSURANCE - LIABILITY	4,250	4,400	4,510	4,623	4,738	4,857
TRANSFER TO RESERVE	-	66,000	67,650	69,341	71,075	72,852
	\$ 452,354	\$ 338,124	\$ 348,140	\$ 356,843	\$ 365,763	\$ 394,386



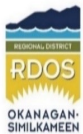
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
PROGRAMS - OLIVER/AREA C

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG735, C714, BL 1902 - Assessment	\$ 249,372	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	25.22%	1.88%	-1.13%	3.17%	7.94%	3.00%
TAX REQUISITION	206,173	210,057	207,687	214,268	231,281	238,229
GRANT IN LIEU OF TAXES	1,170	1,170	1,188	1,205	1,223	1,242
AGREEMENT - OSOYOOS INDIAN BAND	13,266	13,810	14,017	14,227	14,441	14,657
USER FEES - RECREATION PROGRAMS	79,750	96,600	98,049	99,520	101,013	102,528
TRANSFER FROM RESERVE	-	-	-	-	-	-
	\$ 300,359	\$ 321,637	\$ 320,941	\$ 329,220	\$ 347,958	\$ 356,656
Expense						
ADMINISTRATION CHARGES	5,716	5,015	6,403	6,569	6,991	7,165
OPERATIONS	291,900	255,522	251,910	258,458	275,169	282,048
SHARED CAPITAL	-	-	-	-	-	-
INSURANCE - LIABILITY	2,743	3,000	3,075	3,152	3,231	3,311
TRANSFER TO RESERVE		58,100	59,553	61,041	62,567	64,132
	\$ 300,359	\$ 321,637	\$ 320,941	\$ 329,220	\$ 347,958	\$ 356,656



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
RECREATION HALL - OLIVER/C

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG735, C714, BL 1347 - Assessment	\$ 890,614	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-20.90%	2.92%	3.55%	2.87%	2.87%	2.31%
TAX REQUISITION	306,721	315,674	326,879	336,269	345,916	353,897
GRANT IN LIEU OF TAXES	1,440	1,440	1,462	1,484	1,506	1,528
AGREEMENT - OSOYOOS INDIAN BAND	19,600	20,404	20,710	21,021	21,336	21,656
RENTAL REVENUE - HALL	70,625	98,425	99,901	101,400	102,921	104,465
TRANSFER FROM RESERVE	70,000	-	-	-	-	-
PROVINCIAL GRANT -	50,000	-	-	-	-	-
	\$ 518,386	\$ 435,943	\$ 448,952	\$ 460,174	\$ 471,679	\$ 481,546
Expense						
ADMINISTRATION CHARGES	5,488	6,993	9,277	9,509	9,747	9,943
OPERATIONS	274,152	351,150	359,929	368,927	378,150	387,604
CAPITAL EXPENDITURES	210,000	-	-	-	-	-
INSURANCE - PROPERTY	5,197	5,500	5,638	5,778	5,923	4,194
INSURANCE - LIABILITY	3,549	3,800	3,895	3,992	4,092	4,194
TRANSFER TO RESERVE	20,000	68,500	70,213	71,968	73,767	75,611
	\$ 518,386	\$ 435,943	\$ 448,952	\$ 460,174	\$ 471,679	\$ 481,546



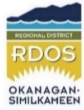
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
RECREATION COMMISSION - AREA A

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG735, A714, Section 767.5 - Assessment	\$ 98,432	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	2.65%	-7.59%	0.49%	-0.01%	-0.01%	0.00%
TAX REQUISITION	78,067	72,144	72,494	72,484	72,474	72,471
TRANSFER FROM OPERATIONAL RESERVE	433	200	150	160	170	173
FUND ADMIN CHARGE RELATED TO COVID EXPENSES	1,437	-	-	-	-	-
PRIOR YEARS SURPLUS	433	1,706	-	-	-	-
	\$ 80,370	\$ 74,050	\$ 72,644	\$ 72,644	\$ 72,644	\$ 72,644
Expense						
ADMINISTRATION CHARGES	2,328	2,344	2,344	2,344	2,344	2,344
TRANSFER TO OPERATIONAL RESERVES	433	1,706	300	300	300	300
CONTRACTS - OSOYOOS	77,609	70,000	70,000	70,000	70,000	70,000
	\$ 80,370	\$ 74,050	\$ 72,644	\$ 72,644	\$ 72,644	\$ 72,644



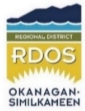
**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
RECREATION COMM - KALEDEN**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
N715, N714 Assessment	\$ 232,000	Compliant	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	-9.71%	34.92%	29.66%	-0.37%	68.30%	-38.08%
TAX REQUISITION	162,824	219,689	284,857	283,789	477,603	295,743
GRANT IN LIEU OF TAXES	3,910	3,910	3,910	3,910	3,910	3,910
GRANT REVENUE	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX FUNDING	62,250	-	-	-	-	-
RENTAL REVENUE - LIBRARY	12,700	13,000	13,000	13,000	13,000	13,000
RENTAL REVENUE - HALL	14,825	14,973	15,123	15,274	15,427	15,000
RENTAL REVENUE - HOTEL SITE	4,000	4,040	4,080	4,121	4,162	4,200
OFF PREMISE RENTALS	1,000	1,010	1,020	1,030	1,041	1,100
USER FEES - RECREATION PROGRAMS	3,250	3,283	3,315	3,348	3,382	3,400
TRANSFER FROM RESERVE	-	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE	-	10,350	-	-	-	-
PROVINCIAL GRANT - Kaleden Hotel Development	800,000	-	-	-	-	-
TO FUND ADDITIONAL OPERATING COSTS - COVID GRANT	28,712	-	-	-	-	-
DONATIONS	-	5,000	5,000	5,000	5,000	5,000
PRIOR YEARS SURPLUS	570	10,350	-	-	-	-
	\$ 1,094,041	\$ 285,605	\$ 330,305	\$ 329,472	\$ 523,525	\$ 341,353
Expense						
RDOS STAFF WAGES	6,776	2,407	3,674	3,748	3,823	3,899
PART TIME WAGES - REC INSTRUCTORS	5,000	5,075	5,151	5,228	5,307	5,350
WAGES - SUMMER STAFF	1,500	1,523	1,545	1,569	1,592	1,600
ADMINISTRATION CHARGES	8,902	11,634	11,956	11,920	20,212	12,427
IS	2,000	2,250	2,250	2,250	2,250	2,250
BUILDING MAINTENANCE	3,000	3,045	3,091	3,137	3,184	3,200
MAINTENANCE - JANITORIAL - HALL	-	-	-	-	-	-
MAINTENANCE - PARKS	-	19,900	20,298	20,704	21,118	21,540
CONTRACT P&R - KALEDEN REC COMMISSION	16,000	17,000	18,000	19,000	200,000	21,000
CONTRACT SERVICES	27,250	28,659	29,074	29,595	30,122	30,420
EDUCATION & TRAINING	1,500	1,523	1,545	1,569	1,592	1,610
KALEDEN HOTEL SITE PROJECT	-	-	-	-	-	-
CAPITAL EXPENDITURES - RECREATION	-	-	-	-	-	-
CAPITAL EXPENDITURES - Pioneer Park/Kaleden Hall	62,250	-	-	-	-	-
CAPITAL EXPENDITURES - Pioneer Park Paths and Accessibility CWF	-	-	-	-	-	-
CAPITAL EXPENDITURES - Kaleden Hotel Dev. Cont. on Grant	800,000	-	-	-	-	-
CAPITAL EXPENDITURES - Pioneer Park Beach Enhancement	-	-	-	-	-	-
CAPITAL EXPENDITURES -Community Hall Dev.	-	-	-	-	-	-
CAPITAL EXPENDITURES - Pioneer Park Picnic Shelter	-	-	-	-	-	-
CAPITAL EXPENDITURES - Pioneer Park Sports Courts	-	-	-	-	-	-
CAPITAL EXPENDITURES - Kaleden Hotel to pioneer Park KVR trail upgrade	-	-	-	-	-	-
PARKS IMPROVEMENTS	17,200	15,500	16,500	10,500	11,000	12,000
INSURANCE - PROPERTY	8,639	8,769	8,900	9,034	9,169	9,200
INSURANCE - LIABILITY	3,103	3,150	3,197	3,245	3,293	3,300
LEGAL FEES	-	-	-	-	-	-
SUPPLIES - RECREATION	5,000	5,075	5,151	5,228	5,307	5,322
SUPPLIES - PARKS	7,800	9,917	10,036	10,155	10,279	10,350
SUPPLIES - P&R - PROGRAMS	1,000	1,015	1,030	1,046	1,061	1,075
SPECIAL EVENTS	-	1,500	1,500	1,500	1,500	1,500
ADVERTISING	3,200	3,248	3,297	3,346	3,396	3,406
TRAVEL/LEASING	10,750	10,911	11,075	11,241	11,410	11,500
UTILITIES	7,500	7,613	7,727	7,843	7,960	8,050
UTILITIES - NATURAL GAS	-	-	-	-	-	-
TRANSFER TO RESERVE	2,400	3,000	50,000	50,000	50,000	50,000
TRANSFER TO OPERATING RESERVE	500	10,350	516	523	531	540
OTHER EXPENSES - MISCELLANEOUS	-	-	-	-	-	-
SALARIES & WAGES	92,771	112,541	114,792	117,091	119,419	121,814
	\$ 1,094,041	\$ 285,605	\$ 330,305	\$ 329,472	\$ 523,525	\$ 341,353



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
PARKS & RECREATION - NARAMATA
 \$ 77,428

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG735, E715, BL 1441,1993 Assessment	\$ 405,951	Compliant				
Revenue	3.14%	38.47%	20.69%	5.67%	6.69%	-1.00%
TAX REQUISITION	333,242	461,447	556,904	588,454	627,841	621,585
GRANT IN LIEU OF TAXES		-	-	-	-	-
COMMUNITY WORKS GAS TAX	242,359	-	-	-	-	-
CWF COMMUNITY WORKS GAS TAX FUNDING	-	-	-	-	-	-
PARK RENTALS - MANITOU	840	848	857	865	874	880
REVENUE - SUMMER DAY CAMP	1,500	1,515	1,530	1,545	1,561	1,570
USER FEES - RECREATION PROGRAMS	2,500	2,550	2,550	2,576	2,602	2,700
P&R REGISTRATION - #1	-	-	-	-	-	-
TRANSFER FROM LAND ACQUISITION RESERVE	81,800	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	27,253	31,000	-	-	-	-
PROVINCIAL GRANTS	149,318	-	-	-	-	-
PROVINCIAL GRANTS - EMPLOYMENT		-	-	-	-	-
FEDERAL GOVERNMENT GRANTS	15,000	-	-	-	-	-
TO OFFSET LOST 2020 REVENUE USING COVID GRANTGRANT	22,568	-	-	-	-	-
MISCELLANEOUS REVENUE	1,100	1,111	1,122	1,133	1,145	1,200
DONATIONS	2,500	2,500	2,500	2,500	2,500	2,500
PRIOR YEARS SURPLUS	27,000	77,187	-	-	-	-
	\$ 906,980	\$ 578,158	\$ 565,463	\$ 597,073	\$ 636,523	\$ 630,435
Expense						
RDOS STAFF WAGES	8,184	18,143	41,724	42,414	43,116	43,824
PART TIME WAGES - REC COORDINATOR		-	-	-	-	-
PART TIME WAGES - REC INSTRUCTORS	5,000	5,075	5,151	5,228	5,307	-
PART TIME WAGES - SUMMER PROGRAMS	3,000	4,000	4,029	4,058	4,087	4,100
ADMINISTRATION CHARGES	10,662	15,662	16,666	16,948	17,352	17,092
IS	3,500	3,780	3,850	3,900	3,950	3,950
KVR STEWARDSHIP	5,000	5,000	5,000	5,000	5,000	5,000
CONTRACT SERVICES	85,850	90,905	92,465	94,033	95,614	97,377
EDUCATION & TRAINING	1,500	1,523	1,545	1,569	1,592	1,662
SPECIAL PROJECTS	-	-	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-	-	-
CAPITAL EXPENDITURES - PARKS	-	-	-	-	-	-
CAPITAL EXPENDITURES - Wharf Acquisition	81,800	-	-	-	-	-
CAPITAL EXPENDITURES - Wharf Structural Assessment	15,263	-	-	-	-	-
CAPITAL EXPENDITURES - CWF -Manitou Park Boat Storage	20,350	-	-	-	-	-
CAPITAL EXPENDITURES - CWF -Manitou Park Development pathway, lighting and landscaping	222,009	-	-	-	-	-
CAPITAL EXPENDITURES - CWF -Manitou Park Development and Design	15,263	-	-	-	-	-
CAPITAL EXPENDITURES - CWF -Manitou Park washroom CWF	138,368	-	-	-	-	-
CAPITAL EXPENDITURES - Install Conduits in Park	11,672	-	-	-	-	-
PARKS IMPROVEMENTS	16,000	23,902	17,408	17,616	19,950	13,600
PARKS MAINTENANCE	-	25,200	25,694	26,198	26,711	27,235
INSURANCE - PROPERTY	1,037	1,053	1,068	1,084	1,101	1,200
INSURANCE - LIABILITY	2,796	2,838	2,881	2,924	2,968	3,000
SUPPLIES - RECREATION	3,500	5,000	5,063	5,106	5,150	5,220
SUPPLIES - PARKS	11,500	14,773	15,048	15,325	15,606	16,140
SPECIAL EVENTS	5,000	5,075	5,151	5,228	5,307	5,400
ADVERTISING	2,000	2,030	2,060	2,091	2,123	2,150
TRAVEL/LEASING	3,560	8,613	8,668	8,723	9,278	8,470
UTILITIES	4,822	4,894	4,968	5,042	5,118	5,100
DEBT INTEREST	36,225	59,445	59,445	59,445	59,445	59,445
DEBT PRINCIPAL	42,798	70,010	70,010	70,010	70,010	70,010
TRANSFER TO RESERVE	20,514	25,000	45,000	70,000	100,000	100,000
TRANSFER TO OPERATING RESERVE	29,600	57,187	1,000	1,000	1,000	1,000
RECREATION GRANTS	13,500	13,703	13,909	14,117	14,329	14,600
MISCELLANEOUS REC EXPENSES	-	-	-	-	-	-
SALARIES & WAGES	86,707	115,347	117,660	120,014	122,409	124,860
	\$ 906,980	\$ 578,158	\$ 565,463	\$ 597,073	\$ 636,523	\$ 630,435



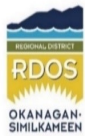
**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
RECREATION COMM - OK FALLS**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
F714, F715 FI 2524 & 2684 - Assessment	\$ 753,859	Compliant	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	-5.24%	16.65%	17.32%	0.01%	2.97%	-0.03%
TAX REQUISITION	566,880	\$ 661,281	\$ 775,806	\$ 775,898	\$ 798,937	\$ 798,733
GRANT REVENUE - PL4C	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX FUNDING	5,060	-	-	-	-	-
GAS TAX FUNDING Garnett Family Park Development	25,897	-	-	-	-	-
GRANT REVENUE #3	2,529	-	-	-	-	-
GRANT REVENUE Garnet Family Park Development	25,000	-	-	-	-	-
PROVINCIAL GRANT	-	-	-	-	-	-
RENTAL REVENUE	24,000	24,240	24,482	24,727	24,974	25,500
REGISTRATION FEES - REC PROGRAMS	10,000	10,100	10,201	10,303	10,406	11,000
REGISTRATION FEES - SUMMER PROGRAMS	1,500	1,515	1,530	1,545	1,561	1,600
TRANSFER FROM RESERVE	127,969	-	-	-	-	-
PROVINCIAL GRANTS - EMPLOYMENT	-	-	-	-	-	-
RECOVER 2020 COVID FUNDED	73,953	-	-	-	-	-
DONATIONS	10,000	10,000	10,050	10,100	10,201	10,300
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 872,788	\$ 707,136	\$ 822,069	\$ 822,573	\$ 846,079	\$ 847,133
Expense						
RDOS STAFF WAGES	15,612	9,630	14,697	14,991	15,291	15,597
PART TIME WAGES - REC INSTRUCTORS	20,000	20,300	20,605	20,914	21,227	22,000
WAGES - SUMMER STAFF - REC	3,000	3,045	3,091	3,137	3,184	3,200
ADMINISTRATION CHARGES	25,572	29,427	30,859	30,814	31,983	31,971
IS	2,000	2,250	2,250	2,250	2,250	2,250
MAINTENANCE - PARKS	750	18,300	18,666	19,039	19,420	19,809
GRANT EXPENSE - PL4C	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX EXPENSES	-	-	-	-	-	-
GRANT EXPENDITURE #3	750	761	773	784	784	800
CONTRACT SERVICES - PARKS	52,150	53,932	54,726	55,532	56,400	57,200
EDUCATION & TRAINING	2,500	2,500	2,576	2,614	2,653	2,800
PURCHASE OF SMART BOARDS AND IT EQUIPMENT FUNDED FROM C	20,000	-	-	-	-	-
CAPITAL EXPENSES - RECREATION	-	-	-	-	-	-
CAPITAL EXPENDITURES - PARKS	-	-	-	-	-	-
CAPITAL KVR Jumping Platform	40,700	-	-	-	-	-
605 Willow (Lamb site development)	15,263	-	-	-	-	-
Heritage Hills Entrance Irrigation	7,590	-	-	-	-	-
Parks Master Plan Area "D"	20,450	-	-	-	-	-
CWF Garnett Family Park Development	50,897	-	-	-	-	-
CWF Public Board Launch	5,060	-	-	-	-	-
-CWF Garnett Park Washroom Cwf	5,119	-	-	-	-	-
-CWF Keogan Parball Diamonds	12,210	-	-	-	-	-
PARKS IMPROVEMENTS	54,500	20,500	32,000	20,000	32,000	20,000
CAPITAL LAND AQUISITION	2,000	-	-	-	-	-
INSURANCE - PROPERTY	5,594	5,678	5,763	5,850	5,937	6,000
INSURANCE - LIABILITY	4,531	4,599	4,668	4,738	5,000	5,000
LEGAL FEES	-	-	-	-	-	-
SUPPLIES - RECREATION	11,000	12,259	11,387	11,558	11,732	12,258
SUPPLIES - PARKS	22,300	26,935	28,489	30,700	30,335	31,300
SPECIAL EVENTS	3,000	3,045	3,091	3,137	3,184	3,200
ADVERTISING - PROGRAMS	4,000	4,460	4,546	4,608	4,670	4,725
TRAVEL/LEASING	20,700	21,011	21,326	21,646	21,970	22,700
UTILITIES - P&R - PARK	23,000	23,345	23,695	24,051	24,411	25,115
UTILITIES - P&R - REC CENTRE	6,700	6,801	6,903	7,006	7,111	7,250
VANDALISM	-	-	-	-	-	-
MFA LEASING	9,000	9,135	9,272	9,411	9,552	9,500
DEBT INTEREST	61,530	61,530	61,530	61,530	61,530	61,530
DEBT PRINCIPAL	79,683	79,683	79,683	79,683	79,683	79,683
BANK CHARGES & INTEREST	-	-	-	-	-	-
TRANSFER TO RESERVE	25,759	-	87,700	88,918	90,154	91,500
CONTINGENCY	-	-	-	-	-	-
SALARIES & WAGES	239,868	288,010	293,773	299,662	305,618	311,745
	\$ 872,788	\$ 707,136	\$ 822,069	\$ 822,573	\$ 846,079	\$ 847,133



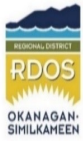
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
TULAMEEN RECREATION COMMISSION
16,886.00

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
F714, F715 FI 2524 & 2684 - Assessment	\$ 48,530	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	-22.69%	38.55%	68.83%	0.61%	0.60%	0.90%
TAX REQUISITION	35,208	48,782	82,358	82,859	83,358	84,107
GAS TAX FUNDING	25,806	-	-	-	-	-
TRANSFER FROM OPERAITONAL RESERVE	12,000	11,000	-	-	-	-
MISCELLANEOUS REVENUE		-	-	-	-	-
FUND OPERATIONAL EXPENSES FUNDED FROM COVID GRANT	3,208	-	-	-	-	-
PRIOR YEARS SURPLUS	6,500	10,025	-	-	-	-
	\$ 82,722	\$ 69,807	\$ 82,358	\$ 82,859	\$ 83,358	\$ 84,107
Expense						
ADMINISTRATION CHARGES	1,045	1,613	1,826	1,842	1,858	1,882
MAINTANCE OF PARKS		5,500	10,500	10,710	10,924	11,143
GAS TAX		-	-	-	-	-
CONTRACT P&R - TULAMEEN REC. SOCIETY	23,350	28,000	28,000	28,000	28,000	28,000
CONTRACT SERVICES	1,000	1,000	1,000	1,000	1,000	1,000
CAPITAL EXPENDITURES	-	-	-	-	-	-
CAPITAL EXPENDITURES - Park I Plan & Dev.	7,590	-	-	-	-	-
CAPITAL EXPENDITURES -Park Dev. Plan	8,096	-	-	-	-	-
CAPITAL EXPENDITURES -Park Development		-	-	-	-	-
CAPITAL EXPENDITURES - Rink Board Replacement	-	-	-	-	-	-
CAPITAL EXPENDITURES - Washroom Exterior	10,120	-	-	-	-	-
CAPITAL EXPENDITURES - Sun Screens		-	-	-	-	-
INSURANCE - PROPERTY	1,096	1,112	1,129	1,146	1,163	1,200
MILEAGE	1,000	1,015	1,030	1,046	1,061	1,100
UTILITIES	2,000	2,030	2,060	2,091	2,123	2,300
TRANSFER TO CAPITAL RESERVE	10,000	10,000	25,000	25,000	25,000	25,000
TRANSFER TO OPERATING RESERVE	11,029	10,025	1,000	1,000	1,000	1,000
SUPPLIES - PARKS	1,000	1,015	1,030	1,046	1,051	1,100
SALARIES & WAGES		1,605	2,754	2,809	2,866	2,923
SALARIES & WAGES	5,396	6,892	7,029	7,169	7,312	7,459
	\$ 82,722	\$ 69,807	\$ 82,358	\$ 82,859	\$ 83,358	\$ 84,107



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ARENA - PRINCETON/H

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG731, Z714, BI 2666,2014 - Assessment	\$ 314,236	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	0.16%	1.84%	1.50%	1.50%	1.50%	2.00%
TAX REQUISITION	\$ 279,440	\$ 284,590	\$ 288,859	\$ 293,192	\$ 297,590	\$ 303,541
COMMUNITY WORKS GAS TAX RE ELECTRICAL		-	-	-	-	-
PRIOR YEARS SURPLUS		794	-	-	-	-
	\$ 279,440	\$ 285,384	\$ 288,859	\$ 293,192	\$ 297,590	\$ 303,541
Expense						
ADMINISTRATION CHARGES	8,139	9,219	9,358	9,498	9,641	9,833
CONTRACT SERVICES	271,301	275,371	279,501	283,694	287,949	293,708
TRANSFER TO OPERATIONAL RESERVE		794	-	-	-	-
OTHER EXPENSES - MISCELLANEOUS	-	-	-	-	-	-
	\$ 279,440	\$ 285,384	\$ 288,859	\$ 293,192	\$ 297,590	\$ 303,541



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
Regional Recreation

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
NA	NA	NA	NA	NA	NA	NA
Revenue	No taxes required	No taxes required	No taxes required	No taxes required	No taxes required	No taxes required
FEDERAL GRANTS	9,927	-	-	-	-	-
FEDERAL GRANTS		7,273	-	-	-	-
Covid Funding reopening		-	-	-	-	-
	\$ 9,927	\$ 7,273	\$ -	\$ -	\$ -	\$ -
Expense						
TRAVEL/LEASING	\$ -	-	-	-	-	-
TRANSFER TO OPERATIONA RESERVE		7,273	-	-	-	-
Covid Funding	\$ 9,927	-	-	-	-	-
Covid Funding reopening		-	-	-	-	-
	\$ 9,927	\$ 7,273	\$ -	\$ -	\$ -	\$ -



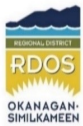
**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
RECREATION FACILITY - KEREMEOS/AREAS B&G**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG 734 - 535, RG 735 - g716, RG 735 *B716 BI 1470.02	\$ 597,301	Compliant				
Revenue	17.08%	12.26%	14.51%	0.81%	18.14%	-2.65%
TAX REQUISITION	322,391	361,926	414,431	417,801	493,592	480,528
GRANT IN LIEU OF TAXES	131	132	134	135	135	-
REVENUE - DEVELOPMENT FEE	6,306	-	-	-	-	-
REVENUE - FITNESS	18,000	18,180	20,000	20,200	20,400	20,600
REVENUE - BOWLING	8,000	8,080	10,000	11,000	12,000	13,000
REVENUE - SQUASH	100	101	102	103	104	-
REVENUE - RECREATION	9,000	13,000	14,000	15,000	16,000	17,000
REVENUE - CONCESSION	2,500	2,550	2,550	2,576	2,602	2,650
REVENUE - ICE RINK	11,000	11,110	12,000	13,000	14,000	1,450
TRANSFER FROM CAPITAL RESERVE	169,217	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	6,000	15,000	-	-	-	-
PROVINCIAL GRANTS	-	-	-	-	-	-
PROVINCIAL GRANTS - EMPLOYMENT	-	-	4,000	4,000	4,000	4,000
RECOVER LOST 2020 FUNDS WITH COVID FUNDS	33,988	-	-	-	-	-
MISCELLANEOUS REVENUE	-	1,000	1,000	1,000	1,000	1,000
DONATIONS	4,000	4,000	4,000	4,000	4,000	4,000
PRIOR YEARS SURPLUS						
	\$ 590,633	\$ 435,079	\$ 482,217	\$ 488,815	\$ 567,833	\$ 544,228
Expense						
New FTE as authorized by the Board Wages & Salaries	1,500	21,488	25,791	26,306	26,833	27,371
PART TIME WAGES - REC INSTRUCTORS	12,000	12,180	13,000	1,350	1,400	1,500
WAGES - SUMMER STAFF	4,000	4,060	4,121	4,183	4,245	4,300
ADMINISTRATION CHARGES	14,492	17,664	18,020	17,875	20,824	19,387
IS	3,250	3,250	3,250	3,250	3,250	3,250
CONSULTANTS	-	-	-	-	-	-
CONTRACT SERVICES	45,000	38,175	39,360	39,360	40,461	41,350
EDUCATION & TRAINING	5,000	5,075	5,151	5,228	5,307	5,380
DEPRECIATION	-	-	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-	-	-
CAPITAL EXPENDITURES - Recreation Centre Bowling Lanes	56,238	-	-	-	-	-
CAPITAL EXPENDITURES - Outdoor rink surface repair	10,120	-	-	-	-	-
CAPITAL EXPENDITURES - Outdoor rink replacement	8,096	-	-	-	-	-
CAPITAL EXPENDITURES - Rec centre entrance development	8,096	-	-	-	-	-
CAPITAL EXPENDITURES - Rec centre ball court	8,703	-	-	-	-	-
CAPITAL EXPENDITURES - Rec centre exterior landscaping	53,170	-	-	-	-	-
CAPITAL EXPENDITURES - Rec centre energy upgrades	10,120	-	-	-	-	-
CAPITAL EXPENDITURES - Rec centre window replacements	8,602	-	-	-	-	-
CAPITAL EXPENDITURES - Rec centre change room showers replacement	-	-	-	-	-	-
CAPITAL EXPENDITURES - Rec centre building envelope replacement	-	-	-	-	-	-
CAPITAL EXPENDITURES - Rec centre heating units	6,072	-	-	-	-	-
CAPITAL EXPENDITURES - Amend Similkameen Rec Service to	-	-	-	-	-	-
EQUIPMENT	14,000	9,000	9,500	10,000	10,500	11,000
EQPT - P&R - DEVELOPMENT FEE	-	-	-	-	-	-
PARK/FACILITY IMPROVEMENTS	12,000	8,180	2,100	2,200	2,300	2,400
INSURANCE - PROPERTY	14,238	14,452	14,668	14,888	15,112	-
INSURANCE - LIABILITY	3,015	3,060	3,106	3,153	3,200	-
SUPPLIES REC	3,500	4,500	4,750	4,950	5,100	5,250
SUPPLIES FACILITY	13,500	10,003	10,200	10,550	10,800	11,050
SUPPLIES - P&R - CONCESSION	900	1,100	1,100	1,200	1,300	1,400
SPECIAL EVENTS	4,000	4,060	4,500	4,600	4,700	4,900
ADVERTISING	2,000	4,000	4,100	4,200	4,300	4,400
TRAVEL/LEASING	6,000	6,090	6,181	6,274	63,000	-
UTILITIES	28,700	29,331	29,800	30,311	30,761	17,250
TRANSFER TO RESERVE	21,200	21,200	60,000	70,000	80,000	90,000
TRANSFER TO OPERATING RESERVE	500	508	515	523	531	540
GRANTS IN AID	-	-	-	-	-	-
SALARIES & WAGES	212,621	205,703	210,004	214,414	218,909	223,500
	\$ 590,633	\$ 435,079	\$ 482,217	\$ 488,815	\$ 567,833	\$ 544,228



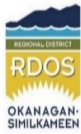
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
POOL - KEREMEOS/AREAS B & G

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG 734 -535, RG 735 - g716, RG 735 *B716 BI 2119.01	\$ 160,251	Compliant				
Revenue	-4.84%	15.67%	26.27%	8.01%	1.42%	1.19%
DEBENTURE INTEREST	-	-	-	-	-	-
TAX REQUISITION	106,072	122,696	154,933	167,339	169,718	171,741
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
REVENUE - SWIMMING	11,000	11,110	12,000	12,500	13,000	13,500
SWIMMING - SCHOOL PROGRAM	3,000	3,030	3,060	3,091	3,122	3,200
REVENUE - SWIM CLUB	3,000	3,030	3,060	3,091	3,122	3,200
TRANSFER FROM CAPITAL RESERVE	165,000	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	-	10,000	-	-	-	-
DEBENTURE PROCEEDS	-	-	-	-	-	-
PROVINCIAL GRANTS	1,000,000	-	-	-	-	-
TO RECOVER LOST 2020 REVENUE RE COVID	15,500	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 1,303,572	\$ 149,866	\$ 173,053	\$ 186,021	\$ 188,962	\$ 191,641
Expense						
ADMINISTRATION CHARGES	2,352	3,274	3,259	3,332	3,404	3,469
OPERATIONS	2,000	2,030	2,060	2,091	2,123	2,200
CONSULTANTS	-	-	-	-	-	-
CONTRACT SERVICES	2,150	2,982	3,215	3,248	3,282	3,300
CAPITAL EXPENDITURES- Swimming Pool Renovation (contingent on grant)	1,000,000	-	-	-	-	-
CAPITAL EXPENDITURES- Pool liner Repair	165,000	-	-	-	-	-
PARK/FACILITY IMPROVEMENTS	2,000	6,000	3,000	3,500	3,700	3,900
INSURANCE - PROPERTY	471	478	485	493	500	550
INSURANCE - LIABILITY	1,176	1,194	1,212	1,230	1,248	1,260
SUPPLIES REC	500	508	515	523	531	550
SUPPLIES FACILITY	12,300	8,900	8,800	9,150	9,500	10,050
TRAVEL/LEASING	1,800	1,827	1,854	1,882	1,910	2,000
UTILITIES	9,000	9,635	9,272	9,411	9,791	10,100
VANDALISM	-	-	-	-	-	-
TRANSFER TO RESERVE	16,200	16,200	40,000	50,000	50,000	50,000
SALARIES & WAGES		1,605	2,449	2,498	2,548	2,599
SALARIES & WAGES	88,623	95,233	96,932	98,663	100,425	101,663
	\$ 1,303,572	\$ 149,866	\$ 173,053	\$ 186,021	\$ 188,962	\$ 191,641



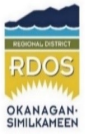
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ARENA - OSOYOOS/A

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Referendum 185 & 834 - No Tax Limit	No Tax limit	No Tax limit	No Tax limit	No Tax limit	No Tax limit	No Tax limit
Revenue	-2.36%	2.00%	8.79%	2.28%	2.29%	2.29%
TAX REQUISITION	555,455	566,582	616,409	630,477	644,896	659,679
GRANT IN LIEU OF TAXES	-	4,000	4,000	4,000	4,000	4,000
GAS TAX FUNDING	25,000	-	-	-	-	-
REVENUE - MEZZANINE RENTAL	38,453	2,000	2,050	2,102	2,155	2,206
REVENUE - CONCESSION	2,400	1,750	1,794	1,839	1,885	1,932
REVENUE - SKATING	23,303	19,800	20,295	20,802	21,322	21,855
REVENUE - HOCKEY	79,943	65,500	67,137	68,816	70,536	72,300
REVENUE - MAINTENANCE CONTRIBUTION	8,721	8,850	9,071	9,298	9,530	9,769
TRANSFER FROM RESERVE	-	-	-	-	-	-
MISCELLANEOUS REVENUE	2,100	1,960	2,009	2,059	2,111	2,163
PRIOR YEARS SURPLUS	-	36,202	-	-	-	-
	\$ 735,375	\$ 706,644	\$ 722,765	\$ 739,393	\$ 756,435	\$ 773,904
Expense						
SALARIES & WAGES	383,938	403,824	413,920	424,268	434,874	445,746
RDOS STAFF WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	11,337	1,000	1,000	1,000	1,000	1,000
ADMIN CHARGES - TOWN	12,000	12,000	12,000	12,000	12,000	12,000
BUILDING MAINTENANCE	52,020	45,000	46,125	47,278	48,460	49,672
EQUIPMENT MAINTENANCE	-	-	-	-	-	-
EQUIPMENT MAINTENANCE - VEHICLES	5,202	5,100	5,227	5,358	5,492	5,629
CAPITAL EXPENDITURES	95,000	94,000	96,350	98,759	101,228	103,758
SUPPLIES	11,715	10,890	11,162	11,441	11,727	12,021
SUPPLIES - P&R - CONCESSION	1,200	-	-	-	-	-
UTILITIES	111,468	86,100	88,150	90,354	92,613	94,928
DEBT INTEREST	44,680	44,680	44,680	44,680	44,680	44,680
TRF TO RESERVE - EQUIPMENT	-	-	-	-	-	-
OTHER EXPENSES - MISCELLANEOUS	6,815	4,050	4,151	4,255	4,361	4,470
	\$ 735,375	\$ 706,644	\$ 722,765	\$ 739,393	\$ 756,435	\$ 773,904



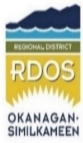
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
NARAMATA TRANSIT

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
SLP Dec. 1979 No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	-22.49%	4.74%	62.25%	3.43%	0.73%	0.77%
TAX REQUISITION	81,709	85,579	138,854	143,612	144,663	145,772
TRANSIT FARES	5,164	3,500	5,500	7,500	9,500	11,500
PROVINCIAL SAFE START PROGRAM	17,723	-	-	-	-	-
FUND A PORTION OF ADMIN FEE FUNDED FROM COVID GRANT	1,871	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE.		40,000	-	-	-	-
PRIOR YEARS SURPLUS	-	16,302	-	-	-	-
	\$ 106,467	\$ 145,381	\$ 144,354	\$ 151,112	\$ 154,163	\$ 157,272
Expense						
ADMINISTRATION CHARGES	3,931	5,516	6,126	6,415	6,545	6,678
MAINTENANCE	1,500	1,500	1,550	1,600	1,650	1,700
OPERATIONS	93,260	119,245	132,774	139,107	141,889	144,727
TRANSFER TO OP RESERVE	5,000	16,302	1,000	1,000	1,000	1,000
OTHER EXPENSES - MARKETING	1,000	1,000	1,050	1,100	1,150	1,200
SALARIES & WAGES	1,776	1,818	1,854	1,890	1,929	1,967
	\$ 106,467	\$ 145,381	\$ 144,354	\$ 151,112	\$ 154,163	\$ 157,272



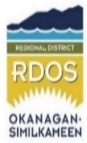
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
TRANSIT - AREA D

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
6 714, 6,714, Bl 2654,2014	\$ 109,564	Compliant				
Revenue	-24.87%	23.59%	37.46%	3.53%	0.82%	-1.46%
TAX REQUISITION	85,131	105,216	144,628	149,735	150,970	148,763
TRANSIT FARES	5,375	3,500	5,500	7,500	9,500	15,000
TRANSFER FROM OPERATING RESERVE		25,000	-	-	-	-
PROVINCIAL GRANT	18,446	-	-	-	-	-
FUND A PORITON OF ADMIN FEES FROM COVIT SAFE START GRAN	276	-	-	-	-	-
PRIOR YEARS SURPLUS	-	3,269	-	-	-	-
	\$ 109,228	\$ 136,985	\$ 150,128	\$ 157,235	\$ 160,470	\$ 163,763
Expense						
ADMINISTRATION CHARGES	4,084	5,714	6,373	6,676	6,815	6,955
MAINTENANCE	2,000	1,500	1,550	1,600	1,650	1,700
OPERATIONS	97,067	124,611	138,747	145,365	148,272	151,237
SUPPLIES	-	73	4	4	4	4
OTHER EXPENSES - MARKETING	500	-	600	700	800	900
TRANSFER TO OP RESERVE	3,801	3,269	1,000	1,000	1,000	1,000
SALARIES & WAGES		-	-	-	-	-
SALARIES & WAGES	1,776	1,818	1,854	1,890	1,929	1,967
	\$ 109,228	\$ 136,985	\$ 150,128	\$ 157,235	\$ 160,470	\$ 163,763



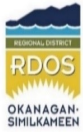
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
TRANSIT - ELECTORAL AREA G

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG 735, G716, BR 411/85 Maximum levy	\$ 2,840	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-7.02%	-1.67%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	\$ 2,628	2,584	2,584	2,584	2,584	2,584
	\$ 2,628	\$ 2,584	\$ 2,584	\$ 2,584	\$ 2,584	\$ 2,584
Expense						
ADMINISTRATION CHARGES	\$ 77	84	84	84	84	84
CONTRACTS - PRINCETON	\$ 2,551	2,500	2,500	2,500	2,500	2,500
	\$ 2,628	\$ 2,584	\$ 2,584	\$ 2,584	\$ 2,584	\$ 2,584



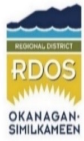
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
TRANSIT - ELECTORAL AREA H

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG 735, H 717, B 411/85 Maximum levy	\$ 1,160	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-35.25%	0.48%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	720	723	723	723	723	723
	\$ 720	\$ 723	\$ 723	\$ 723	\$ 723	\$ 723
Expense						
ADMINISTRATION CHARGES	\$ 21	23	23	23	23	23
CONTRACTS - PRINCETON	\$ 699	700	700	700	700	700
	\$ 720	\$ 723	\$ 723	\$ 723	\$ 723	\$ 723



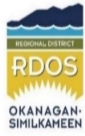
Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
TRANSIT - WEST BENCH F

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Bylaw 2019 - No Limit	NA	NA				
Revenue	0.90%	157.87%	0.24%	0.07%	0.12%	0.06%
PARCEL TAX	10,094	26,030	26,092	26,111	26,143	26,160
TRANSIT FARES	755	2,060	2,500	3,000	3,500	4,000
TRANSFER FROM OPEATIONAL RESERVES		-	535	523	531	3
FUND A PORTION OF ADMIN CHARGE FUNDED FROM COVID GRAN	146	-	-	-	-	-
PRIOR YEAR SURPLUS	8,989	7,950	-	-	-	-
	\$ 19,984	\$ 36,040	\$ 29,127	\$ 29,634	\$ 30,174	\$ 30,163
Expense						
ADMINISTRATION CHARGES	368	910	927	944	961	961
MAINTENANCE	2000	1,500	1,500	1,500	1,500	1,500
OPERATIONS	8000	22,854	23,331	23,777	24,253	24,735
ADVERTISING	-	500	500	500	500	500
TRANSFER TO OPERATING RESERVE	7340	7,950	500	500	500	500
OTHER EXPENSE - MARKETING	500	508	515	523	531	-
SALARIES & WAGES	1776	1,818	1,854	1,890	1,929	1,967
	\$ 19,984	\$ 36,040	\$ 29,127	\$ 29,634	\$ 30,174	\$ 30,163



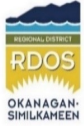
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ELECTRICAL - MIZZULA ELECTRICAL

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
NA	NA	NA	NA	NA	NA	NA
Revenue	NA	NA	NA	NA	NA	NA
PARCEL TAX	-	-	-	-	-	-
PRIOR YEARS SURPLUS	747	-	-	-	-	-
	\$ 747	\$ -	\$ -	\$ -	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES	NA	NA	NA	NA	NA	
MAINTENANCE	\$ -	-	-	-	-	-
OPERATIONS	\$ -	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	\$ 747	-	-	-	-	-
	\$ 747	\$ -	\$ -	\$ -	\$ -	\$ -



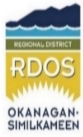
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ELECTRICAL SYSTEM - SCHNEIDER

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Parcel Tax BL 1921 - Max Limit	\$ 1,000.00	Compliant	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	-25.52%	2.81%	34.99%	1.51%	1.59%	2.15%
1-9450-1500-PARCEL TAX	741	762	1,028	1,044	1,061	1,083
1-9450-6290-TRANSFER FROM OPERATING RESERVE	-	250	-	-	-	-
1-9450-8000-PROVINCIAL GRANTS	185	187	189	191	193	195
1-9450-2999-TO REDUCE TAXES RE COVID FUNDED FROM COVID GF	277	-	-	-	-	-
1-9450-9990-PRIOR YEARS SURPLUS	-	38	-	-	-	-
Total	\$ 1,203	\$ 1,237	\$ 1,217	\$ 1,235	\$ 1,254	\$ 1,278
Expense						
2-9450-1400-ADMINISTRATION CHARGES	\$ 35	39	39	40	41	41
2-9450-8510-UTILITIES - POWER	\$ 1,143	1,160	1,178	1,195	1,213	1,237
2-9450-9290-TRANSFER TO OPERATING RESERVE	\$ -	38	-	-	-	-
2-9450-9300-CONTINGENCY	\$ 25	-	-	-	-	-
	\$ 1,203	\$ 1,237	\$ 1,217	\$ 1,235	\$ 1,254	\$ 1,278



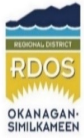
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
GALLAGHER LAKE SEWER

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
User Fee	NA	NA	NA	NA	NA	NA
Revenue	5.44%	0.38%	3.92%	1.61%	1.56%	1.96%
USER FEES	43,914	44,080	45,810	46,546	47,273	48,201
TRANSFER FROM OPERATING RESERVE	3,000	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE		400	400	400	400	400
PRIOR YEARS SURPLUS	2,000	2,000	-	-	-	-
		-	-	-	-	-
	\$ 48,914	\$ 46,480	\$ 46,210	\$ 46,946	\$ 47,673	\$ 48,601
Expense						
ADMINISTRATION CHARGES	1,224	1,392	1,415	1,437	1,460	1,488
OP-W&S- WATER QUALITY MONIT	204	207	210	213	217	221
OPERATIONS - HEALTH & SAFETY	255	259	263	267	271	276
CONTRACT SERVICES - OPERATIONS -OIB	30,576	31,035	31,500	31,973	32,452	33,101
EDUCATION & TRAINING	-	-	-	-	-	-
INSURANCE - LIABILITY	634	644	653	663	673	686
LEGAL FEES	-	-	-	-	-	-
SUPPLIES	-	23	24	24	24	25
TRAVEL/LEASING	500	508	515	523	531	541
TRANSFER TO OPERATING RESERVE	6,900	3,500	2,537	2,575	2,614	2,666
SALARIES & WAGES		1,093	1,115	1,137	1,160	1,183
SALARIES & WAGES	8,621	7,819	7,978	8,134	8,271	8,414
	\$ 48,914	\$ 46,480	\$ 46,210	\$ 46,946	\$ 47,673	\$ 48,601



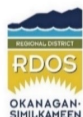
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
OSOYOOS SEWER PROJECT - AREA A

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
S/A B/L 2504, 2009; P/T B/L 2642, 2014 Maximum Levy	\$ 110,000	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
PARCEL TAX	15,600	15,600	15,600	15,600	15,600	15,600
OBWB GRANT -DEBENTURE	39,438	39,438	39,438	39,438	39,438	39,438
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 55,038	\$ 55,038	\$ 55,038	\$ 55,038	\$ 55,038	\$ 55,038
Expense						
ADMINISTRATION CHARGES	-	-	-	-	-	-
DEBT INTEREST	20,910	20,910	20,910	20,910	20,910	20,910
DEBT PRINCIPAL	23,406	23,406	23,406	23,406	23,406	23,406
TRANSFER TO OPERATING RESERVE	10,722	10,722	10,722	10,722	10,722	10,722
	\$ 55,038	\$ 55,038	\$ 55,038	\$ 55,038	\$ 55,038	\$ 55,038



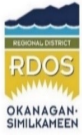
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
SEPTAGE DISPOSAL SERVICE

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
2379, 2006	\$ 406,385	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	\$ -	NA	NA	NA	NA	NA
TAX REQUISITION	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES		-	-	-	-	-
CONTRACTS - PENTICTON	-	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	-	-	-	-	-	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



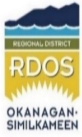
**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
SEWAGE DISPOSAL - OK FALLS**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
User Fee	User Fee	User Fee	User Fee	User Fee	User Fee	User Fee
Revenue	5.11%	0.48%	-1.01%	1.38%	1.35%	1.28%
COMMUNITY WORKS GAS TAX FUNDING	142,955	-	-	-	-	-
GAS TAX Grant	1,731,687	-	-	-	-	-
USER FEES	900,727	905,068	895,903	908,267	920,542	932,346
CONNECTION & EXTENSION FEES	3,500	3,535	3,570	3,606	3,642	3,715
NEW SERVICES INSTALLATION FEES	250	253	255	258	260	265
USER FEES - CAPITAL	239,366	241,760	244,177	246,619	249,085	254,067
DCC-funded - CAPITAL	5,000	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	50,000	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	1,431	-	-	-	-	-
OBWB GRANT - DEBENTURE	80,226	80,227	80,227	80,227	80,227	80,227
MISCELLANEOUS REVENUE	-	1,200	1,200	1,200	1,200	1,200
PRIOR YEARS SURPLUS	5,000	(34,828)	-	-	-	-
	\$ 3,160,142	\$ 1,197,215	\$ 1,225,332	\$ 1,240,177	\$ 1,254,956	\$ 1,271,820
Expense						
ADMINISTRATION CHARGES	41,801	43,534	44,857	45,636	46,411	47,298
OPERATIONS	42,000	35,000	2,060	2,091	2,123	2,165
SEWER FLUSHING	30,000	30,450	30,907	31,370	31,841	32,478
MAINTENANCE AND PARTS	74,100	80,000	76,340	77,485	78,647	80,220
CHEMICALS	7,054	7,160	7,267	7,376	7,487	7,636
OPS - SLUDGE HAULING	60,000	20,000	61,814	62,741	63,682	64,956
SLUDGE DISPOSAL	75,000	30,000	30,450	30,907	31,370	31,998
OP - SW - VASAUX LAKE MONITORING	11,000	11,165	11,332	11,502	11,675	11,909
OUTSIDE LAB	25,750	26,136	26,528	26,926	27,330	27,877
INHOUSE LAB	17,000	17,255	17,514	17,777	18,043	18,404
WETLAND TESTING	10,000	10,150	10,302	10,457	10,614	10,826
OPERATIONS - HEALTH & SAFETY	4,000	4,060	4,121	4,183	4,245	4,330
GAS TAX - OK WWTP SOLIDS PROCESSING (CWF)	1,805,284	-	-	-	-	-
GAS TAX - OK FALLS WETLAND ENHANCEMENT	25,438	-	-	-	-	-
CONSULTANTS	5,000	5,075	5,151	5,228	5,307	5,413
SUPPLIES	-	70	71	72	73	74
EDUCATION & TRAINING	3,000	3,045	3,091	3,137	3,184	3,248
DEPRECIATION	3,000	3,045	3,091	3,137	3,184	3,248
CAPITAL EXPENDITURES	-	-	-	-	-	-
CAPITAL EXPENDITURES - Lift Station #3 Upgrade	45,942	-	-	-	-	-
CAPITAL EXPENDITURES Replacement of Generator and Associated electrical work	71,575	-	-	-	-	-
CAPITAL EXPENDITURES SCADA UPGRADE (\$5,000 DCC)	6,431	-	-	-	-	-
INSURANCE - PROPERTY	7,779	7,896	8,014	8,134	8,256	8,421
INSURANCE - LIABILITY	21,304	21,624	21,948	22,277	22,611	23,063
INSURANCE - ENVIRONMENTAL	6,759	-	6,963	7,068	7,174	7,317
LEGAL FEES	500	508	515	523	531	542
MISCELLANEOUS SUPPLIES	-	70	71	72	73	74
TRAVEL/LEASING	10,516	10,674	10,834	10,996	11,161	11,385
UTILITIES	80,000	81,200	82,418	83,654	84,909	86,199
DEBT INTEREST	158,400	158,400	158,400	158,400	158,400	158,400
DEBT PRINCIPAL	161,192	161,192	161,192	161,192	161,192	161,192
TRANSFER TO RESERVE	20,000	41,913	50,000	50,000	50,000	50,000
TRANSFER TO OPERATING RESERVE	5,000	12,000	7,000	7,105	7,212	7,300
SALARIES & WAGES	-	3,279	3,345	3,411	3,480	3,549
SALARIES & WAGES	325,317	372,314	379,736	387,320	394,741	402,298
	\$ 3,160,142	\$ 1,197,215	\$ 1,225,332	\$ 1,240,177	\$ 1,254,956	\$ 1,271,820



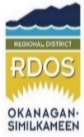
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
SHINISH CREEK DIVERSION

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BL 1382, 1993 Maximum Levy	10,000	REVIEW REQUIRED	REVIEW REQUIRED	Compliant	Compliant	Compliant
Revenue	-5.46%	-25.29%	-10.01%	1.29%	-14.98%	2.45%
PARCEL TAX	13,796	10,307	9,276	9,395	7,987	8,183
TRANSFER FROM RESERVE	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	11,802	2,953	-	-	20,697	21,111
FUND OPERATION EXPENSES RE COVID - FUNDED FROM COVID GR	1,032	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 26,630	\$ 13,260	\$ 9,276	\$ 9,395	\$ 28,684	\$ 29,294
Expense						
ADMINISTRATION CHARGES	420	211	112	113	583	595
SYSTEM MTNCE - WATER - DIVERSION	19,500	6,000	2,000	2,000	20,697	21,111
SPECIAL PROJECTS	-	-	-	-	-	-
INSURANCE - LIABILITY	47	48	48	49	50	51
TRANSFER TO OPERATING RESERVE	4,583	4,652	4,722	4,792	4,864	4,995
SALARIES & WAGES	2,080	2,349	2,394	2,441	2,490	2,542
	\$ 26,630	\$ 13,260	\$ 9,276	\$ 9,395	\$ 28,684	\$ 29,294



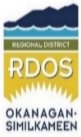
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
AREA G STREET LIGHTING

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BI 1098.01, 2010	\$ 3,203	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-29.32%	1.96%	45.43%	2.36%	2.43%	3.20%
TAX REQUISITION	561	571	831	851	871	899
PROVINCIAL GRANTS	517	500	500	500	500	500
TRANSFER FROM OPERATIONAL RESERVE	-	240	-	-	-	-
REDUCE COVID OVERALL COVID RELATED EXPENSES FUNDED FROM PRIOR YEARS SURPLUS	210	-	-	-	-	-
		-	-	-	-	-
	\$ 1,288	\$ 1,311	\$ 1,331	\$ 1,351	\$ 1,371	\$ 1,399
Expense						
ADMINISTRATION CHARGES	38	42	43	44	44	45
UTILITIES - POWER	1,250	1,269	1,288	1,307	1,327	1,354
TRANSFER TO OPERATING RESERVE	-	-	-	-	-	-
	\$ 1,288	\$ 1,311	\$ 1,331	\$ 1,351	\$ 1,371	\$ 1,399



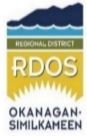
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
STREET LIGHTING - HERITAGE HILLS

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG731, M715, BL 1454, 1993 Assessment	\$ 35,475	Compliant				
Revenue	-0.03%	-0.32%	0.69%	1.51%	1.49%	2.00%
TAX REQUISITION	6,193	6,173	6,215	6,309	6,403	6,532
FUND A PORTION OF ADMIN FEE FROM COVID GRANT	12	-	-	-	-	-
PRIOR YEARS SURPLUS	-	177	-	-	-	-
	\$ 6,205	\$ 6,350	\$ 6,215	\$ 6,309	\$ 6,403	\$ 6,532
Expense						
ADMINISTRATION CHARGES	175	200	201	204	207	212
WAGES & SALARIES	-	-	-	-	-	-
SUPPLIES		49	2	2	2	2
UTILITIES - POWER	5,836	5,924	6,012	6,103	6,194	6,318
TRANSFER TO OPERATING RESERVE	194	177	-	-	-	-
	\$ 6,205	\$ 6,350	\$ 6,215	\$ 6,309	\$ 6,403	\$ 6,532



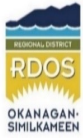
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
STREET LIGHTING - NARAMATA

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
User FEES	NA	NA				
Revenue	0.01%	-0.13%	-9.20%	1.51%	1.51%	1.97%
USER FEES	7,007	6,998	6,354	6,450	6,547	6,676
PROVINCIAL GRANTS	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	111	-	-	-	-
	\$ 7,007	\$ 7,109	\$ 6,354	\$ 6,450	\$ 6,547	\$ 6,676
Expense						
ADMINISTRATION CHARGES	187	200	203	206	209	213
UTILITIES - POWER	5,518	5,601	5,685	5,770	5,857	5,974
TRANSFER TO RESERVES RE INTEREST	-	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	600	949	100	100	100	100
SALARIES & WAGES	702	359	366	374	381	389
	\$ 7,007	\$ 7,109	\$ 6,354	\$ 6,450	\$ 6,547	\$ 6,676



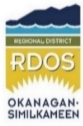
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
STREET LIGHTING - WEST BENCH/HUSULA

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BL 1000,1987 No Limit	NA	NA				
Revenue	-2.65%	-0.14%	-1.00%	1.50%	1.49%	1.96%
PARCEL TAX	6,616	6,606	6,540	6,639	6,738	6,870
FUND A PORTION OF ADMIN FEE FUNDED FROM COVID GRANT	76	-	-	-	-	-
PRIOR YEARS SURPLUS	-	302	-	-	-	-
	\$ 6,692	\$ 6,908	\$ 6,540	\$ 6,639	\$ 6,738	\$ 6,870
Expense						
ADMINISTRATION CHARGES	191	204	207	211	214	218
UTILITIES - POWER	5,656	5,741	5,827	5,914	6,003	6,123
TRANSFER TO OPERATING RESERVE	143	604	140	140	140	140
SALARIES & WAGES	702	359	366	374	381	389
	\$ 6,692	\$ 6,908	\$ 6,540	\$ 6,639	\$ 6,738	\$ 6,870



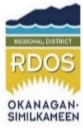
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
WATER SYSTEM - APEX CIRCLE CAPITAL

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG731 v 716, bl 2633,2013	Check Parcels					
Revenue	52.00%	0.15%	0.00%	0.00%	0.00%	0.00%
PARCEL TAX	4,928	4,936	4,936	4,936	4,936	4,936
PRIOR YEARS SURPLUS	-	34	-	-	-	-
	\$ 4,928	\$ 4,970	\$ 4,936	\$ 4,936	\$ 4,936	\$ 4,936
Expense						
ADMINISTRATION CHARGE		8	8	8	8	8
DEBT INTEREST	2,294	2,294	2,294	2,294	2,294	2,294
DEBT PRINCIPAL	2,334	2,334	2,334	2,334	2,334	2,334
TRANSFER TO OPERATIONAL RESERVE	-	34	-	-	-	-
CONTINGENCY	300	300	300	300	300	300
	\$ 4,928	\$ 4,970	\$ 4,936	\$ 4,936	\$ 4,936	\$ 4,936



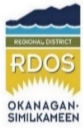
**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
WATER SYSTEM - FAULDER**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BYLAW 1177,78,79 Maximum Limit	\$ 167,000	Compliant				
Revenue	0.00%	1.02%	-1.72%	1.76%	1.86%	0.91%
PARCEL TAX	151,721	153,265	150,625	153,281	156,125	157,552
CONNECTION & EXTENSION FEES	500	505	510	515	520	525
COMMUNITY WORKS GAS TAX FUNDING	5,566	-	-	-	-	-
MISCELLANEOUS REVENUE	1,026	400	400	400	400	400
NEW SERVICES INSTALLATION FEES	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE		35,000	1,000	1,000	1,000	1,000
PRIOR YEARS SURPLUS	42,000	36,066	-	-	-	-
	\$ 200,813	\$ 225,236	\$ 152,535	\$ 155,196	\$ 158,045	\$ 159,477
Expense						
ADMINISTRATION CHARGES	5,460	7,199	5,728	5,842	5,964	6,068
OPERATIONS	30,000	65,000	30,600	31,212	31,836	32,473
OP-W&S- WATER QUALITY MONIT	2,500	2,538	2,589	2,641	2,694	2,748
CROSS CONNECTION CONTROL	500	508	518	528	539	550
OPERATIONS - HEALTH & SAFETY	250	254	259	264	269	274
CONSULTANTS	2,000	2,030	2,071	2,112	2,154	2,197
EDUCATION & TRAINING	750	761	776	792	808	824
DEPRECIATION	1,200	1,218	1,242	1,267	1,292	1,318
CAPITAL EXPENDITURES - General Capital as Required	1,012	1,000	1,000	1,000	1,000	-
CAPITAL EXPENDITURES - Scada System Upgrade	5,566	-	-	-	-	-
CAPITAL EXPENDITURES - Valve Replacements	25,000	-	-	-	-	-
INSURANCE - PROPERTY	3,009	3,349	3,115	3,177	3,241	3,306
INSURANCE - LIABILITY	715	726	741	756	771	786
SUPPLIES	-	23	24	24	247	25
ADVERTISING/ PUBLIC EDUCATION	250	400	259	264	269	274
TRAVEL/LEASING	4,000	4,060	4,141	4,224	4,308	4,394
UTILITIES	15,918	16,157	16,480	16,810	17,146	17,489
DEBT INTEREST	2,701	2,701	2,701	2,701	2,701	2,701
DEBT PRINCIPAL	4,786	4,786	4,786	4,786	4,786	4,786
TRANSFER TO RESERVE	34,803	2,223	-	-	-	-
TRANSFER TO OPERATING RESERVE	5,701	46,066	10,000	10,000	10,000	10,000
SALARIES & WAGES		1,093	1,115	1,137	1,160	1,183
SALARIES & WAGES	54,692	63,144	64,390	65,659	66,860	68,081
	\$ 200,813	\$ 225,236	\$ 152,535	\$ 155,196	\$ 158,045	\$ 159,477



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
WATER SYSTEM - GALLAGHER LAKE

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
USER FEES	NA	NA				
Revenue	3.79%	1.93%	3.86%	1.63%	1.61%	2.05%
USER FEES	65,818	67,088	69,679	70,816	71,959	73,434
CONNECTION & EXTENSION FEES	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	1,264	2,100	2,100	2,100	2,100	2,100
MISCELLANEOUS REVENUE	389	200	200	200	200	200
PRIOR YEARS SURPLUS	1,800	5,011	-	-	-	-
	\$ 69,271	\$ 74,399	\$ 71,979	\$ 73,116	\$ 74,259	\$ 75,734
Expense						
ADMINISTRATION CHARGES	1,925	2,191	2,226	2,261	2,297	2,342
OPERATIONS	1,400	1,421	1,442	1,464	1,486	1,516
Water Study	1,264	-	-	-	-	-
OP-W&S- WATER QUALITY MONIT	700	711	721	732	743	758
CROSS CONNECTION CONTROL	300	305	309	314	318	324
OPERATIONS - HEALTH & SAFETY	250	254	258	261	265	270
CONTRACT SERVICES - OPERATIONS-OIB	47,380	48,091	48,812	49,544	50,287	51,293
EDUCATION & TRAINING	250	254	258	261	265	270
DEPRECIATION	250	254	258	261	265	270
INSURANCE - LIABILITY	737	800	816	833	849	866
SUPPLIES	400	418	424	430	425	433
TRAVEL/LEASING	2,500	2,538	2,576	2,614	2,665	2,719
TRANSFER TO OPERATING RESERVE	2,915	6,500	3,003	3,048	3,094	3,156
SALARIES & WAGES	-	546	557	569	580	592
SALARIES & WAGES	9,000	10,116	10,319	10,524	10,720	10,925
	\$ 69,271	\$ 74,399	\$ 71,979	\$ 73,116	\$ 74,259	\$ 75,734



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
CAMP GROUND - LOOSE BAY

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG735, C714 Verify, 2757, 2016 Assessment	\$ 31,680	Compliant				
Revenue	-37.74%	193.24%	24.84%	2.41%	2.38%	104.43%
TAX REQUISITION	9,673	28,366	35,411	36,263	37,127	75,900
USER FEES	36,000	36,360	36,724	37,091	37,462	-
PROVINCIAL GRANTS Loose Bay Covid Support	20,000	-	-	-	-	-
FUND ADDITIONAL OPER COSTS ABOVE PROV GRANT USE OF COV	6,691	-	-	-	-	-
MISCELLANEOUS REVENUE	304	300	300	300	300	300
TRANSFER FROM OPERATIONAL RESERVES	4,000	-	-	-	-	-
PRIOR YEARS SURPLUS	2,500	-	-	-	-	-
	\$ 79,168	\$ 65,026	\$ 72,435	\$ 73,654	\$ 74,889	\$ 76,200
Expense						
ADMINISTRATION CHARGES	2,163	2,107	2,183	2,220	2,257	2,297
OPERATIONS	4,400	10,066	10,245	10,427	10,613	10,862
OP - W&S - WATER QUALITY MONITORING	-	-	-	-	-	-
CONTRACT SERVICES	45,000	25,375	25,756	26,142	26,534	27,000
INSURANCE - LIABILITY	275	279	283	288	292	300
TRAVEL/ LEASING	1,500	1,723	1,745	1,769	1,792	1,800
UTILITIES	6,270	6,364	6,460	6,556	6,655	6,670
TRANSFER TO RESERVE	-	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	4,904	-	5,052	5,128	5,205	5,300
SALARIES & WAGES		2,408	3,674	3,748	3,823	3,899
SALARIES & WAGES	14,656	16,704	17,037	17,376	17,718	18,072
	\$ 79,168	\$ 65,026	\$ 72,435	\$ 73,654	\$ 74,889	\$ 76,200



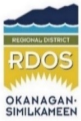
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
WATER SYSTEM - MISSEZULA LAKE WATER SYSTEM

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	5.08%	6.33%	13.01%	1.84%	1.78%	1.88%
USER FEES	128,532	136,665	154,439	157,276	160,073	163,082
TRANSFER FROM CAPITAL RESERVE	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	30,000	15,000	-	-	-	-
PROVINCIAL GRANTS Water Treatment and Intake	312,000	-	-	-	-	-
MISCELLANEOUS REVENUE	850	2,000	2,000	2,000	2,000	2,000
	\$ 471,382	\$ 153,665	\$ 156,439	\$ 159,276	\$ 162,073	\$ 165,082
Expense						
ADMINISTRATION CHARGE	5,649	6,451	6,569	6,690	6,809	6,937
OPERATIONS	35,550	36,083	36,624	37,174	37,731	38,486
Water Study	2,761	-	-	-	-	-
CONSULTANTS	12,000	1,000	1,015	1,030	1,046	1,067
CONSULTANTS	-	-	-	-	-	-
VEHICLE DEPRECIATION	500	508	515	523	531	542
CAPITAL EXPENDITURES	-	-	-	-	-	-
CAPITAL EXPENDITURES Water Treatment and Intake upgrades contingent on receiving grant	300,000	-	-	-	-	-
CAPITAL EXPENDITURES Review of Water Quality	17,204	-	-	-	-	-
CAPITAL EXPENDITURES Scada System Upgrade	5,596	-	-	-	-	-
INSURANCE - PROPERTY	500	900	918	936	955	974
INSURANCE - LIABILITY	660	670	680	690	700	750
LEGAL FEES	500	500	500	500	500	500
SUPPLIES	1,000	1,131	1,148	1,166	1,182	1,205
TRAVEL/LEASING	2,800	2,842	2,885	2,928	2,972	2,929
UTILITIES	2,000	7,000	7,140	7,283	7,428	7,577
TRANSFER TO RESERVE	-	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	2,258	2,200	2,200	2,200	2,200	2,200
SALARIES & WAGES	-	5,465	5,574	5,686	5,799	5,915
SALARIES & WAGES	82,404	88,915	90,671	92,470	94,220	96,000
	\$ 471,382	\$ 153,665	\$ 156,439	\$ 159,276	\$ 162,073	\$ 165,082



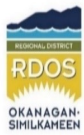
**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
WATER SYSTEM - NARAMATA**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BL 2293, 2004 Tax Maximum Levy	839,800	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	-2.59%	1.15%	1.16%	1.74%	1.70%	0.31%
PARCEL TAX	124,128	124,128	124,128	124,128	124,128	124,129
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
RENTAL REVENUE	1,000	1,000	1,000	1,000	1,000	1,000
USER FEES	1,301,391	1,316,394	1,331,698	1,354,852	1,377,874	1,382,170
CONNECTION & EXTENSION FEES	2,500	2,525	2,550	2,576	2,602	2,654
NEW SERVICES INSTALLATION FEES	3,000	3,030	3,060	3,091	3,122	3,184
DEVELOPMENT CONTRIBUTION #1	-	-	-	-	-	-
TRANSFER FROM RESERVE	340,884	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	5,562	90,000	100	100	100	100
PROVINCIAL GRANTS - Water main Installation		-	-	-	-	-
MISCELLANEOUS REVENUE	9,100	15,591	15,683	15,776	15,869	16,058
PRIOR YEARS SURPLUS	100	-	-	-	-	-
	\$ 1,787,665	\$ 1,552,668	\$ 1,478,219	\$ 1,501,523	\$ 1,524,695	\$ 1,529,295
Expense						
CAPITAL EXPENDITURES	-	-	-	-	-	-
ADMINISTRATION CHARGES	65,995	68,889	66,894	68,125	69,350	69,857
SYSTEM MTNCE - WATER SYSTEM	30,000	-	31,059	31,680	32,314	32,960
SYSTEM MTNCE - WATER - DISTRIBUTION SYST	30,000	-	31,059	31,680	32,314	32,960
OPERATIONS	200,000	230,000	207,060	211,201	215,425	219,734
Water Study	29,651	90,000	-	-	-	-
OP-W&S- WATER QUALITY MONIT	13,500	13,703	13,908	14,117	14,328	-
OP - W&S - SURVEY COSTS	5,000	5,075	5,151	5,228	5,307	5,413
CROSS CONNECTION CONTROL	5,000	5,075	5,151	5,228	5,307	5,413
OPERATIONS - HEALTH & SAFETY	700	711	721	732	743	758
GRANT EXPENDITURE #1	-	-	-	-	-	-
CONSULTANTS	35,000	60,000	61,200	62,424	63,672	64,945
AGREEMENT - PROPERTY LEASE	7,854	6,000	6,000	6,000	6,000	6,000
EDUCATION & TRAINING	8,700	8,831	8,963	8,963	9,234	9,419
MEMBERSHIP & DUES	3,200	3,248	3,297	3,346	3,396	3,464
DEPRECIATION/REPLACEMENT VEHICLES	11,941	-	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-	-	-
CAPITAL EXPENDITURES General unexpected capital work	15,263	-	-	-	-	-
CAPITAL EXPENDITURES Upgrade Water Main	15,263	-	-	-	-	-
CAPITAL EXPENDITURES Dam Safety Review	53,170	-	-	-	-	-
CAPITAL EXPENDITURES Scada Master Plan Phase I	50,875	-	-	-	-	-
CAPITAL EXPENDITURES Scada Master Plan Phase II	65,951	-	-	-	-	-
CAPITAL EXPENDITURES Filtration	155,625	-	-	-	-	-
INSURANCE - PROPERTY	9,070	10,800	10,900	11,000	11,100	11,200
INSURANCE - LIABILITY	7,145	7,500	7,600	7,700	7,800	7,900
LEGAL FEES	5,000	6,500	5,151	5,228	5,307	5,413
SUPPLIES	1,061	1,448	1,470	1,491	1,514	1,543
ADVERTISING - PUBLIC EDUCATION	2,653	2,693	2,733	2,774	2,816	2,872
TRAVEL/LEASING	31,836	32,314	32,798	33,290	33,790	34,466
UTILITIES	196,000	198,940	201,924	204,953	208,027	212,188
UTILITIES - TELEPHONE	8,489	8,616	8,746	8,877	9,010	9,190
DEBT INTEREST	69,650	69,650	69,650	69,650	69,650	64,656
DEBT PRINCIPAL	89,862	89,862	89,862	89,862	89,862	89,862
TRANSFER TO RESERVE	25,504	61,706	25,000	25,000	25,000	25,000
TRANSFER TO RESERVE - EMERGENCY	10,000	10,000	10,000	10,000	10,000	10,000
TRANSFER TO OPERATING RESERVE	18,100	18,000	18,000	18,000	18,000	18,000
CONTINGENCY	1,000	1,000	1,000	1,000	1,000	1,000
SALARIES & WAGES		17,488	17,838	18,194	18,558	18,929
SALARIES & WAGES	509,607	524,619	535,084	545,780	555,871	566,153
	\$ 1,787,665	\$ 1,552,668	\$ 1,478,219	\$ 1,501,523	\$ 1,524,695	\$ 1,529,295



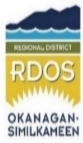
**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
WATER SYSTEM - OLALLA**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	-0.64%	10.38%	10.43%	1.69%	1.60%	-100.00%
COMMUNITY WORKS GAS TAX FUNDING	91,232	-	-	-	-	-
USER FEES	114,268	126,130	139,292	141,639	143,899	
CONNECTION & EXTENSION FEES	-	-	-	-	-	-
NEW SERVICES INSTALLATION FEES	-	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	11,193	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	31,228	-	-	-	-	-
PROVINCIAL GRANTS Water Main Upgrade Construction Contingent on receiving Grant		-	-	-	-	-
MISCELLANEOUS REVENUE	1,326	-	-	-	-	-
PRIOR YEARS SURPLUS	200	-	-	-	-	-
	\$ 249,447	\$ 126,130	\$ 139,292	\$ 141,639	\$ 143,899	\$ -
Expense						
ADMINISTRATION CHARGES	5,286	4,907	5,468	5,566	5,660	5,760
OPERATIONS	17,328	16,000	16,320	16,646	16,979	17,319
OP-W&S- WATER QUALITY MONIT	1,500	1,523	1,545	1,569	1,592	1,624
CROSS CONNECTION CONTROL	500	508	515	523	531	542
OPERATIONS - HEALTH & SAFETY	100	102	103	105	106	108
COMMUNITY WORKS GAS TAX EXPENSES	91,232	-	-	-	-	-
CONSULTANTS	26,000	1,015	1,030	1,046	1,061	1,082
EDUCATION & TRAINING	200	203	206	209	212	216
DEPRECIATION	2,500	2,500	2,500	2,500	2,500	2,500
CAPITAL EXPENDITURES	-	-	-	-	-	-
CAPITAL EXPENDITURES Water Main Upgrade Design		-	-	-	-	-
CAPITAL EXPENDITURES Water main Upgrade Construction contingent on receiving grant		-	-	-	-	-
CAPITAL EXPENDITURES Ground Water Protection		-	-	-	-	-
CAPITAL EXPENDITURES Assessment of Old Intake		-	-	-	-	-
CAPITAL EXPENDITURES Critical Upgrades/Service Values		-	-	-	-	-
CAPITAL EXPENDITURES Scada Update	11,193	-	-	-	-	-
INSURANCE - PROPERTY	989	1,200	12,100	12,200	12,300	12,400
INSURANCE - LIABILITY	778	800	850	900	950	1,000
LEGAL FEES	-	2,000	2,000	2,000	2,000	2,000
SUPPLIES	-	100	100	100	100	100
ADVERTISING/ PUBLIC EDUCATION	100	500	103	105	106	110
TRAVEL/LEASING	2,000	2,030	2,060	2,091	2,123	2,165
UTILITIES	9,300	9,440	9,581	9,725	9,871	10,068
TRANSFER TO RESERVE	3,242	3,291	3,340	3,390	3,441	3,510
TRANSFER TO OPERATING RESERVE	5,726	5,500	5,500	5,500	5,500	5,500
CONTINGENCY	500	500	500	500	500	500
SALARIES & WAGES	70,973	74,011	75,471	76,964	78,367	79,790
	\$ 249,447	\$ 126,130	\$ 139,292	\$ 141,639	\$ 143,899	\$ 146,294



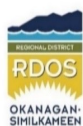
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
WATER SYSTEM - SAGE MESA

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	Contract Charge	Contract Charge	Contract Charge	Contract Charge	Contract Charge	Contract Charge
CONTRACT FEE	139,196	128,235	128,396	130,780	133,135	135,587
MISCELLANEOUS REVENUE		-	-	-	-	-
PRIOR YEARS SURPLUS		40,093	-	-	-	-
	\$ 139,196	\$ 168,328	\$ 128,396	\$ 130,780	\$ 133,135	\$ 135,587
Expense						
ADMINISTRATION CHARGE	4,063	5,408	4,114	4,191	4,268	4,347
OPERATIONS	10,000	10,150	10,302	10,457	10,614	10,826
OPERATIONS ADDITIONAL COST ON SALARY AND OTHER	17,040	40,093	-	-	-	-
EDUCATION & TRAINING	250	254	258	261	265	270
CAPITAL EXPENDITURES	-	-	-	-	-	-
SUPPLIES	-	-	-	-	-	-
TRAVEL/LEASING	4,900	5,000	5,000	5,000	5,000	5,000
TRANSFER TO OPERATING RESERVE	1,466	1,400	1,400	1,400	1,400	1,400
SALARIES & WAGES	101,477	106,023	107,322	109,471	111,588	113,744
	\$ 139,196	\$ 168,328	\$ 128,396	\$ 130,780	\$ 133,135	\$ 135,587



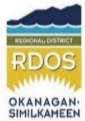
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
WATER SYSTEM NARAMATA MAIN

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Not Applicable	NA	NA	NA	NA	NA	NA
Revenue						
PRIOR YEARS SURPLUS	3,505	-	-	-	-	-
	\$ 3,505	\$ -	\$ -	\$ -	\$ -	\$ -
Expense						
TRANSFER TO OPERATING RESERVE	3,505	-	-	-	-	-
	\$ 3,505	\$ -	\$ -	\$ -	\$ -	\$ -



**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
WATER SYSTEM - SUN VALLEY**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	4.31%	2.96%	1.74%	1.78%	1.73%	1.90%
USER FEES	75,841	78,087	79,442	80,859	82,259	83,820
GRANT FUNDING	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	6,543	-	-	-	-	-
MISCELLANEOUS REVENUE	474	100	100	100	100	100
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 82,858	\$ 78,187	\$ 79,542	\$ 80,959	\$ 82,359	\$ 83,920
Expense						
ADMINISTRATION CHARGES	2,392	2,525	2,569	2,615	2,660	2,711
OPERATIONS	10,000	10,150	10,302	10,457	10,614	10,826
OP - W&S - WATER QUALITY MONITORING	1,000	1,015	1,030	1,046	1,061	1,082
CROSS CONNECTION CONTROL	50	51	52	52	53	54
OPERATIONS - HEALTH & SAFETY	1,593	51	52	52	53	54
CONSULTANTS	-	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-	-
VEHICLE DEPRECIATION	250	250	250	250	250	250
CAPITAL EXPENDITURES	-	-	-	-	-	-
INSURANCE - PROPERTY	648	950	969	988	1,008	1,028
INSURANCE - LIABILITY	802	850	867	884	902	920
MISCELLANEOUS SUPPLIES		6	6	6	6	6
ADVERTISING/ PUBLIC EDUCATION	150	400	400	400	400	400
TRAVEL/LEASING	700	750	721	732	743	758
UTILITIES	14,500	14,718	14,938	15,162	15,390	15,698
TRANSFER TO RESERVE	-	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	474	-	-	-	-	-
SALARIES & WAGES		273	279	284	290	296
SALARIES & WAGES	50,299	46,198	47,107	48,031	48,929	49,837
	\$ 82,858	\$ 78,187	\$ 79,542	\$ 80,959	\$ 82,359	\$ 83,920



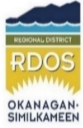
**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
WATER SYSTEM - WEST BENCH**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
2555, 2012 Parcel Numbers have to be checked		Verify Parcel Numbers				
Revenue	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	2.00%	1.10%	-3.46%	1.50%	1.47%	10.15%
PARCEL TAX	115,600	115,600	115,600	115,600	115,600	115,600
USER FEES	351,113	354,972	342,700	347,852	352,960	388,794
LOAN PAYMENT COLLECTED	32,309	32,309	32,958	33,288	33,621	34,293
GAS TAX FUNDING Scada	10,120	-	-	-	-	-
CAPITAL CHARGE	40,000	40,000	40,000	40,000	40,000	40,000
TRANSFER FROM RESERVE		-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	16,831	-	17,000	17,000	17,000	17,000
MISCELLANEOUS REVENUE	2,970	600	600	600	600	600
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 568,943	\$ 543,481	\$ 548,858	\$ 554,340	\$ 559,781	\$ 596,287
Expense						
ADMINISTRATION CHARGES	12,692	13,919	14,149	14,383	14,616	14,894
OPERATIONS	25,000	25,375	25,756	26,142	26,534	27,065
OPERATIONS Water Study		-	-	-	-	-
OP- WATER QUALITY MONITORING	2,653	2,693	2,733	2,774	2,816	2,872
CROSS CONNECTION CONTROL	4,000	4,060	4,121	4,183	4,245	4,330
OPERATIONS - BULK WATER	138,136	140,208	142,311	144,446	146,613	149,545
CONSULTANTS	2,000	2,000	2,000	2,000	2,000	2,000
EDUCATION & TRAINING	2,900	2,944	2,988	3,032	3,078	3,140
VEHICLE DEPRECIATION	2,000	2,030	2,060	2,091	2,123	2,165
CAPITAL EXPENDITURES	-	-	-	-	-	-
CAPITAL EXPENDITURES - Scada System Upgrade	10,120	-	-	-	-	-
INSURANCE - PROPERTY	2,547	3,050	3,111	3,173	3,236	3,301
INSURANCE - LIABILITY	4,033	4,300	4,386	4,474	4,563	4,654
LEGAL FEES	800	800	800	800	800	800
SUPPLIES	500	543	550	559	567	578
ADVERTISING - PUBLIC EDUCATION	600	609	618	627	637	649
TRAVEL/LEASING	4,000	4,000	4,000	4,000	4,000	4,000
UTILITIES	31,680	32,000	32,640	33,298	33,959	34,638
DEBT INTEREST	50,796	50,796	50,796	50,796	50,796	80,796
DEBT PRINCIPAL	90,270	90,270	90,270	90,270	90,270	90,270
TRANSFER TO RESERVE	68,200	41,000	41,000	41,000	41,000	41,000
TRANSFER TO OPERATING RESERVE RATE RESET	36,209	35,690	35,690	35,690	35,690	35,690
CONTINGENCY	2,000	2,000	2,000	2,000	2,000	2,000
SALARIES & WAGES		1,639	1,672	1,706	1,740	1,775
SALARIES & WAGES	77,807	83,555	85,207	86,896	88,498	90,125
	\$ 568,943	\$ 543,481	\$ 548,858	\$ 554,340	\$ 559,781	\$ 596,287



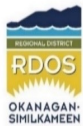
**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
WATER SYSTEM - WILLOWBROOK**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	1.02%	2.77%	1.70%	1.74%	1.74%	2.14%
GAS TAX FUNDING Well head Protection, Plan design of reservoir and design of water main upgrades on Green Lake Road	135,980	-	-	-	-	-
USER FEES	102,448	105,285	107,079	108,947	110,838	113,210
MISCELLANEOUS REVENUE	601	707	713	719	725	738
Grant Funds Cwf forward from 2020 re ICIP	6,785	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 245,814	\$ 105,992	\$ 107,792	\$ 109,666	\$ 111,563	\$ 113,948
Expense						
ADMINISTRATION CHARGES	3,317	4,050	4,110	4,172	4,235	4,317
OPERATIONS	28,985	23,917	24,008	24,097	24,222	24,706
CROSS CONNECTION CONTROL	500	508	515	523	531	541
OPERATIONS - HEALTH AND SAFETY	200	203	206	209	212	216
GRANT EXPENSE - GAS TAX FUNDING	-	-	-	-	-	-
CONSULTANTS	250	254	258	261	265	270
EDUCATION & TRAINING	200	203	206	209	212	216
VEHICLE DEPRECIATION	150	152	155	157	159	162
CAPITAL EXPENDITURES	-	-	-	-	-	-
CAPITAL EXPENDITURES Well head protection, Plan, design of reservoir, and design of water main upgrades on Green Lake road	125,987	-	-	-	-	-
CAPITAL EXPENDITURES Pump and Assembly Unit	9,993	-	-	-	-	-
INSURANCE - PROPERTY	1,170	1,188	1,205	1,223	1,242	1,267
INSURANCE - LIABILITY	375	381	386	392	398	406
LEGAL FEES	500	508	515	523	531	542
SUPPLIES	500	514	521	529	537	548
ADVERTISING	100	102	103	105	106	108
TRAVEL/LEASING	1,400	1,421	1,442	1,464	1,486	1,516
UTILITIES	7,140	7,247	7,356	7,466	7,578	7,730
TRANSFER TO RESERVE	5,000	5,075	5,151	5,228	5,307	5,413
TRANSFER TO OPERATING RESERVE	12,268	6,000	6,300	6,650	7,000	7,350
SALARIES & WAGES		273	279	284	290	296
SALARIES & WAGES	47,779	53,996	55,076	56,174	57,252	58,344
	\$ 245,814	\$ 105,992	\$ 107,792	\$ 109,666	\$ 111,563	\$ 113,948



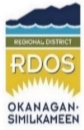
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
RECYCLING/GARBAGE AREA A

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	7.32%	7.22%	1.82%	2.13%	2.12%	12.11%
	3.80%					
MMBC Revenue	38,368	38,368	38,368	38,368	38,368	38,368
CURBSIDE USER FEES	130,767	140,201	142,751	145,785	148,873	166,907
TAG A BAG STICKER REVENUE	500	40	41	42	43	44
TRANSFER FROM OPERATING RESERVE	4,676	-	-	-	-	-
PRIOR YEARS SURPLUS	\$ -	-	-	-	-	-
	\$ 174,311	\$ 178,609	\$ 181,160	\$ 184,195	\$ 187,284	\$ 205,319
Expense						
ADMINISTRATION CHARGES	6,753	7,632	7,741	7,871	8,003	8,774
OP - SW - TIPPING FEES	47,000	47,705	48,660	49,632	50,625	51,637
CONTRACT SERVICES - RECYCLING	30,577	31,251	31,501	31,974	32,453	33,102
CONTRACT SERVICES - GARBAGE	73,800	75,423	76,031	77,171	78,329	94,000
EDUCATION & TRAINING	-	350	385	385	385	-
DEPRECIATION/REPLACEMENT OF EQUIPMENT	-	-	-	-	-	-
INSURANCE - LIABILITY	740	751	762	774	785	800
LEGAL FEES	-	-	-	-	-	-
SUPPLIES - RECYCLING - TAG A BAG	350	100	361	366	371	380
ADVERTISING - PUBLIC EDUCATION	1,600	1,600	1,648	1,673	1,698	1,700
TRAVEL/LEASING	500	508	515	523	531	540
TRANSFER TO OPERATING RESERVE	-	-	-	-	-	-
SALARIES & WAGES	12,991	13,289	13,556	13,826	14,104	14,386
	\$ 174,311	\$ 178,609	\$ 181,160	\$ 184,195	\$ 187,284	\$ 205,319



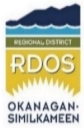
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
RECYCLING/GARBAGE AREA B

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
USER FEES	NA	NA				
Revenue	4.65%	2.23%	2.01%	2.02%	4.94%	1.94%
	3.76%					
MMBC Revenue	19,411	19,501	19,411	19,411	19,411	19,411
CURBSIDE USER FEES	65,502	66,962	68,311	69,689	73,133	74,551
TAG A BAG STICKER REVENUE	250	250	255	260	265	270
TRANSFER FROM OPERATING RESERVE	4,335	4,378	4,923	5,277	3,589	4,089
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 89,498	\$ 91,091	\$ 92,900	\$ 94,637	\$ 96,398	\$ 98,321
Expense						
ADMINISTRATION CHARGES	2,604	2,951	3,006	3,062	3,119	3,181
OP - SW - TIPPING FEES	22,577	22,916	23,259	23,608	23,962	24,440
CONTRACT SERVICES - RECYCLING	16,024	16,274	16,600	16,930	17,270	17,615
CONTRACT SERVICES - GARBAGE	41,666	42,309	43,155	44,020	44,900	45,800
EDUCATION & TRAINING	195	198	201	204	207	210
DEPRECIATION/REPLACEMENT EQUIPMENT	-	-	-	-	-	-
INSURANCE - LIABILITY	384	390	396	402	408	415
LEGAL FEES	-	-	-	-	-	-
SUPPLIES - RECYCLING - TAG A BAG	170	170	173	176	180	184
ADVERTISING - PUBLIC EDUCATION	735	735	750	769	780	795
TRAVEL/LEASING	343	348	353	359	364	370
TRANSFER TO OPERATING RESERVE	108	-	111	113	115	115
SALARIES & WAGES	4,692	4,800	4,896	4,994	5,093	5,196
	\$ 89,498	\$ 91,091	\$ 92,900	\$ 94,637	\$ 96,398	\$ 98,321



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
RECYCLING/GARBAGE AREA C

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
	0.55%	3.83%	2.04%	2.04%	1.92%	5.88%
Revenue	0.00%					
MMBC Revenue	58,274	58,274	58,274	58,274	58,274	58,274
CURBSIDE USER FEES	206,695	214,612	218,996	223,459	227,741	241,129
TAG A BAG STICKER REVENUE	800	800	816	832	1,000	1,020
TRANSFER FROM OPERATING RESERVE	9,423	9,517	12,864	15,495	9,902	7,256
PRIOR YEARS SURPLUS	\$ -	9,559	-	-	-	-
	\$ 275,192	\$ 292,762	\$ 290,950	\$ 298,060	\$ 296,917	\$ 307,679
Expense						
ADMINISTRATION CHARGES	8,012	8,604	8,827	9,045	8,996	9,337
OP - SW - TIPPING FEES	64,519	65,487	66,469	67,466	68,478	70,000
CONTRACT SERVICES - RECYCLING	55,691	55,725	57,374	58,235	59,108	60,000
CONTRACT SERVICES - GARBAGE	125,000	128,369	132,220	136,186	132,670	140,272
EDUCATION & TRAINING	-	3,000	3,060	3,672	3,745	3,820
DEPRECIATION/REPLACEMENT EQUIPMENT	-	-	-	-	-	-
INSURANCE - LIABILITY	1,250	1,400	1,428	1,457	1,486	1,515
LEGAL FEES	-	-	-	-	-	-
SUPPLIES - RECYCLING - TAG A BAG	500	500	510	520	530	540
ADVERTISING - PUBLIC EDUCATION	2,000	2,000	2,060	2,100	2,143	2,186
TRAVEL/LEASING	508	516	523	531	539	540
TRANSFER TO OPERATING RESERVE	129	9,177	133	135	137	-
SALARIES & WAGES	17,583	17,984	18,346	18,713	19,085	19,469
	\$ 275,192	\$ 292,762	\$ 290,950	\$ 298,060	\$ 296,917	\$ 307,679



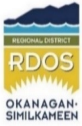
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
RECYCLING/GARBAGE AREA G

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	4.08%	2.49%	2.00%	2.04%	2.02%	2.05%
MMBC Revenue	46,958	46,958	46,958	46,958	46,958	46,958
CURBSIDE USER FEES	191,384	196,156	200,071	204,155	208,275	212,541
TAG A BAG STICKER REVENUE	700	700	714	728	743	760
TRANSFER FROM OPERATING RESERVE	5,406	8,435	8,330	10,137	10,949	12,023
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 244,447.74	\$ 252,249.22	\$ 256,073	\$ 261,978	\$ 266,925	\$ 272,282
Expense						
ADMINISTRATION CHARGES	9,466	10,779	10,938	11,190	11,402	11,631
OP - SW - TIPPING FEES	51,765	52,541	53,330	54,130	54,941	56,040
CONTRACT SERVICES - RECYCLING	50,691	52,377	53,425	54,493	55,583	56,695
CONTRACT SERVICES - GARBAGE	116,935	120,770	123,185	125,650	128,162	130,725
EDUCATION & TRAINING	-	-	-	-	-	-
DEPRECIATION	-	-	-	-	-	-
INSURANCE - LIABILITY	1,096	1,112	1,129	1,146	1,163	1,200
LEGAL FEES	-	-	-	-	-	-
SUPPLIES - RECYCLING - TAG A BAG	400	400	408	417	425	433
ADVERTISING - PUBLIC EDUCATION	2,000	2,000	1,040	2,080	2,122	2,165
TRAVEL/LEASING	-	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	100	-	103	105	106	110
SALARIES & WAGES	11,995	12,270	12,515	12,767	13,021	13,283
	\$ 244,447.74	\$ 252,249.22	\$ 256,073	\$ 261,978	\$ 266,925	\$ 272,282



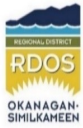
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
RECYCLING/ GARBAGE AREAS D/E/F/I

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	4.24%	0.63%	1.89%	2.02%	2.02%	2.00%
	0.00%	0.00%	2.00%	2.00%	2.00%	2.00%
MMBC Revenue	115,350	115,350	115,350	115,350	115,350	115,350
CURBSIDE USER FEES - RURAL	385,565	388,009	395,324	403,312	411,465	419,690
CURBSIDE USER FEES - RED WING	54,715	54,715	55,809	56,925	58,065	59,225
TAG A BAG STICKER REVENUE	1,700	1,000	1,020	1,040	1,060	1,080
TRANSFER FROM OPERATING RESERVE	11,192	21,998	24,433	26,379	28,352	31,214
MISCELLANEOUS REVENUE		-	-	-	-	-
PRIOR YEARS SURPLUS						
	\$ 568,522	\$ 581,072	\$ 591,936	\$ 603,006	\$ 614,292	\$ 626,559
Expense						
ADMINISTRATION CHARGES	22,020	24,826	25,290	25,763	26,246	26,770
OP - SW - TIPPING FEES	139,500	141,593	143,716	145,872	148,060	151,021
CONTRACT SERVICES - RECYCLING	91,443	91,829	93,665	95,540	97,450	99,400
CONTRACT SERVICES - RECYCLING - RED WING	9,766	9,651	9,844	10,040	10,242	10,450
CONTRACT SERVICES - GARBAGE	240,553	247,486	252,435	257,483	262,633	267,886
CONTRACT SERVICES - GARBAGE - RED WING	25,898	25,582	26,094	26,615	27,148	27,690
EDUCATION & TRAINING	-	-	-	-	-	-
DEPRECIATION/REPLACEMENT EQUIPMENT	-	-	-	-	-	-
INSURANCE - LIABILITY	2,523	2,561	2,599	2,638	2,678	2,700
LEGAL FEES	-	-	-	-	-	-
SUPPLIES - RECYCLING - TAG A BAG	1,000	1,000	1,020	1,040	1,060	1,080
ADVERTISING - PUBLIC EDUCATION	4,000	4,000	4,080	4,160	4,245	4,330
TRAVEL/LEASING	250	254	258	261	265	280
TRANSFER TO OPERATING RESERVE	100	102	103	105	106	110
SALARIES & WAGES	31,469	32,188	32,832	33,489	34,159	34,842
	\$ 568,522	\$ 581,072	\$ 591,936	\$ 603,006	\$ 614,292	\$ 626,559



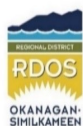
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
RECYCLING/GARBAGE KEREMEOS

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	7.45%	-3.23%	0.02%	0.03%	0.03%	0.06%
	8.33%					
CONTRACT - VILLAGE OF KEREMEOS	94,263	91,223	91,245	91,268	91,293	91,350
MMBC Revenue	29,500	29,500	29,500	29,500	29,500	29,500
TAG A BAG STICKER REVENUE	400	400	408	416	424	433
TRANSFER FROM OPERATING RESERVE	4,289	10,582	13,123	15,596	18,112	20,821
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 128,452	\$ 131,705	\$ 134,276	\$ 136,780	\$ 139,329	\$ 142,104
Expense						
ADMINISTRATION CHARGES	3,738	4,267	4,346	4,427	4,510	4,600
ADMIN CHGS - KEREMEOS COLLECTION	5,000	5,075	5,151	5,228	5,307	5,413
OP - SW - TIPPING FEES	28,000	28,420	28,846	29,279	29,718	30,312
CONTRACT SERVICES - RECYCLING	22,657	22,765	23,220	23,684	24,158	24,640
CONTRACT SERVICES - GARBAGE	60,622	62,699	63,952	65,232	66,535	67,865
EDUCATION & TRAINING	-	-	-	-	-	-
DEPRECIATION/REPLACEMENT EQUIPMENT	-	-	-	-	-	-
INSURANCE - LIABILITY	526	534	542	550	558	565
LEGAL FEES	-	-	-	-	-	-
SUPPLIES	-	-	-	-	-	-
SUPPLIES - RECYCLING - TAG A BAG STICKER	300	300	306	312	318	325
ADVERTISING - PUBLIC EDUCATION	1,000	1,000	1,020	1,040	1,061	1,082
TRAVEL/LEASING	-	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	112	-	115	117	119	121
SALARIES & WAGES	6,497	6,645	6,778	6,911	7,045	7,181
	\$ 128,452	\$ 131,705	\$ 134,276	\$ 136,780	\$ 139,329	\$ 142,104



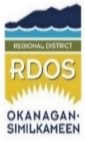
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
RECYCLING/GARBAGE OK FALLS

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
USER FEES	NA	NA				
Revenue	5.82%	4.84%	0.45%	2.01%	2.01%	3.56%
	0.00%					
MMBC Revenue	71,400	71,400	71,400	71,400	71,400	71,400
CURBSIDE USER FEES	236,152	247,576	248,690	253,696	258,799	268,011
TAG A BAG STICKER REVENUE	1,000	1,000	1,000	1,000	1,000	1,000
TRANSFER FROM OPERATING RESERVE		-	4,776	5,521	6,285	3,794
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 308,552	\$ 319,976	\$ 325,866	\$ 331,617	\$ 337,484	\$ 344,205
Expense						
ADMINISTRATION CHARGES	11,945	13,673	13,916	14,161	14,412	14,699
OP - SW - TIPPING FEES	86,000	87,290	88,599	89,928	91,277	93,103
CONTRACT SERVICES - RECYCLING	51,662	52,437	53,233	54,022	54,832	55,900
CONTRACT SERVICES - GARBAGE	136,594	144,010	146,890	149,825	152,825	155,880
EDUCATION & TRAINING	-	-	-	-	-	-
DEPRECIATION/REPLACEMENT EQUIPMENT	-	-	-	-	-	-
INSURANCE - LIABILITY	1,376	1,397	1,418	1,439	1,460	1,500
LEGAL FEES	-	-	-	-	-	-
SUPPLIES - RECYCLING - TAG A BAG	700	700	715	730	743	760
ADVERTISING - PUBLIC EDUCATION	2,000	2,000	2,040	2,081	2,122	2,165
TRAVEL/LEASING	750	761	773	784	796	800
TRANSFER TO OPERATING RESERVE	213	-	219	223	226	230
SALARIES & WAGES	17,312	17,708	18,063	18,424	18,791	19,168
	\$ 308,552	\$ 319,976	\$ 325,866	\$ 331,617	\$ 337,484	\$ 344,205



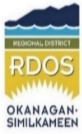
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
APEX MTN SOLID WASTE TRANSFER STATION

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
D716, BL2593, 2012- Assessment	\$ 557,859	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.41%	2.78%	2.67%	2.04%	2.04%	2.42%
	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	90,678	93,203	95,689	97,644	99,631	102,038
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
USER FEES	70,387	70,387	70,387	70,387	70,387	70,387
TRANSFER FROM CAPITAL RESERVE	100	100	100	100	100	100
TRANSFER FROM OPERATING RESERVE	50	21,000	5,000	5,000	5,000	5,000
DEBENTURE PROCEEDS	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	236	-	-	-	-
	\$ 161,215	\$ 184,926	\$ 171,176	\$ 173,131	\$ 175,118	\$ 177,525
Expense						
ADMINISTRATION CHARGES	3,437	5,396	4,806	4,887	4,969	5,069
OP-SW-TIPPING FEES	15,150	15,377	15,608	15,842	16,080	16,402
CONSULTANTS	-	-	-	-	-	-
CONTRACT SERVICES - MAINTENANCE	22,500	22,838	23,180	23,528	23,881	24,357
OPERATIONS AND MAINTENANCE	5,000	39,000	24,480	24,970	25,469	25,978
CONTRACT SERVICES - RECYCLING	4,378	9,519	9,661	9,806	9,954	10,153
CONTRACT SERVICES - GARBAGE	15,450	15,682	15,917	16,156	16,398	16,726
CONTRACT SERVICES - Shadow bid contract	1,130	-	-	-	-	-
EDUCATION	5,000	5,075	5,151	5,228	5,307	5,413
CAPITAL EXPENDITURES	-	-	-	-	-	-
INSURANCE - LIABILITY	677	1,350	1,400	1,450	1,500	1,550
LEGAL FEES	100	100	100	100	100	100
ADVERTISING - PUBLIC EDUCATION	1,250	1,269	1,288	1,307	1,327	1,354
TRAVEL/LEASING	1,500	1,523	1,545	1,569	1,592	1,624
UTILITIES	-	3,000	3,060	3,121	3,184	3,247
DEBT INTEREST	19,252	14,228	14,228	14,228	14,228	14,228
DEBT PRINCIPAL	41,134	29,427	29,427	29,427	29,427	29,427
TRANSFER TO RESERVE	4,500	4,500	4,500	4,500	4,500	4,500
TRANSFER TO OPERATING RESERVE	7,605	7,500	7,500	7,500	7,500	7,500
SALARIES & WAGES	13,152	9,142	9,325	9,512	9,702	9,897
	\$ 161,215	\$ 184,926	\$ 171,176	\$ 173,131	\$ 175,118	\$ 177,525



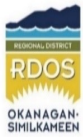
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
NET ZERO RECYCLING FACILITY

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Cost Recoveries	Recov.	Recov.	Recov.	Recov.	Recov.	Recov.
Revenue	NA	NA	NA	NA	NA	NA
Cost Recoveries	5,097	-	-	-	-	-
Cost Recoveries	-	5,202	5,307	1,538	1,538	1,538
	\$ 5,097	\$ 5,202	\$ 5,307	\$ 1,538	\$ 1,538	\$ 1,538
Expense						
SALARIES & WAGES	5,000	5,075	5,177	1,500	1,500	1,500
ADMINISTRATION CHARGES	97	127	130	38	38	38
	\$ 5,097	\$ 5,202	\$ 5,307	\$ 1,538	\$ 1,538	\$ 1,538



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
REFUSE DISPOSAL - AREA A

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
106, 1970 - No Limit	No Limit	NA				
Revenue	9010.00%	-12.12%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	1,367	1,201	1,201	1,201	1,201	1,201
TRANSFER FROM OPEATIONAL RESERVE	5,000	5,000	5,000	5,000	5,000	5,000
Wood Chipping Revenue	7,719	-	-	-	-	-
Wood Chipping Use Covid Funds to Fund	18,746	-	-	-	-	-
PRIOR YEARS SURPLUS	5,900	31,775	-	-	-	-
	\$ 38,731	\$ 37,976	\$ 6,201	\$ 6,201	\$ 6,201	\$ 6,201
Expense						
ADMINISTRATION CHARGES	\$ 956	201	201	201	201	201
WOOD CHIPPING	\$ 30,875	5,000	5,000	5,000	5,000	5,000
TRANSFER TO OPERATING RESERVE	\$ 5,900	31,775	-	-	-	-
CONTINGENCY	\$ 1,000	1,000	1,000	1,000	1,000	1,000
	\$ 38,731	\$ 37,976	\$ 6,201	\$ 6,201	\$ 6,201	\$ 6,201



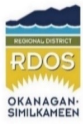
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
REFUSE DISPOSAL - AREA H

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG 735, H717, 1905.02, 2007 - Assessment	\$ 813,317	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.56%	-0.13%	0.01%	0.01%	0.01%	0.01%
TAX REQUISITION	204,869	204,599	204,618	204,636	204,654	204,674
PRIOR YEARS SURPLUS		2,850	-	-	-	-
	\$ 204,869	\$ 207,449	\$ 204,618	\$ 204,636	\$ 204,654	\$ 204,674
Expense						
ADMINISTRATION CHARGES	7,936	8,743	8,744	8,745	8,745	8,746
CONTRACTS - PRINCETON	194,421	195,000	195,000	195,000	195,000	195,000
LEGAL FEES	-	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	-	2,850	-	-	-	-
SALARIES & WAGES	2,512	856	874	891	909	928
	\$ 204,869	\$ 207,449	\$ 204,618	\$ 204,636	\$ 204,654	\$ 204,674



**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
REFUSE DISPOSAL - KEREMEOS AREAS B & G**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG735, B716, G716, BL1777, 1997 - Assessment	1,099,908	Compliant	Compliant	Compliant	Compliant	Compliant
	-3.41%	-0.05%	0.00%	0.00%	0.00%	1.44%
TAX REQUISITION	258,769	258,646	258,648	258,646	258,643	262,358
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
GAS TAX FUNDING	262,592	-	-	-	-	-
FEES - REFUSE DISPOSAL	81,600	82,416	83,240	84,073	84,913	85,754
SCRAP METAL RECYCLING	20,400	20,604	20,810	21,018	21,228	21,653
MMBC REVENUE	1,000	1,010	1,010	1,010	1,010	1,010
TRANSFER FROM RESERVE	35,585	5,000	5,000	5,000	5,000	5,000
MISCELLANEOUS REVENUE	203,396	5,177	5,254	5,333	5,413	5,521
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 863,342	\$ 372,853	\$ 373,962	\$ 375,080	\$ 376,207	\$ 381,296
Expense						
ADMINISTRATION CHARGES	13,857	15,274	15,048	15,288	15,528	15,828
OPERATIONS	14,000	14,210	14,423	14,639	14,859	15,156
OPERATIONS - Shadow Bid Contract	2,552	-	-	-	-	-
TIPPING FEES	65,000	65,975	66,965	67,969	68,989	70,369
CONSULTANTS	8,000	8,000	8,000	8,000	8,000	8,000
CONTRACT SERVICES - OPERATIONS	40,350	40,955	41,570	42,193	42,826	43,683
CONTRACT SERVICES - RECYCLING	22,725	23,066	23,412	23,763	24,119	24,601
CONTRACT-SHINGLES, GLASS, CONCRETE RECYCLING	22,000	22,330	22,665	23,005	23,350	23,817
TRANSFER STATION CONTRACTOR	36,000	45,000	37,088	37,644	38,209	38,973
CONTRACT SERVICES - WOOD WASTE CHIPPING	20,400	20,706	21,017	21,332	21,652	22,085
EDUCATION & TRAINING	1,500	1,523	1,553	1,584	1,616	1,648
MEMBERSHIP & DUES	500	508	518	528	539	550
ENVIRONMENTAL CONTROL	3,100	3,147	3,194	3,242	3,290	3,300
ENVIRONMENTAL MONITORING	1,600	3,500	1,648	1,673	1,698	1,732
DEPRECIATION	5,500	5,583	5,666	5,751	5,837	5,954
CAPITAL EXPENDITURES CWF, GAS TAX	-	-	-	-	-	-
CAPITAL EXPENDITURES Installation of security cameras and fencing	30,525	-	-	-	-	-
CAPITAL EXPENDITURES - Closure Plan (Gas Tax & Recov)	461,688	-	-	-	-	-
CAPITAL EXPENDITURES - Misc. Capital Work as Required	5,060	-	-	-	-	-
INSURANCE - PROPERTY	318	323	328	333	338	400
INSURANCE - LIABILITY	1,583	1,607	1,631	1,655	1,680	1,700
INSURANCE - ENVIRONMENTAL	4,132	4,194	4,257	4,321	4,386	4,474
LEGAL FEES		-	-	-	-	-
ADVERTISING - PUBLIC EDUCATION	500	508	515	523	531	540
TRAVEL/LEASING	1,000	1,800	1,836	1,873	1,910	1,948
UTILITIES	3,060	3,106	3,152	3,200	3,248	3,313
TRANSFER TO RESERVE CAPITAL	2,185	2,218	2,251	2,285	2,319	2,366
TRANSFER TO OPERATING RESERVE	683	7,623	13,906	9,288	4,667	2,588
SALARIES & WAGES	95,524	81,697	83,319	84,991	86,616	88,271
	\$ 863,342	\$ 372,853	\$ 373,962	\$ 375,080	\$ 376,207	\$ 381,296



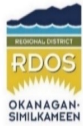
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
REFUSE DISPOSAL- OLIVER & Area "C"
-598.67%

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BI 1695, 1996 Max Levy	160,000	Compliant	Compliant	REVIEW SOON	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	-22.49%	6.33%	49.70%	6.99%	4.14%	-4.98%
FEES - REFUSE DISPOSAL	0.00%	3.50%	1.00%	1.00%	1.00%	2.00%
TAX REQUISITION	97,797	103,988	155,666	166,554	173,456	164,826
GRANT IN LIEU OF TAXES	200	202	204	206	208	210
GRANTS		-	-	-	-	-
AGREEMENT - OSOYOOS INDIAN BAND	3,255	3,000	3,000	3,000	3,000	3,000
FEES - REFUSE DISPOSAL	785,000	812,475	820,600	828,806	837,094	853,836
SCRAP METAL RECYCLING	15,000	15,150	15,302	15,455	15,609	15,921
MMBC REVENUE	1,530	1,545	1,545	1,545	1,545	1,545
TRANSFER FROM RESERVE	70,973	-	-	-	-	-
TRANSFER FROM RESERVE - CAPITAL Compost Facility	573,199	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	816,772	45,000	-	-	-	-
MISCELLANEOUS REVENUE	4,500	4,545	4,590	4,636	4,683	4,777
TO FUND WOOD CHIPPING EXPENSE FROM COVID FUNDSLANEOU	22,000	-	-	-	-	-
Wood Chipping Revenue	10,000	10,150	10,302	10,457	10,614	10,826
PRIOR YEARS SURPLUS	-	5,000	-	-	-	-
	\$ 2,400,226	\$ 1,001,055	\$ 1,011,209	\$ 1,030,659	\$ 1,046,209	\$ 1,054,941
Expense				-		
ADMINISTRATION CHARGES	42,591	50,114	50,897	51,695	52,497	52,911
OPERATIONS	98,000	99,470	100,962	102,476	104,014	106,094
OPERATIONS Shadow bid contract	6,915	-	-	-	-	-
AG WOOD CHIPPING	40,000	40,600	41,209	41,827	42,455	43,304
CONSULTANTS	20,000	20,000	20,000	20,000	20,000	9,200
CONTRACT SERVICES	-	-	-	-	-	-
CONTRACT SERVICES - OPERATIONS	330,000	334,950	339,974	345,074	350,250	357,255
CONTRACT SERVICES - RECYCLING	39,265	39,854	40,452	41,059	41,674	42,507
CONTRACT SERVICES WOOD WASTE	111,427	113,098	114,795	116,517	118,265	120,630
CONTRACT SERVICES - E WASTE	1,300	1,320	1,339	1,359	1,380	1,408
CONTRACT SRVCS-ASPHALT SHINGLES RECYLNG	32,000	32,480	32,967	33,462	33,964	34,643
CONTRACT SERVICES - GYPSUM RECYCLING	-	-	-	-	-	-
EDUCATION & TRAINING	1,890	1,918	1,956	1,995	2,035	2,076
MEMBERSHIP & DUES	1,000	1,015	1,035	1,056	1,077	1,099
ENVIRONMENTAL CONTROL	7,500	7,613	7,727	7,843	7,960	8,119
CAPITAL EXPENDITURE Oliver Landfill Master Plan	35,048	-	-	-	-	-
CAPITAL EXPENDITURE Compost facility (Grant)	1,339,866	-	-	-	-	-
CAPITAL EXPENDITURE Installation of Security Cameras and Lighting	30,525	-	-	-	-	-
ENVIRONMENTAL MONITORING	3,060	3,106	3,152	3,200	3,248	3,313
DEPRECIATION - REPLACEMENT EQUIPMENT	5,970	6,060	6,181	6,305	6,431	6,560
INSURANCE - PROPERTY	113	115	116	118	120	150
INSURANCE - LIABILITY	4,335	4,400	4,466	4,533	4,601	4,700
INSURANCE - ENVIRONMENTAL	5,100	5,177	5,254	5,333	5,413	5,600
LEGAL FEES	2,000	2,000	2,000	2,000	2,000	2,000
SUPPLIES	1,000	1,015	1,035	1,056	1,077	1,099
ADVERTISING - PUBLIC EDUCATION	3,060	3,106	3,168	3,231	3,296	3,362
TRAVEL/LEASING	3,672	3,727	3,802	3,878	3,956	4,035
UTILITIES	9,894	10,042	10,193	10,346	10,501	10,600
TRANSFER TO RESERVE CAPITAL	62,000	30,000	30,000	30,000	30,000	30,000
TRANSFER TO OPERATING RESERVE	-	16,600	11,774	16,000	16,240	17,000
New FTE Authorized by Board Salaries & Wages	-	186	222	228	234	240
SALARIES & WAGES	162,695	173,089	176,533	180,068	183,521	187,036
BAD DEBTS EXPENSE	-	-	-	-	-	-
	\$ 2,400,226	\$ 1,001,055	\$ 1,011,209	\$ 1,030,659	\$ 1,046,209	\$ 1,054,941



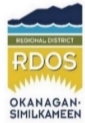
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
REFUSE DISPOSAL - PENTICTON/D3

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	1.14%	-1.15%	1.68%	1.89%	1.89%	1.41%
FEES - REFUSE DISPOSAL	3,248,665	3,211,391	3,265,276	3,326,872	3,389,739	3,437,625
REFUSE DISPOSAL - OK FALLS	460,000	464,600	469,246	473,938	478,678	488,252
GYPSUM DISP. FEES	101,000	102,010	103,030	104,060	105,100	107,202
ORGANIC DISPOSAL FEES	218,000	220,180	222,382	224,606	226,852	231,389
SCRAP METAL RECYCLING	85,000	85,850	86,709	87,576	88,451	90,220
MMBC REVENUE	18,000	10,180	10,180	10,180	10,180	10,180
TRANSFER FROM RESERVE	1,665,520	-	-	-	-	-
TRANSFER FROM CLOSURE RESERVE FUND	797,062	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	22,470	-	-	-	-	-
PROV GRANTS - Organics composting Facility Contingent on Grant Approval	600,000	-	-	-	-	-
FEDERAL GRANTS	-	-	-	-	-	-
MISCELLANEOUS REVENUE	42,420	42,844	43,273	43,705	44,142	45,025
Wood Chipping Revenue	7,500	7,613	7,727	7,843	7,960	8,120
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 7,265,637	\$ 4,144,668	\$ 4,207,823	\$ 4,278,780	\$ 4,351,102	\$ 4,418,013
Expense						
PART TIME WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	169,275	181,727	184,318	187,307	190,353	193,097
OPERATIONS	96,900	96,900	99,829	101,326	102,846	104,903
OPERATIONS	15,300	15,530	15,762	15,999	16,239	16,564
OPERATIONS - Shadow Bid Contract	29,402	-	-	-	-	-
AG WOOD CHIPPING	30,000	30,000	30,000	30,000	30,000	30,000
GYPSUM RECYCLING	-	-	-	-	-	-
CONSULTANTS CML	155,700	56,536	57,385	58,244	59,120	60,303
CONSULTANTS OKFL	85,200	86,478	87,775	89,092	90,428	92,237
CONCRETE CRUSHING	115,000	116,725	118,476	120,253	122,057	114,298
CONTRACT SERVICES - OPS OK FALLS	347,000	352,205	357,488	362,850	368,293	372,599
CONTRACT SERVICES - OPS CMLS	835,638	848,173	860,895	873,509	886,916	904,654
CONTRACT SERVICES - RECYCLING	104,040	105,601	107,185	108,792	110,424	112,632
CONTRACT SERVICES - RECYCLING - OTHER AR	10,000	17,000	10,302	10,457	10,614	10,826
CONTRACT SERVICES - WOOD WASTE CHIPPING	420,000	420,000	432,695	439,185	445,773	450,000
CONTRACT SERVICES - WOOD WASTE CHIPPING	25,000	33,000	25,756	26,142	26,534	27,065
CONTRACT SERVICES - SHINGLE RECYCLING	18,000	18,270	18,544	18,822	19,105	19,487
CONTRACT SERVICES - SHINGLE RECYCLING OK FALLS	7,429	7,540	7,654	7,768	7,885	8,043
HHW DISPOSAL CONTRACTOR	78,000	79,170	80,358	81,563	82,786	84,442
EDUCATION & TRAINING	2,500	2,538	2,589	2,641	2,694	2,748
EDUCATION & TRAINING	750	761	776	792	808	824
ENVIRONMENTAL CONTROL	15,300	15,530	15,762	15,999	16,239	16,564
ENVIRONMENTAL CONTROL	2,040	2,071	2,102	2,133	2,165	2,208
ENVIRONMENTAL MONITORING	15,300	15,530	15,762	15,999	16,239	16,564
ENVIRONMENTAL MONITORING	6,120	6,212	6,305	6,400	6,496	6,626
DEPRECIATION	12,298	12,482	12,732	12,987	13,246	13,511
CAPITAL EXPENDITURES	-	-	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-	-	-
CAPITAL EXPENDITURES Funding Operations	12,350	-	-	-	-	-
CAPITAL EXPENDITURES Access upgrades and scales	1,438,650	-	-	-	-	-
CAPITAL EXPENDITURES Organics Composting Facility (Conditional on Grant)	600,000	-	-	-	-	-
CAPITAL EXPENDITURES Rezoning Communications	20,350	-	-	-	-	-
CAPITAL EXPENDITURES Leachate Implementation Plan Phase 3	415,000	-	-	-	-	-
CAPITAL EXPENDITURES Bio Cover Design & Implementation (waiting for Ministry Approval)	154,890	-	-	-	-	-
CAPITAL EXPENDITURES Design Operations and Closure Master Plan	123,912	-	-	-	-	-
CAPITAL EXPENDITURES Design operations and closure master Plan continued	103,260	-	-	-	-	-
CAPITAL EXPENDITURES Completion of Master Plan which will show all aspects and activities that occur at the landfill	206,520	-	-	-	-	-
CAPITAL EXPENDITURES Funding Operational expenses	10,120	-	-	-	-	-
INSURANCE - PROPERTY	2,494	2,531	2,582	2,634	2,687	2,741
INSURANCE - LIABILITY	18,376	18,652	19,025	19,406	19,794	20,190
INSURANCE - ENVIRONMENTAL	38,760	39,341	40,128	40,931	41,750	42,585
LEGAL FEES	2,500	2,838	2,895	2,953	3,012	3,072
LEGAL FEES - OKFL	1,000	1,015	1,035	1,056	1,077	1,099
SUPPLIES	3,000	3,045	3,106	3,168	3,231	3,296
ADVERTISING - PUBLIC EDUCATION	14,000	14,423	14,711	15,005	15,305	15,611
ADVERTISING - PUBLIC EDUCATION - OKFL	600	609	621	633	646	659
TRAVEL/LEASING	26,814	27,216	27,760	28,315	28,881	29,459
UTILITIES	36,720	37,271	38,016	38,776	39,552	40,343
UTILITIES - OKFL	3,000	3,045	3,106	3,168	3,231	3,296
LANDFILL LEASE	107,460	109,072	111,253	113,478	115,748	118,063
TRANSFER TO CLOSURE RESERVE	228,000	231,420	236,048	240,769	245,584	250,496
TRANSFER TO CLOSURE RESERVE OK FALLS	120,000	121,800	124,236	126,721	129,255	131,840
TRANSFER TO IMPAIRMENT RESERVE	110,000	111,650	113,883	116,161	118,484	120,854
TRANSFER TO CAPITAL RESERVE	105,100	106,677	108,811	110,987	113,207	115,471
TRANSFER TO CAPITAL RESERVES - OK FALLS	110,350	112,005	114,245	116,530	118,861	121,238
TRANSFER TO OPERATING RESERVE	10,000	10,150	10,353	10,560	10,771	10,986
New FTE as authorized by the Board Salaries & Wages	-	-	-	-	-	-
SALARIES & WAGES	646,219	671,929	685,559	699,269	712,766	726,519
	\$ 7,265,637	\$ 4,144,668	\$ 4,207,823	\$ 4,278,780	\$ 4,351,102	\$ 4,418,013



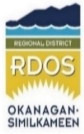
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
911 EMERGENCY CALL SYSTEM

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BI 1095 & 1096 - No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	0.83%	7.17%	1.29%	1.72%	1.72%	1.44%
TAX REQUISITION	939,069	1,006,416	1,019,427	1,036,925	1,054,778	1,069,937
GRANT IN LIEU OF TAXES	1,843	1,861	1,880	1,899	1,918	2,000
TRANSFER FROM EMERGENCY CALL SYSTEM RESERVE	129,610	-	-	-	-	-
PRIOR YEARS SURPLUS	-	116,656	-	-	-	-
	\$ 1,070,522	\$ 1,124,933	\$ 1,021,307	\$ 1,038,824	\$ 1,056,696	\$ 1,071,937
Expense						
ADMINISTRATION CHARGES	20,288	27,671	28,019	28,549	29,090	29,571
SITE & RADIO MAINTENANCE - ANNUAL CONTRACTS	22,385	22,721	23,062	23,408	23,759	24,000
UNSCHEDULED MTNCE - FIREHALLS	10,175	10,328	10,483	10,640	10,799	10,900
UNSCHEDULED MAINTENANCE - TOWERS	15,000	15,225	15,453	15,685	15,920	16,200
OPPERATIONS	-	-	-	-	-	-
OP - EQPT RENTAL - TRANSMITTER LEASE & M	66,138	73,250	73,616	73,984	74,354	74,726
CONTRACTS - CENTRAL FIRE Dispatch	250,897	361,400	377,733	387,176	396,856	406,777
CONTRACTS - Animal Lifeline Emergency Response	-	-	-	-	-	-
CONTRACTS - OTHER RD - CORD - CENTRAL DI	143,996	184,121	186,883	189,686	192,531	193,494
CAPITAL EXPENDITURES	118,741	-	-	-	-	-
INSURANCE - LIABILITY	4,616	4,685	4,756	4,847	4,929	4,990
LEGAL FEES	3,000	3,000	3,000	3,000	3,000	3,000
UHF AND VHF RADIO LICENSES	15,263	15,492	15,724	15,960	16,200	16,400
UTILITIES - TELEPHONE	24,500	24,868	24,992	25,117	25,243	25,369
DEBT INTEREST	47,256	36,225	36,225	36,225	36,225	36,225
DEBT PRINCIPAL	130,864	42,798	42,798	42,798	42,798	42,798
TRANSFER TO RESERVE CAPITAL	50,000	75,000	51,511	52,284	53,068	53,000
TRANSFER TO RESERVES RE INTEREST	100	102	103	105	106	100
TRANSFER TO OPERATING RESERVE	25,000	116,656	25,756	26,142	26,534	27,000
CONTINGENCY	12,000	12,180	-	-	-	-
SALARIES & WAGES	110,303	99,211	101,193	103,218	105,284	107,387
	\$ 1,070,522	\$ 1,124,933	\$ 1,021,307	\$ 1,038,824	\$ 1,056,696	\$ 1,071,937



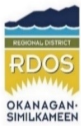
**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
EMERGENCY PLANNING**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BL 2322, 2004 - No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	0.71%	19.44%	5.36%	2.11%	49.99%	-31.33%
TAX REQUISITION	253,245	302,475	318,680	325,394	488,059	335,129
GRANT IN LIEU OF TAXES	539	544	550	555	561	-
TRANSFER FROM OPERATING RESERVE	31,236	32,000	20,000	20,000	20,000	20,000
PROVINCIAL GRANTS	743,266	798,200	-	-	-	-
PROV GRANTS - UBCM CRI	65,000	-	-	-	-	-
EOC GRANT	-	-	-	-	-	-
PRIOR YEARS SURPLUS	26,176	36,096	-	-	-	-
	\$ 1,119,462	\$ 1,169,315	\$ 339,230	\$ 345,949	\$ 508,620	\$ 355,129
Expense						
HONORARIUMS	5,000	7,050	7,085	7,120	7,156	7,192
ADMINISTRATION CHARGES	9,336	48,425	12,784	13,062	20,005	13,437
UBCM CEPT - EOC TOOLS AND TRAINING GRANT	-	133,800	-	-	-	-
UBCM CEPT - EMERGENCY SUPPORT SERVICES GRANT	-	-	-	-	-	-
UBCM CEPF - EMERGENCY SUPPORT SERVICES GRANT	-	25,000	-	-	-	-
UBCM CRI - FIRESMART GRANT STEAM 1 (OPERATIONS)	-	565,400	-	-	-	-
UBCM CRI - FIRESMART GRANT STREAM 3 (STAFFING)	-	74,000	-	-	-	-
-FIRESMART GRANT STREAM 1 (OPERATIONS) (PLACEHOLDER)	-	-	-	-	-	-
GRANT EXPENSE	143,266	-	-	1,410	152,057	-
GRANT EXP - UBCM - CRI	80,876	-	-	-	-	-
AGREEMENT - REGIONAL SEARCH & RESCUE	75,300	65,000	65,000	65,000	65,000	65,000
Operational Support Animal Emergency Response	-	10,000	10,000	10,000	10,000	10,000
EDUCATION & TRAINING	25,000	25,375	25,502	25,630	25,758	25,887
CAPITAL EXPENDITURES 2021 Wildfire Preparedness Program						
Initiatives Conditional on receiving grant	605,050	-	-	-	-	-
EQUIPMENT	8,500	14,730	13,740	13,750	13,760	13,770
INSURANCE - LIABILITY	3,479	3,531	3,549	3,567	3,585	3,603
INSURANCE - VEHICLE	544	552	555	558	561	564
Legal Fees	1,000	1,000	1,000	1,000	1,000	1,000
SUPPLIES	500	1,500	1,508	1,516	1,524	1,532
SUPPLIES - MEALS	500	508	511	514	517	520
TRAVEL/LEASING	3,500	4,000	4,020	4,040	4,060	4,080
UTILITIES - TELEPHONE	4,000	4,000	4,020	4,040	4,060	4,080
TRANSFER TO OPERATING RESERVE -	38,976	36,096	40,075	40,275	40,477	40,679
EOC COSTS - RECOVERABLE	-	-	-	-	-	-
EMERGENCY SOCIAL SERVICES	2,500	20,000	22,025	24,050	26,075	28,100
OTHER EXP - EOC GRANT EXP	-	-	-	-	-	-
SALARIES & WAGES	112,135	125,348	127,856	130,417	133,025	135,685
	\$ 1,119,462	\$ 1,169,315	\$ 339,230	\$ 345,949	\$ 508,620	\$ 355,129



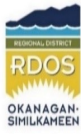
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ENVIRONMENTAL CONSERVATION

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG 734, RG735 C714,z714,714i,714D, 714A 714C 718E 555,BL 2690, 2/	\$ 640,371	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	0.51%	27.51%	4.30%	0.13%	0.13%	0.13%
TAX REQUISITION	352,931	450,021	469,382	469,991	470,609	471,236
GRANT IN LIEU OF TAXES		-	-	-	-	-
Transfer from Operating Reserve	75,000		-	-	-	-
DONATIONS CWF from funds received in 2020	5,000		-	-	-	-
PRIOR YEARS SURPLUS	28,639	18,762	-	-	-	-
	\$ 461,570	\$ 468,783	\$ 469,382	\$ 469,991	\$ 470,609	\$ 471,236
Expense						
SALARIES & WAGES		-	-	-	-	-
ADMINISTRATION CHARGE	\$ 12,570	11,483	11,497	11,512	11,528	11,543
OPERATIONS	\$ 39,000	39,000	39,585	40,179	40,781	41,393
EDUCATION & TRAINING	\$ -	-	-	-	-	-
ADVERTISING		-	-	-	-	-
TRANSFER TO OPERATING RESERVE	\$ 30,000					
GRANTS	\$ 380,000	418,300	418,300	418,300	418,300	418,300
	\$ 461,570	\$ 468,783	\$ 469,382	\$ 469,991	\$ 470,609	\$ 471,236



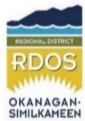
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
CORPORATE FACILITIES

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
ADMINISTRATION FEES	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	11.41%	3.85%	8.92%	1.96%	2.12%	-1.42%
ADMINISTRATION FEES	-	-	-	-	-	-
RECOVERIES	323,768	336,220	366,207	373,400	381,325	375,897
Covid funds Purchase of 2 Smart Boards	105,000	-	-	-	-	-
Covid funds Rental of 176 Main St.		20,300	20,909	21,536	22,182	22,848
TRANSFER FROM CAPITAL RESERVE	73,459	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	15,336	-	-	-	-	-
CWF Surplus Funds	15,336	-	-	-	-	-
	\$ 532,899	\$ 356,520	\$ 387,116	\$ 394,936	\$ 403,507	\$ 398,745
Expense						
BUILDING	64,000	64,000	64,000	64,000	64,000	64,000
-BUILDING Lease 176 Main St.		-	-	-	-	-
CONTRACT SERVICES	67,500	71,358	71,911	72,586	73,264	74,700
CAPITAL	-	-	-	-	-	-
CAPITAL Facility Master Plan	150,000	20,300	20,909	21,536	22,182	22,848
CAPITAL Accessible doors 101 Martin Office	20,322	-	-	-	-	-
CAPITAL Replace skylights 101 Martin Office	8,105	-	-	-	-	-
CAPITAL CWF Complete work space renovations	15,336	-	-	-	-	-
EQUIPMENT	46,900	43,918	44,818	44,764	45,408	31,300
FACILITY IMPROVEMENTS	30,500	15,000	15,000	15,000	15,000	15,000
SUPPLIES	14,800	15,440	15,581	15,724	15,869	16,700
TRAVEL - STAFF	2,000	2,020	2,040	2,061	2,081	2,100
UTILITIES	48,100	64,070	64,711	65,358	66,012	66,600
-TRANSFER TO OPERATING RESERVE	15,336	500	500	500	500	500
TRANSFER TO CAPITAL RESERVE	50,000	55,500	60,000	65,000	70,000	75,000
SALARIES & WAGES		4,414	6,737	6,871	7,009	7,149
	\$ 532,899	\$ 356,520	\$ 366,207	\$ 373,400	\$ 381,325	\$ 375,897



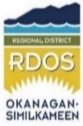
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
FINANCE

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
ADMINISTRATION FEES	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	1.88%	6.81%	2.00%	2.00%	2.00%	1.71%
RECOVERIES	150,729	161,000	164,220	167,505	170,856	173,771
MISCELLANEOUS REVENUE	10,000	10,000	10,200	10,404	10,612	10,824
PRIOR YEAR SURPLUS	-	5,129	-	-	-	-
	\$ 160,729	\$ 176,129	\$ 174,420	\$ 177,909	\$ 181,468	\$ 184,595
Expense						
EQPT MAINTENANCE - COMPUTER	40,035	38,000	38,760	39,535	40,326	41,132
CONSULTANTS	5,000	3,000	3,060	3,121	3,184	3,247
AGREEMENTS - AUDIT	36,414	57,000	58,140	59,303	60,489	61,699
EDUCATION & TRAINING	14,000	14,000	14,280	14,566	14,857	15,154
EQUIPMENT	20,000	15,000	15,300	15,606	15,918	16,236
LEGAL FEES	500	500	510	520	531	541
SUPPLIES	500	500	510	520	531	541
TRAVEL - STAFF	4,500	4,000	4,080	4,162	4,245	3,830
TRANSFER TO OPERATING RESERVE		5,129	-	-	-	-
BANK CHARGES & INTEREST	39,780	39,000	39,780	40,576	41,387	42,215
	\$ 160,729	\$ 176,129	\$ 174,420	\$ 177,909	\$ 181,468	\$ 184,595



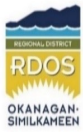
**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
GENERAL GOVERNMENT**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
SLP, 1966 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	0.19%	4.50%	-2.12%	1.95%	1.94%	-34.04%
TAX REQUISITION	1,440,663	1,505,462	1,473,526	1,502,280	1,531,456	1,010,159
GRANT IN LIEU OF TAXES	5,000	5,050	5,101	5,152	5,203	-
INTEREST INCOME	126,000	127,260	128,533	129,818	131,116	-
GRANTS	-	-	-	-	-	-
TRANSFER FROM RESERVE	-	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE	-	-	-	-	-	-
MISCELLANEOUS REVENUE	10,000	10,100	10,201	10,303	10,406	-
PRIOR YEARS SURPLUS	25,000	9,751	-	-	-	-
	\$ 1,606,663	\$ 1,657,623	\$ 1,617,361	\$ 1,647,553	\$ 1,678,181	\$ 1,010,159
Expense						
SALARIES & WAGES - CRIME STOPPERS	85,000	86,275	87,569	88,883	90,216	-
HONORARIUMS - DIRECTORS	345,441	350,623	355,882	361,220	366,638	-
HONORARIUMS - CHAIRMAN	39,163	39,750	40,347	40,952	41,566	-
HONORARIUMS - VICE CHAIRMAN	7,320	7,430	7,541	7,654	7,769	-
ADMINISTRATION CHARGE	75,030	82,864	77,298	78,458	79,634	-
GRANT EXPENDITURE #1	-	-	-	-	-	-
LABOUR RELATIONS (INCLUDES WELLNESS)	-	-	-	-	-	-
Corporate Volunteer Program	2,000	-	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-	-	-
INSURANCE - PROPERTY	1,960	1,989	2,019	2,050	2,080	-
LEGAL FEES	60,000	24,360	25,000	26,000	27,000	28,000
INSURANCE - LIABILITY	19,269	19,558	19,851	20,149	20,451	-
SUPPLIES	-	-	-	-	-	-
SUPPLIES - BOARD DINNERS	25,000	25,375	25,756	26,144	26,534	-
SUPPLIES - OTHER	-	-	-	-	-	-
TRAVEL - STAFF	10,000	10,150	10,302	10,457	10,614	-
-TRAVEL - UBCM & OMMA CONVENTION	-	6,212	-	-	-	-
TRAVEL - BOARD	15,000	15,225	15,453	15,685	15,920	-
UTILITIES - TELEPHONE	-	-	-	-	-	-
TRANSFER TO DEPOSIT ACCOUNT	10,000	10,150	10,302	10,457	10,614	-
TRANSFER to OPERATIONAL RESERVE	18,000	20,000	21,000	22,000	23,000	24,000
GRANTS IN AID	-	-	-	-	-	-
GRANTS IN AID - Alleycats Alliance Society	5,000	-	-	-	-	-
GRANTS IN AID - Animal Lifeline emergency Response Team	4,500	-	-	-	-	-
GRANTS IN AID - Ha Ha Ha Kidz Fest	5,000	-	-	-	-	-
GRANTS IN AID - Okanagan Similkameen Conservation Alliance	5,500	-	-	-	-	-
GRANTS IN AID - Penticton Scottish Festival Society	2,000	-	-	-	-	-
GRANTS IN AID South Okanagan Immigrant and Community Services	3,450	-	-	-	-	-
GRANTS IN AID Penticton Art Gallery	-	3,000	-	-	-	-
GRANTS IN AID Agur Lake Camp Society	-	6,593	-	-	-	-
GRANTS IN AID Dist. of Summerland re Ok Food Innovation Hub (Note Contingent on Fed Grant)	-	50,000	-	-	-	-
CARBON MITIGATION EXPENSE	6,000	6,090	6,181	6,274	6,368	-
New FTE as authorized by the Board SALARIES & WAGES	-	30,472	34,167	34,954	35,755	36,583
SALARIES & WAGES	862,030	861,507	878,693	896,216	914,022	921,576
	\$ 1,606,663	\$ 1,657,623	\$ 1,617,361	\$ 1,647,553	\$ 1,678,181	\$ 1,010,159



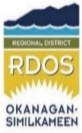
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
HUMAN RESOURCES

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
ADMINISTRATION FEES	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	-5.38%	12.27%	1.07%	1.38%	1.39%	1.40%
RECOVERIES	148,607	166,845	168,632	170,964	173,341	175,768
TRANSFER FROM OPERATIONAL RESRVES	10,000	-	-	-	-	-
TRAINING RECOVERABLE FROM DEPARTMENTS		23,635	23,990	24,349	24,715	25,085
TRAINING FUND - FUNDED FROM COVID FUNDS	15,000	-	-	-	-	-
PRIOR YEARS SURPLUS	10,000	-	-	-	-	-
	\$ 183,607	\$ 190,480	\$ 192,622	\$ 195,313	\$ 198,056	\$ 200,853
Expense						
CONSULTANTS	9,400	12,000	12,000	12,000	12,000	12,000
Wages	10,000	-	-	-	-	-
-HR Training - funded from Covid funds	15,000	-	-	-	-	-
SAFETY TRAINING & EQUIPMENT	25,400	28,500	28,560	29,130	29,712	30,306
LABOUR RELATIONS	35,640	36,400	37,128	37,871	38,628	39,400
EDUCATION & TRAINING	25,517	33,985	34,665	35,358	36,065	36,786
EDUCATION & TRAINING LEG. SERVICE		2,028	2,058	2,089	2,121	2,152
EDUCATION & TRAINING FINANCE		2,566	2,604	2,644	2,683	2,723
EDUCATION & TRAINING COMM SERVICE		4,280	4,344	4,409	4,476	4,543
EDUCATION & TRAINING HR		1,411	1,432	1,454	1,475	1,498
EDUCATION & TRAINING BES		2,551	2,589	2,628	2,668	2,708
EDUCATION & TRAINING PUBLIC SEV.		2,701	2,742	2,783	2,824	2,867
EDUCATION & TRAINING ES		1,528	1,551	1,574	1,598	1,622
EDUCATION & TRAINING OPS		4,630	4,699	4,770	4,841	4,914
EDUCATION & TRAINING IS		1,940	1,969	1,999	2,029	2,059
SOFTWARE	12,650	15,960	16,279	16,605	16,936	17,276
LEGAL FEES	25,000	25,000	25,000	25,000	25,000	25,000
ADVERTISING	12,000	12,000	12,000	12,000	12,000	12,000
TRAVEL/LEASING	3,000	3,000	3,000	3,000	3,000	3,000
TRANSFER TO OPEATIONAL RESERVES	\$ 10,000	-	-	-	-	-
	\$ 183,607	\$ 190,480	\$ 192,622	\$ 195,313	\$ 198,056	\$ 200,853



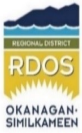
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
LEGISLATIVE SERVICES

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
ADMINISTRATION FEES	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	1.30%	32.79%	2.06%	1.23%	1.87%	1.55%
RECOVERIES	232,230	308,377	314,730	318,615	324,576	329,611
TRANSFER FROM OPERATIONAL RESERVES	44,000	-	-	-	-	-
PRIOR YEARS SURPLUS	44,000	32,730	-	-	-	-
	\$ 320,230	\$ 341,107	\$ 314,730	\$ 318,615	\$ 324,576	\$ 329,611
Expense						
CONSULTANTS	44,460	45,127	45,804	45,491	47,189	47,896
CONTRACT SERVICES	53,600	45,000	45,900	46,818	47,754	48,709
EDUCATION & TRAINING	14,750	14,750	15,045	15,346	15,653	15,966
BOARD TRAINING	-	10,000	10,200	10,404	10,612	10,824
LEGAL FEES	-	35,000	37,271	38,016	38,777	39,552
SUPPLIES	108,000	108,000	109,000	110,000	111,000	112,000
SUPPLIES - OTHER	10,000	9,500	9,690	9,884	10,081	10,283
ADVERTISING	14,300	13,000	13,260	13,525	13,796	14,072
COMMUNICATIONS	25,000	22,000	22,440	22,889	23,347	23,814
TRAVEL - STAFF	6,120	6,000	6,120	6,242	6,367	6,495
SALARIES & WAGES		-	-	-	-	-
TRANSFER TO OPERATIONAL RESERVES	\$ 44,000	32,730	-	-	-	-
	\$ 320,230	\$ 341,107	\$ 314,730	\$ 318,615	\$ 324,576	\$ 329,611



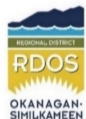
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ILLEGAL DUMPING

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BI 2184 - Maximum Levy	25,000	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	-0.40%	6.47%	1.79%	1.77%	0.08%	-51.28%
TAX REQUISITION	33,389	35,548	36,185	36,827	36,856	17,957
GRANT IN LIEU OF TAXES		-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	3,532	3,567	3,603	3,639	3,675	-
PRIOR YEARS SURPLUS	10,000	-	-	-	-	-
	\$ 46,921	\$ 39,115	\$ 39,788	\$ 40,466	\$ 40,531	\$ 17,957
Expense						
ADMINISTRATION CHARGES	722	870	886	902	918	582
CONTRACT SERVICES	6,000	6,090	6,181	6,274	6,368	-
CONTRACT SERVICES - TIPPING FEES	2,500	2,538	2,576	2,614	2,653	-
INSURANCE - LIABILITY	150	152	155	157	159	-
ADVERTISING - PUBLIC EDUCATION	750	761	773	784	796	-
TRAVEL/LEASING	400	406	412	418	425	-
TRANSFER TO OPERATING RESERVE	22,121	12,250	12,434	12,620	12,180	-
SALARIES & WAGES	14,278	16,048	16,371	16,697	17,032	17,375
	\$ 46,921	\$ 39,115	\$ 39,788	\$ 40,466	\$ 40,531	\$ 17,957



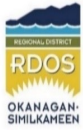
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
INVASIVE SPECIES formerly noxious weeds

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BL 2065.01, 2011 Maximum Levy	68,750	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.15%	-0.37%	2.41%	2.40%	2.39%	2.38%
TAX REQUISITION	61,043	60,820	62,287	63,783	65,309	66,864
GRANT IN LIEU OF TAXES	90	91	93	95	97	99
TRANSFER FROM OPERATIONAL RESERVES	1,200	-	-	-	-	-
PROVINCIAL GRANTS	12,500	12,500	12,500	12,500	12,500	12,500
PRIOR YEARS SURPLUS	1,200	14,000	-	-	-	-
	\$ 76,033	87,411	\$ 74,880	\$ 76,378	\$ 77,906	\$ 79,463
Expense						
ADMINISTRATION CHARGE	2,165	2,378	2,426	2,474	2,524	2,574
OP - STUDIES - OTHER	-	-	-	-	-	-
CONSULTANTS	32,000	32,480	33,130	33,793	34,469	35,158
CONSULTANTS - ABATEMENT PROGRAM	30,000	30,450	31,059	31,680	32,314	32,960
TRANSFER TO OPERATING RESERVE	1,700	14,000	-	-	-	-
SALARIES & WAGES	10,168	8,103	8,265	8,431	8,599	8,771
	\$ 76,033	\$ 87,411	\$ 74,880	\$ 76,378	\$ 77,906	\$ 79,463



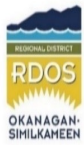
**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
INFORMATION SERVICES**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
ADMINISTRATION FEES	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	72.56%	23.39%	21.89%	-2.29%	1.54%	1.53%
RECOVERIES	621,750	767,186	935,128	913,682	927,708	941,925
TRANSFER FROM OPERATING RESERVE	35,000	-	-	-	-	-
Board Management Software	15,000	-	-	-	-	-
MISCELLANEOUS REVENUE	25,000	20,000	20,000	20,000	20,000	20,000
TRANSFER FROM CAPITAL RESERVE	103,000	50,000	-	-	-	-
PRIOR YEARS SURPLUS	108,000	22,985	-	-	-	-
	\$ 907,750	\$ 860,171	\$ 955,128	\$ 933,682	\$ 947,708	\$ 961,925
Expense						
ADMINISTRATION CHARGES	-	-	-	-	-	-
EQPT MAINTENANCE - COMPUTER	63,750	64,706	65,677	66,662	67,662	68,677
CONTRACT SERVICES	65,000	40,000	40,600	41,209	41,827	42,455
AGREEMENTS - LICENSING	76,500	260,700	232,537	236,004	239,565	243,158
EDUCATION & TRAINING	15,000	15,225	15,453	15,685	15,920	16,159
Board Management Software	15,000	-	-	-	-	-
Network infrastructure upgrade	165,000	-	-	-	-	-
AV Video Conferencing Upgrade	61,500	-	-	-	-	-
Marten Street Upgrade to fix 65 drops	25,000	-	-	-	-	-
Computer Replacement and Upgrades		-	-	-	-	-
MFP Replacement and Upgrade, addition of copier, scanner and printer resources		-	-	-	-	-
Purchase of back up generator to Martin St. Datacentre		-	-	-	-	-
Upgrade replacement and addition of UPS resources		-	-	-	-	-
CS Replacement Copier - CWF from 2020	15,000	-	-	-	-	-
Wan infrastructure CWF from 2020	38,000	-	-	-	-	-
LAN Switches - CWF from 2020	20,000	-	-	-	-	-
SQL Server CWF from 2020	10,000	-	-	-	-	-
Workstation /Laptops - CWF from 2020	20,000	-	-	-	-	-
EQUIPMENT	140,000	142,100	144,232	146,395	148,591	150,820
SUPPLIES	5,500	5,583	5,667	5,752	5,838	5,926
UTILITIES - TELEPHONE	64,500	70,000	71,050	72,116	73,197	74,295
TRANSFER TO CAPITAL RESERVE	103,000	256,782	374,761	344,631	349,801	355,049
TRANSFER TO OPERATING RESERVE	5,000	5,075	5,151	5,228	5,307	5,386
	\$ 907,750	\$ 860,171	\$ 955,128	\$ 933,682	\$ 947,708	\$ 961,925



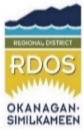
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
MUNICIPAL FISCAL SERVICES

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Not Applicable to a tax Limit	Na	Na	Na	Na	Na	Na
Revenue	-11.80%	-1.17%	-0.07%	-0.22%	-5.06%	-4.58%
DEBENTURE PAYMENT - PENTICTON	3,119,621	3,083,068	3,081,056	3,074,184	2,918,603	2,784,926
DEBENTURE PAYMENT - SUMMERLAND	1,926,769	1,786,052	1,786,052	1,358,980	1,358,980	958,810
DEBENTURE PAYMENT - OSOYOOS	576,172	672,009	672,009	621,960	621,960	621,960
DEBENTURE PAYMENT - OLIVER	532,051	532,050	473,659	473,659	446,527	223,659
DEBENTURE PAYMENT - KEREMEOS	10,015	10,015	10,015	10,015	10,015	10,015
	\$ 6,164,628	\$ 6,083,194	\$ 6,022,791	\$ 5,538,798	\$ 5,356,085	\$ 4,599,370
Expense						
DEBT INTEREST- PENTICTON	1,218,259	1,177,943	1,173,970	1,165,086	1,097,036	1,086,048
DEBT INTEREST- SUMMERLAND	761,916	641,504	641,504	403,004	403,004	279,924
DEBT INTEREST- OSOYOOS	278,248	316,685	316,685	292,403	292,403	292,403
DEBT INTEREST- OLIVER	139,845	133,743	112,357	105,840	87,530	79,088
DEBT INTEREST- KEREMEOS	4,845	4,845	4,845	4,845	4,845	4,845
DEBT PRINCIPAL- PENTICTON	1,901,362	1,905,125	1,907,086	1,909,098	1,821,567	1,698,878
DEBT PRINCIPAL- SUMMERLAND	1,164,853	1,144,548	1,144,548	955,976	955,976	678,886
DEBT PRINCIPAL- OSOYOOS	297,924	355,324	355,324	329,557	329,557	329,557
DEBT PRINCIPAL- OLIVER	392,206	398,307	361,302	367,819	358,997	144,571
DEBT PRINCIPAL- KEREMEOS	5,170	5,170	5,170	5,170	5,170	5,170
	\$ 6,164,628	\$ 6,083,194	\$ 6,022,791	\$ 5,538,798	\$ 5,356,085	\$ 4,599,370



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
NUISANCE CONTROL (Regional Service)

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BL 2198.01, 2008 - Maximum Tax Limit	31,250	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-5.00%	0.34%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	25,750	25,837	25,837	25,837	25,837	25,837
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
PRIOR YEARS SURPLUS	2,187	147	-	-	-	-
	\$ 27,937	\$ 25,984	\$ 25,837	\$ 25,837	\$ 25,837	\$ 25,837
Expense						
ADMINISTRATION CHARGES	750	837	837	837	837	837
OP - SW - STARLING CONTROL	25,000	25,000	25,000	25,000	25,000	25,000
TRANSFER TO OPERATIONAL RESERVES	2,187	147	-	-	-	-
	\$ 27,937	\$ 25,984	\$ 25,837	\$ 25,837	\$ 25,837	\$ 25,837



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
OKANAGAN BASIN WATER BOARD

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Limit Based on Assessment	\$ 675,000	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	3.70%	0.67%	2.50%	2.50%	2.50%	2.50%
TAX REQUISITION	738,948	743,900	762,497	781,560	801,099	821,126
GRANT IN LIEU OF TAXES		-	-	-	-	-
PRIOR YEARS SURPLUS		22,258	-	-	-	-
	\$ 738,948	\$ 766,158	\$ 762,497	\$ 781,560	\$ 801,099	\$ 821,126
Expense						
ADMINISTRATION CHARGES	14,063	18,222	18,677	19,144	19,623	20,113
TRANSFER TO OPERATIONAL RESERVE		22,258	-	-	-	-
TRANSFER TO OBWB	724,885	725,678	743,820	762,416	781,476	801,013
	\$ 738,948	\$ 766,158	\$ 762,497	\$ 781,560	\$ 801,099	\$ 821,126



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
RGS - SUB REGIONAL

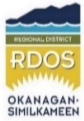
	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BL 2421 & 2770 - No Limit Set	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	-19.99%	-35.51%	7.11%	2.16%	2.16%	2.15%
TAX REQUISITION	64,488	41,586	44,542	45,503	46,486	47,484
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
PROVINCIAL GRANTS	70,000	-	-	-	-	-
PROVINCIAL GRANTS - #3	60,000	-	-	-	-	-
Carry Forward Wages re Consulting Projects Trsf to Reserves	24,319	68,819	-	-	-	-
Carry Forward Wages re Consulting Projects Surplus	25,819	62,429	-	-	-	-
	\$ 244,626	\$ 172,834	\$ 44,542	\$ 45,503	\$ 46,486	\$ 47,484
Expense						
ADMINISTRATION CHARGES	5,708	3,577	1,443	1,474	1,506	1,538
OPS - RGS - MONITORING PROGRAM	-	-	-	-	-	-
CONSULTANTS	60,000	25,000	10,000	10,250	10,506	10,769
CONSULTANTS Consultant Expenses Housing Needs	70,000	-	-	-	-	-
CONTRACTS - CARPOOL	-	-	-	-	-	-
INSURANCE - LIABILITY	141	141	145	149	153	157
SUPPLIES	1,000	1,000	1,000	1,025	1,051	1,077
ADVERTISING	2,000	2,000	2,000	2,050	2,101	2,154
PROVINCIAL GRANT EXPENSES		-	-	-	-	-
Carry Forward Wages Transf to Reserves	24,319	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	5,000	62,429	-	-	-	-
SALARIES & WAGES	76,458	78,687	29,954	30,555	31,169	31,789
	\$ 244,626	\$ 172,834	\$ 44,542	\$ 45,503	\$ 46,486	\$ 47,484



**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
REGIONAL TRAILS**

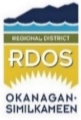
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	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG735 G716, RG734 535, RG73 B16 BL1470.02, - Assessment	597,301	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	14.64%	12.15%	4.34%	1.37%	1.23%	1.40%
GRANTS	-	-	-	-	-	-
TAX REQUISITION	300,958	337,518	352,155	356,967	361,349	366,393
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
PARKS REALLOCATION	30,000	35,000	36,000	37,000	38,000	39,000
KVR Trail Mgmt. - Provincial Contribution	5,000	5,000	5,000	5,000	5,000	5,000
FEDERAL GRANT	2,000	-	-	-	-	-
Gas tax funding Area "B"	326,412	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	6,000	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE	-	-	-	-	-	-
PROVINCIAL GRANTS - Regional Parks, trails and recreation master plan	180,000	-	-	-	-	-
PROVINCIAL GRANTS - Okanagan River Channel trail resurface Rd. 22 to McAlpine	547,500	-	-	-	-	-
PROVINCIAL GRANTS - KVR Trail Construction (chute lake t little tunnel)	123,950	-	-	-	-	-
PROVINCIAL GRANTS - KVR Trail to Red Bridge	210,380	-	-	-	-	-
CAPITAL EXPENDITURES - Upgrades Grant Funded	450,000	-	-	-	-	-
MISCELLANEOUS REVENUE	-	-	-	-	-	-
Donation	82,608	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE KVR Trail Const. Chute Lake to Little Tunnel	164,802	8,000	8,000	8,000	8,000	8,000
PRIOR YEARS SURPLUS	33,500	-	-	-	-	-
	\$ 2,463,110	\$ 385,518	\$ 401,155	\$ 406,967	\$ 412,349	\$ 418,393
Expense						
ADMINISTRATION CHARGES	10,603	13,749	14,406	14,642	14,860	15,101
TRAIL MAINTENANCE	-	8,500	8,670	8,843	9,020	9,201
ACQUISITION & MANAGEMENT	6,500	8,075	8,151	8,228	8,306	8,400
OPERATIONS & MAINTENANCE	15,000	15,225	15,453	15,685	15,920	16,000
CONTRACT SERVICES	14,500	24,688	24,878	25,071	25,268	25,500
EDUCATION & TRAINING	4,000	4,060	4,121	4,183	4,245	4,300
AMORTIZATION EXPENSE	18,000	18,270	18,544	18,822	19,105	19,500
CAPITAL EXPENDITURES	-	-	-	-	-	-
CAPITAL EXPENDITURES - Similkameen & KVR Trailhead Signage (CWF)	30,525	-	-	-	-	-
CAPITAL EXPENDITURES - Regional Parks, Trails and Recreation Master Plan (CWF)	185,868	-	-	-	-	-
CAPITAL EXPENDITURES - Similkameen Trail Construction Area B & G	206,520	-	-	-	-	-
CAPITAL EXPENDITURES - Okanagan River channel trail Resurfacing - Rd 22 to McAlpine Similkameen Trail Construction Area B & G	750,000	-	-	-	-	-
CAPITAL EXPENDITURES - Okanagan River channel trail Resurfacing - KVR Trail Construction - RD21 to RD 18)	-	-	-	-	-	-
CAPITAL EXPENDITURES - KVR Trail Construction - Chute lake to Little tunnel (contingent on grant)	185,000	-	-	-	-	-
CAPITAL EXPENDITURES - KVR Trail To Red Bridge (Contingent on Grant)	314,132	-	-	-	-	-
CAPITAL EXPENDITURES - Upgrades Grant Funded	450,000	-	-	-	-	-
VEHICLE & EQUIPMENT	31,000	15,000	16,000	16,000	16,000	16,000
PARK/FACILITY IMPROVEMENTS	9,000	9,135	9,272	9,411	9,552	10,000
INSURANCE - PROPERTY	-	-	-	-	-	-
INSURANCE - LIABILITY	1,780	1,807	1,834	1,861	1,889	1,900
INSURANCE - VEHICLE	12,000	12,180	12,363	12,548	12,736	13,000
TOOLS & SUPPLIES	-	-	-	-	-	-
SUPPLIES - TRAIL GUIDES	-	-	-	-	-	-
SUPPLIES - FACILITY	9,500	9,643	9,787	9,934	10,083	10,400
ADVERTISING	2,500	2,538	2,576	2,614	2,653	2,700
TRAVEL AND LEASE	13,000	13,195	13,393	13,594	13,798	14,000
MFA LEASING	8,000	16,620	24,500	24,500	24,500	24,500
TRANSFER TO CAPITAL RESERVE	42,700	45,000	45,000	45,000	45,000	45,000
TRANSFER TO OPERATING RESERVE	3,350	500	500	500	500	500
SALARIES & WAGES	-	3,210	4,899	4,997	5,097	5,199
SALARIES & WAGES	139,632	164,123	166,808	170,534	173,817	177,192
	\$ 2,463,110	\$ 385,518	\$ 401,155	\$ 406,967	\$ 412,349	\$ 418,393



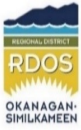
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
REGIONAL TRANSIT

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BL 2809 Assessment Limit	359,116	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-6.68%	12.18%	12.81%	2.94%	0.63%	0.67%
TAX REQUISITION	216,008	242,327	273,371	281,412	283,177	285,081
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
TRANSIT FARES	17,044	20,000	25,000	30,000	35,000	40,000
PROVINCIAL GRANT Safe Start	47,889	13,032	13,032	13,032	13,032	13,032
MISCELLANEOUS REVENUE	15,241	16,708	18,801	19,337	19,455	19,583
PRIOR YEARS SURPLUS	(500)	26,520	-	-	-	-
	\$ 295,682	\$ 318,587	\$ 330,204	\$ 343,781	\$ 350,664	\$ 357,696
Expense						
ADMINISTRATION CHARGES	\$ 7,474	9,462	10,670	11,110	11,333	11,561
MAINTAINENCE	1,500	1,500	1,550	1,600	1,650	1,700
OPERATIONS	209,505	242,022	277,252	289,511	295,301	301,207
ADVERTISING	-	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	39,091	26,520	848	845	841	838
OTHER EXPENSES - MARKETING	1,500	1,500	1,550	1,600	1,650	1,700
SALARIES & WAGES	36,612	37,583	38,334	39,115	39,889	40,690
	\$ 295,682	\$ 318,587	\$ 330,204	\$ 343,781	\$ 350,664	\$ 357,696



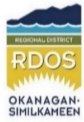
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
SOLID WASTE MANAGEMENT

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
1899.02, 2012 Limit based on Assessment	367,237	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	0.72%	36.85%	-3.41%	1.80%	1.79%	-2.19%
TAX REQUISITION	184,058	251,889	243,292	247,660	252,099	246,571
GRANT IN LIEU OF TAXES		-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	120,000	250,000	30,000	30,000	30,000	30,000
TRANSFER FROM OPERATING RESERVE		800	800	800	800	800
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 304,058	\$ 502,689	\$ 274,092	\$ 278,460	\$ 282,899	\$ 277,371
Expense						
ADMINISTRATION CHARGES	9,096	18,478	8,664	8,805	8,948	8,649
OPERATIONS - LANDFILL COMPOST SITING	-	-	-	-	-	-
CONSULTANTS	120,000	250,000	30,000	30,000	30,000	30,000
CONTRACTOR - WEBSITE EXCHANGE SITE	8,000	8,120	8,242	8,365	8,491	8,661
CONTRACTOR - ICI-MF RECYCLING	20,000	20,300	20,605	20,914	21,227	21,662
MEMBERSHIP & DUES	4,000	10,000	4,121	4,183	4,245	4,330
INSURANCE - LIABILITY	762	773	785	797	809	833
LEGAL FEES	100	100	100	100	100	100
SUPPLIES	2,000	2,076	2,107	2,139	2,172	2,214
BEAR SMART EXPENSES	10,500	10,658	10,817	10,980	11,144	1,136
TRANSFER TO OPERATING RESERVE	69,247	70,286	71,340	72,410	73,496	74,966
SALARIES & WAGES		20,002	23,581	24,159	24,752	25,358
SALARIES & WAGES	60,353	91,896	93,730	95,608	97,515	99,462
	\$ 304,058	\$ 502,689	\$ 274,092	\$ 278,460	\$ 282,899	\$ 277,371



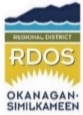
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
STERILE INSECT RELEASE PROGRAM

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
1101, 1989 Limit bases on Assessment	2,992,268	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-2.09%	2.10%	2.46%	2.40%	2.34%	2.29%
TAX REQUISITION	409,002	417,593	427,848	438,099	448,350	458,601
PARCEL TAX	478,660	480,000	480,000	480,000	480,000	480,000
GRANT IN LIEU OF TAXES	4,500	4,500	4,500	4,500	4,500	4,500
PRIOR YEARS SURPLUS	(14,575)	4	-	-	-	-
	\$ 877,587	\$ 902,097	\$ 912,348	\$ 922,599	\$ 932,850	\$ 943,101
Expense						
ADMINISTRATION CHARGES	17,502	22,097	22,348	22,599	22,850	23,101
TRANSFER TO SIR	860,085	880,000	890,000	900,000	910,000	920,000
	\$ 877,587	\$ 902,097	\$ 912,348	\$ 922,599	\$ 932,850	\$ 943,101



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ANIMAL CONTROL - A,B,C,D,E,F,G,H,I

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
2775, 2017 No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	2.52%	8.26%	1.04%	1.18%	1.19%	1.46%
TAX REQUISITION - ALL AREAS	122,963	133,118	134,500	136,092	137,716	139,722
GRANT IN LIEU OF TAXES	500	505	510	515	520	525
ENFORCEMENT FEES	6,000	5,000	6,121	6,182	6,244	6,369
IMPOUND FEES	1,000	2,000	1,010	1,030	1,041	1,062
LICENSING REVENUE	20,000	20,000	20,402	20,606	20,812	21,228
TRANSFER FROM OPERATIONAL RESERVES	6,500	2,000	2,000	2,000	2,000	2,000
PRIOR YEARS SURPLUS	18,000	184	-	-	-	-
	\$ 174,963	\$ 162,807	\$ 164,543	\$ 166,425	\$ 168,333	\$ 170,906
Expense						
ADMINISTRATION CHARGES	5,892	6,949	7,031	7,112	7,193	7,303
BYLAW ENFORCEMENT ALLOCATION	27,707	35,479	35,491	35,491	35,491	35,491
FACILITIES RENTAL - KENNEL	17,000	17,255	17,514	17,777	18,043	18,495
CONTRACTS - ANIMAL CONTROL	96,000	97,440	98,902	100,385	101,891	103,829
TRANSFER TO OPERATIONAL RESERVE	22,864	184	-	-	-	-
LEGAL FEES	2,000	2,000	2,000	2,000	2,000	2,000
SUPPLIES	2,000	2,000	2,060	2,091	2,123	2,165
ADVERTISING	1,500	1,500	1,545	1,569	1,592	1,623
	\$ 174,963	\$ 162,807	\$ 164,543	\$ 166,425	\$ 168,333	\$ 170,906



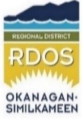
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
BUILDING INSPECTION

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
2132, 2002 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	87.59%	5.75%	-0.69%	1.93%	1.59%	1.98%
TAX REQUISITION	308,613	326,371	324,128	330,373	335,642	342,292
GRANT IN LIEU OF TAXES	1,800	1,818	1,836	1,855	1,873	1,901
LEGAL SETTLEMENTS	-	-	-	-	-	-
FEE FOR SERVICE	30,000	30,000	30,603	30,909	31,218	31,686
ENFORCEMENT FEES	2,500	2,500	2,550	2,576	2,602	2,641
BUILDING PERMITS	710,635	750,438	743,389	757,809	769,378	784,662
BOARD OF VARIANCE	-	-	-	-	-	-
TRANSFER FROM RESERVE	171,412	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE	-	-	-	-	-	-
MISCELLANEOUS REVENUE	13,323	13,000	13,591	13,727	13,864	14,141
PRIOR YEARS SURPLUS	-	108,308	-	-	-	-
	\$ 1,238,283	\$ 1,232,435	\$ 1,116,097	\$ 1,137,249	\$ 1,154,577	\$ 1,177,323
Expense						
ADMINISTRATION CHARGES	50,023	55,529	56,841	57,906	59,001	60,163
OPERATIONS - FACILITIES RENTALS	6,000	6,000	6,181	6,274	6,368	6,495
CONSULTANTS	-	-	-	-	-	-
EDUCATION & TRAINING	12,000	12,000	12,363	12,548	12,736	12,991
DEPRECIATION	15,000	15,225	15,453	15,685	15,920	16,238
PURCHASE OF AVOCET SOFTWARE (CWF)	171,412	-	-	-	-	-
EQUIPMENT	20,823	17,300	21,452	21,774	22,101	22,543
INSURANCE - LIABILITY	44,658	45,328	46,008	46,698	47,398	48,346
LEGAL FEES	30,000	30,000	30,907	31,307	31,841	32,478
SUPPLIES	5,000	5,000	5,151	5,228	5,307	5,413
ADVERTISING	2,000	2,000	2,060	2,091	2,123	2,165
TRAVEL/LEASING	35,000	35,525	36,058	36,599	37,148	37,892
UTILITIES - TELEPHONE	11,000	11,165	11,332	11,502	11,675	11,909
TRANSFER TO OPERATIONAL RESERVE	21,000	166,539	25,152	25,908	22,289	22,735
OTHER EXPENSES	5,000	5,075	5,151	5,228	5,307	5,413
SALARIES & WAGES	809,367	825,749	841,988	858,501	875,363	892,542
	\$ 1,238,283	\$ 1,232,435	\$ 1,116,097	\$ 1,137,249	\$ 1,154,577	\$ 1,177,323



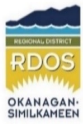
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
BYLAW ENFORCEMENT

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	
Recoverable	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	19.18%	28.05%	11.00%	1.98%	1.98%	2.02%
BYLAW RECOVERY REVENUE	276,916	354,593	393,589	401,395	409,350	417,611
ENFORCEMENT FEES	5,050	5,000	5,000	5,000	5,000	5,000
PRIOR YEARS SURPLUS	(10,245)	76,493	-	-	-	-
	\$ 271,721	\$ 436,086	\$ 398,589	\$ 406,395	\$ 414,350	\$ 422,611
Expense						
ADMINISTRATION CHARGES	10,526	15,366	17,033	17,366	17,706	18,059
CONTRACT SERVICES	-	-	-	-	-	-
EDUCATION & TRAINING	3,000	5,200	5,324	5,403	5,450	5,548
EQUIPMENT	5,000	5,000	5,151	5,228	5,307	5,413
INSURANCE - LIABILITY	1,080	1,096	1,113	1,129	1,146	1,169
LEGAL	8,000	10,000	8,242	8,365	8,491	8,661
SUPPLIES	1,500	6,490	4,266	4,331	4,396	4,470
TRAVEL/LEASING	4,500	4,500	4,636	4,706	4,776	4,872
TRANSFER TO OPERATING RESERVE	-	76,493	-	-	-	-
SALARIES & WAGES		67,880	103,856	105,934	108,052	110,213
SALARIES & WAGES	238,115	244,061	248,968	253,933	259,026	264,206
	\$ 271,721	\$ 436,086	\$ 398,589	\$ 406,395	\$ 414,350	\$ 422,611



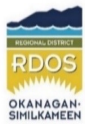
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
DESTRUCTION OF PESTS

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Sec 767(5), SLP May 2, 1967 - Based on Assessment	2,649,855	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	0.00%	0.66%	2.00%	1.95%	1.97%	1.98%
TAX REQUISITION	5,291	5,326	5,433	5,539	5,648	5,760
CONTRACT - OLIVER	270	270	275	281	287	293
CONTRACT - VILLAGE OF KEREMEOS	270	270	275	281	287	293
TRANSFER FROM OPERATING RESERVE	4,128	100	100	100	100	100
PRIOR YEARS SURPLUS	4,075	-	-	-	-	-
	\$ 14,034	\$ 5,966	\$ 6,083	\$ 6,201	\$ 6,322	\$ 6,446
Expense						
ADMINISTRATION CHARGES	290	190	194	198	202	206
OPERATIONS - HEALTH & SAFETY	100	102	104	106	108	110
CONTRACT SERVICES - SPRAYING	1,500	1,523	1,553	1,584	1,616	1,648
EDUCATION & TRAINING	250	254	259	264	269	274
INSURANCE - LIABILITY	19	19	19	19	19	19
SUPPLIES	393	100	102	104	106	108
ADVERTISING	1,500	500	510	520	530	541
TRAVEL/LEASING	250	254	259	264	269	274
TRANSFER TO RESERVES RE INTEREST	-	-	-	-	-	-
TRANSFER TO OPERATIONAL RESERVES	4,075	100	100	100	100	100
SALARIES & WAGES	5,657	2,924	2,983	3,042	3,103	3,166
	\$ 14,034	\$ 5,966	\$ 6,083	\$ 6,201	\$ 6,322	\$ 6,446



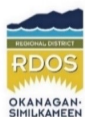
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
DESTRUCTION OF PESTS - PENTICTON

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified
Revenue	-0.01%	-6.59%	1.64%	1.68%	1.62%	1.66%
TAX REQUISITION	-	-	-	-	-	-
CONTRACT - PENTICTON	3,500	3,269	3,323	3,378	3,433	3,490
TRANSFER FROM OPERATIONAL RESERVES	1,700	100	100	100	100	100
PRIOR YEARS SURPLUS	5,026	191	-	-	-	-
	-	-	-	-	-	-
	\$ 10,226	\$ 3,560	\$ 3,423	\$ 3,478	\$ 3,533	\$ 3,590
Expense						
ADMINISTRATION CHARGES	203	106	108	109	111	113
OPERATIONS - HEALTH & SAFETY	200	203	207	211	215	219
CONTRACT SERVICES	-	-	-	-	-	-
CONTRACT SERVICES - SPRAYING	814	826	834	842	850	859
EDUCATION & TRAINING	300	100	102	104	106	108
DEPRECIATION	-	-	-	-	-	-
INSURANCE - LIABILITY	22	22	22	22	22	22
SUPPLIES	250	50	51	52	53	54
ADVERTISING	1,500	250	253	256	259	262
TRAVEL/LEASING	500	250	255	260	265	270
TRANSFER TO OPERATIONAL RESERVES	4,841	291	100	100	100	100
SALARIES & WAGES	1,596	1,462	1,491	1,522	1,552	1,583
	\$ 10,226	\$ 3,560	\$ 3,423	\$ 3,478	\$ 3,533	\$ 3,590



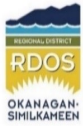
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
DESTRUCTION OF PESTS - SUMMERLAND

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified
Revenue	0.00%	-35.83%	1.98%	2.00%	1.93%	1.98%
TRANSFER FROM RESERVE		-	-	-	-	-
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
CONTRACT - SUMMERLAND	5,288	3,393	3,460	3,529	3,598	3,669
TRANSFER FROM OPERATING RESERVE	100	100	100	100	100	100
PRIOR YEARS SURPLUS	4,448	-	-	-	-	-
	\$ 9,836	3,493	\$ 3,560	\$ 3,629	\$ 3,698	\$ 3,769
Expense						
ADMINISTRATION CHARGES	203	110	112	114	117	119
OPERATIONS - HEALTH & SAFETY	750	400	408	416	424	432
CONTRACT SERVICES - SPRAYING	400	406	414	422	430	439
EDUCATION & TRAINING	500	250	255	260	265	270
INSURANCE - LIABILITY	9	9	9	9	9	9
SUPPLIES	300	100	102	104	106	108
ADVERTISING	400	406	414	422	430	439
TRAVEL/LEASING	900	250	255	260	265	270
TRANSFER TO OPERATIONAL BUDGET	-	100	100	100	100	100
TRANSFER TO RESERVES	4,778	-	-	-	-	-
SALARIES & WAGES	1,596	1,462	1,491	1,522	1,552	1,583
	\$ 9,836	\$ 3,493	\$ 3,560	\$ 3,629	\$ 3,698	\$ 3,769



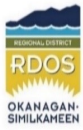
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ECONOMIC DEVELOPMENT - AREA D

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
2447.01, 2009 No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	31.50%	-15.65%	37.49%	2.08%	2.09%	2.09%
TAX REQUISITION	186,386	157,213	216,148	220,647	225,269	229,977
TRANSFER FROM OPERATIONAL RESERVES		55,000	-	-	-	-
TO FUND ADMINISTRATION EXPENSE FROM COVID GRANT	508	-	-	-	-	-
MISCELLANEOUS REVENUE	-	-	-	-	-	-
PRIOR YEARS SURPLUS	25,000	30,440	-	-	-	-
	\$ 211,894	\$ 242,653	\$ 216,148	\$ 220,647	\$ 225,269	\$ 229,977
Expense						
ADMINISTRATION CHARGES	7,531	9,068	9,237	9,429	9,626	9,827
BUILDING MAINTENANCE	408	408	418	428	439	450
WEBSITE MAINTENANCE	102	102	105	108	111	114
OPERATIONS	27,500	25,000	25,788	26,493	27,215	27,955
RENT	12,240	12,000	12,000	12,000	12,000	12,000
CONSULTANTS	5,000	5,000	5,125	5,253	5,384	5,519
CONTRACT SERVICES	-	-	-	-	-	-
EDUCATION & TRAINING	1,500	1,500	1,538	1,576	1,615	1,655
CONFERENCES	1,500	1,500	1,538	1,576	1,615	1,655
SPECIAL PROJECTS	6,000	6,000	6,150	6,304	6,462	6,624
SPECIAL EVENTS	3,000	3,000	3,075	3,152	3,231	3,312
OKANAGAN FALLS REVITALIZATION	7,500	7,500	7,688	7,880	8,077	8,279
INSURANCE - LIABILITY	653	653	669	686	703	721
OFFICE SUPPLIES	1,020	1,628	1,077	1,103	1,131	1,158
PROMOTION/BROCHURE	2,000	2,000	2,050	2,101	2,154	2,208
PROMOTION/MEDIA KIT	3,000	3,000	3,075	3,152	3,231	3,312
TRAVEL/MILEAGE	2,000	2,000	2,050	2,101	2,154	2,208
TELEPHONE/INTERNET/FAX/UTILITIES	3,060	3,060	3,137	3,215	3,295	3,377
TRANSFER TO RESERVES	10,000	30,440	-	-	-	-
SALARIES & WAGES		-	-	-	-	-
SALARIES & WAGES	117,880	128,794	131,428	134,090	136,826	139,603
	\$ 211,894	\$ 242,653	\$ 216,148	\$ 220,647	\$ 225,269	\$ 229,977



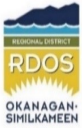
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ECONOMIC DEVELOPMENT - AREA I

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Bylaw 2019 No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	-80.63%	-49.72%	66.67%	0.00%	0.00%	0.00%
TAX REQUISITION	6,116	3,075	5,126	5,126	5,126	5,126
GRANT IN LIEU OF TAXES		-	-	-	-	-
PRIOR YEARS SURPLUS		32,520	-	-	-	-
	\$ 6,116	\$ 35,595	\$ 5,126	\$ 5,126	\$ 5,126	\$ 5,126
Expense						
ADMINISTRATION CHARGES	\$ 116	75	126	126	126	126
CONTRACT SERVICES	5,000	3,000	5,000	5,000	5,000	5,000
CONTRACT SERVICES	-	-	-	-	-	-
GRANTS IN AID	-	-	-	-	-	-
TRANSFER TO OPERATIONAL RESERVE		32,520	-	-	-	-
SALARIES & WAGES	1,000	-	-	-	-	-
	\$ 6,116	\$ 35,595	\$ 5,126	\$ 5,126	\$ 5,126	\$ 5,126



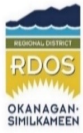
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ECONOMIC DEVELOPMENT - AREA A

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
2529, 2010 Maximum on Assessment	16,740	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	20.95%	-12.40%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	13,552	11,871	11,871	11,871	11,871	11,871
GRANT IN LIEU OF TAXES	430	430	430	430	430	430
TO FUND ADMINISTRATION CHARGE RELATED TO COVID EXPENSES						
GRANT IN LIEU OF TAXES	152	-	-	-	-	-
PRIOR YEARS SURPLUS	(1,152)	-	-	-	-	-
	\$ 12,982	\$ 12,301	\$ 12,301	\$ 12,301	\$ 12,301	\$ 12,301
Expense						
ADMINISTRATION CHARGE	247	301	301	301	301	301
GRANTS IN AID	12,735	12,000	12,000	12,000	12,000	12,000
	\$ 12,982	\$ 12,301	\$ 12,301	\$ 12,301	\$ 12,301	\$ 12,301



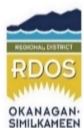
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ECONOMIC DEVELOPMENT - AREA B,G, H.

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BI 2361 Maximum Levy Set	50,000	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.94%	0.56%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	24,466	24,603	24,603	24,603	24,603	24,603
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	41	-	-	-	-
	\$ 24,466	\$ 24,644	\$ 24,603	\$ 24,603	\$ 24,603	\$ 24,603
Expense						
ADMINISTRATION CHARGES	466	603	603	603	603	603
TRANSFER TO OPERATIONAL RESERVE		41	-	-	-	-
SIMILKAMEEN PLANNING SOCIETY	24,000	24,000	24,000	24,000	24,000	24,000
	\$ 24,466	\$ 24,644	\$ 24,603	\$ 24,603	\$ 24,603	\$ 24,603



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ECONOMIC DEVELOPMENT - OLIVER and AREA C

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BI 2361 No Limit Set	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	5.16%	-1.55%	-1.55%	-0.02%	-0.02%	0.00%
TAX REQUISITION	58,478	57,571	56,680	56,668	56,656	56,656
GRANT IN LIEU OF TAXES	1,172	1,183	1,195	1,207	1,219	1,219
PRIOR YEARS SURPLUS	(1,970)	(879)	-	-	-	-
	\$ 57,680	\$ 57,875	\$ 57,875	\$ 57,875	\$ 57,875	\$ 57,875
Expense						
ADMINISTRATION CHARGES	1,680	1,875	1,875	1,875	1,875	1,875
AGREEMENT - OLIVER TOURISM	56,000	56,000	56,000	56,000	56,000	56,000
	\$ 57,680	\$ 57,875	\$ 57,875	\$ 57,875	\$ 57,875	\$ 57,875



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
REGIONAL ECONOMIC DEVELOPMENT (OK FILM)

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BL 2743 Tax limit on Assessment	42,249	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-14.17%	0.34%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	36,050	36,172	36,172	36,172	36,172	36,172
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	102	-	-	-	-
	\$ 36,050	\$ 36,274	\$ 36,172	\$ 36,172	\$ 36,172	\$ 36,172
Expense						
ADMINISTRATION CHARGE	1,050	1,172	1,172	1,172	1,172	1,172
GRANT OK FILM COMM	35,000	35,000	35,000	35,000	35,000	35,000
TRANSFER TO OPERATIONAL RESERVE		102	-	-	-	-
	\$ 36,050	\$ 36,274	\$ 36,172	\$ 36,172	\$ 36,172	\$ 36,172



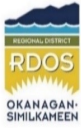
**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ELECTORAL AREA ADMINISTRATION**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
SLP, 1966 - No Tax Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	14.51%	8.04%	6.40%	2.18%	2.11%	2.14%
TAX REQUISITION - ALL AREAS	2,115,111	2,285,242	2,431,501	2,484,560	2,536,991	2,591,307
GRANT IN LIEU OF TAXES	5,000	5,050	5,101	5,152	5,203	5,281
GRANTS	-	-	-	-	-	-
SEARCH FEES	-	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVES	45,000	95,000	-	-	-	-
PROVINCIAL GRANTS	168,300	168,300	168,300	168,300	168,300	168,300
MISCELLANEOUS REVENUE	80,000	85,600	86,408	86,408	88,048	89,297
HR SERVICES REVENUE	-	-	-	-	-	-
PRIOR YEARS SURPLUS	50,000	26,920	-	-	-	-
	\$ 2,463,411	\$ 2,666,112	\$ 2,691,310	\$ 2,744,420	\$ 2,798,542	\$ 2,854,185
Expense						
HONORARIUMS - DIRECTORS	162,629	166,964	170,243	173,708	177,205	180,726
ADMINISTRATION CHARGES	116,869	137,492	140,236	143,033	145,884	148,806
GRANT EXPENDITURE #1	-	-	-	-	-	-
CONSULTANTS	-	-	-	-	-	-
CONTRACT SERVICES	-	-	-	-	-	-
MEMBERSHIP & DUES	15,300	15,530	15,762	15,999	16,239	16,645
SPECIAL PROJECTS - ELECTIONS	-	-	-	-	-	-
VEHICLE DEPRECIATION	5,000	5,075	5,151	5,228	5,307	5,440
EQUIPMENT	7,500	7,613	7,727	7,844	7,939	8,159
LEGAL FEES	2,550	2,588	2,627	2,666	2,706	2,774
SUPPLIES	-	278	283	287	291	296
TRAVEL/LEASING	-	-	-	-	-	-
UTILITIES - TELEPHONE	10,612	10,771	10,993	11,097	11,263	11,545
TRANSFER TO RESERVE	-	26,920	-	-	-	-
TRANSFER TO OPERATIONAL RESERVE	43,000	25,000	25,000	25,000	25,000	25,000
CONTINGENCY	500	1,543	1,566	1,590	1,614	1,654
OTHER EXPENSES - MISCELLANEOUS	1,020	-	-	-	-	-
SALARIES & WAGES		29,316	29,902	30,503	31,106	31,732
SALARIES & WAGES	2,098,431	2,237,022	2,281,820	2,327,465	2,373,988	2,421,408
	\$ 2,463,411	\$ 2,666,112	\$ 2,691,310	\$ 2,744,420	\$ 2,798,542	\$ 2,854,185



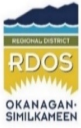
**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ELECTORAL AREA PLANNING**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
LGA Part 26 - No Tax Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	12.90%	8.32%	7.02%	2.24%	2.23%	2.23%
TAX REQUISITION	1,055,104	1,142,917	1,223,118	1,250,519	1,278,381	1,306,837
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
RECOVERIES - CONTRACTS	25,000	-	-	-	-	-
ALR FEES	3,200	-	-	-	-	-
DEVELOPMENT APPLICATION FEES	50,000	65,000	67,000	68,005	69,025	70,060
TRANSFER FROM OPERATING RESERVE	45,479	55,000	-	-	-	-
PROVINCIAL GRANTS	-	-	-	-	-	-
CONSULTANTS	37,000	-	-	-	-	-
Carry Forward to 2021 Consultant Projects & Misc. Revenue	18,479	-	-	-	-	-
PRIOR YEARS SURPLUS	(3,000)	57,424	-	-	-	-
	\$ 1,231,262	\$ 1,320,341	\$ 1,290,118	\$ 1,318,524	\$ 1,347,406	\$ 1,376,897
Expense						
BOARD OF VARIANCE	750	750	769	788	808	828
APC EXPENSES	1,500	1,500	1,538	1,576	1,615	1,655
ADMINISTRATION CHARGES	58,391	66,746	65,073	66,497	67,943	69,420
BYLAW ENFORCEMENT ALLOCATION	121,907	156,103	160,059	164,060	168,162	172,366
CONSULTANTS AREA G OCP - CWF (No funds available)	-	-	-	-	-	-
CONSULTANTS WILD FIRE DP	37,000	-	-	-	-	-
CONSULTANTS	145,000	100,000	102,500	105,063	107,690	110,382
CONSULTANTS Trsf from Subdivision Servicing	45,479	-	-	-	-	-
CONSULTANTS AREA "G" OCP	-	55,000	-	-	-	-
CONTRACT SERVICES	10,000	10,000	10,250	10,506	10,769	11,038
EDUCATION & TRAINING	8,000	10,000	10,250	10,506	10,769	11,038
ENVIRONMENTAL PROJECTS	10,000	10,000	10,250	10,506	10,769	11,038
EQUIPMENT	16,000	17,600	18,040	18,491	18,953	19,427
INSURANCE - LIABILITY	8,153	8,275	8,482	8,694	8,911	9,134
LEGAL FEES	40,000	40,000	41,000	42,025	43,076	44,153
LEGAL FEES - COVENANT REGISTRATIONS	5,000	5,000	5,125	5,253	5,384	5,519
SUPPLIES	9,000	9,000	9,225	9,456	9,692	9,934
ADVERTISING	30,000	30,000	30,750	31,519	32,307	33,115
TRAVEL/LEASING	4,000	4,000	4,100	4,203	4,308	4,416
UTILITIES - TELEPHONE	800	850	871	893	915	938
TRANSFER TO OPERATING RESERVE	15,479	57,424	58,860	60,332	61,840	63,386
CONTINGENCY	1,000	4,000	4,100	4,203	4,308	4,416
OTHER EXPENSES - MISCELLANEOUS	3,000	-	-	-	-	-
SALARIES & WAGES	660,803	734,092	748,876	763,953	779,187	794,694
	\$ 1,231,262	\$ 1,320,341	\$ 1,290,118	\$ 1,318,524	\$ 1,347,406	\$ 1,376,897



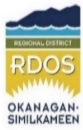
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
GRANT-IN-AID - AREA A

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Sec 790, LGA Part 5 Sec 176 (1) Limit based on Assessment	66,960	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	542.19%	1.95%	60.67%	1.53%	1.50%	-100.00%
TAX REQUISITION	2,524	2,573	4,134	4,197	4,260	-
GRANT IN LIEU OF TAXES	122	123	125	126	127	-
TO FUND ADMIN CHARGE RELATED TO COVID EXPENSES	74	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVES	1,400	-	-	-	-	-
PRIOR YEARS SURPLUS	1,400	2,600	-	-	-	-
	\$ 5,520	\$ 5,296	\$ 4,259	\$ 4,323	\$ 4,387	\$ -
Expense						
ADMINISTRATION CHARGE	120	136	138	140	142	-
TRANSFER TO OPERATIONAL RESERVES	1,400	1,100	-	-	-	-
GRANTS IN AID	4,000	4,060	4,121	4,183	4,245	-
	\$ 5,520	\$ 5,296	\$ 4,259	\$ 4,323	\$ 4,387	\$ -



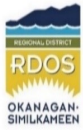
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
GRANT-IN AID - AREA B

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG735 B716 Limit based on Assessment	\$ 15,509	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-43.57%	1.41%	1.89%	1.90%	1.88%	1.89%
TAX REQUISITION	9,278	9,408	9,586	9,768	9,952	10,140
GRANT IN LIEU OF TAXES	21	21	21	21	22	22
PRIOR YEARS SURPLUS	(4)	9,356	-	-	-	-
	\$ 9,295	\$ 18,785	\$ 9,607	\$ 9,789	\$ 9,974	\$ 10,162
Expense						
ADMINISTRATION CHARGES	271	305	311	317	323	329
CONTRACT P&R CAWSTON HALL SOCIETY	2,000	2,000	2,030	2,060	2,091	2,123
INSURANCE LIABILITY - HALL	24	24	24	25	25	25
GRANTS IN AID	7,000	7,100	7,242	7,387	7,535	7,685
TRANSFER TO OPERATIONAL RESERVE		9,356	-	-	-	-
	\$ 9,295	\$ 18,785	\$ 9,607	\$ 9,789	\$ 9,974	\$ 10,162



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
GRANT-IN AID - AREA C

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Sec 787 (F), LGA Part 5 Sec 176 (1) - Limit based on Assessment	\$ 74,542	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	61.66%	-65.04%	291.70%	2.00%	2.00%	2.00%
TAX REQUISITION	8,083	2,826	11,069	11,290	11,516	11,747
TRANSFER FROM OPERATING RESERVE	9,875	2,600	-	-	-	-
TO FUND GRANT IN AID EXPENSES AND FUNDED FROM COVID	1,883	-	-	-	-	-
PRIOR YEARS SURPLUS	(1,233)	1,852	-	-	-	-
	\$ 18,608	\$ 7,278	\$ 11,069	\$ 11,290	\$ 11,516	\$ 11,747
Expense						
ADMINISTRATION CHARGE	540	176	359	366	373	381
TRANSFER TO OPERATING RESERVE	68	1,852	-	-	-	-
GRANTS IN AID	18,000	5,250	10,710	10,924	11,143	11,366
	\$ 18,608	\$ 7,278	\$ 11,069	\$ 11,290	\$ 11,516	\$ 11,747



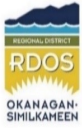
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
GRANT-IN AID - AREA D

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Sec 787 (F), LGA Part 5 Sec 176 (1) - Limit based on Assessment	\$ 115,700	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	2.19%	1.86%	4.96%	2.00%	2.01%	2.00%
TAX REQUISITION	16,762	17,073	17,921	18,278	18,645	19,017
TRANSFER FROM OPERATIONAL RESERVES	1,700	496	-	-	-	-
FUND A PORTION OF ADMIN FROM COVID GRANT	36	-	-	-	-	-
PRIOR YEARS SURPLUS	2,959	21,018	-	-	-	-
	\$ 21,457	\$ 38,587	\$ 17,921	\$ 18,278	\$ 18,645	\$ 19,017
Expense						
ADMINISTRATION CHARGE	539	569	581	592	604	616
TRANSFER TO OPEATIONAL RESERVES	2,959	21,018	-	-	-	-
GRANTS IN AID	17,959	17,000	17,340	17,686	18,041	18,401
	\$ 21,457	\$ 38,587	\$ 17,921	\$ 18,278	\$ 18,645	\$ 19,017



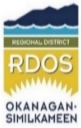
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
GRANT-IN AID - AREA E

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Sec 787 (F), LGA Part 5 Sec 176 (1) - Limit based on Assessment	\$ 88,830	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-6.53%	2.11%	1.61%	1.59%	1.60%	1.60%
TAX REQUISITION	8,412	8,590	8,728	8,867	9,009	9,153
GRANT IN LIEU OF TAXES	1,745	1,745	1,762	1,780	1,798	1,816
TRANSFER FROM OPERATIONAL RESERVES	-	-	-	-	-	-
FUND A PORTION OF ADMIN CHARGE FUNDED FROM COVID GRANT	143	-	-	-	-	-
PRIOR YEARS SURPLUS	80	8,000	-	-	-	-
	\$ 10,380	\$ 18,335	\$ 10,490	\$ 10,647	\$ 10,807	\$ 10,969
Expense						
ADMINISTRATION CHARGE	300	335	340	345	350	355
TRANSFER TO OPERATING RESERVE	80	8,000	-	-	-	-
GRANTS IN AID	10,000	10,000	10,150	10,302	10,457	10,614
	\$ 10,380	\$ 18,335	\$ 10,490	\$ 10,647	\$ 10,807	\$ 10,969



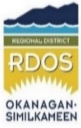
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
GRANT IN AID - AREA F

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Sec 787 (F), LGA Part 5 Sec 176 (1) - Limit based on Assessment	\$ 57,247	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	NA	1.54%	-0.05%	0.00%	0.00%	0.00%
TAX REQUISITION	2,010	2,041	2,040	2,040	2,040	2,040
GRANT IN LIEU OF TAXES	26	26	27	27	27	27
FUND A PORTION OF ADMIN CHARGED FUNDED FROM COVID GRA	24	-	-	-	-	-
PRIOR YEARS SURPLUS	-	1,800	-	-	-	-
	\$ 2,060	\$ 3,867	\$ 2,067	\$ 2,067	\$ 2,067	\$ 2,067
Expense						
ADMINISTRATION CHARGE	60	67	67	67	67	67
TRANSFER TO OPERATING RESERVE	-	1,800	-	-	-	-
GRANTS IN AID	2,000	2,000	2,000	2,000	2,000	2,000
	\$ 2,060	\$ 3,867	\$ 2,067	\$ 2,067	\$ 2,067	\$ 2,067



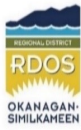
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
GRANT-IN AID - AREA G

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RG735, G716, LGA-5, S176.1 limit based on Assessment	32,028	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue	-30.24%	-82.20%	569.88%	4.59%	6.58%	2.20%
TAX REQUISITION	7,497	1,335	8,941	9,352	9,967	10,186
TRANSFER FROM OPERATIONAL RESERVE		9,000	1,600	1,400	1,000	1,000
TO LOWER TAXES RE OVERALL COVERED EXPENSES FUNDED FROM CC	2,803	-	-	-	-	-
PRIOR YEARS SURPLUS	-	9,000	-	-	-	-
	\$ 10,300	\$ 19,335	\$ 10,541	\$ 10,752	\$ 10,967	\$ 11,186
Expense						
ADMINISTRATION CHARGE	300	335	341	348	355	362
TRANSFER TO OPERATING RESERVE	-	9,000	-	-	-	-
GRANTS IN AID	10,000	10,000	10,200	10,404	10,612	10,824
	\$ 10,300	\$ 19,335	\$ 10,541	\$ 10,752	\$ 10,967	\$ 11,186



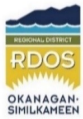
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
GRANT-IN AID - AREA H

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Sec 787 (F), LGA Part 5 Sec 176 (1) - Limit based on Assessment	92,422	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue	-4.97%	11.76%	30.25%	0.00%	0.00%	0.00%
TAX REQUISITION	17,749	19,837	25,837	25,837	25,837	25,837
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	6,500	6,000	-	-	-	-
FUND OPERATIO COST RE COVID - FUNDED FROM COVID GRANT	1,501	-	-	-	-	-
PRIOR YEARS SURPLUS	13,000	6,500	-	-	-	-
	\$ 38,750	\$ 32,337	\$ 25,837	\$ 25,837	\$ 25,837	\$ 25,837
Expense						
ADMINISTRATION CHARGE	750	837	837	837	837	837
TRANSFER TO OPERATING RESERVE	13,000	6,500	-	-	-	-
GRANTS IN AID	25,000	25,000	25,000	25,000	25,000	25,000
	\$ 38,750	\$ 32,337	\$ 25,837	\$ 25,837	\$ 25,837	\$ 25,837



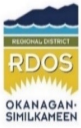
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
GRANT IN AID - AREA I

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
LGA Part 5 Section 176(1) -Limit Based on Assessment	115,700	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue	-4.85%	-40.40%	68.35%	0.00%	0.00%	0.00%
TAX REQUISITION	10,300	6,139	10,335	10,335	10,335	10,335
TRANSFER FROM RESERVE		4,196	-	-	-	-
GRANT IN LIEU OF TAXES		-	-	-	-	-
PRIOR YEARS SURPLUS		8,392	-	-	-	-
	\$ 10,300	\$ 18,727	\$ 10,335	\$ 10,335	\$ 10,335	\$ 10,335
Expense						
ADMINISTRATION CHARGE	300	335	335	335	335	335
GRANTS IN AID	10,000	10,000	10,000	10,000	10,000	10,000
TRANSFER TO OPERATIONAL RESERVE		8,392	-	-	-	-
	\$ 10,300	\$ 18,727	\$ 10,335	\$ 10,335	\$ 10,335	\$ 10,335



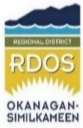
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
MOSQUITO CONTROL

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Research is required to determine if there is a limit						
Revenue	-14.43%	1.78%	11.43%	2.05%	2.05%	2.05%
TAX REQUISITION	159,111	161,935	180,452	184,157	187,936	191,794
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
TRANSFER FROM RESERVE	43,584	15,000	100	101	102	100
MISCELLANEOUS REVENUE	-	15,000	15,000	15,000	15,000	15,000
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 202,695	\$ 191,935	\$ 195,552	\$ 199,258	\$ 203,038	\$ 206,894
Expense						
ADMINISTRATION CHARGES	5,330	5,845	5,948	6,067	6,189	6,313
HELICOPTER SPRAYING	31,212	25,000	25,500	26,010	26,530	27,061
OP - W&S - PERMIT FEES	1,000	1,015	1,035	1,056	1,077	1,099
OPERATIONS - HEALTH & SAFETY	500	600	518	528	539	550
CONSULTANTS	2,040	2,071	2,112	2,154	2,197	2,241
EDUCATION & TRAINING	1,020	1,035	1,056	1,077	1,099	1,121
DEPRECIATION	5,000	5,000	5,000	5,000	5,000	5,000
CAPITAL EXPENDITURES	-	300	-	-	-	-
EQUIPMENT	1,530	1,553	1,584	1,616	1,648	1,681
INSURANCE - LIABILITY	824	836	853	870	887	905
INSURANCE - VEHICLE	1,818	2,144	2,187	2,231	2,276	2,322
SUPPLIES	37,485	38,047	38,808	39,584	40,376	41,184
ADVERTISING	510	518	528	539	550	561
TRAVEL/LEASING	4,890	9,250	9,435	9,624	9,816	10,012
UTILITIES - TELEPHONE	510	700	714	728	743	758
TRANSFER TO OPERATING RESERVE	14,701	6,500	6,936	6,965	7,000	7,032
SALARIES & WAGES	94,325	91,521	93,338	95,209	97,111	99,054
	\$ 202,695	\$ 191,935	\$ 195,552	\$ 199,258	\$ 203,038	\$ 206,894



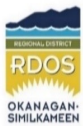
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
NOISE BYLAWS AREA C

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
1436, 1993 Tax Based on Assessment	37,271	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue	-7.47%	49.71%	2.29%	2.28%	2.29%	2.39%
TAX REQUISITION	6,300	9,431	9,648	9,868	10,094	10,335
TRANSFER FROM OPERATIONAL RESERVES	-	-	-	-	-	-
TO FUND ADDITIONAL COST FROM COVID FUNDS	1,468	-	-	-	-	-
PRIOR YEARS SURPLUS	630	433	-	-	-	-
	\$ 8,398	\$ 9,864	\$ 9,648	\$ 9,868	\$ 10,094	\$ 10,335
Expense						
SALARIES & WAGES	-					
ADMINISTRATION CHARGE	226	306	313	320	327	335
Transfer to Operational reserve	630	433	-	-	-	-
BYLAW ENFORCEMENT	5,541	7,096	7,275	7,457	7,644	7,835
CONTRACT SERVICES	2,000	2,030	2,060	2,091	2,123	2,165
	\$ 8,398	\$ 9,864	\$ 9,648	\$ 9,868	\$ 10,094	\$ 10,335



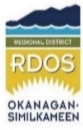
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
NOISE BYLAWS AREA E

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
2385, 2006 - No Tax Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	12.51%	-2.07%	28.61%	2.28%	2.29%	2.39%
TAX REQUISITION	7,660	7,501	9,648	9,868	10,094	10,335
GRANT IN LIEU OF TAXES		-	-	-	-	-
FUND A PORTION OF ADMIN CHARGE FUNDED FROM COVID GRAN	\$ 108	-	-	-	-	-
PRIOR YEARS SURPLUS		1,930	-	-	-	-
	\$ 7,768	\$ 9,431	\$ 9,648	\$ 9,868	\$ 10,094	\$ 10,335
Expense						
ADMINISTRATION CHARGES	226	306	313	320	327	335
BYLAW ENFORCEMENT	5,541	7,096	7,275	7,457	7,644	7,835
CONTRACT SERVICES	2,000	2,030	2,060	2,091	2,123	2,165
	\$ 7,768	\$ 9,431	\$ 9,648	\$ 9,868	\$ 10,094	\$ 10,335



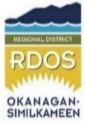
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
NOISE BYLAW - AREA H

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
2627, 2013 - No Tax Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	11.10%	24.67%	6.70%	2.38%	2.38%	2.44%
TAX REQUISITION	6,453	8,044	8,583	8,788	8,996	9,216
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE	-	-	-	-	-	-
FUND OPERATIONAL COVID EXPENSES FROM COVID GRANT	285	-	-	-	-	-
PRIOR YEARS SURPLUS	610	1,118	-	-	-	-
	\$ 7,348	\$ 9,162	\$ 8,583	\$ 8,788	\$ 8,996	\$ 9,216
Expense						
ADMINISTRATION CHARGE	196	272	278	285	291	299
BYLAW ENFORCEMENT	5,541	7,096	7,275	7,457	7,644	7,835
Transfer to Operational Reserve	610	780	-	-	-	-
CONTRACT SERVICES	1,000	1,015	1,030	1,046	1,061	1,082
LEGAL FEES						
	\$ 7,348	\$ 9,162	\$ 8,583	\$ 8,788	\$ 8,996	\$ 9,216



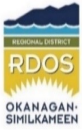
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
NOISE BYLAWS AREAS D, F, I

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
1436, 1993 - Tax based on Assessment	126,051	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue	18.43%	33.64%	-3.00%	2.00%	2.01%	1.93%
TAX REQUISITION - AREA D, AREA I, AREA F	22,443	28,899	29,482	30,072	30,677	31,270
GRANT IN LIEU OF TAXES		-	-	-	-	-
FUND A PORTION OF ADMIN FEE FROM COVID GRANT	301	-	-	-	-	-
PRIOR YEARS SURPLUS		1,495	-	-	-	-
	\$ 22,744	\$ 30,394.32	\$ 29,482	\$ 30,072	\$ 30,677	\$ 31,270
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	649	880	898	916	935	954
BYLAW ENFORCEMENT	16,624	21,287	21,826	22,372	22,931	23,505
Transfer to operational reserve	471	3,227	1,758	1,784	1,811	1,811
CONTRACT SERVICES	5,000	5,000	5,000	5,000	5,000	5,000
	\$ 22,744	\$ 30,394.32	\$ 29,482	\$ 30,072	\$ 30,677	\$ 31,270



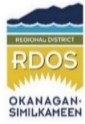
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
NARAMATA LIBRARY

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
RENTAL REVENUE	RENTAL REVENUE	RENTAL REVENUE	RENTAL REVENUE	RENTAL REVENUE	RENTAL REVENUE	RENTAL REVENUE
Revenue	-4.62%	1.60%	0.00%	0.01%	0.00%	1.02%
RENTAL REVENUE	10,120	10,281	10,281	10,283	10,283	10,387
TRANSFER FROM RESERVE	30,525	-	-	-	-	-
	\$ 40,645	\$ 10,281	\$ 10,281	\$ 10,283	\$ 10,283	\$ 10,387
Expense						
ADMINISTRATION CHARGE	170	182	185	189	192	196
CONTRACT SERVICES	2,000	1,530	1,560	1,591	1,623	1,700
CAPITAL EXPENDITURES	30,525	-	-	-	-	-
PARK/FACILITY IMPROVEMENTS	-	-	-	-	-	-
SUPPLIES FACILITY	1,000	1,000	1,000	1,000	1,000	1,000
VEHICLES & EQUIPMENT	500	508	515	523	531	540
UTILITIES	-	-	-	-	-	-
TRANSFER TO RESERVE	1,209	2,838	2,713	2,587	2,455	2,380
SALARIES & WAGES	5,241	4,223	4,308	4,393	4,482	4,571
	\$ 40,645	\$ 10,281	\$ 10,281	\$ 10,283	\$ 10,283	\$ 10,387



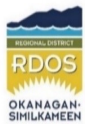
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
OKANAGAN REGIONAL LIBRARY

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
BI 1906 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	-2.40%	0.27%	2.76%	1.50%	1.50%	2.00%
TAX REQUISITION	885,611	888,013	912,557	926,277	940,201	959,005
GRANT IN LIEU OF TAXES	6,000	6,060	6,121	6,182	6,244	6,369
PRIOR YEARS SURPLUS	(4,852)	-	-	-	-	-
	\$ 886,759	\$ 894,073	\$ 918,678	\$ 932,459	\$ 946,445	\$ 965,374
Expense						
ADMINISTRATION CHARGES	16,876	21,900	22,503	22,841	23,183	23,647
TRANSFER TO OKANAGAN LIBRARY	869,883	872,173	896,175	909,618	923,262	941,727
	\$ 886,759	\$ 894,073	\$ 918,678	\$ 932,459	\$ 946,445	\$ 965,374



**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ELECTORAL AREA A - RURAL PROJECTS**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
SLP, 1966 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	29.10%	-0.18%	166.52%	0.92%	0.93%	0.95%
TAX REQUISITION	15,578	15,550	41,446	41,826	42,213	42,614
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX	-	-	-	-	-	-
FUND ADMIN CHARGE RE COVID EXPENSES	625	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE	20,000	22,207	-	-	-	-
PRIOR YEARS SURPLUS	26,000	21,513	-	-	-	-
	\$ 62,203	\$ 59,270	\$ 41,446	\$ 41,826	\$ 42,213	\$ 42,614
Expense						
ADMINISTRATION CHARGES	1,013	1,216	1,336	1,348	1,360	1,373
COMMUNITY WORKS GAS TAX EXPENSE	-	-	-	-	-	-
OSOYOOS LAKE WATER SCREEN FORUM	-	3,000	-	-	-	-
RURAL PROJECT - GOOSE CONTROL	510	518	525	533	541	550
INSURANCE - LIABILITY	65	66	67	68	69	70
TRAVEL - UBCM & OMMA CONVENTION	6,120	-	6,305	6,400	6,496	6,600
TRANSFER TO RESERVES RE INTEREST	204	207	210	213	217	221
TRANSFER TO OPERATING RESERVE	25,105	21,513	-	-	-	-
CONTINGENCY	20,400	20,000	20,000	20,000	20,000	20,000
SALARIES & WAGES	8,786	12,750	13,003	13,264	13,530	13,800
	\$ 62,203	\$ 59,270	\$ 41,446	\$ 41,826	\$ 42,213	\$ 42,614



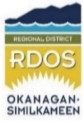
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ELECTORAL AREA B - RURAL PROJECTS

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
SLP, 1966 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	2.28%	3.06%	108.13%	2.09%	0.66%	2.15%
TAX REQUISITION	6,903	7,115	14,808	15,118	15,218	15,545
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX FUNDING	-	-	-	-	-	-
TRANSFER FROM RESERVE	-	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE	17,300	7,600	-	-	-	-
PRIOR YEARS SURPLUS	20,000	4,491	-	-	-	-
	\$ 44,203	\$ 19,206	\$ 14,808	\$ 15,118	\$ 15,218	\$ 15,545
Expense						
ADMINISTRATION CHARGES	369	477	375	484	380	491
COMMUNITY WORKS GAS TAX EXPENSES	-	-	-	-	-	-
CONTRACTS SERVICES	-	-	-	-	-	-
RURAL PROJECT - SVPS CONTRIBUTION	-	-	-	-	-	-
INSURANCE - LIABILITY	90	91	93	94	96	100
ADVERTISING - PUBLIC EDUCATION	510	518	525	533	541	550
TRAVEL - UBCM & OMMA CONVENTION	1,018	1,033	1,049	1,065	1,080	1,100
TRANSFER TO OPERATING RESERVE	29,430	4,491	-	-	-	-
CONTINGENCY	4,000	4,000	4,000	4,000	4,000	4,000
SALARIES & WAGES	8,786	8,596	8,766	8,942	9,121	9,304
	\$ 44,203	\$ 19,206	\$ 14,808	\$ 15,118	\$ 15,218	\$ 15,545



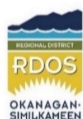
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ELECTORAL AREA C - RURAL PROJECTS

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
SLP, 1966 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	-2.36%	10.93%	1.17%	1.19%	1.20%	5.17%
TAX REQUISITION	21,034	23,333	23,605	23,886	24,171	25,421
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX FUNDS	-	-	-	-	-	-
GAS TAX FUNDING	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	28,800	900	909	918	927	-
FUND EXPENSES FROM COVID FUNDS	980	-	-	-	-	-
PRIOR YEARS SURPLUS	31,000	7,616	-	-	-	-
	\$ 81,814	\$ 31,849	\$ 24,514	\$ 24,804	\$ 25,098	\$ 25,421
Expense						
ADMINISTRATION CHARGES	715	785	794	804	813	824
GAS TAX PROJECTS	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX EXPENSE	-	-	-	-	-	-
CONTRACT SERVICES	-	-	-	-	-	-
RURAL PROJECT - GOOSE CONTROL	510	518	525	533	541	550
INSURANCE - LIABILITY	120	122	124	125	127	130
ADVERTISING - PUBLIC EDUCATION	1,020	1,035	1,051	1,067	1,083	1,100
TRAVEL - UBCM & OMMA CONVENTION	6,120	5,500	5,500	5,500	5,500	5,500
TRANSFER TO OPERATING RESERVE	55,169	7,616	-	-	-	-
CONTINGENCY	5,100	5,177	5,254	5,333	5,413	5,513
Fairview Heritage Town site Society	1,500	1,500	1,500	1,500	1,500	1,500
Vaseux Lake Clean up Society	-	1,000	1,000	1,000	1,000	1,000
SALARIES & WAGES	11,560	8,596	8,766	8,942	9,121	9,304
	\$ 81,814	\$ 31,849	\$ 24,514	\$ 24,804	\$ 25,098	\$ 25,421



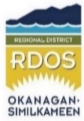
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ELECTORAL AREA D - RURAL PROJECTS

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
SLP, 1966 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	2.13%	2.98%	74.49%	1.25%	1.26%	1.30%
TAX REQUISITION	25,846	26,616	46,443	47,023	47,617	48,237
COMMUNITY WORKS GAS TAX FUNDS	103,260	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE	45,000	19,500	-	-	-	-
BCF GRANT	-	-	-	-	-	-
FUND A PORTION OF ADMIN FEE FROM COVID GRANT	103	-	-	-	-	-
PRIOR YEARS SURPLUS	53,000	46,558	-	-	-	-
	\$ 227,209	\$ 92,674	\$ 46,443	\$ 47,023	\$ 47,617	\$ 48,237
Expense						
ADMINISTRATION CHARGES	1,530	1,494	1,505	1,523	1,543	1,563
COMMUNITY WORKS GAS TAX EXPENSE	-	-	-	-	-	-
RURAL PROJECT - GOOSE CONTROL	510	518	525	533	541	550
RURAL PROJECT - Centennial Park Washroom	103,260	-	-	-	-	-
INSURANCE - LIABILITY	778	790	802	814	826	850
SUPPLIES	-	243	12	12	13	13
TRAVEL - UBCM & OMMA CONVENTION	6,120	6,212	6,305	6,400	6,496	6,600
CONTINGENCY	55,000	15,000	15,000	15,000	15,000	15,000
TRANSFER TO OPERATING RESERVE	44,313	46,558	-	-	-	-
SPECIAL PROJECTS - WAGES	-	-	-	-	-	-
SPECIAL PROJECTS - WAGES	15,698	21,859	22,294	22,741	23,198	23,661
	\$ 227,209	\$ 92,674	\$ 46,443	\$ 47,023	\$ 47,617	\$ 48,237



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ELECTORAL AREA E - RURAL PROJECTS

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
SLP, 1966 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	1.63%	9.11%	30.97%	1.94%	1.94%	2.00%
TAX REQUISITION	67,019	73,125	95,776	97,630	99,522	101,514
GRANT IN LIEU OF TAXES		-	-	-	-	-
PROVINCIAL GRANT	10,000	-	-	-	-	-
COMMUNITY WORKS GAS TAX FUNDING	50,875	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	42,000	26,000	-	-	-	-
FUND A PORTION OF ADMIN CHARGE FUNDED FROM COVID GRAN	1,532	-	-	-	-	-
MISC. REVENUE		5,000	5,000	5,000	5,000	5,000
PRIOR YEARS SURPLUS	43,338	45,127	-	-	-	-
	\$ 214,764	\$ 149,252	\$ 100,776	\$ 102,630	\$ 104,522	\$ 106,514
Expense						
ADMINISTRATION CHARGES	3,219	3,373	3,265	3,325	3,386	3,451
GRANT EXPENDITURE #1	10,000	-	-	-	-	-
COMMUNITY WORKS GAS TAX EXPENSES LWMP	50,875	-	-	-	-	-
CONTRACT SERVICES - LWMP	37,500	22,500	7,613	7,727	7,843	8,000
RURAL PROJECT - TOURISM (Wayfinding)	4,048	-	-	-	-	-
RURAL PROJECT - GOOSE CONTROL	-	-	-	-	-	-
MISC SUPPLIES	-	290	294	299	303	308
INSURANCE - LIABILITY	668	678	688	699	709	720
TRAVEL - UBCM & OMMA CONVENTION	6,120	6,212	6,305	6,400	6,496	6,600
TRANSE TO OPERATIONAL RESERVE	41,238	45,127	-	-	-	-
CONTINGENCY	15,900	6,139	16,381	16,626	16,876	17,150
SALARIES & WAGES		13,662	13,936	14,214	14,499	14,789
SALARIES & WAGES	45,196	51,271	52,294	53,340	54,410	55,496
	\$ 214,764	\$ 149,252	\$ 100,776	\$ 102,630	\$ 104,522	\$ 106,514



**Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ELECTORAL AREA F - RURAL PROJECTS**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
SLP, 1966 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	27.28%	-1.57%	1.89%	1.90%	1.90%	2.26%
TAX REQUISITION	47,777	47,028	47,919	48,829	49,758	50,881
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE	-	-	-	-	-	-
FUND A PORTION OF ADMIN CHARGE FUNDED FROM COVID GRAN	580	-	-	-	-	-
1-370-9000 - MISCELLENIOUS REVENUE	-	3,600	3,600	3,600	3,600	3,600
PRIOR YEARS SURPLUS	12,500	3,932	-	-	-	-
	\$ 60,857	\$ 54,560	\$ 51,519	\$ 52,429	\$ 53,358	\$ 54,481
Expense						
ADMINISTRATION CHARGES	1,465	1,640	1,669	1,698	1,729	1,765
CONTRACT SERVICES	-	-	-	-	-	-
CONTRACT SERVICES - Soil Deposition and Removal bylaw	5,000	-	-	-	-	-
CONTRACT SERVICES - Geotechnical Studies Project	5,000	-	-	-	-	-
RURAL PROJECT - GOOSE CONTROL	510	518	525	533	541	550
INSURANCE - LIABILITY	112	114	115	117	119	121
SUPPLIES	-	209	212	215	218	222
ADVERTISING - PUBLIC EDUCATION	510	518	525	533	541	550
TRAVEL - UBCM & OMMA CONVENTION	3,000	3,045	3,091	3,137	3,184	3,320
TRANSFER TO OPERATING RESERVE	8,472	3,932	-	-	-	-
CONTINGENCY	18,026	18,296	18,571	18,849	19,132	19,500
SALARIES & WAGES	-	9,837	10,034	10,234	10,439	10,648
SALARIES & WAGES	18,762	16,451	16,777	17,113	17,455	17,805
	\$ 60,857	\$ 54,560	\$ 51,519	\$ 52,429	\$ 53,358	\$ 54,481



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ELECTORAL AREA G - RURAL PROJECTS

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
SLP, 1966 - No Limit	NA	NA				
Revenue	148.03%	27.51%	186.64%	1.19%	1.21%	1.22%
TAX REQUISITION	11,744	14,975	42,925	43,437	43,963	44,499
COMMUNITY WORKS GAS TAX FUNDING	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	18,000	25,378	-	-	-	-
TO LOWER TAXES RE OVERAL COVID FUNDED FROM COVID GRANT	3,643	-	-	-	-	-
MISELLENOUS REVENUE		400	400	400	400	400
PRIOR YEARS SURPLUS	18,000	25,378	-	-	-	-
	\$ 51,387	\$ 66,131	\$ 43,325	\$ 43,837	\$ 44,363	\$ 44,899
Expense						
ADMINISTRATION CHARGES	914	1,320	1,404	1,420	1,437	1,455
COMMUNITY WORKS GAS TAX EXPENSES	-	-	-	-	-	-
CONTRACT SERVICES	-	-	-	-	-	-
RURAL PROJECT -	5,000	5,075	5,151	5,228	5,307	5,380
RURAL PROJECT - Area G	-	-	-	-	-	-
INSURANCE - LIABILITY	157	159	162	164	167	171
MISCELLENEOUS SUPPLIES		23	24	24	24	25
ADVERTISING - PUBLIC EDUCATION	510	518	525	533	541	550
TRAVEL - UBCM & OMMA CONVENTION	6,120	6,212	6,305	6,400	6,496	6,600
TRANSFER TO OPERATING RESERVE	15,900	25,378	-	-	-	-
CONTINGENCY	14,000	12,000	14,000	14,000	14,000	14,000
SALARIES & WAGES		1,093	1,115	1,137	1,160	1,183
SALARIES & WAGES	8,786	14,353	14,639	14,931	15,231	15,535
	\$ 51,387	\$ 66,131	\$ 43,325	\$ 43,837	\$ 44,363	\$ 44,899



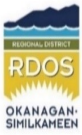
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ELECTORAL AREA H - RURAL PROJECTS

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
SLP, 1966 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	-18.89%	14.81%	1.98%	1.99%	1.98%	10.61%
TAX REQUISITION	46,248	53,099	54,152	55,232	56,327	62,304
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX FUNDS -	221,278	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	1,500	4,900	4,900	4,900	4,900	-
FUND OPERATIONAL EXPENSES RE COVID - FUNDED FROM COVID C	12,042	-	-	-	-	-
MISCELLENIOUS REVENUE		2,000	2,000	2,000	2,000	2,000
PRIOR YEARS SURPLUS	29,000	17,130	-	-	-	-
	\$ 310,068	\$ 77,129	\$ 61,052	\$ 62,132	\$ 63,227	\$ 64,304
Expense						
ADMINISTRATION CHARGES	1,963	1,944	1,978	2,013	2,048	2,083
COMMUNITY WORKS GAS TAX EXPENSE		-	-	-	-	-
CONTRACT SERVICES	-	-	-	-	-	-
RURAL PROJECT - SVPS CONTRIBUTION	-	-	-	-	-	-
CAPITAL EXPENDITURES - White Sand Campground	51,125	-	-	-	-	-
CAPITAL EXPENDITURES -Martins Lake Rec Site Shelter	15,263	-	-	-	-	-
CAPITAL EXPENDITURES -Chain Lake Dame Safety	154,890	-	-	-	-	-
INSURANCE - LIABILITY	234	238	241	245	248	250
MISCELLENIOUS SUPPLIES		116	118	120	121	123
ADVERTISING - PUBLIC EDUCATION	510	518	525	533	541	550
TRAVEL - UBCM & OMMA CONVENTION	6,120	6,212	6,305	6,400	6,496	6,600
TRANSFER TO OPERATING RESERVE	22,306	17,130	-	-	-	-
CONTINGENCY	20,000	20,300	20,605	20,914	21,227	21,500
SALARIES & WAGES		5,465	5,574	5,686	5,799	5,915
SALARIES & WAGES	37,657	25,206	25,706	26,221	26,747	27,283
	\$ 310,068	\$ 77,129	\$ 61,052	\$ 62,132	\$ 63,227	\$ 64,304



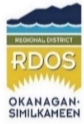
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
ELECTORAL AREA I - RURAL PROJECTS

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
SLP, 1966 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	-26.22%	-14.31%	1.74%	1.76%	1.76%	1.88%
TAX REQUISITION	61,662	52,841	53,762	54,707	55,670	56,718
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX FUNDS	49,234	-	-	-	-	-
BCF GRANT	30,000	-	-	-	-	-
MISCELLANEOUS REVENUE	10,000	-	-	-	-	-
FUND EXTRA COSTS RE KALEDEN SEWER PROJECT FUNDED FROM C	10,281	-	-	-	-	-
Transfer from Operational Reserve	9,600	-	-	-	-	-
PRIOR YEARS SURPLUS	15,500	3,380	-	-	-	-
	\$ 186,277	\$ 56,221	\$ 53,762	\$ 54,707	\$ 55,670	\$ 56,718
Expense						
ADMINISTRATION CHARGES	3,401	1,712	1,742	1,772	1,803	1,837
COMMUNITY WORKS GAS TAX EXP - LNID Assessment	49,232	-	-	-	-	-
CONTRACT SERVICES	-	-	-	-	-	-
Apex Referendum	7,000	-	-	-	-	-
RURAL PROJECT - KALEDEN SEWER ADDITIONAL EXPENSES RE COV	10,281	-	-	-	-	-
RURAL PROJECT - KALEDEN SEWER	45,000	-	-	-	-	-
INSURANCE - LIABILITY	39	40	40	41	41	43
ADVERTISING	-	-	-	-	-	-
TRAVEL - UBCM & OMMA CONVENTION	6,120	6,212	6,305	6,400	6,496	6,600
TRANSFER TO OPERATING RESERVE	10,900	3,380	-	-	-	-
CONTINGENCY	18,510	19,306	19,597	19,895	20,196	20,561
SALARIES & WAGES	35,794	25,571	26,078	26,599	27,134	27,677
	\$ 186,277	\$ 56,221	\$ 53,762	\$ 54,707	\$ 55,670	\$ 56,718



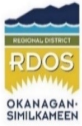
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
SIMILKAMEEN COUNTRY VISITOR INFO CENTRE

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
2622, 2013 - Tax limit based on Assessment	39,553	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue	-2.37%	0.34%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	33,990	34,105	34,105	34,105	34,105	34,105
	\$ 33,990	\$ 34,105	\$ 34,105	\$ 34,105	\$ 34,105	\$ 34,105
Expense						
ADMINISTRATION CHARGES	990	1,105	1,105	1,105	1,105	1,105
CONTRACT SERVICES	33,000	33,000	33,000	33,000	33,000	33,000
	\$ 33,990	\$ 34,105	\$ 34,105	\$ 34,105	\$ 34,105	\$ 34,105



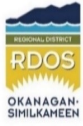
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
SUBDIVISION SERVICING

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
LGA Part 26 - No Tax Limit	Na	NA				
Revenue	12.39%	21.11%	7.44%	2.92%	1.43%	323.98%
TAX REQUISITION	128,949	156,173	167,795	172,698	175,164	742,671
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
SUBDIVISION SERVICING FEES	20,000	32,000	32,300	32,605	32,914	33,228
TRANSFER FROM OPERATING RESERVE	5,000	8,800	-	-	-	-
PRIOR YEARS SURPLUS	5,000	26,489	-	-	-	-
	\$ 158,949	\$ 223,462	\$ 200,095	\$ 205,303	\$ 208,078	\$ 775,899
Expense						
ADMINISTRATION CHARGES	7,126	8,417	7,233	8,543	7,341	8,672
CONSULTANTS	-	-	-	-	-	-
EDUCATION & TRAINING	1,000	1,000	1,025	1,051	1,077	1,104
INSURANCE - LIABILITY	871	890	912	935	958	982
LEGAL FEES	5,000	5,000	5,125	5,253	5,384	5,519
SUPPLIES	510	1,206	1,230	1,253	1,277	563,739
TRAVEL/LEASING	3,500	500	513	526	539	552
TRANSFER TO OPERATING RESERVE	5,000	26,489	500	513	526	539
SALARIES & WAGES		32,790	33,446	34,115	34,797	35,493
SALARIES & WAGES	135,942	147,170	150,111	153,114	156,179	159,299
	\$ 158,949	\$ 223,462	\$ 200,095	\$ 205,303	\$ 208,078	\$ 775,899



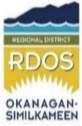
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
AREA E TOURISM & COMMUNITY SVS CONTRIBUTION

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
2705, 2015 - Tax Limit based on Assessment	16,700	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue	-16.98%	131.00%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	4,474	10,335	10,335	10,335	10,335	10,335
TRANSFER FROM OPERATIONAL RESERVE	5,683	-	-	-	-	-
FUND A PORTION OF ADMIN CHARGE FUNDED FROM COVID GRAN	143	-	-	-	-	-
PRIOR YEARS SURPLUS	5,683	-	-	-	-	-
	\$ 15,983	\$ 10,335	\$ 10,335	\$ 10,335	\$ 10,335	\$ 10,335
Expense						
ADMINISTRATION CHARGE	300	335	335	335	335	335
TRANSFER TO OPERATIONAL RESERVE	5,683	-	-	-	-	-
CONTRACT SERVICES	10,000	10,000	10,000	10,000	10,000	10,000
	\$ 15,983	\$ 10,335	\$ 10,335	\$ 10,335	\$ 10,335	\$ 10,335



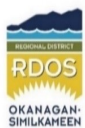
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
TRANSIT - SOUTH OKANAGAN

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
2741, Tax limit based on Assessment	88,460	COMPLIANT	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	-33.49%	116.72%	-5.40%	3.87%	-0.20%	2.58%
TAX REQUISITION	75,902	164,494	155,610	161,637	161,320	165,482
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
TRANSIT FARES	20,244	8,000	10,000	12,000	14,000	16,000
PROVINCIAL GRANT Covid Safe Start	31,858	-	-	-	-	-
REGIONAL GRANT - IHA	21,830	21,830	21,830	21,830	21,830	21,830
PRIOR YEARS SURPLUS	(5,000)	32,813	-	-	-	-
	\$ 144,834	\$ 227,137	\$ 187,440	\$ 195,467	\$ 197,150	\$ 203,312
Expense						
MAINTENANCE	1,750	1,500	1,550	1,600	1,650	1,700
ADMINISTRATION CHARGES	5,371	7,565	5,452	7,679	5,534	7,794
OPERATIONS	125,206	161,416	172,677	178,216	181,780	185,416
TRANSFER TO OP RESERVE	6,177	50,103	1,000	1,000	1,000	1,000
OTHER EXPENSES - MARKETING	1,000	1,100	1,200	1,300	1,400	1,500
SALARIES & WAGES	5,330	5,453	5,561	5,672	5,786	5,902
	\$ 144,834	\$ 227,137	\$ 187,440	\$ 195,467	\$ 197,150	\$ 203,312



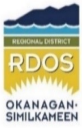
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA F

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
2437, 2008 No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	13.83%	22.47%	2.28%	2.13%	2.13%	2.16%
TAX REQUISITION	7,678	9,403	9,617	9,821	10,030	10,247
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
FUND A PORTION OF ADMIN CHARGE FUNDED FROM COVID GRAN	90	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 7,768	\$ 9,403	\$ 9,617	\$ 9,821	\$ 10,030	\$ 10,247
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGE	226	305	312	318	325	332
BYLAW ENFORCEMENT	5,541	7,098	7,275	7,457	7,644	7,835
CONTRACT SERVICES	1,000	1,000	1,030	1,046	1,061	1,080
LEGAL FEES	1,000	1,000	1,000	1,000	1,000	1,000
TRANSFER TO RESERVE	-	-	-	-	-	-
	\$ 7,768	\$ 9,403	\$ 9,617	\$ 9,821	\$ 10,030	\$ 10,247



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA C

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
2392, 2007 - No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	-5.14%	99.14%	-27.52%	0.27%	0.28%	0.33%
TAX REQUISITION	14,915	29,702	21,527	21,586	21,646	21,718
FUND OPERATION EXPENSES FROM COVID FUNDS	3,474	-	-	-	-	-
PRIOR YEARS SURPLUS	-	1,603	-	-	-	-
	\$ 18,389	\$ 31,305	\$ 21,527	\$ 21,586	\$ 21,646	\$ 21,718
Expense						
SALARIES & WAGES		-	-	-	-	-
ADMINISTRATION CHARGES	536	962	697	699	701	704
BYLAW ENFORCEMENT	13,853	17,739	17,745	17,745	17,745	17,745
CONTRACT SERVICES	2,000	1,000	1,025	1,051	1,077	1,104
LEGAL FEES	2,000	10,000	2,060	2,091	2,123	2,165
TRANSFER TO RESERVE	-	1,603	-	-	-	-
	\$ 18,389	\$ 31,305	\$ 21,527	\$ 21,586	\$ 21,646	\$ 21,718



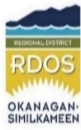
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA E

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
2390, 2006 - No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	16.59%	26.16%	2.40%	2.38%	2.37%	2.44%
TAX REQUISITION	13,288	16,765	17,167	17,576	17,993	18,431
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
FUND A PORTION OF ADMIN CHARGE FUNDED FROM COVID GRAN	187	-	-	-	-	-
PRIOR YEARS SURPLUS	-	66	-	-	-	-
	\$ 13,475	\$ 16,831	\$ 17,167	\$ 17,576	\$ 17,993	\$ 18,431
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	392	543	556	569	583	597
BYLAW ENFORCEMENT	11,083	14,191	14,551	14,915	15,288	15,670
CONTRACT SERVICES	1,000	1,015	1,030	1,046	1,061	1,082
LEGAL FEES	1,000	1,015	1,030	1,046	1,061	1,082
TRANSFER TO RESERVE	-	66	-	-	-	-
	\$ 13,475	\$ 16,831	\$ 17,167	\$ 17,576	\$ 17,993	\$ 18,431



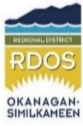
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA G

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
2520, 2010 - No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	-18.61%	34.14%	20.66%	0.56%	0.58%	0.75%
TAX REQUISITION	7,042	9,447	11,398	11,462	11,528	11,615
TO REDUCE TAXES RE OVERAL COVID EXPENSES FUNDED FROM CO	2,633	-	-	-	-	-
PRIOR YEARS SURPLUS	-	13,887	-	-	-	-
	\$ 9,675	\$ 23,334	\$ 11,398	\$ 11,462	\$ 11,528	\$ 11,615
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGE	282	367	369	371	373	376
BYLAW ENFORCEMENT	5,394	6,907	6,909	6,909	6,909	6,909
CONTRACT SERVICES	2,000	2,030	2,060	2,091	2,123	2,165
LEGAL FEES	2,000	2,030	2,060	2,091	2,123	2,165
TRANSFER TO RESERVE		12,000	-	-	-	-
	\$ 9,675	\$ 23,334	\$ 11,398	\$ 11,462	\$ 11,528	\$ 11,615



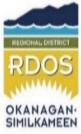
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA H

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
2636, 2013 - No Tax limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	9.26%	55.71%	-19.29%	2.18%	2.18%	2.33%
TAX REQUISITION	31,105	48,434	39,092	39,943	40,813	41,766
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
FUND OPERATIONAL EXPENSES FROM COVID GRANT	1,253	-	-	-	-	-
PRIOR YEARS SURPLUS	-	226	-	-	-	-
	\$ 32,358	\$ 48,660	\$ 39,092	\$ 39,943	\$ 40,813	\$ 41,766
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGE	942	1,569	1,266	1,294	1,322	1,353
BYLAW ENFORCEMENT	19,395	24,835	25,464	26,101	26,754	27,422
CONTRACT SERVICES	2,000	2,030	2,060	2,091	2,123	2,165
LEGAL FEES	10,000	20,000	10,302	10,457	10,614	10,826
TRANSFER TO RESERVE	21	226	-	-	-	-
	\$ 32,358	\$ 48,660	\$ 39,092	\$ 39,943	\$ 40,813	\$ 41,766



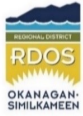
Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREAS D & I

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
2325, 2004 - No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	28.12%	15.06%	8.89%	2.30%	2.31%	2.40%
TAX REQUISITION	52,209	60,070	65,409	66,916	68,460	70,106
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE		4,854	-	-	-	-
FUND A PORITON OF ADMIN FEE FROM COVID GRANT	103	-	-	-	-	-
MISCELLANEOUS REVENUE (Recoverable Unsightly Cleanup)		30,000	-	-	-	-
PRIOR YEARS SURPLUS	-	914	-	-	-	-
	\$ 52,312	\$ 95,838	\$ 65,409	\$ 66,916	\$ 68,460	\$ 70,106
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	1,524	3,075	2,119	2,168	2,218	2,271
BYLAW ENFORCEMENT	38,788	49,669	50,927	52,200	53,505	54,843
CONTRACT SERVICES	7,000	37,105	7,212	7,320	7,430	7,579
LEGAL FEES	5,000	5,075	5,151	5,228	5,307	5,413
TRANSFER TO RESERVE	-	914	-	-	-	-
	\$ 52,312	\$ 95,838	\$ 65,409	\$ 66,916	\$ 68,460	\$ 70,106



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
Equipment Purchases

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Not a Tax Budget	NA	NA				
Revenue						
	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%
Equipment Deposit Account	43,028	-	-	-	-	-
	\$ 43,028	\$ -	\$ -	\$ -	\$ -	\$ -
Expense						
1/2 ton truck and utility trailer	40,700	-	-	-	-	-
Purchase 1/2 ton truck and utility trailer	2,328	-	-	-	-	-
	\$ 43,028	\$ -	\$ -	\$ -	\$ -	\$ -



Regional District of Okanagan Similkameen
2022- 2026 Operational Financial Plan
Fire Dept. Apex Volunteer Fire Rescue

Account Description	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
		<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>
Revenue						
TAX REQUISITION		363,859	357,757	361,550	365,419	369,365
Total		<u>\$363,859</u>	<u>\$357,757</u>	<u>\$361,550</u>	<u>\$365,419</u>	<u>\$369,365</u>
Expenditures						
HONORARIUM FIREFIGHTERS		35,520	36,230	36,955	37,694	38,448
Stipends-Officers		33,000	33,660	34,333	35,020	35,720
Firefighter Benefits			0	0	0	0
Vehicle Expenses-Engine 1 2021 TBD		1,500	1,530	1,561	1,592	1,624
Vehicle Expenses-Rescue 1 2000 E-One		2,500	2,550	2,601	2,653	2,706
Vehicle Expenses-Vehicle 1 Bush Truck		2,000	2,040	2,081	2,122	2,165
Vehicle Expenses-Fuel		1,000	1,500	1,530	1,561	1,592
Insurance- Vehicle		1,500	3,000	3,060	3,121	3,184
Insurance- Liability		500	510	520	531	541
Insurance- Property		3,000	5,100	5,202	5,306	5,412
Insurance- FF Accident		2,500	2,550	2,601	2,653	2,706
Education & Training		30,000	25,000	25,500	26,010	26,530
Eqpt Mtnce- FF- SCBA		2,500	2,550	2,601	2,653	2,706
Eqpt Mtnce- FF- Air Comp		750	765	780	796	812
Eqpt Mtnce- FF- Radios		2,500	2,550	2,601	2,653	2,706
Op-Fd-Licenses & Permits Radio & IAR		500	510	520	531	541
Eqpt- Firefighting TOG		-	0	0	0	0
Eqpt- Misc. Foam, Tools, Etc.		1,500	1,530	1,561	1,592	1,624
Eqpt Maintenance Ladder Test ext.		1,500	1,530	1,561	1,592	1,624
Supplies- Hall		750	765	780	796	812
Supplies- Office		250	255	260	265	271
Utils- Telephone/Internet - Telus		-	2,000	2,040	2,081	2,122
Utils- Power - Fortis		-	2,500	2,550	2,601	2,653
Building Maintenance		-	2,600	2,652	2,705	2,759
Other Expenses- Misc.		1,000	1,020	1,040	1,061	1,082
Admin Charges- RDOS		5,547	5,903	6,022	6,142	6,265
Reserve Capital Transfer		25,000	25,500	26,010	26,530	27,061
Reserve Operating Transfer		40,934	26,000	26,520	27,050	27,591
Interest Payment		77,400	77,400	77,400	77,400	77,400
Principal Payment		90,708	90,708	90,708	90,708	90,708
		<u>\$363,859</u>	<u>\$357,757</u>	<u>\$361,550</u>	<u>\$365,419</u>	<u>\$369,365</u>