

Regional District of Okanagan-Similkameen

2023—2027 Financial Plan

Schedule D

Electoral Area “A”

Electoral Area “B”

Electoral Area “C”

Electoral Area “D”

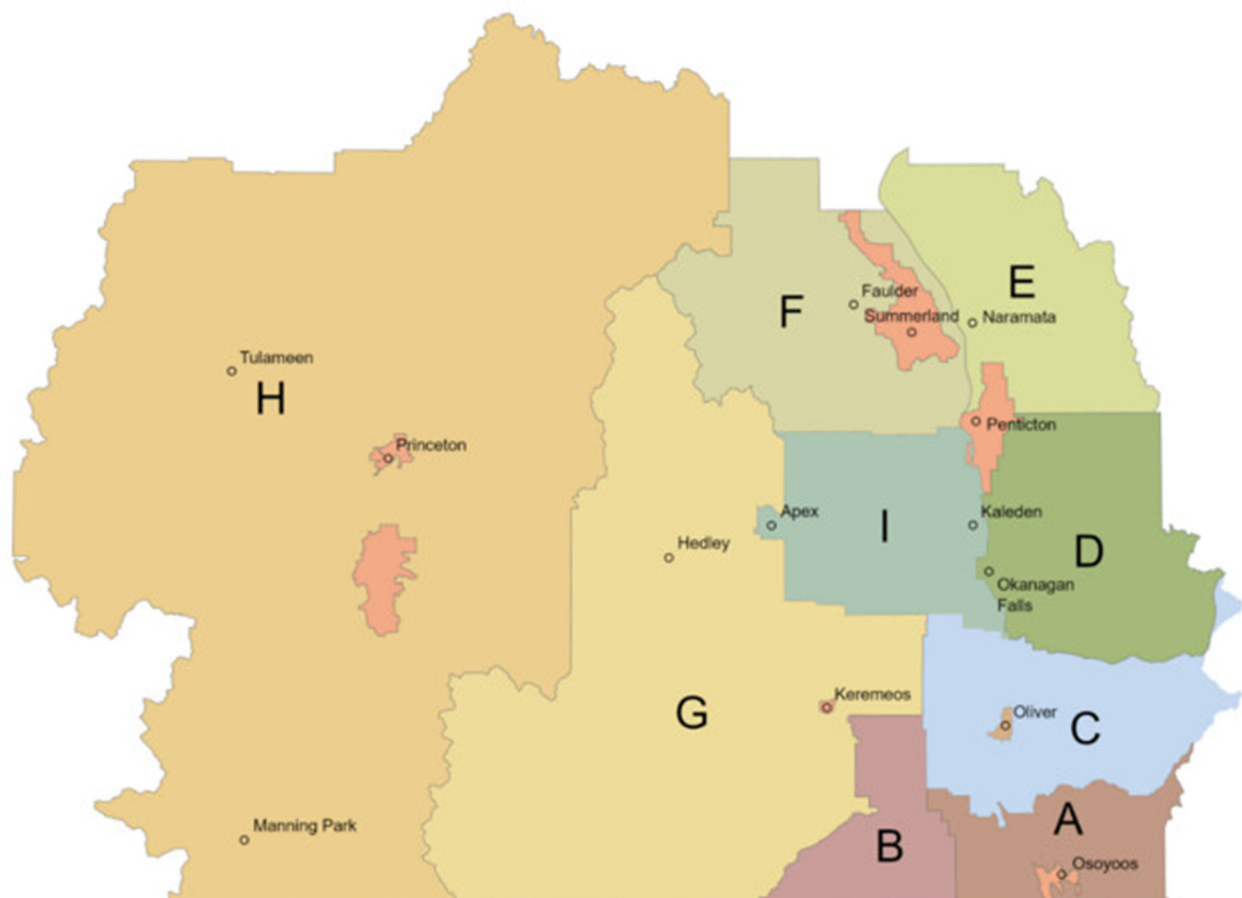
Electoral Area “E”

Electoral Area “F”

Electoral Area “G”

Electoral Area “H”

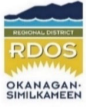
Electoral Area “I”





**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
Fire Dept. Anarchist Mountain**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
V714 BL 2334,2005 Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	448,041.07	453,641.58	459,312.10	465,053.50	470,866.67	476,752.50
Revenue	3.40%	14.61%	7.22%	3.56%	-1.27%	3.74%
TAX REQUISITION	239,164	274,095	293,891	304,344	300,484	311,734
SAFETY EQUIPMENT FUNDED FROM COVID FUNDS	619	-	-	-	-	-
	\$ 239,783	\$ 274,095	\$ 293,891	\$ 304,344	\$ 300,484	\$ 311,734
Expense						
BENEFITS-FIREFIGHTERS	-	10,000	20,000	20,750	21,528	22,335
HONORARIUMS - FIREFIGHTERS	94,000	103,400	107,278	111,300	115,474	119,804
ADMINISTRATION CHARGES	6,808	9,828	10,656	11,054	11,467	11,896
BUILDING MAINTENANCE	2,000	2,500	2,594	2,691	2,792	2,897
-EQUIPMENT MAINTENANCE	3,300	2,500	2,594	2,691	2,792	2,897
EQUIPMENT MAINTENANCE - VEHICLES	7,500	10,000	10,375	10,764	11,168	11,587
OP - FD - LICENSES & PERMITS	-	1,500	1,556	1,615	1,675	1,738
PROTECTION EXPENSE	1,500	1,200	1,245	1,292	1,340	1,390
CONTRACT SERVICES	2,000	2,000	2,075	2,153	2,234	2,317
EDUCATION & TRAINING	8,000	9,000	9,338	9,688	10,051	10,428
SAFETY EQUIPMENT FUNDED FROM COVID FUNDS	619	-	-	-	-	-
EQUIPMENT - VEHICLES	-	1,000	1,038	1,076	1,117	1,159
EQUIPMENT - FIREFIGHTING	-	28,000	29,050	30,139	31,270	32,442
EQUIPMENT - FIRST RESPONDER	-	1,600	1,660	1,722	1,787	1,854
INSURANCE - PROPERTY	650	862	879	897	915	933
INSURANCE - LIABILITY	300	300	311	323	335	348
INSURANCE - FIREFIGHTERS ACCIDENT	4,800	4,800	4,980	5,167	5,361	5,562
INSURANCE - VEHICLE	7,400	7,400	7,678	7,965	8,264	8,574
LEGAL FEES	-	-	-	-	-	-
SUPPLIES	1,500	6,000	6,225	6,458	6,701	6,952
SUPPLIES - FIREFIGHTING	-	-	-	-	-	-
FUEL - VEHICLES	5,000	8,000	8,300	8,611	8,934	9,269
UTILITIES	5,600	4,500	4,669	4,844	5,025	5,214
DEBT INTEREST (Bylaw 2356/2336)	2,684	2,684	2,684	2,684	-	-
DEBT PRINCIPAL (Bylaw 2356/2336)	12,021	12,021	12,021	12,021	-	-
TRANSFER TO RESERVE FUND	58,600	39,152	40,633	42,175	43,770	45,428
TRANSFER TO RESERVE - BUILDING	15,000	5,000	5,188	5,382	5,584	5,793
SALARIES & WAGES	501	848	864	882	900	917
	\$ 239,783	\$ 274,095	\$ 293,891	\$ 304,344	\$ 300,484	\$ 311,734



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FIRE PROTECTION - KEREMEOS AREAS B & G**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
C716 BL 2178.01,2006 Assessment	Compliant	Compliant	Compliant	Compliant	REVIEW SOON	REVIEW SOON
Revenue	1.94%	13.04%	6.98%	5.00%	4.72%	3.20%
TAX REQUISITION	558,320	631,144	675,201	708,937	742,389	766,167
Grant In Lieu of Taxes	4,753	4,753	4,753	4,753	4,753	4,753
AGREEMENT - FIRST NATIONS	17,000	17,500	18,000	18,500	19,000	19,500
PROVINCIAL GRANTS - FOREST SERVICE	-	8,000	8,000	8,000	8,000	8,000
MISCELLANEOUS REVENUE	7,000	-	-	-	-	-
FUND PPE FROM COVID FUNDS	7,500	-	-	-	-	-
	\$ 594,573	\$ 661,397	\$ 705,954	\$ 740,190	\$ 774,142	\$ 798,420
Expense						
HONORARIUMS - FIREFIGHTERS	241,000	277,824	293,100	307,700	322,800	332,300
BENEFITS-FIREFIGHTERS	750	2,500	4,500	5,000	5,500	6,000
ADMINISTRATION CHARGES	17,641	21,078	22,566	23,577	24,651	25,433
BUILDING MAINTENANCE	13,000	13,500	16,000	16,500	17,000	17,500
EQUIPMENT MAINTENANCE	10,000	11,330	11,700	12,000	12,500	12,900
EQUIPMENT MAINTENANCE - VEHICLES	11,000	13,500	14,000	14,500	15,000	15,500
EQUIPMENT MAINT - TURNOUT GEAR REPAIR	5,202	4,000	5,600	5,800	6,000	6,500
ADDITIONAL PPE FUNDED FROM COVID FUNDS	7,500	-	-	-	-	-
OP - FD - LICENSES & PERMITS	300	400	410	420	430	450
CONTRACT SERVICES	9,000	9,000	10,600	10,900	11,100	11,500
EDUCATION & TRAINING	32,000	34,000	37,150	38,300	40,000	42,000
CONFERENCES	8,160	8,400	8,650	9,000	9,250	8,500
INSURANCE - PROPERTY	4,000	5,047	5,148	5,251	5,356	5,463
INSURANCE - LIABILITY	1,000	1,050	1,200	1,250	1,300	1,350
INSURANCE - FIREFIGHTERS ACCIDENT	4,014	4,100	4,250	4,400	4,500	4,600
INSURANCE - VEHICLE	10,000	11,300	11,700	12,000	12,400	12,800
LEGAL FEES	3,000	4,000	5,000	5,000	5,000	5,000
FUEL - VEHICLES	7,000	12,000	13,000	14,000	15,000	16,000
UTILITIES	7,700	8,000	8,200	8,500	9,000	9,300
UTILITIES - TELEPHONE	8,500	9,000	9,300	9,600	9,900	10,200
DEBT INTEREST (Bylaw 2887/2802)	6,965	6,965	6,965	6,965	6,965	6,965
DEBT PRINCIPAL (Bylaw 2887/2802)	20,239	20,239	20,239	20,239	20,239	20,239
TRANSFER TO EQUIP RESERVE	19,000	20,000	22,000	23,000	24,000	25,000
TRANSFER TO RESERVE - BUILDING	19,000	20,000	22,000	23,000	24,000	25,000
TRANSFER TO VEHICLE RESERVE	60,000	65,000	70,000	75,000	80,000	82,000
TRANSFER TO OPERATING RESERVE	59,000	67,590	70,575	75,660	79,095	82,236
OCCUPATIONAL HEALTH COMMITTEE EXPENSES	3,000	4,000	4,250	4,500	4,750	5,000
OTHER EXPENSES - MISCELLANEOUS	6,000	6,250	6,500	6,750	7,000	7,250
SALARIES & WAGES	602	1,324	1,351	1,378	1,406	1,434
	\$ 594,573	\$ 661,397	\$ 705,954	\$ 740,190	\$ 774,142	\$ 798,420



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FIRE PROTECTION - COALMONT/TULAMEEN**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
C717 BL 1574.01,2017 Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	4.40%	7.17%	3.22%	3.21%	3.21%	3.20%
TAX REQUISITION	245,147	262,716	271,175	279,889	288,863	298,105
PURCHASE OF PPE FUNDED FROM COVID GRANT	4,271	-	-	-	-	-
PRIOR YEARS SURPLUS	20,000	20,000	20,000	20,000	20,000	20,000
	\$ 269,418	\$ 282,716	\$ 291,175	\$ 299,889	\$ 308,863	\$ 318,105
Expense						
HONORARIUMS - FIREFIGHTERS	90,000	100,000	103,000	106,090	109,273	112,551
BENEFITS-FIREFIGHTERS	9,180	9,455	9,739	10,031	10,332	10,642
ADMINISTRATION CHARGES	7,916	9,186	9,460	9,742	10,033	10,332
PURCHASE OF PPE FUNDED FROM COVID GRANT	4,271	-	-	-	-	-
BUILDING MAINTENANCE	2,148	2,212	2,278	2,347	2,417	2,490
VEHICLE MTNCE - VEHICLE #1	3,797	3,911	4,028	4,149	4,274	4,402
VEHICLE MTNCE - VEHICLE #2	2,185	2,251	2,319	2,388	2,460	2,534
VEHICLE MTNCE - VEHICLE #3	572	589	607	625	644	663
VEHICLE MTNCE - VEHICLE #4	2,040	2,101	2,164	2,229	2,296	2,365
VEHICLE EXPENSES - GAS/OIL	3,500	7,000	7,210	7,426	7,649	7,879
EQUPT MTNCE -FF- RADIO & PAGE	2,040	2,101	2,164	2,229	2,296	2,365
EQPT MTNCE - FF - SCBA	2,900	2,987	3,077	3,169	3,264	3,362
PROTECTION EXPENSE	3,060	3,152	3,247	3,344	3,444	3,548
OP - FD - LICENSES & PERMITS	1,092	1,125	1,159	1,194	1,229	1,266
TRAINING	20,000	20,600	21,218	21,855	22,510	23,185
INSURANCE - PROPERTY	3,000	2,018	2,058	2,100	2,142	2,184
INSURANCE - LIABILITY	315	324	334	344	354	365
INSURANCE - FIREFIGHTERS ACCIDENT	2,950	3,039	3,130	3,224	3,321	3,420
INSURANCE - VEHICLE	5,518	5,684	5,855	6,030	6,211	6,397
LEGAL FEES	1,020	1,051	1,083	1,115	1,148	1,183
SUPPLIES -OFFICE	600	618	637	656	675	696
SUPPLIES - MEALS	1,400	1,442	1,485	1,530	1,576	1,606
SUPPLIES - F/F - FIRST RESPONDERS	2,000	2,060	2,122	2,185	2,251	2,319
SUPPLIES - HALL	1,092	1,125	1,159	1,194	1,229	1,266
TRAVEL	2,185	2,251	2,319	2,388	2,460	2,534
UTILITIES	1,100	1,133	1,167	1,202	1,238	1,275
UTILITIES - POWER	9,000	9,270	9,548	9,835	10,130	10,433
UTILITIES - TELEPHONE	3,225	3,321	3,421	3,523	3,629	3,738
DEBT INTEREST (Bylaw 2780/2704)	7,245	7,245	7,462	7,686	7,917	8,154
DEBT PRINCIPAL (Bylaw 2780/2704)	12,366	12,366	12,737	13,119	13,513	13,918
TRANSFER TO RESERVE	56,400	56,944	58,658	60,427	62,249	64,142
TRANSFER TO OPERATING RESERVE	5,000	5,000	5,150	5,305	5,464	5,628
SALARIES & WAGES	301	1,155	1,180	1,208	1,235	1,263
	\$ 269,418	\$ 282,716	\$ 291,175	\$ 299,889	\$ 308,863	\$ 318,105



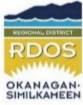
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FIRE PROTECTION - H1

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
A717 BL 1891,1998 Assessment		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	2.64%	2.17%	0.52%	0.52%	0.52%	1.54%
TAX REQUISITION		96,486	98,584	99,097	99,611	100,124	101,665
		\$ 96,486	\$ 98,584	\$ 99,097	\$ 99,611	\$ 100,124	\$ 101,665
	Expense						
ADMINISTRATION CHARGES		2,378	2,584	2,597	2,611	2,624	2,665
CONTRACTS - PRINCETON		94,108	96,000	96,500	97,000	97,500	99,000
		\$ 96,486	\$ 98,584	\$ 99,097	\$ 99,611	\$ 100,124	\$ 101,665



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FIRE PROTECTION - KALEDEN**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
H715 & H714 BL 1238,1991 Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.43%	8.04%	2.09%	2.27%	1.96%	2.49%
TAX REQUISITION	347,274	375,180	383,025	391,738	399,415	409,347
GRANT IN LIEU OF TAXES	11,600	11,600	11,600	11,600	11,600	11,600
TRANSFER FROM RESERVE	-	-	127,752	131,585	135,532	139,598
TRANSFER FROM OPERATING RESERVE	-	-	-	-	-	-
FUND THE PURCHASE OF PPE FUNDED FROM COVID GRANT	5,479	-	-	-	-	-
PROVINCIAL GRANT	-	-	-	-	-	-
PRIOR YEARS SURPLUS	114,600	48,000	-	-	-	-
	\$ 478,953	\$ 434,780	\$ 522,377	\$ 534,923	\$ 546,547	\$ 560,545
Expense						
HONORARIUMS - FIREFIGHTERS	149,700	168,000	171,360	174,787	178,283	181,849
PAYROLL OVERHEAD - WCB	15,000	22,000	22,660	23,340	24,040	24,761
ADMINISTRATION CHARGES	14,873	14,356	14,949	15,294	15,550	16,007
FIRE SMART EXPENSE	-	4,000	-	-	-	-
PURCHASE OF PPE EQUIPMENT FUNDED FROM COVID GRANT	5,479	-	-	-	-	-
BUILDING MAINTENANCE	6,400	8,000	8,160	8,323	8,490	8,659
SMALL EQUIPMENT MAINTENANCE	1,000	2,000	2,060	2,122	2,185	2,251
VEHICLE MTNCE - RESCUE #1	4,000	4,000	4,120	4,244	4,371	4,502
VEHICLE MTNCE - VEHICLE #2	4,000	10,000	4,120	4,244	2,371	4,502
VEHICLE MTNCE - VEHICLE #3	4,000	4,000	4,120	4,244	4,371	4,502
VEHICLE MTNCE - TENDER #4	4,000	4,000	4,120	4,244	4,371	4,502
EQUPT MTNCE -FF- RADIO & PAGE	1,500	1,500	1,545	1,591	1,639	1,688
EQPT MTNCE - FF - SCBA	2,500	2,500	2,575	2,652	2,732	2,814
EQPMT MTNCE - FIRST RESPONDERS	5,000	2,000	2,060	2,122	2,185	2,251
OP - FD - LICENSES & PERMITS	1,500	1,600	1,648	1,697	1,748	1,801
CONTRACT SERVICES	7,500	7,500	7,500	7,500	7,500	7,500
EDUCATION & TRAINING	25,000	10,000	25,000	25,750	26,523	27,318
PUBLIC EDUCATION	5,000	5,000	5,200	5,300	5,400	5,500
EQUIPMENT - FIREFIGHTING	-	-	-	-	-	-
INSURANCE - PROPERTY	2,800	3,665	3,738	3,813	3,889	3,967
INSURANCE - LIABILITY	600	600	618	637	656	675
INSURANCE - FIREFIGHTERS ACCIDENT	3,000	3,500	3,570	3,641	3,714	3,789
INSURANCE - VEHICLE	6,400	6,000	7,200	7,400	7,600	7,800
SUPPLIES - OFFICE	4,500	4,700	4,841	4,986	5,136	5,290
SUPPLIES - FIREFIGHTING	5,000	10,000	10,300	10,609	10,927	11,255
TRAVEL/LEASING	3,200	4,000	4,120	4,244	4,371	4,502
UTILITIES	7,000	8,000	8,240	8,487	8,742	9,004
UTILITIES - TELEPHONE	2,000	2,100	2,163	2,228	2,295	2,364
TRANSFER TO CAPITAL RESERVE	127,500	50,400	195,000	200,000	206,000	210,000
TRANSFER TO OPERATIONAL RESERVE	-	50,000	-	-	-	-
CONTINGENCIES	60,000	20,000	-	-	-	-
SALARIES & WAGES	501	1,359	1,390	1,424	1,458	1,492
	\$ 478,953	\$ 434,780	\$ 522,377	\$ 534,923	\$ 546,547	\$ 560,545



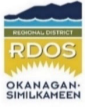
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FIRE PROTECTION - NARAMATA**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
R715 BL 1619, 1995 Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-7.76%	7.26%	7.90%	3.33%	7.52%	3.50%
TAX REQUISITION	505,185	541,857	584,686	604,151	649,558	672,262
MISCELLANEOUS REVENUE	20,000	-	-	-	-	-
MISCELLANEOUS REVENUE SALE OF SURPLUS FIRE VEHICLES	50,000	-	-	-	-	-
PURCHASE OF PPE FUNDED FROM COVID GRANT	261	-	-	-	-	-
ZODIAC REVENUE	2,000	2,060	2,130	2,250	2,400	2,500
PRIOR YEARS SURPLUS	28,000	20,000	-	-	-	-
	\$ 605,446	\$ 563,917	\$ 586,816	\$ 606,401	\$ 651,958	\$ 674,762
Expense						
HONORARIUMS - FIREFIGHTERS	203,000	233,450	245,127	257,383	283,764	297,952
BENEFITS - FIREFIGHTERS	5,305	8,955	8,353	8,687	9,034	9,095
ADMINISTRATION CHARGES	17,028	19,533	20,266	21,372	22,933	23,935
BUILDING MAINTENANCE	18,000	16,540	16,317	19,600	20,100	20,605
PURCHASE OF PPE FUNDED FROM COVID GRANT	261	-	-	-	-	-
EQUIPMENT MAINTENANCE - VEHICLES	18,000	17,540	16,317	19,600	20,100	20,605
EQUIPMENT MAINTENANCE - VEHICLES	12,000	12,360	9,828	10,345	10,789	11,123
OP - FD - HEALTH & SAFETY PROGRAM	4,000	-	-	-	-	-
OP - FD - LICENSES & PERMITS	2,500	1,850	2,640	2,710	2,760	2,984
CONTRACT SERVICES	-	3,000	3,000	3,090	3,183	3,272
EDUCATION & TRAINING	50,000	50,000	53,000	54,500	56,000	58,000
EQUIPMENT - RESCUE	5,000	-	-	-	-	-
Fire Prevention/Public Education	3,000	-	-	-	-	-
INSURANCE - PROPERTY	2,981	3,880	3,958	4,037	4,117	4,200
INSURANCE - LIABILITY	881	920	950	890	1,040	1,150
INSURANCE - FIREFIGHTERS ACCIDENT	5,000	-	-	-	-	-
INSURANCE - VEHICLE	11,597	12,360	12,730	13,090	13,500	13,890
SUPPLIES	2,500	2,575	2,650	2,725	2,800	2,988
SUPPLIES - FIREFIGHTING	3,500	3,600	3,700	3,810	3,920	4,147
SUPPLIES - F/F - FIRST RESPONDERS	4,000	4,120	4,240	4,360	4,750	5,156
SUPPLIES - FIREFIGHTING	5,000	5,150	5,300	5,450	5,650	5,905
SUPPLIES-PREVENTION&PUBLIC EDUCATION	-	2,500	-	-	-	-
TRAVEL/LEASING	-	-	-	-	-	-
UTILITIES	12,420	9,560	9,987	10,337	10,847	11,234
UTILITIES - TELEPHONE	5,000	3,650	3,875	4,123	4,357	4,758
DEBT INTEREST (Bylaw 2780/2698)	11,958	24,000	24,000	24,000	24,000	24,000
DEBT PRINCIPAL (Bylaw 2780/2698)	20,411	40,000	40,000	40,000	40,000	40,000
TRANSFER TO RESERVE	87,216	39,655	23,285	40,968	41,889	43,007
TRANSFER TO OPERATIONAL RESERVE	77,500	30,000	55,720	33,390	43,850	43,580
ZODIAC EXPENSES	2,000	2,060	2,120	2,180	2,240	2,307
OTHER EXPENSES - MISCELLANEOUS	4,000	2,000	4,500	4,500	4,775	5,000
SALARIES & WAGES	11,388	14,659	14,953	15,254	15,560	15,869
	\$ 605,446	\$ 563,917	\$ 586,816	\$ 606,401	\$ 651,958	\$ 674,762



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FIRE PROTECTION - OK FALLS**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
J714 & J715 BL 1385 Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.34%	0.80%	18.18%	2.07%	-7.97%	10.13%
TAX REQUISITION	430,465	433,923	512,803	523,404	481,710	530,486
Transfer from Capital Reserve	44,520	-	-	-	-	-
TO FUND PURCHASE OF PPE EQUIP FUNDED FROM COVID GRANT	7,500	-	-	-	-	-
	\$ 482,485	\$ 433,923	\$ 512,803	\$ 523,404	\$ 481,710	\$ 530,486
Expense						
HONORARIUMS - FIREFIGHTERS	160,000	166,000	167,994	172,139	176,387	180,000
ADMINISTRATION CHARGES	16,787	15,956	18,735	19,149	19,571	19,886
BUILDING MAINTENANCE	68,800	20,000	71,580	73,011	74,471	75,000
PURCHASE OF PPE EQUIPMENT FUNDED FROM COVID GRANT	7,500	-	-	-	-	-
EQUIPMENT MAINTENANCE	26,010	26,530	27,061	27,602	28,154	28,750
EQPT MAINTENANCE - FIREFIGHTING EQUIPMEN	1,448	1,477	1,507	1,537	1,568	1,620
PROTECTION EXPENSE	10,118	10,320	10,526	10,737	10,952	11,125
OP - FD - COMMERCIAL FIRE INSPECTION	6,000	6,000	6,242	6,367	6,494	6,500
OP - FD - LICENSES & PERMITS	280	286	292	298	304	315
CONTRACT SERVICES	16,000	16,320	16,646	16,979	17,319	17,500
EDUCATION & TRAINING	35,000	35,000	36,414	37,142	37,885	38,000
INSURANCE - PROPERTY	1,300	1,732	1,767	1,802	1,838	1,875
INSURANCE - LIABILITY	745	760	775	791	807	815
INSURANCE - FIREFIGHTERS ACCIDENT	3,016	3,076	3,138	3,201	3,265	3,400
INSURANCE - VEHICLE	10,000	10,200	10,404	10,612	10,824	11,000
SUPPLIES	3,865	3,960	4,058	4,158	4,260	4,500
UTILITIES	12,485	12,735	12,990	13,250	13,515	13,790
UTILITIES - TELEPHONE	5,000	5,100	5,202	5,306	5,412	5,550
TRANSFER TO RESERVE	74,500	74,500	77,510	79,060	28,116	70,000
TRANSFER TO RESERVE - BUILDING	10,000	10,000	25,000	25,000	25,000	25,000
COMMUNITY SERVICE & EDUCATION	2,000	2,000	2,081	2,123	2,165	2,200
OTHER EXPENSES - MISCELLANEOUS	644	-	670	683	697	700
SALARIES & WAGES	10,987	11,971	12,211	12,457	12,706	12,960
	\$ 482,485	\$ 433,923	\$ 512,803	\$ 523,404	\$ 481,710	\$ 530,486



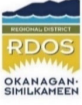
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FIRE PROTECTION - W BENCH/S MESA/HUSLA**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
A715 BL 1602,1995 NO LIMIT		No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue		-3.44%	10.91%	5.76%	2.44%	2.38%	2.33%
TAX REQUISITION	\$	359,613	\$ 398,855	\$ 421,836	\$ 432,122	\$ 442,407	\$ 452,715
PRIOR YEARS SURPLUS		40,065	12,696	-	-	-	-
		\$ 399,678	\$ 411,551	\$ 421,836	\$ 432,122	\$ 442,407	\$ 452,715
Expense							
ADMINISTRATION CHARGES		8,863	10,786	11,056	11,326	11,595	11,865
CONTRACTS - PENTICTON		350,000	400,000	410,000	420,000	430,000	440,000
INSURANCE - LIABILITY		750	765	780	796	812	850
TRANSFER TO OPERATING RESERVE		40,065	-	-	-	-	-
		\$ 399,678	\$ 411,551	\$ 421,836	\$ 432,122	\$ 442,407	\$ 452,715



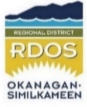
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FIRE PROTECTION - WILLOWBROOK**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
K714 BL 1549,1994 Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	3.44%	2.90%	8.75%	2.60%	2.61%	2.62%
TAX REQUISITION	160,335	164,981	179,417	184,085	188,897	193,847
TRANSFER FROM OPERATING RESERVE	-	14,000	14,853	15,298	15,757	16,230
TO FUND EXPENSES THROUGHOUT THE BUDGET RE COVID	7,500	-	-	-	-	-
PRIOR YEARS SURPLUS	-	10,000	-	-	-	-
	\$ 167,835	\$ 188,981	\$ 194,270	\$ 199,383	\$ 204,654	\$ 210,077
Expense						
HONORARIUMS - FIREFIGHTERS	90,454	101,136	104,170	107,295	110,514	113,829
ADMINISTRATION CHARGES	6,109	7,585	7,786	7,998	8,216	8,441
PURCHASE OF PPE FUNDS FUNDED FROM COVID FUNDS	7,500	-	-	-	-	-
BUILDING MAINTENANCE	750	750	796	820	844	869
EQUIPMENT MAINTENANCE	3,300	3,399	3,501	3,606	3,714	3,825
VEHICLE EXPENSE - TRUCK #1	3,000	3,090	3,183	3,278	3,377	3,478
VEHICLE EXPENSES - TRUCK #2	2,000	2,060	2,122	2,185	2,251	2,318
VEHICLE EXPENSES - TRUCK #4	1,000	1,030	1,061	1,093	1,126	1,160
VEHICLE EXPENSES - TRUCK #5	500	515	530	546	563	580
VEHICLE EXPENSES - FUEL	1,000	3,000	3,090	3,183	3,278	3,377
VEHICLE EXPENSES -SPU 251	-	500	515	530	546	563
VEHICLE EXPENSES - TRUCK #6	2,000	2,060	2,122	2,185	2,251	2,319
EQPT MTNCE - FF - RADIO & PAGERS	500	500	530	546	563	580
EQPT MTNCE - FF - SCBA	1,224	1,261	1,299	1,337	1,378	1,419
OP - FD - LICENSES & PERMITS	500	700	530	546	563	580
CONTRACT SERVICES	2,300	2,300	2,369	2,440	2,513	2,589
EDUCATION & TRAINING	12,000	12,000	12,000	12,000	12,000	12,000
FR EQUIPMENT	-	1,000	1,030	1,061	1,093	1,126
EQUIPMENT	-	2,000	2,122	2,185	2,251	2,319
EQUIPMENT - FIREFIGHTING	-	12,000	12,731	13,113	13,506	13,911
INSURANCE - PROPERTY	1,300	1,673	1,706	1,741	1,775	1,811
INSURANCE - LIABILITY	311	320	330	340	350	360
INSURANCE - FIREFIGHTERS ACCIDENT	1,210	1,246	1,284	1,322	1,362	1,403
INSURANCE - VEHICLE	6,700	6,901	7,108	7,321	7,541	7,767
SUPPLIES - OFFICE	750	750	796	820	844	869
SUPPLIES - HALL	1,000	1,000	1,061	1,093	1,126	1,160
UTILITIES - POWER	2,500	2,575	2,652	2,732	2,814	2,898
UTILITIES - TELEPHONE	3,000	3,090	3,183	3,278	3,377	3,478
TRANSFER TO RESERVE CAPITAL	16,183	2,000	2,000	2,000	2,000	2,000
TRANSFER TO OPERATING RESERVE	50	5,868	5,868	5,868	5,868	5,868
OTHER EXPENSES - MISCELLANEOUS	500	500	500	500	500	500
SALARIES & WAGES	194	6,172	6,295	6,421	6,550	6,680
	\$ 167,835	\$ 188,981	\$ 194,270	\$ 199,383	\$ 204,654	\$ 210,077



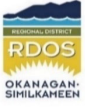
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
VICTIM SERVICES AREA A**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735 A714 BL 2748,2016 Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.83%	-0.66%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	5,168	5,135	5,135	5,135	5,135	5,135
	\$ 5,168	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135
Expense						
ADMINISTRATION CHARGE	168	135	135	135	135	135
CONTRACTS & AGREEMENTS	5,000	5,000	5,000	5,000	5,000	5,000
	\$ 5,168	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135



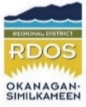
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
VICTIM SERVICES AREA C

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735 C714 BL 2749,2016 Assessment	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	43.15%	-0.66%	0.00%	0.00%	0.00%	2.00%
TAX REQUISITION	8,270	8,215	8,215	8,215	8,215	8,380
	<u>\$ 8,270</u>	<u>\$ 8,215</u>	<u>\$ 8,215</u>	<u>\$ 8,215</u>	<u>\$ 8,215</u>	<u>\$ 8,380</u>
Expense						
ADMINISTRATION CHARGE	270	215	215	215	215	220
CONTRACTS & AGREEMENTS	8,000	8,000	8,000	8,000	8,000	8,160
	<u>\$ 8,270</u>	<u>\$ 8,215</u>	<u>\$ 8,215</u>	<u>\$ 8,215</u>	<u>\$ 8,215</u>	<u>\$ 8,380</u>



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
VICTIM SERVICES AREAS D, E,F, I

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735 d716,I716,E716,F716 Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-0.15%	11.58%	1.03%	0.00%	0.00%	0.00%
TAX REQUISITION	\$ 8,730	\$ 9,741	\$ 9,841	\$ 9,841	\$ 9,841	\$ 9,841
TRANSFER FROM OPERATIONAL RESERVE	1,607	100	-	-	-	-
PRIOR YEARS SURPLUS	-	778	-	-	-	-
	<u>\$ 10,337</u>	<u>\$ 10,619</u>	<u>\$ 9,841</u>	<u>\$ 9,841</u>	<u>\$ 9,841</u>	<u>\$ 9,841</u>
Expense						
ADMINISTRATION CHARGE	337	341	341	341	341	341
CONTRACTS & AGREEMENTS	10,000	9,500	9,500	9,500	9,500	9,500
TRANSFER TO OPERATING RESERVE	-	778	-	-	-	-
	<u>\$ 10,337</u>	<u>\$ 10,619</u>	<u>\$ 9,841</u>	<u>\$ 9,841</u>	<u>\$ 9,841</u>	<u>\$ 9,841</u>



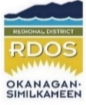
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
AREA A COMMUNITY PARKS**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 735 A714 1339 Assessment	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	-15.40%	91.72%	17.47%	2.90%	2.91%	2.82%
TAX REQUISITION	34,735	66,594	78,228	80,493	82,834	85,168
COMMUNITY WORKS GAS TAX FUNDS	2,842	23,000	3,105	3,214	3,326	3,442
GRANT IN LIEU OF TAXES	1,400	-	-	-	-	-
TO FUND OPERATIONAL COSTS RE EXTRA COVID EXPENSES	10,894	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE	12,138	-	-	-	-	-
PRIOR YEARS SURPLUS	12,138	-	-	-	-	-
	\$ 74,147	\$ 89,594	\$ 81,333	\$ 83,707	\$ 86,160	\$ 88,610
Expense						
ADMINISTRATION CHARGES	2,091	3,100	2,450	2,519	2,591	2,662
CONTRACT SERVICES	22,432	21,868	22,633	23,425	24,245	25,094
PARKS IMPROVEMENTS	2,842	23,000	3,105	3,214	3,326	3,442
INSURANCE - LIABILITY	157	160	166	172	178	184
SUPPLIES - PARKS	2,944	2,988	3,093	3,201	3,313	3,429
TRAVEL/LEASING	5,000	6,500	6,728	6,963	7,207	7,459
UTILITIES	2,182	2,215	2,292	2,372	2,455	2,541
TRANSFER TO CAPITAL RESERVE	-	-	10,506	10,874	11,255	11,649
TRANSFER TO OPERATING RESERVE	10,000	100	104	108	112	116
SALARIES & WAGES	26,499	27,236	27,780	28,334	28,902	29,407
FTE NEW		2,427	2,476	2,525	2,576	2,627
	\$ 74,147	\$ 89,594	\$ 81,333	\$ 83,707	\$ 86,160	\$ 88,610



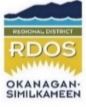
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
AREA B COMMUNITY PARKS**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 735, B716, BL2234 Assessment	Compliant	REVIEW SOON	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	4.68%	52.29%	5.79%	2.50%	2.52%	2.51%
TAX REQUISITION	43,040	65,548	69,345	71,079	72,868	74,697
TRANSFER FROM OPERATIONAL RESERVE	-	2,000	-	-	-	-
MISCELLANEOUS REVENUE	-	1,000	1,035	1,071	1,108	1,147
PRIOR YEARS SURPLUS	-	4,104	-	-	-	-
	\$ 43,040	\$ 72,652	\$ 70,380	\$ 72,150	\$ 73,976	\$ 75,844
Expense						
ADMINISTRATION CHARGES	1,268	2,215	2,269	2,324	2,382	2,440
CONTRACT SERVICES	5,771	5,842	6,047	6,258	6,478	6,704
PARKS IMPROVEMENTS	-	4,000	4,140	4,285	4,435	4,590
INSURANCE - LIABILITY	184	186	193	200	207	214
SUPPLIES - PARKS	2,030	2,060	2,132	2,207	2,284	2,364
TRAVEL/LEASING	3,553	3,606	3,732	3,863	3,998	4,138
UTILITIES	406	412	427	442	458	474
TRANSFER TO CAPITAL RESERVE	2,000	4,614	4,775	4,942	5,115	5,294
TRANSFER TO CAPITAL RESERVE	102	4,104	107	111	115	119
SALARIES & WAGES	27,726	42,786	43,674	44,577	45,504	46,447
FTE NEW		2,827	2,884	2,941	3,000	3,060
	\$ 43,040	\$ 72,652	\$ 70,380	\$ 72,150	\$ 73,976	\$ 75,844



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
AREA F PARKS COMMISSION - Greater West Bench**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 735, F715, BL1341 Assessment	Compliant	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	1.59%	24.33%	25.77%	2.79%	2.79%	-2.26%
TAX REQUISITION	120,076	149,294	187,763	192,996	198,384	193,910
P&R REGISTRATION FEES	4,033	4,315	4,466	4,622	4,784	4,951
TRANSFER FROM OPERATIONAL RESERVE	39,000	19,500	-	-	-	-
PRIOR YEARS SURPLUS	40,496	12,542	-	-	-	-
	\$ 203,605	\$ 185,651	\$ 192,229	\$ 197,618	\$ 203,168	\$ 198,861
Expense						
RDOS STAFF WAGES	1,375	3,864	5,280	5,417	5,559	5,705
PART TIME WAGES - REC INSTRUCTORS	5,000	5,500	5,693	5,892	6,098	6,311
WAGES - SUMMER STAFF	1,523	1,545	1,599	1,655	1,713	1,773
ADMINISTRATION CHARGES	5,314	6,670	6,907	7,088	7,274	7,459
IT EXPENSE	2,250	2,250	2,329	2,411	2,495	2,582
PARK MAINTENANCE	2,750	-	-	-	-	-
CONTRACT SERVICES	5,278	6,357	6,579	6,810	7,048	7,295
CONTRACT SERVICES - OPERATIONS	1,015	1,030	1,066	1,103	1,142	1,182
EDUCATION & TRAINING	1,015	1,500	1,553	1,607	1,663	1,721
PARKS IMPROVEMENTS	8,100	11,500	11,903	12,319	12,749	13,196
INSURANCE - PROPERTY	495	601	613	625	638	651
INSURANCE - LIABILITY	505	513	531	550	569	589
SUPPLIES	4,060	4,121	4,265	4,415	4,569	4,729
SUPPLIES - PARKS	4,618	5,687	5,886	6,093	6,306	6,527
SPECIAL EVENTS	1,015	1,030	1,066	1,103	1,142	1,182
ADVERTISING	1,269	1,417	1,467	1,519	1,572	1,627
TRAVEL/LEASING	6,192	6,984	7,228	7,481	7,743	8,014
UTILITIES	5,500	5,600	5,796	5,999	6,209	6,426
TRANSFER TO CAPITAL RESERVE	29,496	39,075	40,444	41,860	43,325	44,841
TRANSFER TO OPERATING RESERVE	50,500	500	518	536	555	574
SALARIES & WAGES	66,335	79,907	81,506	83,135	84,799	86,383
	\$ 203,605	\$ 185,651	\$ 192,229	\$ 197,618	\$ 203,168	\$ 208,767



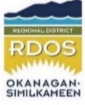
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECREATION - WEST BENCH**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
V715, BL488,1979 Max Tax Limit							
	Revenue	1.34%	0.16%	0.00%	0.00%	0.00%	-100.00%
TAX REQUISITION		18,865	18,895	18,895	18,895	18,895	-
		\$ 18,865	\$ 18,895	\$ 18,895	\$ 18,895	\$ 18,895	\$ -
	Expense						
ADMINISTRATION CHARGE		465	495	495	495	495	-
CONTRACTS - PENTICTON		18,400	18,400	18,400	18,400	18,400	-
		\$ 18,865	\$ 18,895	\$ 18,895	\$ 18,895	\$ 18,895	\$ -



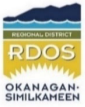
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
CEMETERY - ELECTORAL AREA A

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
RG 735, A714, BL488,1979 Max Tax Limit							
Revenue							
		2.24%	0.21%	0.00%	0.00%	0.00%	-100.00%
TAX REQUISITION	\$	1,034	\$ 1,036	\$ 1,036	\$ 1,036	\$ 1,036	\$ -
PRIOR YEARS SURPLUS		274	-	-	-	-	-
		1,308	1,036	1,036	1,036	1,036	-
Expense							
ADMINISTRATION CHARGE		34	36	36	36	36	-
CONTRACTS - OSOYOOS		1,000	1,000	1,000	1,000	1,000	-
TRANSFER TO OPERATIONAL RESERVE		274	-	-	-	-	-
		\$ 1,308	\$ 1,036	\$ 1,036	\$ 1,036	\$ 1,036	\$ -



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
CEMETERY - ELECTORAL AREA E (NARAMATA)**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
P715, BL1964 Assessment							
	Revenue	6.93%	-13.16%	44.45%	2.35%	2.36%	2.35%
TAX REQUISITION		\$ 48,993	\$ 42,547	\$ 61,457	\$ 62,900	\$ 64,382	\$ 65,896
REVENUE - PLOTS		3,525	6,550	6,779	7,016	7,262	7,516
TRANSFER FROM OPERATING RESERVE		-	4,000	-	-	-	-
PRIOR YEARS SURPLUS		631	11,746	-	-	-	-
		<u>\$ 53,149</u>	<u>\$ 64,843</u>	<u>\$ 68,236</u>	<u>\$ 69,916</u>	<u>\$ 71,644</u>	<u>\$ 73,412</u>
	Expense						
ADMINISTRATION CHARGES		1,679	1,941	1,985	2,030	2,076	2,123
CONTRACT SERVICES		2,530	4,060	4,203	4,350	4,502	4,659
EDUCATION & TRAINING		254	558	578	598	619	641
INSURANCE - PROPERTY			74	75	77	79	80
INSURANCE - LIABILITY		214	217	225	233	241	249
SUPPLIES		1,523	1,545	1,599	1,655	1,713	1,773
TRAVEL/LEASING		3,045	3,091	3,199	3,311	3,427	3,547
TRANSFER TO CAPITAL RESERVE		1,000	1,000	8,280	8,570	8,870	9,180
TRANSFER TO OPERATING RESERVE		631	7,746	2,588	2,679	2,773	2,870
SALARIES & WAGES		42,273	44,611	45,504	46,413	47,344	48,290
		<u>\$ 53,149</u>	<u>\$ 64,843</u>	<u>\$ 68,236</u>	<u>\$ 69,916</u>	<u>\$ 71,644</u>	<u>\$ 73,412</u>



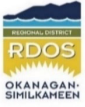
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
CEMETERY - ELECTORAL AREA G**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
767(5) Max Levy		REVIEW REQUIRED	REVIEW REQUIRED	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
	Revenue	101.15%	-74.96%	100.00%	0.00%	0.00%	0.00%
TAX REQUISITION		\$ 4,101	\$ 1,027	\$ 2,054	\$ 2,054	\$ 2,054	\$ 2,054
		\$ 4,101	\$ 1,027	\$ 2,054	\$ 2,054	\$ 2,054	\$ 2,054
	Expense						
ADMINISTRATION CHARGES		101	27	54	54	54	54
CONTRACTS - KEREMEOS		2,000	1,000	2,000	2,000	2,000	2,000
CONTRACTS - HEDLEY		2,000	-	-	-	-	-
		\$ 4,101	\$ 1,027	\$ 2,054	\$ 2,054	\$ 2,054	\$ 2,054



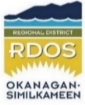
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
CEMETERY - ELECTORAL AREA H**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
767 (5) SLP 1987	Revenue	0.64%	0.21%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION		1,468	1,471	1,471	\$ 1,471	\$ 1,471	\$ 1,471
		\$ 1,468	\$ 1,471	\$ 1,471	\$ 1,471	\$ 1,471	\$ 1,471
	Expense						
ADMINISTRATION CHARGES		48	51	51	51	51	51
CONTRACTS - PRINCETON		1,170	1,170	1,170	1,170	1,170	1,170
CONTRACTS - OTHER RURAL AREA - TULAMEEN		250	250	250	250	250	250
		\$ 1,468	\$ 1,471	\$ 1,471	\$ 1,471	\$ 1,471	\$ 1,471



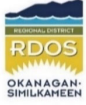
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
Heritage - Heritage Conversion

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2367		No Maximum	No Maximum	No Maximum	No Maximum	No Maximum	No Maximum
	Revenue	-100.00%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
PRIOR YEARS SURPLUS		-	-	-	-	-	-
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense						
TRANSFER TO OPERATING RESERVE		-	-	-	-	-	-
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



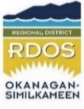
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
HERITAGE CONSERVATION**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 276		No Maximum	No Maximum	No Maximum	No Maximum	No Maximum	No Maximum
	Revenue	-80.27%	-100.00%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
	TAX REQUISITION	2,683	-	-	-	-	-
	GRANT IN LIEU OF TAXES	26	-	-	-	-	-
	TRANSFER FROM OPEATIONAL RESERVE	2,500	-	-	-	-	-
	PRIOR YEARS SURPLUS	4,107	5,437	-	-	-	-
	\$	9,316	\$ 5,437	\$ -	\$ -	\$ -	\$ -
	Expense						
	ADMINISTRATION CHARGES	170	-	-	-	-	-
	MAINTENANCE	1,000	-	-	-	-	-
	CONSULTANTS	3,000	-	-	-	-	-
	INSURANCE - LIABILITY	130	-	-	-	-	-
	TRANSFER TO OPERATING RESERVE	4,107	5,437	-	-	-	-
	SALARIES & WAGES	909	-	-	-	-	-
	\$	9,316	\$ 5,437	\$ -	\$ -	\$ -	\$ -



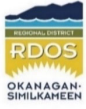
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
HERITAGE - AREA G**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
BL 276							
	Revenue	3.22%	74.89%	-27.75%	0.00%	0.00%	0.00%
	TAX REQUISITION	3,251	5,686	4,108	4,108	4,108	4,108
	TRANSFER FROM OPERATIONAL RESERVE	600	672	-	-	-	-
	PRIOR YEARS SURPLUS/(DEFICT)	250	(250)	-	-	-	-
		<u>\$ 4,101</u>	<u>\$ 6,108</u>	<u>\$ 4,108</u>	<u>\$ 4,108</u>	<u>\$ 4,108</u>	<u>\$ 4,108</u>
	Expense						
	ADMINISTRATION CHARGES	101	108	108	108	108	108
	CONTRACT - HERITAGE SOCIETY Hedley Museum	3,000	3,000	3,000	3,000	3,000	3,000
	CONTRACT - HERITAGE SOCIETY - Keremeos	1,000	1,000	1,000	1,000	1,000	1,000
	SPECIAL PROJECTS GRIST MILL		2,000	-	-	-	-
	TRANSFER TO OPERATING RESERVE	-	-	-	-	-	-
		<u>\$ 4,101</u>	<u>\$ 6,108</u>	<u>\$ 4,108</u>	<u>\$ 4,108</u>	<u>\$ 4,108</u>	<u>\$ 4,108</u>



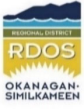
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
HERITAGE GRANT - AREA C

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, C714, BL 1702 - Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	10.78%	7.98%	-0.70%	4.78%	2.00%	2.00%
TAX REQUISITION	177,470	191,639	190,292	199,381	203,368	207,436
PRIOR YEARS SURPLUS	871	-	-	-	-	-
	<u>\$ 178,341</u>	<u>\$ 191,639</u>	<u>\$ 190,292</u>	<u>\$ 199,381</u>	<u>\$ 203,368</u>	<u>\$ 207,436</u>
Expense						
ADMINISTRATION CHARGES	5,784	6,639	6,592	6,907	7,045	7,186
CONTRACT - HERITAGE SOCIETY	171,686	185,000	183,700	192,474	196,323	200,250
TRANSFER TO OPERATIONAL RESERVE	871	-	-	-	-	-
	<u>\$ 178,341</u>	<u>\$ 191,639</u>	<u>\$ 190,292</u>	<u>\$ 199,381</u>	<u>\$ 203,368</u>	<u>\$ 207,436</u>



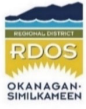
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
MUSEUM - AREA A**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, A714, BL2387,2006 Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	15.78%	-11.50%	-0.06%	-0.03%	-0.03%	-0.07%
TAX REQUISITION	17,102	15,135	15,126	15,122	15,118	15,108
GRANT IN LIEU OF TAXES	404	408	412	416	420	430
PRIOR YEARS SURPLUS	(2,001)	137	-	-	-	-
	\$ 15,505	\$ 15,680	\$ 15,538	\$ 15,538	\$ 15,538	\$ 15,538
Expense						
ADMINISTRATION CHARGES	505	543	538	538	538	538
CONTRACTS - OSOYOOS	15,000	15,000	15,000	15,000	15,000	15,000
TRANSFR TO OPERATIONAL RESERVE	-	137	-	-	-	-
	\$ 15,505	\$ 15,680	\$ 15,538	\$ 15,538	\$ 15,538	\$ 15,538



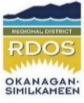
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
MUSEUM PROPERTY DEBT - AREA A

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2553,2011 Maximum Levy	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.89%	14.96%	-0.95%	0.14%	0.14%	0.15%
PARCEL TAX	\$ 81,667	\$ 93,886	\$ 92,993	\$ 93,125	\$ 93,260	\$ 93,397
PRIOR YEARS SURPLUS	(847)	(1,022)	-	-	-	-
	<u>\$ 80,820</u>	<u>\$ 92,864</u>	<u>\$ 92,993</u>	<u>\$ 93,125</u>	<u>\$ 93,260</u>	<u>\$ 93,397</u>
Expense						
ADMINISTRATION CHARGES	106	170	173	176	180	184
INSURANCE - PROPERTY	4,200	6,301	6,427	6,556	6,687	6,820
DEBT INTEREST (Bylaw 2586/2554)	35,456	41,447	41,447	41,447	41,447	41,447
DEBT PRINCIPAL (Bylaw 2586/2554)	41,058	44,946	44,946	44,946	44,946	44,946
	<u>\$ 80,820</u>	<u>\$ 92,864</u>	<u>\$ 92,993</u>	<u>\$ 93,125</u>	<u>\$ 93,260</u>	<u>\$ 93,397</u>



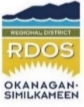
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
NARAMATA MUSEUM**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, E715, BL1946,1999		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	6.14%	4.97%	3.11%	3.12%	3.12%	3.13%
	TAX REQUISITION	16,968	17,810	18,364	18,937	19,528	20,139
	PRIOR YEARS SURPLUS	1,497	-	-	-	-	-
		\$ 18,465	\$ 17,810	\$ 18,364	\$ 18,937	\$ 19,528	\$ 20,139
	Expense						
	ADMINISTRATION CHARGES	458	514	530	546	563	580
	CONTRACT SERVICES	1,015	1,030	1,066	1,103	1,142	1,182
	CONTRACT - MUSEUM SOCIETY	5,500	5,500	5,693	5,892	6,098	6,311
	INSURANCE - LIABILITY	1,842	1,870	1,935	2,003	2,073	2,146
	UTILITIES	1,015	1,530	1,584	1,639	1,696	1,755
	TRANSFER TO OPERATING RESERVE	4,412	2,959	3,063	3,170	3,281	3,396
	SALARIES & WAGES	4,223	4,407	4,493	4,584	4,675	4,769
		\$ 18,465	\$ 17,810	\$ 18,364	\$ 18,937	\$ 19,528	\$ 20,139



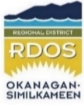
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FRANK VENABLES AUDITORIUM-OLIVER/AREA C**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2466,2009 - Max Levy		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION		246,353	246,353	246,353	246,353	246,353	246,353
PRIOR YEARS SURPLUS		-	1,070	-	-	-	-
		\$ 246,353	\$ 247,423	\$ 246,353	\$ 246,353	\$ 246,353	\$ 246,353
	Expense						
DEBT INTEREST (Bylaw 2646/2467)		122,100	122,100	122,100	122,100	122,100	122,100
DEBT PRINCIPAL (Bylaw 2646/2467)		124,253	124,253	124,253	124,253	124,253	124,253
TRANSFER TO OPERATING RESERVE		-	1,070	-	-	-	-
		\$ 246,353	\$ 246,353	\$ 246,353	\$ 246,353	\$ 246,353	\$ 246,353



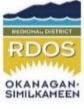
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
VENABLES THEATRE SERVICE

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG737, C714, BL 2660,2014 - Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	2.77%	0.98%	1.50%	1.50%	1.34%	1.65%
TAX REQUISITION	120,272	121,446	123,268	125,116	126,790	128,885
PRIOR YEAR SURPLUS	(106)	508	-	-	-	-
	<u>\$ 120,166</u>	<u>\$ 121,954</u>	<u>\$ 123,268</u>	<u>\$ 125,116</u>	<u>\$ 126,790</u>	<u>\$ 128,885</u>
Expense						
ADMINISTRATION CHARGES	5,166	5,546	5,629	5,713	5,790	5,885
CONTRACT SERVICES	115,000	115,900	117,639	119,403	121,000	123,000
TRANSFER TO OPERATIONAL RESERVE		508	-	-	-	-
	<u>\$ 120,166</u>	<u>\$ 121,954</u>	<u>\$ 123,268</u>	<u>\$ 125,116</u>	<u>\$ 126,790</u>	<u>\$ 128,885</u>



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ARENA - OLIVER/C**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 735,C714, RG737, BL 318 - No Tax Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	2.85%	14.05%	-9.44%	3.16%	3.19%	1.99%
TAX REQUISITION	420,045	479,063	433,840	447,551	461,843	471,025
GRANT IN LIEU OF TAXES	2,790	2,790	2,790	2,790	2,790	2,790
AGREEMENT - OSOYOOS INDIAN BAND	27,161	29,948	30,397	30,853	31,316	31,942
REVENUE - REC. PROGRAMS	80,100	95,000	96,425	97,871	99,339	101,326
	\$ 530,096	\$ 606,801	\$ 563,452	\$ 579,065	\$ 595,288	\$ 607,083
Expense						
ADMINISTRATION CHARGES	8,551	12,752	13,069	13,395	13,728	14,000
OPERATIONS	427,771	457,488	468,925	480,648	492,665	502,518
INSURANCE - PROPERTY	7,100	10,070	10,271	10,477	10,686	10,900
INSURANCE - LIABILITY	5,800	5,945	6,094	6,246	6,402	6,530
TRANSFER TO RESERVE	80,700	120,260	64,800	68,000	71,500	72,930
New FTE as authorized by the Board	74	-	-	-	-	-
SALARIES & WAGES	100	286	293	299	307	205
Debt Servicing Arena - Interest	-	-	-	-	-	-
Debt Servicing Arena - Principal	-	-	-	-	-	-
	\$ 530,096	\$ 606,801	\$ 563,452	\$ 579,065	\$ 595,288	\$ 607,083



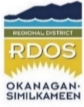
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
PARKS - OLIVER/C**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, C714, BL 2660,2014 - Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	4.97%	15.24%	2.62%	2.62%	2.62%	2.00%
TAX REQUISITION	422,837	487,261	500,030	513,128	526,563	537,094
GRANT IN LIEU OF TAXES	1,710	1,710	1,736	1,762	1,788	1,824
AGREEMENT - OSOYOOS INDIAN BAND	26,778	30,571	31,030	31,495	31,967	32,606
RENTAL REVENUE	28,500	29,000	29,435	29,877	30,325	30,932
	\$ 479,825	\$ 548,542	\$ 562,231	\$ 576,262	\$ 590,643	\$ 602,456
Expense						
ADMINISTRATION CHARGES	9,131	14,377	14,736	15,103	15,480	15,790
OPERATIONS	463,694	525,958	539,107	552,585	566,399	577,727
INSURANCE - PROPERTY	3,600	4,722	4,816	4,913	5,011	5,111
INSURANCE - LIABILITY	3,400	3,485	3,572	3,661	3,753	3,828
	\$ 479,825	\$ 548,542	\$ 562,231	\$ 576,262	\$ 590,643	\$ 602,456



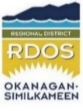
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
POOL - OLIVER/C**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, C714, BL 1901 - Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	3.11%	9.77%	2.82%	2.82%	2.81%	2.00%
TAX REQUISITION	260,387	285,835	293,902	302,181	310,685	316,897
GRANT IN LIEU OF TAXES	1,890	1,890	1,918	1,947	1,976	2,016
AGREEMENT - OSOYOOS INDIAN BAND	16,847	17,889	18,157	18,430	18,706	19,080
REVENUE - REC. PROGRAMS	59,000	74,000	75,110	76,237	77,380	78,928
	\$ 338,124	\$ 379,614	\$ 389,087	\$ 398,795	\$ 408,747	\$ 416,921
Expense						
ADMINISTRATION CHARGES	5,179	9,949	10,198	10,452	10,713	10,927
OPERATIONS	259,945	361,614	370,654	379,921	389,419	397,207
INSURANCE - PROPERTY	2,600	3,541	3,612	3,684	3,758	3,833
INSURANCE - LIABILITY	4,400	4,510	4,623	4,738	4,857	4,954
TRANSFER TO RESERVE	66,000	-	-	-	-	-
	\$ 338,124	\$ 379,614	\$ 389,087	\$ 398,795	\$ 408,747	\$ 416,921



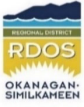
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
PROGRAMS - OLIVER/AREA C**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, C714, BL 1902 - Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.88%	-5.63%	3.33%	3.32%	3.30%	2.00%
TAX REQUISITION	210,057	198,232	204,832	211,625	218,611	222,984
GRANT IN LIEU OF TAXES	1,170	1,170	1,188	1,205	1,223	1,247
AGREEMENT - OSOYOOS INDIAN BAND	13,810	12,400	12,586	12,775	12,966	13,225
USER FEES - RECREATION PROGRAMS	96,600	151,000	153,265	155,564	157,897	161,055
	<u>\$ 321,637</u>	<u>\$ 362,802</u>	<u>\$ 371,871</u>	<u>\$ 381,169</u>	<u>\$ 390,697</u>	<u>\$ 398,511</u>
Expense						
ADMINISTRATION CHARGES	5,015	9,509	9,746	9,990	10,240	10,445
OPERATIONS	255,522	350,218	358,973	367,948	377,146	384,689
INSURANCE - LIABILITY	3,000	3,075	3,152	3,231	3,311	3,377
TRANSFER TO RESERVE	58,100	-	-	-	-	-
	<u>\$ 321,637</u>	<u>\$ 362,802</u>	<u>\$ 371,871</u>	<u>\$ 381,169</u>	<u>\$ 390,697</u>	<u>\$ 398,511</u>



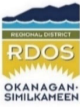
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECREATION HALL - OLIVER/C**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, C714, BL 1347 - Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	2.92%	-10.27%	2.94%	2.94%	2.93%	2.00%
TAX REQUISITION	315,674	283,269	291,605	300,170	308,967	315,147
GRANT IN LIEU OF TAXES	1,440	1,440	1,462	1,484	1,506	1,536
AGREEMENT - OSOYOOS INDIAN BAND	20,404	17,641	17,906	18,174	18,447	18,816
RENTAL REVENUE - HALL	98,425	110,400	112,056	113,737	115,443	117,752
\$	435,943	\$ 412,750	\$ 423,029	\$ 433,565	\$ 444,363	\$ 453,251
Expense						
ADMINISTRATION CHARGES	6,993	10,818	11,087	11,363	11,646	11,879
OPERATIONS	351,150	390,432	400,193	410,198	420,453	428,862
INSURANCE - PROPERTY	5,500	7,605	7,757	7,912	8,070	8,232
INSURANCE - LIABILITY	3,800	3,895	3,992	4,092	4,194	4,278
TRANSFER TO RESERVE	68,500	-	-	-	-	-
\$	435,943	\$ 412,750	\$ 423,029	\$ 433,565	\$ 444,363	\$ 453,251



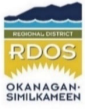
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECREATION COMMISSION - AREA A**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, A714, Section 767.5 - Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-7.57%	0.91%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	72,158	72,812	72,812	72,812	72,812	72,812
TRANSFER FROM OPERATIONAL RESERVE	200	-	-	-	-	-
PRIOR YEARS SURPLUS	1,706	-	-	-	-	-
	\$ 74,064	\$ 72,812	\$ 72,812	\$ 72,812	\$ 72,812	\$ 72,812
Expense						
ADMINISTRATION CHARGES	2,358	2,512	2,512	2,512	2,512	2,512
TRANSFER TO OPERATIONAL RESERVES	1,706	300	300	300	300	300
CONTRACTS - OSOYOOS	70,000	70,000	70,000	70,000	70,000	70,000
	\$ 74,064	\$ 72,812	\$ 72,812	\$ 72,812	\$ 72,812	\$ 72,812



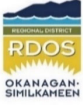
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECREATION COMM - KALEDEN**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
N715, N714 Assessment	Compliant	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	34.31%	26.44%	22.91%	2.84%	2.84%	2.80%
TAX REQUISITION	218,685	276,509	339,859	349,496	359,435	369,496
GRANT IN LIEU OF TAXES	3,910	3,910	4,047	4,189	4,336	4,488
COMMUNITY WORKS GAS TAX FUNDING	-	18,500	-	-	-	-
RENTAL REVENUE - LIBRARY	13,000	13,000	13,455	13,926	14,413	14,917
RENTAL REVENUE - HALL	14,973	15,123	15,652	16,200	16,767	17,354
RENTAL REVENUE - HOTEL SITE	4,040	4,080	4,223	4,371	4,524	4,682
OFF PREMISE RENTALS	1,010	1,020	1,056	1,093	1,131	1,171
USER FEES - RECREATION PROGRAMS	3,283	3,315	3,431	3,551	3,675	3,804
TRANSFER FROM OPERATIONAL RESERVE	10,350	-	-	-	-	-
PROVINCIAL GRANT -AGE FRIENDLY	-	25,000	-	-	-	-
DONATIONS	5,000	5,000	5,175	5,356	5,543	5,737
PRIOR YEARS SURPLUS	10,350	-	-	-	-	-
	\$ 284,601	\$ 365,457	\$ 386,898	\$ 398,182	\$ 409,824	\$ 421,649
Expense						
RDOS STAFF WAGES	1,376	4,979	5,794	5,973	6,158	6,350
PART TIME WAGES - REC INSTRUCTORS	5,075	10,104	5,331	5,518	5,711	5,911
WAGES - SUMMER STAFF	1,523	1,545	1,599	1,655	1,713	1,773
ADMINISTRATION CHARGES	11,661	13,240	13,389	13,755	14,131	14,511
IS	2,250	2,250	2,329	2,411	2,495	2,582
BUILDING MAINTENANCE	3,045	3,091	3,199	3,311	3,427	3,547
MAINTENANCE - PARKS	19,900	-	-	-	-	-
CONTRACT P&R - KALEDEN REC COMMISSION	17,000	18,000	18,630	19,282	19,957	20,655
CONTRACT SERVICES	28,659	33,732	34,912	36,133	37,398	38,708
CONTRACT SERVICES -AGE FRIENDLY	-	25,000	-	-	-	-
EDUCATION & TRAINING	1,523	1,929	1,997	2,067	2,140	2,215
PARKS IMPROVEMENTS	15,500	18,500	19,148	19,818	20,511	21,229
INSURANCE - PROPERTY	8,769	14,950	15,249	15,554	15,865	16,182
INSURANCE - LIABILITY	3,150	4,000	4,080	4,162	4,245	4,330
SUPPLIES - RECREATION	5,075	5,151	5,331	5,518	5,711	5,911
SUPPLIES - PARKS	9,917	12,686	13,131	13,591	14,066	14,558
SUPPLIES - P&R - PROGRAMS	1,015	1,030	1,066	1,103	1,142	1,182
SPECIAL EVENTS	1,500	1,500	1,553	1,607	1,663	1,721
ADVERTISING	3,248	3,297	3,413	3,532	3,655	3,783
TRAVEL/LEASING	10,911	11,775	12,187	12,613	13,055	13,512
UTILITIES	7,613	8,227	8,515	8,813	9,122	9,441
TRANSFER TO RESERVE	3,000	50,000	93,150	96,411	99,786	103,278
TRANSFER TO OPERATING RESERVE	10,350	516	534	553	572	592
SALARIES & WAGES	112,541	119,955	122,361	124,802	127,301	129,678
	\$ 284,601	\$ 365,457	\$ 386,898	\$ 398,182	\$ 409,824	\$ 421,649



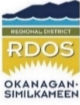
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
PARKS & RECREATION - NARAMATA**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, E715, BL 1441,1993 Assessment	Compliant	REVIEW SOON	REVIEW SOON	REVIEW SOON	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	28.51%	28.00%	4.48%	2.35%	2.37%	2.35%
TAX REQUISITION	428,258	548,174	572,736	586,186	600,059	614,141
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX	23,902	-	-	-	-	-
PARK RENTALS - MANITOU	848	857	887	918	950	983
REVENUE - SUMMER DAY CAMP	1,515	1,530	1,584	1,639	1,696	1,755
USER FEES - RECREATION PROGRAMS	2,550	2,550	2,639	2,731	2,827	2,926
TRANSFER FROM OPERATING RESERVE	31,000	-	-	-	-	-
MISCELLANEOUS REVENUE	1,111	1,122	1,161	1,202	1,244	1,288
DONATIONS	2,500	2,500	2,588	2,679	2,773	2,870
PRIOR YEARS SURPLUS	77,187	39,519	-	-	-	-
	\$ 568,871	\$ 596,252	\$ 581,595	\$ 595,355	\$ 609,549	\$ 623,963
Expense						
RDOS STAFF WAGES	9,171	14,458	15,925	16,447	16,986	17,544
PART TIME WAGES - REC INSTRUCTORS	5,075	5,151	5,331	5,518	5,711	5,911
PART TIME WAGES - SUMMER PROGRAMS	4,000	3,912	4,049	4,191	4,338	4,490
ADMINISTRATION CHARGES	15,357	17,023	17,574	18,095	18,632	19,175
IS	3,780	2,250	2,329	2,411	2,495	2,582
KVR STEWARDSHIP	5,000	-	-	-	-	-
CONTRACT SERVICES	90,905	109,965	113,813	117,797	121,920	126,188
EDUCATION & TRAINING	1,523	1,820	1,884	1,950	2,018	2,089
PARKS IMPROVEMENTS	23,902	21,308	22,054	22,827	23,626	24,453
PARKS MAINTENANCE	25,200	-	-	-	-	-
INSURANCE - PROPERTY	1,053	1,056	1,077	1,099	1,121	1,143
INSURANCE - LIABILITY	2,838	2,881	2,982	3,086	3,194	3,306
SUPPLIES - RECREATION	5,000	5,063	5,241	5,425	5,615	5,812
SUPPLIES - PARKS	14,773	21,186	21,927	22,695	23,488	24,310
SPECIAL EVENTS	5,075	5,151	5,331	5,518	5,711	5,911
ADVERTISING	2,030	2,060	2,132	2,207	2,284	2,364
TRAVEL/LEASING	8,613	11,691	12,100	12,524	12,962	13,416
UTILITIES	4,894	8,335	8,627	8,929	9,241	9,565
DEBT INTEREST (Bylaw 2780/2729) +(Bylaw 2936/2918)	59,445	59,445	59,445	59,445	59,445	59,445
DEBT PRINCIPAL (Bylaw 2780/2729) + (Bylaw 2936/2918)	70,000	70,010	70,010	70,010	70,010	70,010
TRANSFER TO RESERVE	25,000	64,000	66,240	68,558	70,957	73,440
TRANSFER TO OPERATING RESERVE	57,187	30,000	1,035	1,071	1,108	1,147
RECREATION GRANTS	13,703	13,909	14,395	14,899	15,420	15,960
SALARIES & WAGES	115,347	125,578	128,094	130,653	133,267	135,702
	\$ 568,871	\$ 596,252	\$ 581,595	\$ 595,355	\$ 609,549	\$ 623,963



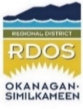
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECREATION COMM - OK FALLS**

	2022 Budget		2023 Budget		2024 Budget		2025 Budget		2026 Budget		2027 Budget	
F714, F715 FI 2524 & 2684 - Assessment												
Revenue	Compliant	13.07%	Compliant	20.20%	REVIEW REQUIRED	9.27%	REVIEW REQUIRED	0.36%	REVIEW REQUIRED	1.96%	REVIEW REQUIRED	3.97%
TAX REQUISITION	\$	640,965	\$	770,440	\$	841,878	\$	844,895	\$	861,420	\$	895,611
COMMUNITY WORKS GAS TAX FUNDING		20,500		-		-		-		-		-
GRANT REVENUE Garnet Family Park Development		-		60,000		-		-		-		-
RENTAL REVENUE		24,240		24,482		25,339		26,226		27,144		28,094
REGISTRATION FEES - REC PROGRAMS		10,100		10,201		10,558		10,928		11,310		11,706
REGISTRATION FEES - SUMMER PROGRAMS		1,515		1,530		1,584		1,639		1,696		1,755
DONATIONS		10,000		10,050		10,402		10,766		11,143		11,533
	\$	707,320	\$	876,703	\$	889,761	\$	894,454	\$	912,713	\$	948,699
Expense												
RDOS STAFF WAGES		9,630		30,491		32,629		33,508		34,414		35,348
PART TIME WAGES - REC INSTRUCTORS		20,300		20,605		21,326		22,072		22,845		23,645
WAGES - SUMMER STAFF - REC		3,045		3,091		3,199		3,311		3,427		3,547
ADMINISTRATION CHARGES		29,611		36,035		37,430		38,054		39,427		40,090
IS		2,250		2,250		2,329		2,411		2,495		2,582
MAINTENANCE - PARKS		18,300		39,000		39,780		40,576		41,387		42,215
GRANT EXPENDITURE #3		761		773		800		828		857		887
CONTRACT SERVICES - PARKS		53,932		62,226		64,408		66,660		68,992		71,408
EDUCATION & TRAINING		2,500		3,566		3,691		3,820		3,953		4,092
PARKS IMPROVEMENTS		20,500		31,500		38,813		34,171		41,576		37,031
INSURANCE - PROPERTY		5,678		7,861		8,018		8,179		8,342		8,509
INSURANCE - LIABILITY		4,599		4,668		4,832		5,002		5,177		5,358
SUPPLIES - RECREATION		12,259		12,688		13,132		13,592		14,068		14,561
SUPPLIES - PARKS		26,935		30,089		31,145		32,235		33,363		34,530
SPECIAL EVENTS		3,045		3,091		3,199		3,311		3,427		3,547
ADVERTISING - PROGRAMS		4,460		5,041		5,218		5,400		5,589		5,784
TRAVEL/LEASING		21,011		22,626		23,418		24,237		25,086		25,964
UTILITIES - P&R - PARK		23,345		25,195		26,078		26,990		27,935		28,913
UTILITIES - P&R - REC CENTRE		6,801		6,903		7,145		7,395		7,654		7,922
MFA LEASING		9,135		9,272		9,597		9,933		10,281		10,641
DEBT INTEREST (Bylaw 2742/2685) + Bylaw 2617/2525)		61,530		61,530		63,683		65,912		68,219		70,607
DEBT PRINCIPAL (Bylaw 2742/2685) + (Bylaw 2617/2525)		79,683		79,683		82,471		85,358		88,346		91,438
TRANSFER TO RESERVE		-		87,700		70,770		58,946		47,234		65,637
SALARIES & WAGES		288,010		290,819		296,650		302,553		308,619		314,443
	\$	707,320	\$	876,703	\$	889,761	\$	894,454	\$	912,713	\$	948,699



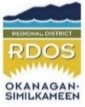
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
TULAMEEN RECREATION COMMISSION
34,111**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
F714, F715 FI 2524 & 2684 - Assessment	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	39.25%	69.57%	11.42%	3.34%	3.34%	3.34%
TAX REQUISITION	49,029	83,140	92,633	95,724	98,921	102,220
TRANSFER FROM OPERAITONAL RESERVE	11,000	5,000	-	-	-	-
PRIOR YEARS SURPLUS	10,025	8,636	-	-	-	-
	\$ 70,054	\$ 96,776	\$ 92,633	\$ 95,724	\$ 98,921	\$ 102,220
Expense						
ADMINISTRATION CHARGES	1,631	2,153	2,223	2,296	2,371	2,448
MAINTANCE OF PARKS	5,500	-	-	-	-	-
CONTRACT P&R - TULAMEEN REC. SOCIETY	28,000	28,100	29,084	30,102	31,156	32,246
CONTRACT SERVICES	1,000	8,000	8,281	8,571	8,871	9,181
INSURANCE - PROPERTY	1,112	1,855	1,892	1,930	1,969	2,008
PARK IMPROVEMETNS	-	1,900	1,967	2,036	2,107	2,181
MILEAGE	1,015	3,000	3,105	3,214	3,326	3,442
UTILILITIES	2,030	2,560	2,650	2,742	2,838	2,937
TRANSFER TO CAPITAL RESERVE	10,000	26,000	26,910	27,852	28,827	29,836
TRANSFER TO OPERATING RESERVE	10,025	8,636	1,554	1,608	1,664	1,722
SUPPLIES - PARKS	1,015	3,000	3,106	3,215	3,328	3,444
SALARIES & WAGES	1,834	-	-	-	-	-
SALARIES & WAGES	6,892	11,572	11,861	12,158	12,464	12,775
	\$ 70,054	\$ 96,776	\$ 92,633	\$ 95,724	\$ 98,921	\$ 102,220



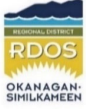
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ARENA - PRINCETON/H**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG731, Z714, BI 2666,2014 - Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	REVIEW SOON
Revenue	1.86%	1.99%	1.22%	1.50%	2.00%	2.00%
TAX REQUISITION	\$ 284,648	\$ 290,325	\$ 293,875	\$ 298,282	\$ 304,248	\$ 310,333
PRIOR YEARS SURPLUS	794	(794)	-	-	-	-
	<u>\$ 285,442</u>	<u>\$ 289,531</u>	<u>\$ 293,875</u>	<u>\$ 298,282</u>	<u>\$ 304,248</u>	<u>\$ 310,333</u>
Expense						
ADMINISTRATION CHARGES	9,277	10,030	10,181	10,333	10,540	10,751
CONTRACT SERVICES	275,371	279,501	283,694	287,949	293,708	299,582
TRANSFER TO OPERATIONAL RESERVE	794	-	-	-	-	-
	<u>\$ 285,442</u>	<u>\$ 289,531</u>	<u>\$ 293,875</u>	<u>\$ 298,282</u>	<u>\$ 304,248</u>	<u>\$ 310,333</u>



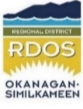
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
Regional Recreation

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
NA	NA	NA	NA	NA	NA	NA
Revenue	No taxes required	No taxes required	No taxes required	No taxes required	No taxes required	No taxes required
PRIOR YEAR SURPLUS	7,273	6,511	-	-	-	-
Covid Funding reopening	6,572	-	-	-	-	-
	\$ 13,845	\$ 6,511	\$ -	\$ -	\$ -	\$ -
Expense						
TRANSFER TO OPERATIONA RESERVE	7,273	-	-	-	-	-
SPECIAL PROJECTS	-	6,511	-	-	-	-
Covid Funding reopening	6,572	-	-	-	-	-
	\$ 13,845	\$ 6,511	\$ -	\$ -	\$ -	\$ -



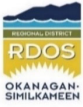
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECREATION FACILITY - KEREMEOS/AREAS B&G**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 734 -535, RG 735 - g716,RG 735 *B716 BI 1470.02	Compliant					
Revenue	14.51%	21.96%	7.14%	4.15%	2.42%	2.49%
TAX REQUISITION	369,165	450,249	482,414	502,437	514,591	527,423
GRANT IN LIEU OF TAXES	132	134	139	144	149	154
REVENUE - FITNESS	18,180	24,000	24,840	25,709	26,609	27,541
REVENUE - BOWLING	8,080	14,000	14,490	14,997	15,522	16,065
REVENUE - SQUASH	101	102	106	109	113	117
REVENUE - RECREATION	13,000	14,000	14,490	14,997	15,522	16,065
REVENUE - CONCESSION	2,550	2,550	2,639	2,732	2,650	2,743
REVENUE - ICE RINK	11,110	12,000	12,420	12,855	13,305	13,770
TRANSFER FROM CAPITAL RESERVE	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	15,000	5,000	-	-	-	-
PROVINCIAL GRANTS - EMPLOYMENT	-	3,000	3,105	3,214	3,326	3,443
MISCELLANEOUS REVENUE	1,000	200	1,000	1,035	1,071	1,109
DONATIONS	4,000	4,000	4,140	4,285	4,435	4,590
PRIOR YEARS SURPLUS	-	17,990	-	-	-	-
	\$ 442,318	\$ 547,225	\$ 559,783	\$ 582,514	\$ 597,293	\$ 613,020
Expense						
New FTE as authorized by the Board Wages & Salaries	28,309	14,700	19,992	20,392	20,800	21,216
SALARIES & WAGES STUDENTS	-	30,000	30,600	31,212	31,836	32,473
SALARIES AND WAGES CASUAL LABOURER	-	25,000	25,500	26,010	26,530	27,061
SALARIES & WAGES - SUMMER STUDENTS	-	7,000	7,140	7,283	7,428	7,577
PART TIME WAGES - REC INSTRUCTORS	12,180	14,000	14,490	14,997	15,522	16,065
WAGES - SUMMER STAFF	4,060	4,000	4,140	4,285	4,435	4,590
ADMINISTRATION CHARGES	18,082	21,189	22,123	22,674	23,241	23,822
IT SUPPORT COSTS	-	5,200	5,304	5,410	5,518	5,629
IS	3,250	1,000	1,035	1,071	1,109	1,148
MAINTENANCE - JANITORIAL	8,000	10,500	12,000	12,420	12,855	13,305
EQUIPMENT MAINTENANCE	4,000	4,500	7,000	7,245	7,499	7,761
CONTRACT SERVICES	38,175	18,300	18,941	19,603	20,289	21,000
EDUCATION & TRAINING	5,075	7,120	7,369	7,627	7,894	8,171
EQUIPMENT	9,000	8,000	8,280	8,570	8,870	9,180
PARK/FACILITY IMPROVEMENTS	8,180	6,000	6,210	6,427	6,652	6,885
INSURANCE - PROPERTY	14,452	22,043	22,484	22,934	23,392	23,860
INSURANCE - LIABILITY	3,060	3,500	3,623	3,749	3,881	4,016
SUPPLIES REC	4,500	4,730	4,896	5,067	5,244	5,427
SUPPLIES FACILITY	10,003	10,200	10,558	10,926	11,309	11,705
SUPPLIES - P&R - CONCESSION	1,100	1,300	1,346	1,393	1,441	1,492
SPECIAL EVENTS	4,060	4,500	4,658	4,821	4,989	5,164
ADVERTISING	4,000	4,100	4,244	4,392	4,546	4,705
TRAVEL/LEASING	6,090	6,500	6,728	6,963	7,207	7,459
UTILITIES	29,331	36,100	37,365	38,672	40,025	41,426
TRANSFER TO CAPITAL RESERVE	21,200	60,000	70,000	80,000	82,800	85,698
TRANSFER TO OPERATING RESERVE	508	17,990	-	552	-	-
SALARIES & WAGES	205,703	199,753	203,757	207,819	211,980	216,185
	\$ 442,318	\$ 547,225	\$ 559,783	\$ 582,514	\$ 597,293	\$ 613,020



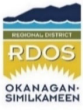
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
POOL - KEREMEOS/AREAS B & G**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 734 -535, RG 735 - g716, RG 735 *B716 BI 2119.01	Compliant					
Revenue	15.25%	-14.23%	40.31%	1.58%	1.58%	1.60%
TAX REQUISITION	122,247	104,854	147,119	149,438	151,806	154,231
REVENUE - SWIMMING	11,110	14,000	14,490	14,997	15,522	16,065
SWIMMING - SCHOOL PROGRAM	3,030	2,000	2,070	2,142	2,217	2,295
REVENUE - SWIM CLUB	3,030	2,200	2,277	2,357	2,439	2,525
TRANSFER FROM OPERATING RESERVE	10,000	-	-	-	-	-
PRIOR YEARS SURPLUS	-	2,099	-	-	-	-
\$	149,417	\$ 125,153	\$ 165,956	\$ 168,934	\$ 171,984	\$ 175,116
Expense						
ADMINISTRATION CHARGES	3,283	3,225	3,301	3,379	3,459	3,541
OPERATIONS	2,030	-	-	-	-	-
CONTRACT SERVICES	2,982	3,215	3,328	3,444	3,564	3,690
PARK/FACILITY IMPROVEMENTS	6,000	1,000	1,035	1,071	1,109	1,148
INSURANCE - PROPERTY	478	772	787	803	819	836
INSURANCE - LIABILITY	1,194	1,212	1,254	1,298	1,344	1,391
SUPPLIES REC	508	515	533	552	571	591
SUPPLIES FACILITY	8,900	11,600	12,007	12,429	12,862	13,311
TRAVEL/LEASING	1,827	1,854	1,919	1,986	2,056	2,128
UTILITIES	9,635	9,272	9,597	9,933	10,280	10,640
TRANSFER TO RESERVE	16,200	-	40,000	40,000	40,000	40,000
TRANSFER TO OPERATIONAL RESERVE	-	2,099	-	-	-	-
SALARIES & WAGES	1,147	-	-	-	-	-
SALARIES & WAGES - LIFEGUARDS	-	37,000	37,740	38,495	39,265	40,050
SALARIES & WAGES	95,233	53,389	54,455	55,544	56,655	57,790
\$	149,417	\$ 125,153	\$ 165,956	\$ 168,934	\$ 171,984	\$ 175,116



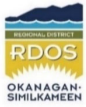
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ARENA - OSOYOOS/A**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Referendum 185 & 834 - No Tax Limit	No Tax limit	No Tax limit	No Tax limit	No Tax limit	No Tax limit	No Tax limit
Revenue	-5.53%	15.97%	37.36%	1.83%	1.84%	1.73%
TAX REQUISITION	524,713	608,534	835,865	851,199	866,841	881,799
GRANT IN LIEU OF TAXES	4,000	4,000	4,080	4,162	4,245	4,330
GAS TAX FUNDING	41,869	71,100	-	-	-	-
GAS TAX RECOVERABLE OSOYOOS		178,900	-	-	-	-
REVENUE - MEZZANINE RENTAL	2,000	2,050	2,091	2,133	2,175	2,219
REVENUE - CONCESSION	1,750	2,100	2,142	2,185	2,229	2,273
REVENUE - SKATING	19,800	28,850	29,427	30,016	30,616	31,228
REVENUE - HOCKEY	65,500	107,400	109,548	111,739	113,974	116,253
REVENUE - MAINTENANCE CONTRIBUTION	8,850	9,000	9,180	9,364	9,551	9,742
TRANSFER FROM RESERVE	-	-	-	-	-	-
GRANTS	-	-	-	-	-	-
MISCELLANEOUS REVENUE	1,960	2,100	2,142	2,185	2,229	2,273
PRIOR YEARS SURPLUS	36,202	-	-	-	-	-
	\$ 706,644	\$ 1,014,034	\$ 994,475	\$ 1,012,983	\$ 1,031,860	\$ 1,050,117
Expense						
SALARIES & WAGES	403,824	418,200	426,564	435,095	443,797	452,673
ADMINISTRATION CHARGES	1,000	1,000	1,000	1,000	1,000	-
ADMIN CHARGES - TOWN	12,000	12,000	12,240	12,485	12,734	12,989
BUILDING MAINTENANCE	45,000	50,000	51,000	52,020	53,060	54,122
EQUIPMENT MAINTENANCE	-	23,400	23,868	24,345	24,832	25,329
EQUIPMENT MAINTENANCE - VEHICLES	5,100	5,100	5,202	5,306	5,412	5,520
CAPITAL EXPENDITURES	94,000	270,000	275,400	280,908	286,526	292,257
SUPPLIES	10,890	15,550	15,861	16,178	16,502	16,832
UTILITIES	86,100	106,500	108,630	110,803	113,019	115,279
DEBT INTEREST (Incl Zamboni Debt)	44,680	68,080	68,080	68,080	68,080	68,080
TRF TO RESERVE - EQUIPMENT	-	37,704	-	-	-	-
OTHER EXPENSES - MISCELLANEOUS	4,050	6,500	6,630	6,763	6,898	7,036
	\$ 706,644	\$ 1,014,034	\$ 994,475	\$ 1,012,983	\$ 1,031,860	\$ 1,050,117



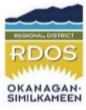
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
NARAMATA TRANSIT**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP Dec. 1979 No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	4.78%	26.43%	17.45%	1.77%	1.44%	11.78%
TAX REQUISITION	85,613	108,245	127,132	129,380	131,238	146,698
TRANSIT FARES	3,500	5,500	7,500	9,500	11,500	-
TRANSFER FROM OPERATIONAL RESERVE.	40,000	6,000	-	-	-	-
PRIOR YEARS SURPLUS	16,302	18,281	-	-	-	-
	\$ 145,415	\$ 138,026	\$ 134,632	\$ 138,880	\$ 142,738	\$ 146,698
Expense						
ADMINISTRATION CHARGES	5,550	5,468	6,102	6,296	6,472	6,653
MAINTENANCE	1,500	1,550	1,600	1,650	1,700	1,750
OPERATIONS	119,245	110,073	122,103	126,614	130,152	133,788
TRANSFER TO OP RESERVE	16,302	18,281	1,000	1,000	1,000	1,000
OTHER EXPENSES - MARKETING	1,000	1,050	1,100	1,150	1,200	1,250
SALARIES & WAGES	1,818	931	950	969	989	1,008
SALARIES & WAGES		673	1,777	1,201	1,225	1,249
	\$ 145,415	\$ 138,026	\$ 134,632	\$ 138,880	\$ 142,738	\$ 146,698



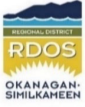
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
TRANSIT - AREA D**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
6 714, 6,714, BI 2654,2014		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue		23.64%	13.21%	12.76%	2.58%	2.66%	2.65%
TAX REQUISITION		105,252	119,160	134,360	137,830	141,497	145,249
TRANSIT FARES		3,500	7,013	7,476	7,917	8,352	8,809
TRANSER FROM OPERATING RESERVE		25,000	-	-	-	-	-
PRIOR YEARS SURPLUS		3,269	-	-	-	-	-
		\$ 137,021	\$ 126,173	\$ 141,836	\$ 145,747	\$ 149,849	\$ 154,058
Expense							
ADMINISTRATION CHARGES		5,750	5,716	6,431	6,610	6,797	6,989
MAINTENANCE		1,500	1,550	1,600	1,650	1,700	1,750
OPERATIONS		124,611	115,026	127,597	132,312	136,009	139,809
SUPPLIES		73	4	4	4	4	4
OTHER EXPENSES - MARKETING		-	600	700	800	900	1,000
TRANSFER TO OP RESERVE		3,269	1,000	1,000	1,000	1,000	1,000
SALARIES & WAGES		1,818	931	950	969	989	1,008
SALARIES & WAGES			673	1,777	1,201	1,225	1,249
		\$ 137,021	\$ 126,173	\$ 141,836	\$ 145,747	\$ 149,849	\$ 154,058



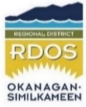
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
TRANSIT - ELECTORAL AREA G

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 735, G716, BR 411/85 Maximum levy						
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	-1.65%	0.21%	0.00%	0.00%	0.00%	-100.00%
TAX REQUISITION	2,584	2,590	2,590	2,590	2,590	-
	\$ 2,584	\$ 2,590	\$ 2,590	\$ 2,590	\$ 2,590	\$ -
Expense						
ADMINISTRATION CHARGES	84	90	90	90	90	-
CONTRACTS - PRINCETON	2,500	2,500	2,500	2,500	2,500	-
	\$ 2,584	\$ 2,590	\$ 2,590	\$ 2,590	\$ 2,590	\$ -



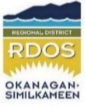
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
TRANSIT - ELECTORAL AREA H**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 735, H 717, B 411/85 Maximum levy	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	0.50%	0.21%	0.00%	0.00%	0.00%	-100.00%
TAX REQUISITION	724	725	725	725	725	-
	\$ 724	\$ 725	\$ 725	\$ 725	\$ 725	\$ -
Expense						
ADMINISTRATION CHARGES	24	25	25	25	25	-
CONTRACTS - PRINCETON	700	700	700	700	700	-
	\$ 724	\$ 725	\$ 725	\$ 725	\$ 725	\$ -



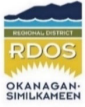
Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
TRANSIT - WEST BENCH F

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Bylaw 2019 - No Limit	NA					
Revenue	157.93%	-7.25%	6.21%	1.90%	1.96%	3.78%
PARCEL TAX	26,036	24,149	25,648	26,136	26,647	27,654
TRANSIT FARES	2,060	4,128	4,401	4,660	4,916	5,185
PRIOR YEAR SURPLUS	7,950	3,172	-	-	-	-
	\$ 36,046	\$ 31,449	\$ 30,049	\$ 30,796	\$ 31,563	\$ 32,839
Expense						
ADMINISTRATION CHARGES	916	980	1,024	1,050	1,076	1,120
MAINTENANCE	1,500	1,500	1,500	1,500	1,500	1,550
OPERATIONS	22,854	23,402	24,267	24,945	25,642	26,731
ADVERTISING	500	500	500	500	500	550
TRANSFER TO OPERATING RESERVE	7,950	3,172	500	500	500	500
OTHER EXPENSE - MARKETING	508	515	523	531	539	547
SALARIES & WAGES	1,818	931	950	969	989	1,008
SALARIES & WAGES		449	785	801	817	833
	\$ 36,046	\$ 31,449	\$ 30,049	\$ 30,796	\$ 31,563	\$ 32,839



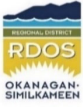
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTRICAL - MIZZULA ELECTRICAL

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
NA	NA	NA	NA	NA	NA	NA
Revenue	NA	NA	NA	NA	NA	NA
PARCEL TAX	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Expense						
ADMINISTRATION CHARGES	NA	NA	NA	NA		
MAINTENANCE	-	-	-	-	-	-
OPERATIONS	-	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	-	-	-	-	-	-
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



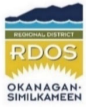
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTRICAL SYSTEM - SCHNEIDER**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Parcel Tax BL 1921 - Max Limit	Compliant	Compliant	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	2.84%	15.25%	19.89%	1.58%	1.56%	1.53%
PARCEL TAX	762	878	1,053	1,070	1,086	1,103
TRANSFER FROM OPERATING RESERVE	250	296	-	-	-	-
PROVINCIAL GRANTS	187	189	191	193	195	197
PRIOR YEARS SURPLUS/DEFICIT	38	(138)	-	-	-	-
Total	\$ 1,237	\$ 1,225	\$ 1,244	\$ 1,263	\$ 1,281	\$ 1,300
Expense						
ADMINISTRATION CHARGES	39	42	43	44	44	45
UTILITIES - POWER	1,160	1,178	1,196	1,214	1,232	1,250
TRANSFER TO OPERATING RESERVE	38	5	5	5	5	5
Total	\$ 1,237	\$ 1,225	\$ 1,244	\$ 1,263	\$ 1,281	\$ 1,300



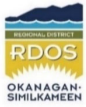
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GALLAGHER LAKE SEWER**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
User Fee	NA	NA	NA	NA	NA	NA
Revenue	0.40%	2.61%	1.95%	1.95%	1.96%	1.97%
USER FEES	44,089	45,241	46,124	47,023	47,944	48,887
TRANSFER FROM OPERATING RESERVE	400	400	400	400	400	400
PRIOR YEARS SURPLUS	2,000	2,538	-	-	-	-
\$	46,489	\$ 48,179	\$ 46,524	\$ 47,423	\$ 48,344	\$ 49,287
Expense						
ADMINISTRATION CHARGES	1,401	1,512	1,542	1,572	1,603	1,635
2-3815-2500-OPERATIONS	-	300	303	306	309	312
OP-W&S- WATER QUALITY MONIT	207	-	-	-	-	-
OPERATIONS - HEALTH & SAFETY	259	263	266	269	272	275
CONTRACT SERVICES - OPERATIONS - OIB	31,035	31,500	32,130	32,773	33,428	34,097
INSURANCE - LIABILITY	644	653	663	673	686	700
SUPPLIES	23	-	-	-	-	-
TRAVEL/LEASING	508	515	523	531	541	555
TRANSFER TO OPERATING RESERVE	3,500	4,538	2,020	2,040	2,060	2,081
SALARIES & WAGES	1,093	-	-	-	-	-
SALARIES & WAGES	7,819	8,898	9,077	9,259	9,445	9,632
\$	46,489	\$ 48,179	\$ 46,524	\$ 47,423	\$ 48,344	\$ 49,287



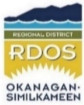
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
OSOYOOS SEWER PROJECT - AREA A

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
S/A B/L 2504, 2009; P/T B/L 2642, 2014 Maximum Levy						
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	0.00%	0.00%	0.00%	0.00%	0.00%	-100.00%
PARCEL TAX	15,600	15,600	15,600	15,600	15,600	-
OBWB GRANT -DEBENTURE	39,438	39,438	39,438	39,438	39,438	-
	<u>\$ 55,038</u>	<u>\$ 55,038</u>	<u>\$ 55,038</u>	<u>\$ 55,038</u>	<u>\$ 55,038</u>	<u>\$ -</u>
Expense						
DEBT INTEREST (Bylaw 2648/2508)	20,910	20,910	20,910	20,910	20,910	-
DEBT PRINCIPAL (Bylaw 2648/2508)	23,406	23,406	23,406	23,406	23,406	-
TRANSFER TO OPERATING RESERVE	10,722	10,722	10,722	10,722	10,722	-
	<u>\$ 55,038</u>	<u>\$ 55,038</u>	<u>\$ 55,038</u>	<u>\$ 55,038</u>	<u>\$ 55,038</u>	<u>\$ -</u>



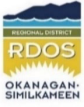
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
SEPTAGE DISPOSAL SERVICE**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2379, 2006		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	NA	NA	NA	NA	NA	NA
PRIOR YEARS SURPLUS		-	98,929	-	-	-	-
		\$ -	\$ 98,929	\$ -	\$ -	\$ -	\$ -
	Expense						
TRANSFER TO OPERATING RESERVE		-	98,929	-	-	-	-
		\$ -	\$ 98,929	\$ -	\$ -	\$ -	\$ -



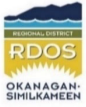
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
SEWAGE DISPOSAL - OK FALLS**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
User Fee	User Fee	User Fee	User Fee	User Fee	User Fee	User Fee
Revenue	0.51%	4.42%	2.15%	2.11%	2.00%	1.53%
USER FEES	905,341	945,366	965,729	986,148	1,005,906	1,021,325
CONNECTION & EXTENSION FEES	3,535	3,570	3,641	3,714	3,788	3,864
NEW SERVICES INSTALLATION FEES	253	1,000	1,020	1,040	1,061	1,082
USER FEES - CAPITAL	241,760	239,365	239,365	239,365	239,365	239,365
OBWB GRANT - DEBENTURE	80,227	80,227	80,227	80,227	80,227	80,227
MISCELLANEOUS REVENUE	1,200	1,200	1,200	1,200	1,200	1,200
PRIOR YEARS SURPLUS	(34,828)	-	-	-	-	-
\$	1,197,488	\$ 1,270,728	\$ 1,291,182	\$ 1,311,694	\$ 1,331,547	\$ 1,347,063
Expense						
ADMINISTRATION CHARGES	43,807	50,147	51,293	52,272	53,271	54,025
IT SUPPORT COSTS		7,550	7,701	7,855	8,012	8,172
OPERATIONS	35,000	40,000	40,800	41,616	42,448	43,297
SEWER FLUSHING	30,450	30,907	31,525	32,156	32,799	33,455
MAINTENANCE AND PARTS	80,000	95,000	96,900	98,838	100,815	102,831
CHEMICALS	7,160	20,000	20,400	20,808	21,224	21,648
OPS - SLUDGE HAULING	20,000	15,000	15,300	15,606	15,918	16,236
SLUDGE DISPOSAL	30,000	15,000	15,300	15,606	15,918	16,236
OP - SW - VASAUX LAKE MONITORING	11,165	16,000	16,320	16,646	16,979	17,319
OUTSIDE LAB	26,136	26,528	27,059	27,600	28,152	28,715
INHOUSE LAB	17,255	17,514	17,864	18,221	18,585	18,957
WETLAND TESTING	10,150	10,302	10,457	10,614	10,773	10,935
OPERATIONS - HEALTH & SAFETY	4,060	4,121	4,183	4,245	4,330	-
CONSULTANTS	5,075	6,500	6,598	6,697	6,797	6,899
SUPPLIES	140	-	-	-	-	-
EDUCATION & TRAINING	3,045	3,091	3,137	3,184	3,232	3,280
DEPRECIATION	3,045	3,091	3,137	3,184	3,232	3,280
INSURANCE - PROPERTY	7,896	20,768	21,183	21,607	22,039	22,480
INSURANCE - LIABILITY	21,624	22,000	22,330	22,665	23,005	23,350
INSURANCE - ENVIRONMENTAL	-	13,000	13,195	13,393	13,594	13,798
LEGAL FEES	508	515	523	531	539	547
TRAVEL/LEASING	10,674	12,591	12,780	12,972	13,167	13,364
UTILITIES	81,200	82,418	83,654	84,909	86,183	87,476
DEBT INTEREST (Bylaw 2648/2528)	158,400	158,400	158,400	158,400	158,400	158,400
DEBT PRINCIPAL (Bylaw 2648/2528)	161,192	161,192	161,192	161,192	161,192	161,192
TRANSFER TO RESERVE	41,913	40,000	40,000	40,000	40,000	40,000
TRANSFER TO OPERATING RESERVE	12,000	15,000	15,000	18,000	20,000	22,000
SALARIES & WAGES	3,279	6,101	9,387	9,582	9,781	9,985
SALARIES & WAGES	372,314	377,992	385,564	393,295	401,162	409,186
\$	1,197,488	\$ 1,270,728	\$ 1,291,182	\$ 1,311,694	\$ 1,331,547	\$ 1,347,063



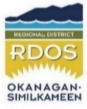
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
SHINISH CREEK DIVERSION**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 1382, 1993 Maximum Levy	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	-25.28%	1.45%	-3.28%	-0.35%	2.04%	2.02%
PARCEL TAX	10,308	10,457	10,115	10,080	10,285	10,493
TRANSFER FROM RESERVE	-	100	102	104	106	108
TRANSFER FROM OPERATING RESERVE	2,953	25,000	5,000	100	100	100
PRIOR YEARS SURPLUS	-	2,000	-	-	-	-
	\$ 13,261	\$ 37,557	\$ 15,217	\$ 10,284	\$ 10,491	\$ 10,701
Expense						
ADMINISTRATION CHARGES	212	748	212	79	80	82
SYSTEM MTNCE - WATER - DIVERSION	6,000	2,000	2,040	2,081	2,123	2,165
SPECIAL PROJECTS	-	25,000	5,000	-	-	-
INSURANCE - LIABILITY	48	48	49	50	51	52
TRANSFER TO OPERATING RESERVE	4,652	9,000	7,140	7,283	7,429	7,578
SALARIES & WAGES	2,349	761	776	791	808	824
	\$ 13,261	\$ 37,557	\$ 15,217	\$ 10,284	\$ 10,491	\$ 10,701



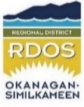
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
AREA G STREET LIGHTING**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BI 1098.01, 2010							
	Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
		2.01%	3.93%	44.92%	3.13%	3.15%	3.05%
TAX REQUISITION		572	594	861	888	916	944
PROVINCIAL GRANTS		500	500	500	500	500	500
TRANSFER FROM OPERATIONAL RESERVE		240	240	-	-	-	-
		\$ 1,312	\$ 1,334	\$ 1,361	\$ 1,388	\$ 1,416	\$ 1,444
	Expense						
ADMINISTRATION CHARGES		43	46	47	48	49	50
UTILITIES - POWER		1,269	1,288	1,314	1,340	1,367	1,394
		\$ 1,312	\$ 1,334	\$ 1,361	\$ 1,388	\$ 1,416	\$ 1,444



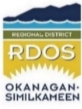
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
STREET LIGHTING - HERITAGE HILLS**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG731, M715, BL 1454,1993 Assessment	Compliant					
Revenue	-0.30%	2.68%	0.20%	2.01%	2.00%	2.01%
TAX REQUISITION	6,174	6,340	6,352	6,479	6,609	6,742
TRANSFER FROM OPERATING RESERVE	-	50	50	50	50	50
PRIOR YEARS SURPLUS	177	-	-	-	-	-
\$	6,351	\$ 6,390	\$ 6,402	\$ 6,529	\$ 6,659	\$ 6,792
Expense						
ADMINISTRATION CHARGES	201	220	220	224	229	234
SUPPLIES	49	-	-	-	-	-
UTILITIES - POWER	5,924	6,120	6,132	6,255	6,380	6,508
TRANSFER TO OPERATING RESERVE	177	50	50	50	50	50
\$	6,351	\$ 6,390	\$ 6,402	\$ 6,529	\$ 6,659	\$ 6,792



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
STREET LIGHTING - NARAMATA

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
User FEES		NA					
	Revenue	-0.11%	-0.78%	1.98%	1.96%	1.95%	1.94%
USER FEES		6,999	6,944	7,082	7,221	7,362	7,505
PRIOR YEARS SURPLUS		111	-	-	-	-	-
		<u>\$ 7,110</u>	<u>\$ 6,944</u>	<u>\$ 7,082</u>	<u>\$ 7,221</u>	<u>\$ 7,362</u>	<u>\$ 7,505</u>
	Expense						
ADMINISTRATION CHARGES		201	235	240	245	250	255
UTILITIES - POWER		5,601	6,000	6,120	6,242	6,367	6,495
TRANSFER TO OPERATING RESERVE		949	150	150	150	150	150
SALARIES & WAGES		359	559	572	584	595	605
		<u>\$ 7,110</u>	<u>\$ 6,944</u>	<u>\$ 7,082</u>	<u>\$ 7,221</u>	<u>\$ 7,362</u>	<u>\$ 7,505</u>



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
STREET LIGHTING - WEST BENCH/HUSULA**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 1000,1987 No Limit	NA					
Revenue	-0.12%	1.95%	1.95%	1.96%	1.97%	1.96%
PARCEL TAX	6,608	6,737	6,868	7,003	7,141	7,280
PRIOR YEARS SURPLUS	302	-	-	-	-	-
	<u>\$ 6,910</u>	<u>\$ 6,737</u>	<u>\$ 6,868</u>	<u>\$ 7,003</u>	<u>\$ 7,141</u>	<u>\$ 7,280</u>
Expense						
ADMINISTRATION CHARGES	206	229	233	238	243	247
UTILITIES - POWER	5,741	6,000	6,120	6,242	6,367	6,495
TRANSFER TO OPERATING RESERVE	604	140	140	140	140	140
SALARIES & WAGES	359	368	375	383	391	398
	<u>\$ 6,910</u>	<u>\$ 6,737</u>	<u>\$ 6,868</u>	<u>\$ 7,003</u>	<u>\$ 7,141</u>	<u>\$ 7,280</u>



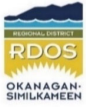
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - APEX CIRCLE CAPITAL**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG731 v 716, bl 2633,2013	Check Parcels					
Revenue	0.15%	0.01%	0.00%	0.00%	0.00%	-100.00%
PARCEL TAX	4,936	4,936	4,936	4,936	4,936	-
PRIOR YEARS SURPLUS	34	-	-	-	-	-
	\$ 4,970	\$ 4,936	\$ 4,936	\$ 4,936	\$ 4,936	\$ -
Expense						
ADMINISTRATION CHARGE	8	8	8	8	8	-
DEBT INTEREST (Bylaw 2647/2589)	2,294	2,294	2,294	2,294	2,294	-
DEBT PRINCIPAL (Bylaw 2647/2589)	2,334	2,334	2,334	2,334	2,334	-
TRANSFER TO OPERATIONAL RESERVE	34	-	-	-	-	-
CONTINGENCY	300	300	300	300	300	-
	\$ 4,970	\$ 4,936	\$ 4,936	\$ 4,936	\$ 4,936	\$ -



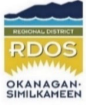
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - FAULDER**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BYLAW 1177,78,79 Maximum Limit						
	Compliant					
Revenue	1.05%	0.37%	0.02%	0.01%	0.00%	0.02%
PARCEL TAX	153,310	153,879	153,911	153,926	153,926	153,959
CONNECTION & EXTENSION FEES	505	-	-	-	-	-
MISCELLANEOUS REVENUE	400	400	400	400	400	400
TRANSFER FROM OPERATING RESERVE	35,000	55,000	6,100	6,202	57,306	6,412
PRIOR YEARS SURPLUS	36,066	440	-	-	-	-
	\$ 225,281	\$ 209,719	\$ 160,411	\$ 160,528	\$ 211,632	\$ 160,771
Expense						
ADMINISTRATION CHARGES	7,244	8,663	6,354	6,450	8,935	6,606
IT SUPPORT COSTS		6,750	6,885	7,023	7,163	7,306
OPERATIONS	65,000	81,000	31,310	31,624	81,549	30,802
OP-W&S- WATER QUALITY MONIT	2,538	2,000	2,020	2,040	2,060	2,081
CROSS CONNECTION CONTROL	508	800	800	534	542	550
OPERATIONS - HEALTH & SAFETY	254	259	262	265	268	271
CONSULTANTS	2,030	1,500	1,515	1,530	1,545	1,560
EDUCATION & TRAINING	761	800	808	816	824	832
DEPRECIATION	1,218	1,242	1,261	1,280	1,299	1,318
CAPITAL EXPENDITURES - General Capital as Required	1,000	-	-	-	-	-
INSURANCE - PROPERTY	3,349	4,477	4,567	4,658	4,751	4,846
INSURANCE - LIABILITY	726	741	756	771	786	802
SUPPLIES	23	-	-	-	-	-
ADVERTISING/ PUBLIC EDUCATION	400	250	255	260	265	270
TRAVEL/LEASING	4,060	4,141	4,224	4,308	4,394	4,482
UTILITIES	16,157	18,000	18,360	18,727	19,102	19,484
DEBT INTEREST (Bylaw 2736/2712)	2,701	2,701	2,701	2,701	2,701	2,701
DEBT PRINCIPAL(Bylaw 2736/2712)	4,786	4,786	4,786	4,786	4,786	4,786
TRANSFER TO RESERVE	2,223	2,000	4,000	3,483	-	-
TRANSFER TO OPERATING RESERVE	46,066	2,524	1,632	-	-	-
SALARIES & WAGES	1,093	1,103	615	630	646	662
SALARIES & WAGES	63,144	65,982	67,300	68,642	70,015	71,412
	\$ 225,281	\$ 209,719	\$ 160,411	\$ 160,528	\$ 211,632	\$ 160,771



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - GALLAGHER LAKE**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	NA					
Revenue	1.95%	2.96%	3.37%	1.64%	1.38%	0.87%
USER FEES	67,102	69,087	71,415	72,583	73,584	74,226
TRANSFER FROM OPERATING RESERVE	2,100	2,100	2,121	2,142	2,163	2,185
MISCELLANEOUS REVENUE	200	200	200	200	200	200
PRIOR YEARS SURPLUS	5,011	8,000	-	-	-	-
	\$ 74,413	\$ 79,387	\$ 73,736	\$ 74,925	\$ 75,947	\$ 76,611
Expense						
ADMINISTRATION CHARGES	2,205	2,407	2,439	2,478	2,518	2,558
OPERATIONS	1,421	1,442	1,464	1,486	1,508	1,531
OP-W&S- WATER QUALITY MONIT	711	721	732	743	754	765
CROSS CONNECTION CONTROL	305	309	314	319	324	329
OPERATIONS - HEALTH & SAFETY	254	258	262	266	270	274
CONTRACT SERVICES -OPERATIONS-OIB	48,091	48,812	49,544	50,287	51,041	51,807
EDUCATION & TRAINING	254	258	262	266	270	274
DEPRECIATION	254	258	261	265	270	275
INSURANCE - LIABILITY	800	750	765	780	796	812
SUPPLIES	418	-	-	-	-	-
TRAVEL/LEASING	2,538	2,576	2,615	2,654	2,694	2,734
TRANSFER TO OPERATING RESERVE	6,500	9,650	3,063	3,124	3,000	2,500
SALARIES & WAGES	546	167	-	-	-	-
SALARIES & WAGES	10,116	11,779	12,015	12,257	12,502	12,752
	\$ 74,413	\$ 79,387	\$ 73,736	\$ 74,925	\$ 75,947	\$ 76,611



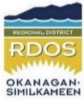
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
CAMP GROUND - LOOSE BAY**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, C714 Verify, 2757, 2016 Assessment	Compliant	REVIEW SOON	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	192.15%	9.43%	4.81%	2.79%	2.79%	2.81%
TAX REQUISITION	28,260	30,924	32,410	33,315	34,244	35,205
USER FEES	36,360	36,724	38,009	39,339	40,716	42,141
MISCELLANEOUS REVENUE	300	-	-	-	-	-
	\$ 64,920	\$ 67,648	\$ 70,419	\$ 72,654	\$ 74,960	\$ 77,346
Expense						
ADMINISTRATION CHARGES	2,116	2,153	2,242	2,313	2,386	2,461
OPERATIONS	10,066	3,700	3,812	3,927	4,046	4,169
OP - W&S - WATER QUALITY MONITORING		-	-	-	-	-
CONTRACT SERVICES	25,375	12,500	12,938	13,391	13,859	14,344
FACILITY IMPROVEMENTS		5,000	5,175	5,356	5,543	5,737
INSURANCE - LIABILITY	279	283	293	303	314	325
SUPPLIES	-	11,500	11,903	12,320	12,751	13,197
TRAVEL/ LEASING	1,723	1,700	1,760	1,821	1,884	1,950
UTILITIES	6,364	8,429	8,724	9,029	9,345	9,672
TRANSFER TO RESERVE	-	5,000	5,175	5,356	5,543	5,737
TRANSFER TO OPERATING RESERVE	-	500	518	536	555	574
SALARIES & WAGES	2,293	953	1,570	1,601	1,633	1,666
SALARIES & WAGES	16,704	15,930	16,309	16,701	17,101	17,514
	\$ 64,920	\$ 67,648	\$ 70,419	\$ 72,654	\$ 74,960	\$ 77,346



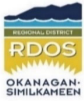
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - MISSEZULA LAKE WATER SYSTEM**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	6.36%	2.79%	1.71%	2.82%	3.69%	1.71%
USER FEES	136,705	140,519	142,918	146,951	152,378	154,987
TRANSFER FROM CAPITAL RESERVE	-	100	100	100	30,100	100
TRANSFER FROM OPERATING RESERVE	15,000	13,000	11,000	9,000	8,000	7,000
MISCELLANEOUS REVENUE	2,000	2,000	2,000	2,000	2,000	2,000
	\$ 153,705	\$ 155,619	\$ 156,018	\$ 158,051	\$ 192,478	\$ 164,087
Expense						
ADMINISTRATION CHARGE	6,491	6,900	7,009	7,142	8,714	7,417
OPERATIONS	36,083	32,747	33,282	33,827	34,381	34,945
-OP - W&S - WATER QUALITY MONITORING	-	3,200	3,366	3,433	3,502	3,572
CONSULTANTS	1,000	500	505	510	30,515	520
CONSULTANTS	-	1,000	1,010	1,020	1,030	1,040
VEHICLE DEPRECIATION	508	515	525	536	547	558
INSURANCE - PROPERTY	900	918	936	955	974	993
INSURANCE - LIABILITY	670	625	638	651	664	677
LEGAL FEES	500	100	102	104	106	108
SUPPLIES	1,131	-	-	-	-	-
TRAVEL/LEASING	2,842	3,000	3,060	3,121	3,183	3,247
UTILITIES	7,000	7,140	7,283	7,429	7,578	7,730
TRANSFER TO RESERVE	-	3,000	1,000	100	100	100
TRANSFER TO OPERATING RESERVE	2,200	1,000	1,000	1,000	1,000	1,000
SALARIES & WAGES	5,465	557	-	-	-	-
SALARIES & WAGES	88,915	94,417	96,302	98,223	100,184	102,180
	\$ 153,705	\$ 155,619	\$ 156,018	\$ 158,051	\$ 192,478	\$ 164,087



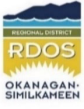
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - NARAMATA**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2293, 2004 Tax Maximum Levy	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	1.19%	6.84%	1.07%	1.92%	1.92%	1.92%
PARCEL TAX	124,128	124,128	124,128	124,128	124,129	124,130
RENTAL REVENUE	1,000	1,000	1,000	1,000	1,000	1,000
USER FEES	1,316,826	1,406,840	1,421,932	1,449,206	1,476,982	1,505,319
CONNECTION & EXTENSION FEES	2,525	2,550	2,601	2,653	2,706	2,760
NEW SERVICES INSTALLATION FEES	3,030	3,500	3,570	3,641	3,714	3,788
TRANSFER FROM RESERVE	-	1,000	1,000	1,000	1,000	1,000
TRANSFER FROM OPERATING RESERVE	90,000	100	100	100	100	100
MISCELLANEOUS REVENUE	15,591	5,000	5,100	5,202	5,306	5,412
	\$ 1,553,100	\$ 1,544,118	\$ 1,559,431	\$ 1,586,930	\$ 1,614,937	\$ 1,643,509
Expense						
ADMINISTRATION CHARGES	69,321	70,775	71,498	72,905	74,338	75,801
IT SUPPORT COSTS		20,500	20,910	21,328	21,755	22,190
OPERATIONS	230,000	255,000	260,100	265,302	270,608	276,020
Water Study	90,000	-	-	-	-	-
OP-W&S- WATER QUALITY MONIT	13,703	22,000	22,220	22,442	22,666	22,893
OP - W&S - SURVEY COSTS	5,075	2,000	2,040	2,081	2,123	2,165
CROSS CONNECTION CONTROL	5,075	10,000	10,100	10,201	10,303	10,406
OPERATIONS - HEALTH & SAFETY	711	1,000	1,020	1,040	1,061	1,082
CONSULTANTS	60,000	25,000	25,500	26,010	26,530	27,061
AGREEMENT - PROPERTY LEASE	6,000	7,200	7,344	7,491	7,641	7,794
EDUCATION & TRAINING	8,831	8,963	9,053	9,144	9,235	9,327
MEMBERSHIP & DUES	3,248	3,297	3,363	3,430	3,499	3,569
DEPRECIATION/REPLACEMENT VEHICLES	-	10,000	10,100	10,201	10,303	10,406
INSURANCE - PROPERTY	10,800	14,473	14,762	15,058	15,359	15,666
INSURANCE - LIABILITY	7,500	6,500	6,630	6,763	6,898	7,036
LEGAL FEES	6,500	5,151	5,254	5,359	5,466	5,575
SUPPLIES	1,448	-	-	-	-	-
ADVERTISING - PUBLIC EDUCATION	2,693	2,733	2,788	2,844	2,901	2,959
TRAVEL/LEASING	32,314	32,798	33,454	34,123	34,805	35,501
UTILITIES	198,940	201,924	205,962	210,081	214,283	218,569
UTILITIES - TELEPHONE	8,616	8,746	8,921	9,099	9,281	9,467
DEBT INTEREST (Bylaw 2795/2795) + Bylaw 2388/2292)	69,650	69,650	69,650	69,650	69,650	69,650
DEBT PRINCIPAL (Bylaw 2795/2696)+ (Bylaw 2388/2292)	89,862	89,862	89,862	89,862	89,862	89,862
TRANSFER TO RESERVE	61,706	50,000	51,000	52,020	53,060	54,121
TRANSFER TO RESERVE - EMERGENCY	10,000	10,000	10,200	10,404	10,612	10,824
TRANSFER TO OPERATING RESERVE	18,000	40,000	40,800	41,616	42,448	43,297
CONTINGENCY	1,000	1,000	1,000	1,000	1,000	1,000
SALARIES & WAGES	17,488	16,955	6,151	6,304	6,461	6,623
SALARIES & WAGES	524,619	558,591	569,749	581,172	592,789	604,645
	\$ 1,553,100	\$ 1,544,118	\$ 1,559,431	\$ 1,586,930	\$ 1,614,937	\$ 1,643,509



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - OLALLA**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	10.41%	12.56%	2.19%	2.63%	2.59%	2.57%
COMMUNITY WORKS GAS TAX FUNDING	-	-	-	-	-	-
USER FEES	126,161	142,002	145,115	148,928	152,789	156,718
TRANSFER FROM CAPITAL RESERVE	-	1,000	1,000	1,000	1,000	1,000
	\$ 126,161	\$ 143,002	\$ 146,115	\$ 149,928	\$ 153,789	\$ 157,718
Expense						
ADMINISTRATION CHARGES	4,938	5,754	5,839	5,956	6,076	6,198
IT SUPPORT COSTS		5,000	5,100	5,202	5,306	5,412
OPERATIONS	16,000	18,000	18,360	18,727	19,102	19,484
OP-W&S- WATER QUALITY MONIT	1,523	1,545	1,576	1,608	1,640	1,673
CROSS CONNECTION CONTROL	508	515	525	536	547	558
OPERATIONS - HEALTH & SAFETY	102	103	105	107	109	111
CONSULTANTS	1,015	1,030	1,051	1,072	1,093	1,115
EDUCATION & TRAINING	203	400	408	416	424	432
DEPRECIATION	2,500	4,000	4,080	4,162	4,245	4,330
INSURANCE - PROPERTY	1,200	1,485	1,515	1,545	1,576	1,607
INSURANCE - LIABILITY	800	850	867	884	902	920
LEGAL FEES	2,000	200	204	208	212	216
SUPPLIES	100	-	-	-	-	-
ADVERTISING/ PUBLIC EDUCATION	500	103	105	107	109	111
TRAVEL/LEASING	2,030	4,000	4,080	4,162	4,245	4,330
UTILITIES	9,440	8,500	8,670	8,843	9,020	9,200
TRANSFER TO RESERVE	3,291	5,000	6,000	7,000	8,000	9,000
TRANSFER TO OPERATING RESERVE	5,500	3,000	3,060	3,121	3,183	3,247
CONTINGENCY	500	500	500	500	500	500
SALARIES & WAGES	74,011	78,654	80,226	81,832	83,462	85,134
SALARIES & WAGES		4,363	3,844	3,940	4,038	4,140
	\$ 126,161	\$ 143,002	\$ 146,115	\$ 149,928	\$ 153,789	\$ 157,718



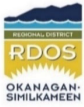
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - SAGE MESA**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	Contract Charge	Contract Charge	Contract Charge	Contract Charge	Contract Charge	Contract Charge
CONTRACT FEE	128,269	420,723	163,258	166,390	169,580	172,858
PRIOR YEARS SURPLUS	40,093	30,456	-	-	-	-
	\$ 168,362	\$ 451,179	\$ 163,258	\$ 166,390	\$ 169,580	\$ 172,858
Expense						
ADMINISTRATION CHARGE	5,442	14,301	5,378	5,481	5,587	5,696
IT SUPPORT COSTS		6,500	6,630	6,763	6,898	7,036
OPERATIONS	10,150	15,000	15,300	15,606	15,918	16,236
OPERATIONS ADDITIONAL COST ON SALARY AND OTHER	40,093	250,000	-	-	-	-
OPERATIONS ADDITIONAL COST ON SALARY AND OTHER		500	510	520	530	541
EDUCATION & TRAINING	254	258	261	265	270	290
TRAVEL/LEASING	5,000	5,000	5,000	5,000	5,000	5,000
UTILITIES		3,700	3,774	3,849	3,926	4,005
TRANSFER TO OPERATING RESERVE	1,400	31,856	1,400	1,400	1,400	1,400
SALARIES & WAGES	106,023	122,555	125,005	127,506	130,051	132,654
SALARIES & WAGES		1,509	-	-	-	-
	\$ 168,362	\$ 451,179	\$ 163,258	\$ 166,390	\$ 169,580	\$ 172,858



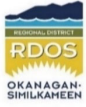
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM NARAMATA MAIN**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Not Applicable		NA	NA	NA	NA	NA	NA
	Revenue						
PRIOR YEARS SURPLUS		-	3,505	-	-	-	-
		\$ -	\$ 3,505	\$ -	\$ -	\$ -	\$ -
	Expense						
TRANSFER TO OPERATING RESERVE		-	3,505	-	-	-	-
		\$ -	\$ 3,505	\$ -	\$ -	\$ -	\$ -



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - SUN VALLEY**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	2.98%	3.28%	1.03%	1.41%	1.64%	0.69%
USER FEES	78,103	80,661	81,490	82,641	83,996	84,579
TRANSFER FROM OPERATING RESERVE	-	100	100	100	100	100
MISCELLANEOUS REVENUE	100	100	100	100	100	100
	\$ 78,203	\$ 80,861	\$ 81,690	\$ 82,841	\$ 84,196	\$ 84,779
Expense						
ADMINISTRATION CHARGES	2,541	2,786	2,814	2,854	2,900	2,920
OPERATIONS	10,150	8,000	8,120	8,242	8,366	8,491
OP - W&S - WATER QUALITY MONITORING	1,015	1,030	1,045	1,061	1,077	1,093
CROSS CONNECTION CONTROL	51	200	150	100	100	100
OPERATIONS - HEALTH & SAFETY	51	50	51	52	53	54
CONSULTANTS	-	500	550	258	100	105
EDUCATION & TRAINING	-	100	102	104	106	108
VEHICLE DEPRECIATION	250	250	254	258	262	266
INSURANCE - PROPERTY	950	1,254	1,279	1,305	1,331	1,357
INSURANCE - LIABILITY	850	867	884	902	920	-
MISCELLENOUS SUPPLIES	6	-	-	-	-	-
ADVERTISING/ PUBLIC EDUCATION	400	400	406	412	418	424
TRAVEL/LEASING	750	721	732	743	754	765
UTILITIES	14,718	13,500	13,703	13,909	14,118	14,330
TRANSFER TO RESERVE	-	100	102	104	106	108
TRANSFER TO OPERATING RESERVE	-	100	102	104	106	108
SALARIES & WAGES	273	1,063	461	473	485	497
SALARIES & WAGES	46,198	49,940	50,935	51,960	52,994	54,053
	\$ 78,203	\$ 80,861	\$ 81,690	\$ 82,841	\$ 84,196	\$ 84,779



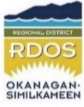
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - WEST BENCH**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2555, 2012 Parcel Numbers have to be checked						
	Verify Parcel Numbers					
Revenue	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	1.12%	4.01%	-0.85%	1.32%	1.33%	0.01%
PARCEL TAX	115,600	115,600	115,600	115,600	115,600	115,600
USER FEES	355,059	369,285	366,130	370,977	375,900	375,926
LOAN PAYMENT COLLECTED	32,309	32,958	-	-	-	-
CAPITAL CHARGE	40,000	40,000	40,000	40,000	40,000	40,000
TRANSFER FROM RESERVE	-	1,000	1,000	1,000	1,000	1,000
TRANSFER FROM OPERATING RESERVE	-	5,000	5,000	5,000	5,000	5,000
MISCELLANEOUS REVENUE	600	600	600	600	600	600
	\$ 543,568	\$ 564,443	\$ 528,330	\$ 533,177	\$ 538,100	\$ 538,126
Expense						
ADMINISTRATION CHARGES	14,006	15,874	16,058	16,272	16,490	16,483
IT SUPPORT COSTS		7,750	7,905	8,063	8,224	8,389
OPERATIONS	25,375	25,756	26,014	26,274	26,537	26,802
OP- WATER QUALITY MONITORING	2,693	2,733	2,760	2,788	2,816	2,844
CROSS CONNECTION CONTROL	4,060	4,121	4,162	4,204	4,246	4,288
OPERATIONS - BULK WATER	140,208	142,311	143,734	145,171	146,623	148,089
CONSULTANTS	2,000	2,000	2,020	2,040	2,060	2,081
EDUCATION & TRAINING	2,944	2,988	3,018	3,048	3,078	3,109
VEHICLE DEPRECIATION	2,030	2,060	2,081	2,102	2,123	2,144
INSURANCE - PROPERTY	3,050	4,019	4,099	4,181	4,265	4,350
INSURANCE - LIABILITY	4,300	4,386	4,474	4,563	4,654	-
LEGAL FEES	800	800	808	816	824	832
SUPPLIES	543	-	-	-	-	-
ADVERTISING - PUBLIC EDUCATION	609	618	624	630	636	642
TRAVEL/LEASING	4,000	4,000	4,040	4,080	4,121	4,162
UTILITIES	32,000	32,640	32,966	33,296	33,629	33,965
DEBT INTEREST (Bylaw 2648/2508) + (Bylaw 2687/2590)	50,796	61,662	41,712	41,712	41,712	41,712
DEBT PRINCIPAL (Bylaw 2648/2508) + (Bylaw 2687/2590)	90,270	102,400	67,045	67,045	67,045	67,045
TRANSFER TO RESERVE	41,000	40,000	40,000	40,000	40,000	40,000
TRANSFER TO OPERATING RESERVE RATE RESET	35,690	5,000	20,000	20,000	20,000	20,000
CONTINGENCY	2,000	2,000	2,000	2,000	2,000	2,000
SALARIES & WAGES	1,639	6,259	5,843	5,989	6,138	6,291
SALARIES & WAGES	83,555	95,066	96,967	98,903	100,879	102,898
	\$ 543,568	\$ 564,443	\$ 528,330	\$ 533,177	\$ 538,100	\$ 538,126



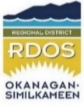
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - WILLOWBROOK**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	2.79%	2.54%	0.49%	1.81%	1.81%	1.41%
USER FEES	105,310	107,982	108,506	110,467	112,461	114,052
MISCELLANEOUS REVENUE	707	613	619	625	638	650
TRANSFER FROM OPERATING RESERVE		100	100	100	100	100
	\$ 106,017	\$ 108,695	\$ 109,225	\$ 111,192	\$ 113,199	\$ 114,802
Expense						
ADMINISTRATION CHARGES	4,075	4,682	4,702	4,788	4,875	4,944
OPERATIONS	23,917	24,008	24,368	24,734	25,105	25,482
CROSS CONNECTION CONTROL	508	750	523	531	539	547
OPERATIONS - HEALTH AND SAFETY	203	206	209	212	215	218
CONSULTANTS	254	258	262	266	270	274
EDUCATION & TRAINING	203	206	209	212	215	218
VEHICLE DEPRECIATION	152	155	157	159	161	163
INSURANCE - PROPERTY	1,188	1,273	1,298	1,324	1,351	1,378
INSURANCE - LIABILITY	381	386	392	398	406	-
LEGAL FEES	508	515	523	531	539	547
SUPPLIES	514	-	-	-	-	-
ADVERTISING	102	103	105	107	109	111
TRAVEL/LEASING	1,421	2,500	2,538	2,576	2,615	2,654
UTILITIES	7,247	6,600	6,090	6,181	6,274	6,368
TRANSFER TO RESERVE	5,075	3,000	3,045	3,091	3,137	3,184
TRANSFER TO OPERATING RESERVE	6,000	3,000	3,045	3,091	3,137	3,184
SALARIES & WAGES	273	502	-	-	-	-
SALARIES & WAGES	53,996	60,551	61,759	62,991	64,251	65,530
	\$ 106,017	\$ 108,695	\$ 109,225	\$ 111,192	\$ 113,199	\$ 114,802



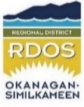
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECYCLING/GARBAGE AREA A**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	7.25%	2.20%	2.12%	2.12%	12.10%	0.03%
MMBC Revenue	38,368	38,368	38,368	38,368	38,368	38,368
CURBSIDE USER FEES	140,249	143,330	146,373	149,471	167,561	167,614
TAG A BAG STICKER REVENUE	40	41	42	43	44	44
TRANSFER FROM OPERATING RESERVE	-	466	475	485	495	1,240
	\$ 178,657	\$ 182,205	\$ 185,258	\$ 188,367	\$ 206,468	\$ 207,266
Expense	7,680	8,320	8,459	8,601	9,428	9,464
ADMINISTRATION CHARGES	47,705	48,660	49,632	50,625	51,637	51,702
OP - SW - TIPPING FEES	31,251	31,501	31,974	32,453	33,102	33,102
CONTRACT SERVICES - RECYCLING	75,423	76,031	77,171	78,329	94,000	94,000
CONTRACT SERVICES - GARBAGE	350	385	385	385	-	400
EDUCATION & TRAINING	751	762	774	785	800	800
INSURANCE - LIABILITY	100	361	366	371	380	380
SUPPLIES - RECYCLING - TAG A BAG	1,600	1,648	1,673	1,698	1,700	1,700
ADVERTISING - PUBLIC EDUCATION	508	515	523	531	540	540
TRAVEL/LEASING	13,289	14,022	14,301	14,589	14,881	15,178
SALARIES & WAGES						
	\$ 178,657	\$ 182,205	\$ 185,258	\$ 188,367	\$ 206,468	\$ 207,266



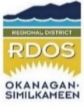
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECYCLING/GARBAGE AREA B**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	NA					
Revenue	2.26%	2.30%	2.02%	4.93%	1.94%	0.25%
MMBC Revenue	19,501	19,411	19,411	19,411	19,411	19,411
CURBSIDE USER FEES	66,980	68,518	69,900	73,348	74,771	74,958
TAG A BAG STICKER REVENUE	250	255	260	265	270	275
TRANSFER FROM OPERATING RESERVE	4,378	4,680	5,030	3,340	3,832	5,338
	\$ 91,109	\$ 92,864	\$ 94,601	\$ 96,364	\$ 98,284	\$ 99,982
Expense						
ADMINISTRATION CHARGES	2,969	3,213	3,273	3,334	3,401	3,458
OP - SW - TIPPING FEES	22,916	23,259	23,608	23,962	24,440	24,750
CONTRACT SERVICES - RECYCLING	16,274	16,600	16,930	17,270	17,615	18,000
CONTRACT SERVICES - GARBAGE	42,309	43,155	44,020	44,900	45,800	46,500
EDUCATION & TRAINING	198	201	204	207	210	215
INSURANCE - LIABILITY	390	396	402	408	415	430
SUPPLIES - RECYCLING - TAG A BAG	170	173	176	180	184	190
ADVERTISING - PUBLIC EDUCATION	735	750	769	780	795	850
TRAVEL/LEASING	348	353	359	364	370	400
TRANSFER TO OPERATING RESERVE	-	111	113	115	115	150
SALARIES & WAGES	4,800	4,653	4,747	4,844	4,939	5,039
	\$ 91,109	\$ 92,864	\$ 94,601	\$ 96,364	\$ 98,284	\$ 99,982



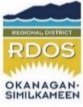
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECYCLING/GARBAGE AREA C**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
	3.86%	2.25%	2.10%	1.91%	5.87%	-0.01%
Revenue						
MMBC Revenue	58,274	58,274	58,274	58,274	58,274	58,274
CURBSIDE USER FEES	214,666	219,497	224,109	228,388	241,800	241,778
TAG A BAG STICKER REVENUE	800	816	832	1,000	1,020	1,020
TRANSFER FROM OPERATING RESERVE	9,517	12,864	15,095	9,499	6,842	8,203
PRIOR YEARS SURPLUS	9,559	2,161	-	-	-	-
	\$ 292,816	\$ 293,612	\$ 298,310	\$ 297,161	\$ 307,936	\$ 309,275
Expense						
ADMINISTRATION CHARGES	8,658	9,461	9,695	9,643	10,008	10,041
OP - SW - TIPPING FEES	65,487	66,469	67,466	68,478	70,000	70,000
CONTRACT SERVICES - RECYCLING	55,725	57,374	58,235	59,108	60,000	60,000
CONTRACT SERVICES - GARBAGE	128,369	132,220	136,186	132,670	140,272	141,000
EDUCATION & TRAINING	3,000	3,060	3,672	3,745	3,820	3,900
INSURANCE - LIABILITY	1,400	1,428	1,457	1,486	1,515	1,550
SUPPLIES - RECYCLING - TAG A BAG	500	510	520	530	540	550
ADVERTISING - PUBLIC EDUCATION	2,000	2,060	2,100	2,143	2,186	2,250
TRAVEL/LEASING	516	523	531	539	540	550
TRANSFER TO OPERATING RESERVE	9,177	2,161	135	137	-	-
SALARIES & WAGES	17,984	18,346	18,313	18,682	19,055	19,434
	\$ 292,816	\$ 293,612	\$ 298,310	\$ 297,161	\$ 307,936	\$ 309,275



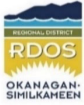
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECYCLING/GARBAGE AREA G**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	User Fees					
Revenue	2.53%	2.35%	2.09%	2.02%	2.05%	0.20%
MMBC Revenue	46,958	46,958	46,958	46,958	46,958	46,958
CURBSIDE USER FEES	196,224	200,843	205,050	209,186	213,470	213,888
TAG A BAG STICKER REVENUE	700	714	728	743	760	760
TRANSFER FROM OPERATING RESERVE	8,435	10,180	12,021	12,871	13,985	19,646
PRIOR YEARS SURPLUS	-	29,046	-	-	-	-
	\$ 252,316.83	\$ 287,741	\$ 264,757	\$ 269,758	\$ 275,173	\$ 281,252
Expense	User Fees					
ADMINISTRATION CHARGES	10,847	11,813	12,085	12,313	12,560	12,838
OP - SW - TIPPING FEES	52,541	53,330	54,130	54,941	56,040	56,100
CONTRACT SERVICES - RECYCLING	52,377	53,425	54,493	55,583	56,695	57,750
CONTRACT SERVICES - GARBAGE	120,770	123,185	125,650	128,162	130,725	135,000
INSURANCE - LIABILITY	1,112	1,129	1,146	1,163	1,200	1,250
SUPPLIES - RECYCLING - TAG A BAG	400	408	417	425	433	450
ADVERTISING - PUBLIC EDUCATION	2,000	1,040	2,080	2,122	2,165	2,200
TRANSFER TO OPERATING RESERVE	-	29,046	105	106	110	115
SALARIES & WAGES	12,270	14,365	14,651	14,943	15,245	15,549
	\$ 252,316.83	\$ 287,741	\$ 264,757	\$ 269,758	\$ 275,173	\$ 281,252



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECYCLING/ GARBAGE AREAS D/E/F/I**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	0.67%	2.31%	2.02%	2.02%	2.00%	0.09%
	0.00%	2.00%	2.00%	2.00%	2.00%	0.00%
MMBC Revenue	115,350	115,350	115,350	115,350	115,350	115,350
CURBSIDE USER FEES - RURAL	388,165	397,135	405,157	413,344	421,606	422,003
CURBSIDE USER FEES - RED WING	54,715	55,809	56,925	58,065	59,225	59,225
TAG A BAG STICKER REVENUE	1,000	1,020	1,040	1,060	1,080	1,100
TRANSFER FROM OPERATING RESERVE	21,998	24,294	26,238	28,209	31,068	37,599
	\$ 581,228	\$ 593,608	\$ 604,710	\$ 616,028	\$ 628,329	\$ 635,277
Expense						
ADMINISTRATION CHARGES	24,982	27,101	27,608	28,125	28,686	29,003
OP - SW - TIPPING FEES	141,593	143,716	145,872	148,060	151,021	155,000
CONTRACT SERVICES - RECYCLING	91,829	93,665	95,540	97,450	99,400	100,000
CONTRACT SERVICES - RECYCLING - RED WING	9,651	9,844	10,040	10,242	10,450	10,675
CONTRACT SERVICES - GARBAGE	247,486	252,435	257,483	262,633	267,886	268,500
CONTRACT SERVICES - GARBAGE - RED WING	25,582	26,094	26,615	27,148	27,690	28,000
INSURANCE - LIABILITY	2,561	2,599	2,638	2,678	2,700	2,740
SUPPLIES - RECYCLING - TAG A BAG	1,000	1,020	1,040	1,060	1,080	1,100
ADVERTISING - PUBLIC EDUCATION	4,000	4,080	4,160	4,245	4,330	4,450
TRAVEL/LEASING	254	258	261	265	280	300
TRANSFER TO OPERATING RESERVE	102	103	105	106	110	120
SALARIES & WAGES	32,188	32,693	33,348	34,016	34,696	35,389
	\$ 581,228	\$ 593,608	\$ 604,710	\$ 616,028	\$ 628,329	\$ 635,277



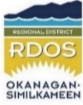
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECYCLING/GARBAGE KEREMEOS**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES						
Revenue						
	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
	-3.20%	3.87%	0.10%	0.10%	0.14%	-0.04%
CONTRACT - VILLAGE OF KEREMEOS	91,249	94,785	94,878	94,975	95,105	95,070
MMBC Revenue	29,500	29,500	29,500	29,500	29,500	29,500
TAG A BAG STICKER REVENUE	400	408	416	424	433	435
TRANSFER FROM OPERATING RESERVE	10,582	12,487	14,950	17,456	20,157	22,226
	\$ 131,731	\$ 137,180	\$ 139,744	\$ 142,355	\$ 145,195	\$ 147,231
Expense						
ADMINISTRATION CHARGES	4,293	4,636	4,722	4,810	4,906	4,974
ADMIN CHGS - KEREMEOS COLLECTION	5,075	5,151	5,228	5,307	5,413	5,511
IT SUPPORT COSTS		3,250	3,315	3,381	3,449	3,518
OP - SW - TIPPING FEES	28,420	28,846	29,279	29,718	30,312	30,917
CONTRACT SERVICES - RECYCLING	22,765	23,220	23,684	24,158	24,640	25,182
CONTRACT SERVICES - GARBAGE	62,699	63,952	65,232	66,535	67,865	68,321
INSURANCE - LIABILITY	534	542	550	558	565	577
SUPPLIES - RECYCLING - TAG A BAG STICKER	300	306	312	318	325	336
ADVERTISING - PUBLIC EDUCATION	1,000	1,020	1,040	1,061	1,082	1,121
TRANSFER TO OPERATING RESERVE	-	115	117	119	121	127
SALARIES & WAGES	6,645	6,142	6,265	6,389	6,517	6,647
	\$ 131,731	\$ 137,180	\$ 139,744	\$ 142,355	\$ 145,195	\$ 147,231



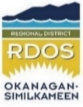
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECYCLING/GARBAGE OK FALLS**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	NA					
Revenue	4.87%	0.78%	2.08%	2.01%	3.55%	0.68%
MMBC Revenue	71,400	71,400	71,400	71,400	71,400	71,400
CURBSIDE USER FEES	247,662	249,593	254,792	259,914	269,148	270,990
TAG A BAG STICKER REVENUE	1,000	1,000	1,000	1,000	1,000	1,000
TRANSFER FROM OPERATING RESERVE	-	6,377	7,153	7,951	5,492	7,024
PRIOR YEARS SURPLUS	-	29,000	-	-	-	-
	\$ 320,062	\$ 357,370	\$ 334,345	\$ 340,265	\$ 347,040	\$ 350,414
Expense						
ADMINISTRATION CHARGES	13,759	14,992	15,257	15,527	15,836	15,990
OP - SW - TIPPING FEES	87,290	88,599	89,928	91,277	93,103	94,200
CONTRACT SERVICES - RECYCLING	52,437	53,233	54,022	54,832	55,900	56,250
CONTRACT SERVICES - GARBAGE	144,010	146,890	149,825	152,825	155,880	157,000
INSURANCE - LIABILITY	1,397	1,418	1,439	1,460	1,500	1,550
SUPPLIES - RECYCLING - TAG A BAG	700	715	730	743	760	790
ADVERTISING - PUBLIC EDUCATION	2,000	2,040	2,081	2,122	2,165	2,250
TRAVEL/LEASING	761	773	784	796	800	850
TRANSFER TO OPERATING RESERVE	-	29,046	223	226	230	250
SALARIES & WAGES	17,708	19,664	20,056	20,457	20,866	21,284
	\$ 320,062	\$ 357,370	\$ 334,345	\$ 340,265	\$ 347,040	\$ 350,414



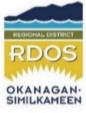
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
APEX MTN SOLID WASTE TRANSFER STATION**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
D716, BL2593, 2012- Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-19.26%	15.17%	9.77%	1.33%	1.51%	1.23%
	1.70%	2.22%	2.23%	1.37%	1.47%	1.54%
TAX REQUISITION	73,217	84,321	92,561	93,792	95,204	96,371
USER FEES	71,587	73,173	74,802	75,827	76,938	78,122
LARGE ITEM USER FEE	-	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	100	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	41,074	2,000	2,000	2,000	2,000	2,000
PRIOR YEARS SURPLUS	236	-	-	-	-	-
	\$ 186,214	\$ 159,494	\$ 169,363	\$ 171,619	\$ 174,142	\$ 176,493
Expense	5,484	5,099	5,290	5,382	5,486	5,733
ADMINISTRATION CHARGES		3,250	3,315	3,381	3,449	3,518
IT SUPPORT COSTS	15,377	16,761	16,761	16,761	16,761	16,761
OP-SW-TIPPING FEES	22,838	25,101	25,729	26,372	27,031	27,707
CONTRACT SERVICES - MAINTENANCE	40,200	4,000	4,100	4,203	4,308	4,415
OPERATIONS AND MAINTENANCE	9,519	8,000	9,806	9,954	10,153	10,000
CONTRACT SERVICES -RECYCLING	15,682	15,682	16,156	16,398	16,726	17,000
CONTRACT SERVICES - GARBAGE	-	8,778	9,000	9,225	9,500	9,725
CONTRACT SERVICES - LARGE ITEM COLLECTION	5,075	5,000	5,228	5,307	5,413	5,548
EDUCATION	-	1,798	1,834	1,871	1,908	1,946
INSURANCE - PROPERTY	1,350	1,350	1,450	1,500	1,550	1,600
INSURANCE - LIABILITY	100	100	100	100	100	100
LEGAL FEES	1,269	1,300	1,307	1,327	1,354	1,400
ADVERTISING - PUBLIC EDUCATION	1,523	1,523	1,569	1,592	1,624	1,675
TRAVEL/LEASING	3,000	3,000	3,121	3,184	3,247	3,350
UTILITIES	14,228	14,228	14,228	14,228	14,228	14,228
DEBT INTEREST (Bylaw 2887/2843) + (Bylaw 2887/2669)	29,427	20,856	20,856	20,856	20,856	20,856
DEBT PRINCIPAL (Bylaw 2887/2843) + (Bylaw 2887/2669)	4,500	4,500	4,500	4,613	4,728	4,846
TRANSFER TO RESERVE	7,500	2,000	7,500	7,500	7,500	7,500
TRANSFER TO OPERATING RESERVE	9,142	17,168	17,513	17,865	18,220	18,585
SALARIES & WAGES	\$ 186,214	\$ 159,494	\$ 169,363	\$ 171,619	\$ 174,142	\$ 176,493



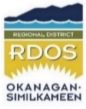
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
NET ZERO RECYCLING FACILITY**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Cost Recoveries		Recov.	Recov.	Recov.	Recov.	Recov.	Recov.
	Revenue	NA	NA	NA	NA	NA	NA
Cost Recoveries		5,203	5,316	1,540	1,540	1,540	-
		\$ 5,203	\$ 5,316	\$ 1,540	\$ 1,540	\$ 1,540	\$ -
	Expense						
SALARIES & WAGES		5,075	5,177	1,500	1,500	1,500	-
ADMINISTRATION CHARGES		128	139	40	40	40	-
		\$ 5,203	\$ 5,316	\$ 1,540	\$ 1,540	\$ 1,540	\$ -



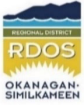
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
REFUSE DISPOSAL - AREA A

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
106, 1970 - No Limit	NA					
Revenue	-12.03%	-100.00%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
TAX REQUISITION	1,202	-	-	-	-	-
TRANSFER FROM OPEATIONAL RESERVE	5,000	-	-	-	-	-
PRIOR YEARS SURPLUS	18,930	6,000	-	-	-	-
	\$ 25,132	\$ 6,000	\$ -	\$ -	\$ -	\$ -
Expense	202	-	-	-	-	-
ADMINISTRATION CHARGES	5,000	-	-	-	-	-
WOOD CHIPPING	18,930	6,000	-	-	-	-
TRANSFER TO OPERATING RESERVE	1,000	-	-	-	-	-
	\$ 25,132	\$ 6,000	\$ -	\$ -	\$ -	\$ -



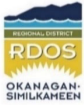
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
REFUSE DISPOSAL - AREA H

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 735, H717, 1905.02, 2007 - Assessment						
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	-0.11%	0.29%	0.01%	0.01%	0.01%	-99.51%
TAX REQUISITION	204,654	205,250	205,269	205,288	205,307	997
PRIOR YEARS SURPLUS	2,850	1,840	-	-	-	-
	\$ 207,504	\$ 207,090	\$ 205,269	\$ 205,288	\$ 205,307	\$ 997
Expense						
ADMINISTRATION CHARGES	8,798	9,372	9,373	9,374	9,375	46
CONTRACTS - PRINCETON	195,000	195,000	195,000	195,000	195,000	-
TRANSFER TO OPERATING RESERVE	2,850	1,840	-	-	-	-
SALARIES & WAGES	856	878	896	914	932	951
	\$ 207,504	\$ 207,090	\$ 205,269	\$ 205,288	\$ 205,307	\$ 997



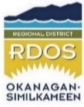
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
REFUSE DISPOSAL - KEREMEOS AREAS B & G**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, B716, G716, BL1777, 1997 - Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	-0.01%	0.74%	23.52%	1.97%	0.37%	1.73%
TAX REQUISITION	258,742	260,648	321,942	328,290	329,494	335,199
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
GAS TAX FUNDING	-	-	-	-	-	-
FEES - REFUSE DISPOSAL	82,416	110,000	100,000	100,000	100,000	100,000
SCRAP METAL RECYCLING	20,604	40,000	21,018	21,228	21,653	21,653
MMBC REVENUE	1,010	-	-	-	-	-
TRANSFER FROM RESERVE	5,000	12,758	5,000	5,000	5,000	5,000
MISCELLANEOUS REVENUE	5,177	5,177	5,333	5,413	5,521	5,600
PRIOR YEARS SURPLUS	-	19,476	5,000	5,000	5,000	5,000
	\$ 372,949	\$ 448,059	\$ 458,293	\$ 464,931	\$ 466,668	\$ 472,452
Expense						
ADMINISTRATION CHARGES	15,370	19,240	19,771	20,279	20,446	20,934
OPERATIONS	14,210	19,200	19,500	20,000	20,500	21,000
TIPPING FEES	65,975	74,309	75,000	75,500	76,000	76,500
CONSULTANTS	8,000	-	-	-	-	-
CONTRACT SERVICES - OPERATIONS	40,955	53,733	53,733	55,000	55,000	58,000
CONTRACT SERVICES - RECYCLING	23,066	23,400	23,400	25,000	25,000	26,000
CONTRACT-SHINGLES, GLASS, CONCRETE RECYCLING	22,330	-	-	-	-	-
TRANSFER STATION CONTRACTOR	45,000	67,951	67,951	69,951	69,951	71,951
CONTRACT SERVICES - WOOD WASTE CHIPPING	20,706	30,000	30,000	32,000	32,000	32,000
CONTRACT SERVICES KEREMEOS	-	4,000	4,000	4,000	4,000	4,000
EDUCATION & TRAINING	1,523	-	1,500	1,500	1,500	1,500
MEMBERSHIP & DUES	508	-	528	539	550	600
ENVIRONMENTAL CONTROL	3,147	3,300	3,442	3,542	3,300	3,700
ENVIRONMENTAL MONITORING	3,500	3,800	3,800	3,800	3,800	3,800
DEPRECIATION	5,583	-	5,751	5,837	5,954	6,000
INSURANCE - PROPERTY	323	384	392	400	408	416
INSURANCE - LIABILITY	1,607	1,607	1,655	1,680	1,700	1,725
INSURANCE - ENVIRONMENTAL	4,194	3,551	4,321	4,386	4,474	4,500
ADVERTISING - PUBLIC EDUCATION	508	600	523	531	540	600
TRAVEL/LEASING	1,800	2,100	2,200	2,300	2,400	2,500
UTILITIES	3,106	3,436	3,500	3,600	3,700	3,800
TRANSFER TO RESERVE CAPITAL	2,218	7,242	14,573	9,986	7,954	3,000
TRANSFER TO OPERATING RESERVE	7,623	19,476	5,000	5,000	5,000	5,000
SALARIES & WAGES	81,697	104,125	106,205	108,321	110,476	112,671
NEW FTE		6,605	11,548	11,779	12,015	12,255
	\$ 372,949	\$ 448,059	\$ 458,293	\$ 464,931	\$ 466,668	\$ 472,452



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
REFUSE DISPOSAL- OLIVER & Area "C"**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Bl 1695, 1996 Max Levy						
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
FEES - REFUSE DISPOSAL	6.65%	14.32%	-19.74%	-1.49%	-1.62%	-1.77%
TAX REQUISITION	3.50%	38.91%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	104,302	119,240	95,698	94,274	92,749	91,110
GRANT IN LIEU OF TAXES	202	-	-	-	-	-
INEREST INCOME	-	1,555	-	-	-	-
AGREEMENT - OSOYOOS INDIAN BAND	3,000	2,738	2,738	2,738	2,738	2,738
FEES - REFUSE DISPOSAL	812,475	1,128,587	1,128,587	1,128,587	1,128,587	1,128,587
SCRAP METAL RECYCLING	15,150	108,955	75,000	75,000	75,000	75,000
MMBC REVENUE	1,545	4,300	4,300	4,300	4,300	4,300
TRANSFER FROM RESERVE	-	-	-	-	-	-
TRANSFER FROM RESERVE - CAPITAL Compost Facility	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	45,000	20,000	20,000	20,000	20,000	20,000
MISCELLANEOUS REVENUE	4,545	3,000	3,000	3,000	3,000	3,000
TO FUND WOOD CHIPPING EXPENSE FROM COVID FUNDS	22,000	-	-	-	-	-
Wood Chipping Revenue	10,150	-	-	-	-	-
PRIOR YEARS SURPLUS	5,000	33,419	-	-	-	-
	\$ 1,023,369	\$ 1,421,794	\$ 1,329,323	\$ 1,327,899	\$ 1,326,374	\$ 1,324,735
Expense						
ADMINISTRATION CHARGES	50,428	61,208	31,327	32,021	32,767	33,460
IT SUPPORT COSTS	-	3,250	3,315	3,381	3,449	3,518
EQUIPMENT MAINTENANCE	-	-	34,725	34,725	34,725	34,725
OPERATIONS	99,470	100,000	102,476	104,014	106,094	107,100
AG WOOD CHIPPING	40,600	-	-	-	-	-
CONSULTANTS	20,000	5,000	8,000	8,000	8,000	8,000
CONSULTANTS	22,000	-	-	-	-	-
CONTRACT SERVICES	-	478,000	-	-	-	-
CONTRACT SERVICES - OPERATIONS	334,950	42,000	-	-	-	-
CONTRACT SERVICES - RECYCLING	39,854	40,000	41,200	42,436	43,709	45,020
CONTRACT SERVICES WOOD WASTE	113,098	115,000	118,450	122,003	125,663	129,433
CONTRACT SERVICES - E WASTE	1,320	15,000	15,450	15,913	16,390	16,882
CONTRACT SRVCS-ASPHALT SHINGLES RECYLNG	32,480	-	-	-	-	-
EDUCATION & TRAINING	1,918	1,918	3,500	3,500	3,500	3,500
MEMBERSHIP & DUES	1,015	1,015	1,050	1,075	1,100	1,125
ENVIRONMENTAL CONTROL	7,613	7,700	7,843	7,960	8,119	8,200
ENVIRONMENTAL MONITORING	3,106	3,800	3,914	4,031	4,152	4,276
DEPRECIATION - REPLACEMENT EQUIPMENT	6,060	-	109,000	109,000	109,000	109,000
INSURANCE - PROPERTY	115	154	157	160	163	167
INSURANCE - LIABILITY	4,400	4,400	4,533	4,601	4,700	4,800
INSURANCE - ENVIRONMENTAL	5,177	-	-	-	-	-
LEGAL FEES	2,000	2,000	2,000	2,000	2,000	2,000
SUPPLIES	1,015	1,000	1,056	1,077	1,099	1,150
ADVERTISING - PUBLIC EDUCATION	3,106	1,250	1,300	1,350	1,400	1,450
TRAVEL/LEASING	3,727	3,700	7,255	7,437	7,623	7,813
UTILITIES	10,042	12,912	13,299	13,698	14,109	14,532
TRANSFER TO RESERVE CAPITAL	30,000	305,202	465,139	450,994	435,826	421,457
TRANSFER TO OPERATING RESERVE	16,600	20,000	20,000	20,000	20,000	20,000
New FTE Authorized by Board Salaries & Wages	186	12,008	145,363	145,783	146,211	146,648
SALARIES & WAGES	173,089	185,277	188,971	192,740	196,575	200,479
	\$ 1,023,369	\$ 1,421,794	\$ 1,329,323	\$ 1,327,899	\$ 1,326,374	\$ 1,324,735



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
REFUSE DISPOSAL - PENTICTON/D3**

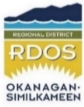
1.17%

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	-1.06%	7.91%	6.00%	0.10%	-2.68%	0.66%
FEES - REFUSE DISPOSAL	3,214,215	3,468,314	3,676,256	3,679,756	3,580,970	3,604,677
REFUSE DISPOSAL - OK FALLS	464,600	506,414	506,414	506,414	506,414	506,414
REFUSE DISPOSAL - Wood Chipping Funded from Covie	30,000	-	-	-	-	-
GYPSUM DISP. FEES	102,010	111,191	111,191	111,191	111,191	111,191
ORGANIC DISPOSAL FEES	220,180	239,996	239,996	239,996	239,996	239,996
SCRAP METAL RECYCLING	85,850	159,999	159,999	159,999	159,999	159,999
MMBC REVENUE	10,180	10,180	10,180	10,180	10,180	10,180
TRANSFER FROM RESERVE	-	-	-	-	-	-
TRANSFER FROM CLOSURE RESERVE FUND	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	-	10,000	20,000	20,000	20,000	-
FEDERAL GRANTS	-	-	-	-	-	-
MISCELLANEOUS REVENUE	42,844	-	-	-	-	-
Wood Chipping Revenue	7,613	-	-	-	-	-
	\$ 4,177,492	\$ 4,506,094	\$ 4,724,036	\$ 4,727,536	\$ 4,628,750	\$ 4,632,457
Expense						
PART TIME WAGES	-	82,000	-	-	-	-
ADMINISTRATION CHARGES	184,551	214,123	220,749	224,928	231,517	236,154
IT SUPPORT COSTS	-	9,900	10,098	10,300	10,506	10,716
OPERATIONS	96,900	120,000	123,000	126,075	129,227	132,458
OPERATIONS	15,530	25,000	25,625	26,266	26,922	27,595
AG WOOD CHIPPING	30,000	-	-	-	-	-
GYPSUM RECYCLING	30,000	-	-	-	-	-
CONSULTANTS CML	56,536	-	58,244	59,120	60,303	63,000
CONSULTANTS OKFL	86,478	-	89,092	90,428	92,237	93,000
CONCRETE CRUSHING	116,725	80,000	85,000	90,000	95,000	100,000
CONTRACT SERVICES - OPS OK FALLS	352,205	540,000	553,500	567,338	581,521	596,059
CONTRACT SERVICES - OPS CMLS	848,173	820,000	840,500	861,513	883,050	905,127
CONTRACT SERVICES - RECYCLING	105,601	175,000	175,000	175,000	190,000	190,000
CONTRACT SERVICES - RECYCLING - OTHER AR	17,000	20,000	20,000	20,000	25,000	25,000
CONTRACT SERVICES - WOOD WASTE CHIPPING	420,000	549,000	549,000	549,000	565,000	565,000
CONTRACT SERVICES - WOOD WASTE CHIPPING	33,000	40,000	40,000	40,000	42,000	42,000
CONTRACT SERVICES - SHINGLE RECYCLING	18,270	-	-	-	-	-
CONTRACT SERVICES - SHINGLE RECYCLING OK FALLS	7,540	-	-	-	-	-
HHW DISPOSAL CONTRACTOR	79,170	95,000	96,000	97,000	98,000	99,000
HHW DISPOSAL CONTRACTOR	-	-	-	-	-	-
EDUCATION & TRAINING	2,538	3,700	3,700	3,700	3,700	3,700
EDUCATION & TRAINING	761	761	792	808	824	900
ENVIRONMENTAL CONTROL	15,530	22,500	23,500	24,500	25,500	26,500
ENVIRONMENTAL CONTROL	2,071	2,100	2,133	2,165	2,208	2,300
ENVIRONMENTAL MONITORING	15,530	49,000	15,999	16,239	16,564	18,000
ENVIRONMENTAL MONITORING	6,212	6,200	6,400	6,496	6,626	6,700
DEPRECIATION	12,482	12,483	12,987	13,246	13,511	14,000
INSURANCE - PROPERTY	2,531	5,964	6,083	6,205	6,329	6,456
INSURANCE - LIABILITY	18,652	18,652	19,406	19,794	20,190	23,000
INSURANCE - ENVIRONMENTAL	39,341	32,000	33,000	34,000	35,000	36,000
LEGAL FEES	2,838	5,000	5,000	5,000	5,000	5,000
LEGAL FEES - OKFL	1,015	1,000	1,000	1,000	1,000	1,000
SUPPLIES	3,045	2,500	2,563	2,627	2,692	2,760
ADVERTISING - PUBLIC EDUCATION	14,423	10,000	10,250	10,506	10,769	11,038
ADVERTISING - PUBLIC EDUCATION - OKFL	609	609	633	646	659	675
TRAVEL/LEASING	27,216	31,000	28,315	28,881	29,459	29,920
UTILITIES	37,271	44,414	45,000	46,000	47,000	48,000
UTILITIES - OKFL	3,045	3,100	3,168	3,231	3,296	3,375
LANDFILL LEASE	109,072	109,072	111,253	115,147	119,177	123,348
TRANSFER TO CLOSURE RESERVE	231,420	72,000	231,420	231,420	231,420	231,420
TRANSFER TO CLOSURE RESERVE OK FALLS	121,800	-	122,000	122,000	122,000	122,000
TRANSFER TO IMPAIRMENT RESERVE	111,650	-	-	-	-	-
TRANSFER TO CAPITAL RESERVE	106,677	483,526	273,945	202,098	85,226	25,196
TRANSFER TO CAPITAL RESERVES - OK FALLS	112,005	100,000	100,000	100,000	-	-
TRANSFER TO OPERATING RESERVE	10,150	10,000	20,000	20,000	20,000	-
SALARIES & WAGES	671,929	662,458	675,695	689,193	702,937	716,932
New FTE as authorized by the Board Salaries & Wages		24,016	41,993	42,833	43,690	44,564
	\$ 4,177,492	\$ 4,506,094	\$ 4,724,036	\$ 4,727,536	\$ 4,628,750	\$ 4,632,457



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
911 EMERGENCY CALL SYSTEM**

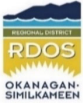
	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BI 1095 & 1096 - No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	5.21%	8.54%	12.05%	1.50%	1.51%	1.73%
TAX REQUISITION	987,969	1,072,327	1,201,501	1,219,511	1,237,880	1,259,302
GRANT IN LIEU OF TAXES	1,861	1,880	1,899	1,918	2,000	2,050
PRIOR YEARS SURPLUS	116,656	21,550	-	-	-	-
	\$ 1,106,486	\$ 1,095,757	\$ 1,203,400	\$ 1,221,429	\$ 1,239,880	\$ 1,261,352
Expense						
ADMINISTRATION CHARGES	27,237	31,103	31,708	32,325	32,958	33,694
SITE & RADIO MAINTENANCE - ANNUAL CONTRACTS	22,721	25,486	25,613	25,741	25,870	25,999
UNSCHEDULED MTNCE - FIREHALLS	10,328	10,483	10,640	10,799	10,990	11,265
UNSCHEDULED MAINTENANCE - TOWERS	15,225	15,453	15,685	15,920	16,200	16,605
OPERATIONS	-	-	-	-	-	-
OP - EQPT RENTAL - TRANSMITTER LEASE & M	73,250	78,873	79,267	79,663	80,061	82,063
CONTRACTS - CENTRAL FIRE Dispatch	361,400	377,733	387,176	396,856	406,777	416,946
CONTRACTS - Animal Lifeline Emergency Response	-	-	-	-	-	-
CONTRACTS - OTHER RD - CORD - CENTRAL DI	166,108	194,011	197,891	201,849	205,886	210,004
CAPITAL EXPENDITURES	-	-	-	-	-	-
INSURANCE - PROPERTY		9,710	9,904	10,102	10,304	10,510
INSURANCE - LIABILITY	4,685	5,500	5,638	5,778	5,923	6,071
LEGAL FEES	3,000	3,000	3,000	3,000	3,000	3,000
UHF AND VHF RADIO LICENSES	15,492	15,724	15,960	16,200	16,400	16,810
UTILITIES - TELEPHONE	24,868	24,992	25,117	25,243	25,369	26,003
DEBT INTEREST (Bylaw 2780/2723)	36,225	47,256	47,256	47,256	47,256	47,256
DEBT PRINCIPAL (Bylaw 2780/2723)	42,798	130,864	130,864	130,864	130,864	130,864
TRANSFER TO RESERVE CAPITAL	75,000	5,000	75,000	75,000	75,000	75,000
TRANSFER TO RESERVES RE INTEREST	102	103	105	106	100	103
TRANSFER TO OPERATING RESERVE	116,656	5,000	25,000	25,000	25,000	25,000
CONTINGENCY	12,180	10,000	10,000	10,000	10,000	10,000
SALARIES & WAGES	99,211	105,466	107,576	109,727	111,922	114,159
	\$ 1,106,486	\$ 1,095,757	\$ 1,203,400	\$ 1,221,429	\$ 1,239,880	\$ 1,261,352



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
EMERGENCY PLANNING**

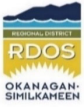
17,165

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2322, 2004 - No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	44.32%	0.58%	7.29%	-0.96%	1.52%	1.54%
TAX REQUISITION	365,474	367,579	394,375	390,606	396,537	402,654
GRANT IN LIEU OF TAXES	544	550	555	561	570	575
TRANSFER FROM OPERATING RESERVE	32,000	60,000	-	-	-	-
PROVINCIAL GRANTS (Carry Forward)	798,200	1,266,103	-	-	-	-
PRIOR YEARS SURPLUS	36,096	40,560	-	-	-	-
	\$ 1,232,314	\$ 1,734,792	\$ 394,930	\$ 391,167	\$ 397,107	\$ 403,229
Expense						
HONORARIUMS	7,050	7,085	7,120	7,156	7,192	7,228
ADMINISTRATION CHARGES	51,424	56,894	15,799	16,057	16,320	16,591
IT SUPPORT COSTS		3,500	3,570	3,641	3,714	3,789
UBCM CEPT - EOC TOOLS AND TRAINING GRANT CWF	133,800	-	-	-	-	-
UBCM CEPF - EMERGENCY SUPPORT SERVICES GRANT CWF	25,000	89,750	-	-	-	-
UBCM CRI - FIRESMART GRANT STREAM 1 (OPERATIONS CWF)	565,400	355,038	-	-	-	-
UBCM CRI - FIRESMART GRANT STREAM 3 (STAFFING)	74,000	-	-	-	-	-
EOC SANDBAG OPERATIONS	-	15,000	15,000	15,000	15,000	15,000
UBCM - CRI - FIRESMART GRANT STREAM (STAFFING) 2022 GRANT	-	406,020	-	-	-	-
UBCM - CRI - FIRESMART GRANT STREAM (STAFFING) 2022 GRANT	-	98,130	-	-	-	-
UBCM CEPR HEAT PREPAREDNESS CWF	-	300,000	-	-	-	-
AGREEMENT - REGIONAL SEARCH & RESCUE	65,000	71,500	72,930	74,389	75,876	77,394
Operational Support Animal Emergency Response	10,000	10,000	10,050	10,100	10,151	10,262
Review of Emergency Program	60,000	60,000	-	-	-	-
EDUCATION & TRAINING	25,375	25,502	25,630	25,758	25,887	26,016
VEHICLE DEPRECIATION	-	7,000	7,000	7,000	7,000	7,000
EQUIPMENT	14,730	5,239	5,318	5,398	5,480	5,564
INSURANCE - LIABILITY	3,531	3,000	3,060	3,121	3,184	3,247
INSURANCE - VEHICLE	552	900	918	936	955	974
Legal Fees	1,000	1,000	1,000	1,000	1,000	1,000
SUPPLIES	1,500	1,500	1,508	1,516	1,524	1,532
EOC SUPPLIES	-	10,000	10,200	10,404	10,612	10,824
SUPPLIES - MEALS	508	1,000	1,020	1,040	1,061	1,082
TRAVEL/LEASING	4,000	7,000	7,140	7,283	7,428	7,577
UTILITIES - TELEPHONE	4,000	4,020	4,040	4,060	4,080	4,100
TRANSFER TO OPERATING RESERVE -	36,096	40,560	45,368	35,880	35,990	36,101
EMERGENCY SOCIAL SERVICES	20,000	15,000	15,300	15,606	15,918	16,236
SALARIES & WAGES	125,348	136,154	138,879	141,659	144,490	147,382
	\$ 1,232,314	\$ 1,734,792	\$ 394,930	\$ 391,167	\$ 397,107	\$ 403,229



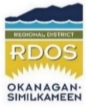
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ENVIRONMENTAL CONSERVATION

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 734, RG735 C714,z714,714i,714D, 714A 714C 718E 555,BL 2690, 2	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	27.53%	-0.04%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	450,093	449,919	449,919	449,919	449,919	449,919
PRIOR YEARS SURPLUS	18,762	-	-	-	-	-
	\$ 468,855	\$ 449,919	\$ 449,919	\$ 449,919	\$ 449,919	\$ 449,919
Expense						
ADMINISTRATION CHARGE	11,555	11,792	11,792	11,792	11,792	11,792
OPERATIONS	39,000	39,585	40,179	40,781	41,393	42,221
GRANTS	418,300	398,542	397,948	397,346	396,734	395,906
	\$ 468,855	\$ 449,919	\$ 449,919	\$ 449,919	\$ 449,919	\$ 449,919



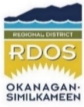
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
CORPORATE FACILITIES**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
ADMINISTRATION FEES	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	12.05%	2.34%	3.55%	2.68%	2.70%	-23.08%
RECOVERIES	362,767	371,270	384,467	394,776	405,426	311,857
Covid funds Rental of 176 Main St. & Board Room Upgrades & HVAC	156,968	51,250	53,044	54,901	56,823	58,812
	\$ 519,735	\$ 422,520	\$ 437,511	\$ 449,677	\$ 462,249	\$ 370,669
Expense						
IT SUPPORT COSTS		5,600	5,712	5,826	5,943	6,062
BUILDING	64,000	64,000	64,000	64,000	64,000	16,000
CONTRACT SERVICES	71,358	74,125	76,723	79,407	82,186	85,062
CONTRACT SERVICES - Office Siting Analysis	25,000	-	-	-	-	-
CAPITAL Covid Funded Capital Projects and Lease	156,968	51,250	52,531	53,844	55,190	-
EQUIPMENT	43,918	44,818	46,385	48,009	49,690	51,430
FACILITY IMPROVEMENTS	15,000	15,000	15,525	16,068	16,630	17,212
SUPPLIES	15,440	15,581	16,126	16,690	17,274	17,879
TRAVEL - STAFF	2,020	2,040	2,111	2,185	2,261	2,340
UTILITIES	64,070	64,711	66,976	69,320	71,746	74,257
TRANSFER TO OPERATING RESERVE	500	500	518	536	555	574
TRANSFER TO CAPITAL RESERVE	55,500	60,000	62,100	64,274	66,524	68,852
SALARIES & WAGES	5,961	10,781	10,996	11,216	11,440	11,669
SALARIES & WAGES	-	14,114	17,808	18,302	18,810	19,332
	\$ 519,735	\$ 422,520	\$ 437,511	\$ 449,677	\$ 462,249	\$ 370,669



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FINANCE**

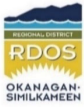
	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
ADMINISTRATION FEES	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	6.81%	1.68%	2.00%	2.00%	1.71%	2.01%
RECOVERIES	161,000	163,710	166,985	170,325	173,230	176,716
MISCELLANEOUS REVENUE	10,000	10,200	10,404	10,612	10,824	11,040
PRIOR YEAR SURPLUS	5,129	-	-	-	-	-
	\$ 176,129	\$ 173,910	\$ 177,389	\$ 180,937	\$ 184,054	\$ 187,756
Expense						
SALARIES & WAGES						
New FTE						
EQPT MAINTENANCE - COMPUTER	38,000	38,760	39,535	40,326	41,132	41,955
CONSULTANTS	3,000	3,060	3,121	3,184	3,247	3,332
AGREEMENTS - AUDIT	57,000	58,140	59,303	60,489	61,699	62,933
EDUCATION & TRAINING	14,000	14,280	14,566	14,857	15,154	15,457
EQUIPMENT	15,000	15,300	15,606	15,918	16,236	16,561
LEGAL FEES	500	-	-	-	-	-
SUPPLIES	500	510	520	531	541	552
TRAVEL - STAFF	4,000	4,080	4,162	4,245	3,830	3,907
TRANSFER TO OPERATING RESERVE	5,129	-	-	-	-	-
BANK CHARGES & INTEREST	39,000	39,780	40,576	41,387	42,215	43,059
	\$ 176,129	\$ 173,910	\$ 177,389	\$ 180,937	\$ 184,054	\$ 187,756



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GENERAL GOVERNMENT**

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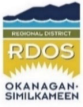
	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	4.53%	6.29%	7.16%	3.20%	2.53%	3.17%
TAX REQUISITION	1,505,982	1,600,658	1,715,227	1,770,159	1,814,865	1,872,467
GRANT IN LIEU OF TAXES	5,050	5,101	5,152	5,203	5,307	5,413
INTEREST INCOME	127,260	128,533	129,818	131,116	133,738	136,413
TRANSFER FROM OPERATIONAL RESERVE	-	57,000	-	-	-	-
MISCELLANEOUS REVENUE	10,100	10,201	10,303	10,406	10,614	10,826
PRIOR YEARS SURPLUS	9,751	349,206	-	-	-	-
	\$ 1,658,143	\$ 2,150,699	\$ 1,860,500	\$ 1,916,884	\$ 1,964,524	\$ 2,025,119
Expense						
SALARIES & WAGES - CRIME STOPPERS	86,275	92,000	93,840	95,717	97,631	99,584
HONORARIUMS - DIRECTORS	350,623	377,235	399,869	423,861	449,293	476,250
HONORARIUMS - CHAIRMAN	39,750	42,768	45,334	48,054	50,937	53,993
HONORARIUMS - VICE CHAIRMAN	7,430	7,993	8,153	8,316	8,483	8,652
ADMINISTRATION CHARGE	83,384	100,112	103,165	106,282	108,902	112,253
INSURANCE - PROPERTY	1,989	4,467	4,556	4,647	4,740	4,835
LEGAL FEES	24,360	-	-	-	-	-
INSURANCE - LIABILITY	19,558	31,181	31,805	32,441	33,090	33,751
SUPPLIES - BOARD DINNERS	25,375	25,000	25,500	26,010	26,530	27,061
TRAVEL - STAFF	10,150	10,302	10,457	10,614	10,826	11,043
-TRAVEL - UBCM & OMMA CONVENTION	6,212	-	-	-	-	-
TRAVEL - BOARD	15,225	15,453	15,685	15,920	16,238	16,563
TRANSFER TO DEPOSIT ACCOUNT	10,150	10,302	10,457	10,614	10,826	11,043
TRANSFER to OPERATIONAL RESERVE	20,000	349,206	22,000	23,000	24,000	25,000
GRANTS IN AID	-	-	-	-	-	-
GRANTS IN AID - Alleycats Alliance Society	-	-	-	-	-	-
GRANTS IN AID - Animal Lifeline emergency Response Team	-	-	-	-	-	-
GRANTS IN AID - Ha Ha Ha Kidz Fest	-	5,000	-	-	-	-
GRANTS IN AID - Okanagan Similkameen Conservation Alliance	-	3,500	-	-	-	-
GRANTS IN AID - Penticton Scottish Festival Society	-	-	-	-	-	-
GRANTS IN AID South Okanagan Immigrant and Community Services	-	3,500	-	-	-	-
GRANTS IN AID Penticton Art Gallery	3,000	-	-	-	-	-
GRANTS IN AID Agur Lake Camp Society	6,593	-	-	-	-	-
GRANTS IN AID Dist. of Summerland re Ok Food Innovation Hub (Note Contingent on Fed Grant)	50,000	-	-	-	-	-
GRANTS IN AID - COMMUNITY WELNESS CIRCLE	-	5,250	-	-	-	-
CARBON MITIGATION EXPENSE	6,090	6,181	6,274	6,368	6,495	6,625
New FTE as authorized by the Board SALARIES & WAGES	30,472	29,722	31,191	31,815	32,455	33,101
SALARIES & WAGES	861,507	1,031,527	1,052,214	1,073,225	1,084,078	1,105,365
	\$ 1,658,143	\$ 2,150,699	\$ 1,860,500	\$ 1,916,884	\$ 1,964,524	\$ 2,025,119



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
HUMAN RESOURCES**

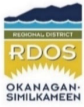
(339,596)

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
ADMINISTRATION FEES	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	12.27%	1.07%	1.38%	1.39%	1.40%	2.00%
RECOVERIES	166,845	168,632	170,964	173,341	175,768	179,283
TRANSFER FROM OPERATIONAL RESRVES (Carry Forward)	-	12,196	-	-	-	-
TRAINING RECOVERABLE FROM DEPARTMENTS	23,635	23,990	24,349	24,715	25,085	25,587
TRAINING FUND - FUNDED FROM COVID FUNDS	5,440	-	-	-	-	-
TRAINING FUND - FUNDED FROM 3rd COVID GRANT	2,160	-	-	-	-	-
	\$ 198,080	\$ 204,818	\$ 195,313	\$ 198,056	\$ 200,853	\$ 204,870
Expense						
CONSULTANTS	12,000	12,000	12,000	12,000	12,000	12,240
-HR Training - funded from Covid funds	5,440	-	-	-	-	-
SAFETY TRAINING & EQUIPMENT	28,500	28,560	29,130	29,712	30,306	30,912
LABOUR RELATIONS	36,400	37,128	37,871	38,628	39,400	40,188
SAFETY TRAINING FUNDED FROM 3RD COVID GRANT	2,160	-	-	-	-	-
EDUCATION & TRAINING	33,985	34,665	35,358	36,065	36,786	37,522
EDUCATION/STAFF RETENTION LEG. SERVICE	2,028	3,058	2,089	2,121	2,152	2,195
EDUCATION/STAFF RETENTION FINANCE	2,566	4,170	2,644	2,683	2,723	2,777
EDUCATION/STAFF RETENTION COMM SERVICE	4,280	6,624	4,409	4,476	4,543	4,634
EDUCATION/STAFF RETENTION HR	1,411	1,432	1,454	1,475	1,498	1,528
EDUCATION/STAFF RETENTION BES	2,551	4,140	2,628	2,668	2,708	2,762
EDUCATION/STAFF RETENTION PUBLIC SEV.	2,701	4,443	2,783	2,824	2,867	2,924
EDUCATION/STAFF RETENTION ES	1,528	2,079	1,574	1,598	1,622	1,654
EDUCATION/STAFF RETENTION OPS	4,630	7,330	4,770	4,841	4,914	5,012
EDUCATION/STAFF RETENTION IS	1,940	2,910	1,998	2,029	2,058	2,100
SOFTWARE	15,960	16,279	16,605	16,936	17,276	17,622
LEGAL FEES	25,000	25,000	25,000	25,000	25,000	25,500
ADVERTISING	12,000	12,000	12,000	12,000	12,000	12,240
TRAVEL/LEASING	3,000	3,000	3,000	3,000	3,000	3,060
	\$ 198,080	\$ 204,818	\$ 195,313	\$ 198,056	\$ 200,853	\$ 204,870



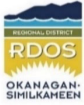
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
LEGISLATIVE SERVICES**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
ADMINISTRATION FEES	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	32.79%	1.25%	-1.29%	1.87%	1.54%	2.00%
RECOVERIES	308,377	312,230	308,211	313,964	318,787	325,162
TRANSFER FROM OPERATIONAL RESERVES (2023 Carry Forward)	30,000	157,977	-	-	-	-
PRIOR YEARS SURPLUS	32,730	60,000	-	-	-	-
	\$ 371,107	\$ 530,207	\$ 308,211	\$ 313,964	\$ 318,787	\$ 325,162
Expense						
CONSULTANTS	45,127	78,831	45,491	47,189	47,896	48,854
CONTRACT SERVICES	75,000	95,200	46,818	47,754	48,709	49,683
EDUCATION & TRAINING	14,750	25,495	15,346	15,653	15,966	16,285
BOARD TRAINING	10,000	10,200	-	-	-	-
LEGAL FEES	35,000	65,471	38,016	38,777	39,552	40,343
SUPPLIES	108,000	109,000	110,000	111,000	112,000	114,240
SUPPLIES - OTHER	9,500	17,190	9,884	10,081	10,283	10,489
ADVERTISING	13,000	21,260	13,525	13,796	14,072	14,353
COMMUNICATIONS	22,000	37,440	22,889	23,347	23,814	24,290
TRAVEL - STAFF	6,000	10,120	6,242	6,367	6,495	6,625
TRANSFER TO OPERATIONAL RESERVES	32,730	60,000	-	-	-	-
	\$ 371,107	\$ 530,207	\$ 308,211	\$ 313,964	\$ 318,787	\$ 325,162



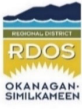
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ILLEGAL DUMPING**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Bl 2184 - Maximum Levy						
	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	6.48%	0.95%	5.62%	1.80%	1.82%	1.85%
TAX REQUISITION	35,554	35,893	37,911	38,593	39,294	40,019
TRANSFER FROM OPERATING RESERVE	3,567	-	-	-	-	-
PRIOR YEARS SURPLUS	-	4,325	-	-	-	-
	\$ 39,121	\$ 40,218	\$ 37,911	\$ 38,593	\$ 39,294	\$ 40,019
Expense						
ADMINISTRATION CHARGES	876	943	967	991	1,015	1,040
CONTRACT SERVICES	6,090	3,000	3,200	3,400	3,600	3,800
CONTRACT SERVICES - TIPPING FEES	2,538	5,500	5,600	5,700	5,800	5,900
INSURANCE - LIABILITY	152	152	157	159	165	170
ADVERTISING - PUBLIC EDUCATION	761	761	784	796	815	825
TRAVEL/LEASING	406	406	418	425	435	470
TRANSFER TO OPERATING RESERVE	12,250	13,000	10,000	10,000	10,000	10,000
SALARIES & WAGES	16,048	16,456	16,785	17,122	17,464	17,814
	\$ 39,121	\$ 40,218	\$ 37,911	\$ 38,593	\$ 39,294	\$ 40,019



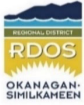
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
INVASIVE SPECIES formerly noxious weeds**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2065.01, 2011 Maximum Levy	Compliant	Compliant	Compliant	Compliant	REVIEW SOON	REVIEW SOON
Revenue	3.66%	1.43%	1.17%	0.39%	0.40%	0.55%
TAX REQUISITION	63,277	64,184	64,932	65,185	65,446	65,810
GRANT IN LIEU OF TAXES	91	93	95	97	99	-
TRANSFER FROM OPERATIONAL RESERVES	-	3,500	100	100	100	100
PROVINCIAL GRANTS	12,500	12,000	12,000	12,000	12,000	12,000
PRIOR YEARS SURPLUS	14,000	-	-	-	-	-
	89,868 \$	79,777 \$	77,127 \$	77,382 \$	77,645 \$	77,910
Expense						
ADMINISTRATION CHARGE	2,473	2,660	2,668	2,677	2,686	2,696
CONSULTANTS	32,480	30,000	30,000	30,000	30,000	30,000
CONSULTANTS - ABATEMENT PROGRAM	30,450	32,000	32,000	32,000	32,000	32,000
TRANSFER TO OPERATING RESERVE	14,000	3,000	100	100	100	100
SALARIES & WAGES	10,465	12,117	12,359	12,605	12,859	13,114
	\$ 89,868	\$ 79,777	\$ 77,127	\$ 77,382	\$ 77,645	\$ 77,910



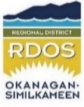
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
INFORMATION SERVICES**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
ADMINISTRATION FEES	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	23.39%	8.90%	22.05%	2.29%	2.29%	2.42%
RECOVERIES	767,186	835,461	1,019,702	1,043,047	1,066,938	1,092,750
TRANSFER FROM OPERATING RESERVE (2023 cwf)	130,169	130,169	-	-	-	-
Board Management Software	27,464	-	-	-	-	-
MISCELLANEOUS REVENUE	20,000	20,000	20,000	20,000	20,000	20,000
MISCELLANEOUS INTERNAL REVENUE	-	88,000	99,195	101,179	103,202	105,267
TRANSFER FROM CAPITAL RESERVE	50,000	50,000	-	-	-	-
PRIOR YEARS SURPLUS	454,654	-	-	-	-	-
	\$ 1,449,473	\$ 1,123,630	\$ 1,138,897	\$ 1,164,226	\$ 1,190,140	\$ 1,218,017
Expense						
EQPT MAINTENANCE - COMPUTER	113,138	75,000	76,875	78,797	80,767	82,786
RECOVERABLE INTERNAL OPERATIONAL COSTS		97,250	99,195	101,179	103,202	105,267
CONTRACT SERVICES	84,869	80,600	82,615	84,680	86,797	88,967
AGREEMENTS - LICENSING	260,700	270,000	276,750	283,669	290,760	298,029
EDUCATION & TRAINING	15,225	15,000	15,375	15,759	16,153	16,557
Board Management Software	27,464	-	-	-	-	-
EQUIPMENT	178,968	225,000	230,625	236,391	242,300	248,358
SUPPLIES	5,583	5,500	5,638	5,778	5,923	6,071
UTILITIES - TELEPHONE	70,000	80,000	82,000	84,050	86,151	88,305
TRANSFER TO CAPITAL RESERVE	256,782	270,000	264,544	268,511	272,540	277,991
TRANSFER TO OPERATING RESERVE	436,744	5,280	5,280	5,412	5,547	5,686
	\$ 1,449,473	\$ 1,123,630	\$ 1,138,897	\$ 1,164,226	\$ 1,190,140	\$ 1,218,017



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
MUNICIPAL FISCAL SERVICES**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Not Applicable to a tax Limit	Na	Na	Na	Na	Na	Na
Revenue	-1.17%	-0.07%	-0.22%	-5.06%	-4.58%	-16.61%
DEBENTURE PAYMENT - PENTICTON	3,083,068	3,081,056	3,074,184	2,918,603	2,784,926	2,322,261
DEBENTURE PAYMENT - SUMMERLAND	1,786,052	2,216,420	1,789,348	1,789,348	1,389,177	1,059,323
DEBENTURE PAYMENT - OSOYOOS	672,009	672,009	621,960	621,960	621,960	621,960
DEBENTURE PAYMENT - OLIVER	532,050	910,194	910,194	883,062	660,194	569,037
DEBENTURE PAYMENT - KEREMEOS	10,015	10,015	10,015	10,015	10,015	10,015
DEBENTURE PAYMENT -PRINCETON	-	421,899	421,899	421,899	421,899	421,899
	<u>\$ 6,083,194</u>	<u>\$ 7,311,593</u>	<u>\$ 6,827,600</u>	<u>\$ 6,644,887</u>	<u>\$ 5,888,171</u>	<u>\$ 5,004,495</u>
Expense						
DEBT INTEREST- PENTICTON	1,177,943	1,173,970	1,165,086	1,097,036	1,086,048	941,234
DEBT INTEREST- SUMMERLAND	641,504	905,902	667,402	667,402	544,322	483,122
DEBT INTEREST- OSOYOOS	316,685	316,685	292,403	292,403	292,403	292,403
DEBT INTEREST- OLIVER	133,743	343,525	337,008	318,698	310,256	292,569
DEBT INTEREST- PRINCETON	-	286,300	286,300	286,300	286,300	286,300
DEBT INTEREST- KEREMEOS	4,845	4,845	4,845	4,845	4,845	4,845
DEBT PRINCIPAL- PENTICTON	1,905,125	1,907,086	1,909,098	1,821,567	1,698,878	1,381,027
DEBT PRINCIPAL- SUMMERLAND	1,144,548	1,310,518	1,121,946	1,121,946	844,855	576,201
DEBT PRINCIPAL- OSOYOOS	355,324	355,324	329,557	329,557	329,557	329,557
DEBT PRINCIPAL- OLIVER	398,307	566,669	573,186	564,364	349,938	276,468
DEBT PRINCIPAL- PRINCETON	-	135,599	135,599	135,599	135,599	135,599
DEBT PRINCIPAL- KEREMEOS	5,170	5,170	5,170	5,170	5,170	5,170
	<u>\$ 6,083,194</u>	<u>\$ 7,311,593</u>	<u>\$ 6,827,600</u>	<u>\$ 6,644,887</u>	<u>\$ 5,888,171</u>	<u>\$ 5,004,495</u>



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
NUISANCE CONTROL (Regional Service)

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2198.01, 2008 - Maximum Tax Limit						
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	0.36%	0.20%	0.01%	0.00%	0.00%	0.00%
TAX REQUISITION	25,842	25,895	25,897	25,897	25,897	25,897
PRIOR YEARS SURPLUS	147	2	-	-	-	-
	<u>\$ 25,989</u>	<u>\$ 25,897</u>	<u>\$ 25,897</u>	<u>\$ 25,897</u>	<u>\$ 25,897</u>	<u>\$ 25,897</u>
Expense						
ADMINISTRATION CHARGES	842	897	897	897	897	897
OP - SW - STARLING CONTROL	25,000	25,000	25,000	25,000	25,000	25,000
TRANSFER TO OPERATIONAL RESERVES	147	-	-	-	-	-
	<u>\$ 25,989</u>	<u>\$ 25,897</u>	<u>\$ 25,897</u>	<u>\$ 25,897</u>	<u>\$ 25,897</u>	<u>\$ 25,897</u>



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
OKANAGAN BASIN WATER BOARD**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Limit Based on Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	REVIEW SOON
Revenue	0.69%	3.88%	2.50%	2.50%	2.50%	2.50%
TAX REQUISITION	744,014	772,867	792,189	811,994	832,294	853,101
PRIOR YEARS SURPLUS	22,258	-	-	-	-	-
	\$ 766,272	\$ 772,867	\$ 792,189	\$ 811,994	\$ 832,294	\$ 853,101
Expense						
ADMINISTRATION CHARGES	18,336	20,256	20,763	21,282	21,814	22,359
TRANSFER TO OPERATIONAL RESERVE	22,258	-	-	-	-	-
TRANSFER TO OBWB	725,678	752,611	771,426	790,712	810,480	830,742
	\$ 766,272	\$ 772,867	\$ 792,189	\$ 811,994	\$ 832,294	\$ 853,101



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RGS - SUB REGIONAL**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2421 & 2770 - No Limit Set	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue						
	-35.48%	8.93%	2.24%	2.24%	2.23%	2.12%
TAX REQUISITION	41,608	45,323	46,339	47,377	48,434	49,463
Carry Forward Wages re Consulting Projects Trsf from Reserves	68,819	-	-	-	-	-
Carry Forward Wages re Consulting Projects Surplus	62,429	-	-	-	-	-
	\$ 172,856	\$ 45,323	\$ 46,339	\$ 47,377	\$ 48,434	\$ 49,463
Expense						
ADMINISTRATION CHARGES	3,599	1,570	1,605	1,641	1,678	1,714
CONSULTANTS	25,000	10,000	10,250	10,506	10,769	11,000
INSURANCE - LIABILITY	141	200	250	300	350	400
SUPPLIES	1,000	1,000	1,025	1,051	1,077	1,100
ADVERTISING	2,000	2,000	2,050	2,101	2,154	2,200
TRANSFER TO OPERATING RESERVE	62,429	-	-	-	-	-
SALARIES & WAGES	78,687	30,553	31,159	31,778	32,406	33,049
	\$ 172,856	\$ 45,323	\$ 46,339	\$ 47,377	\$ 48,434	\$ 49,463



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
REGIONAL TRAILS**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735 G716, RG734 535, RG73 B16 BL1470.02, - Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	31.98%	9.15%	3.06%	2.93%	2.93%	3.14%
GRANTS						
TAX REQUISITION	397,217	433,550	446,829	459,910	473,407	488,282
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
PARKS REALLOCATION	35,000	44,000	45,540	47,134	48,784	50,491
KVR Trail Mgmt. - Provincial Contribution	5,000	5,000	5,175	5,356	5,543	5,737
TRANSFER FROM CAPITAL RESERVE	42,356	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE KVR Trail Const. Chute Lake to Little Tunnel	8,000	8,000	8,280	8,570	8,870	9,180
PRIOR YEARS SURPLUS	-	5,630	-	-	-	-
	\$ 487,573	\$ 496,180	\$ 505,824	\$ 520,970	\$ 536,604	\$ 553,690
Expense						
ADMINISTRATION CHARGES	18,219	19,498	20,071	20,656	21,261	21,927
TRAIL MAINTENANCE	8,500	20,000	20,400	20,808	21,224	21,649
ACQUISITION & MANAGEMENT	8,075	14,151	15,384	16,625	17,874	20,132
OPERATIONS & MAINTENANCE	15,225	-	-	-	-	-
Trail Maintenance Contract	55,000	56,375	58,348	60,390	62,504	64,692
CONTRACT SERVICES	24,688	35,378	36,528	37,718	38,950	40,226
EDUCATION & TRAINING	4,060	4,121	4,265	4,414	4,568	4,728
AMORTIZATION EXPENSE	18,270	18,544	19,193	19,865	20,560	21,280
VEHICLE & EQUIPMENT	15,000	16,000	16,560	17,140	17,740	18,361
PARK/FACILITY IMPROVEMENTS	9,135	9,272	9,597	9,933	10,281	10,641
INSURANCE - PROPERTY	-	371	378	386	394	402
INSURANCE - LIABILITY	1,807	1,834	1,898	1,964	2,033	2,104
INSURANCE - VEHICLE	12,180	12,363	12,796	13,244	13,708	14,188
SUPPLIES - FACILITY	9,643	9,787	10,129	10,483	10,849	11,229
ADVERTISING	2,538	2,576	2,666	2,759	2,856	2,956
TRAVEL AND LEASE	13,195	13,393	13,862	14,347	14,849	15,369
MFA LEASING	16,620	24,500	25,358	26,246	27,165	28,116
LEASING OF TRAIL FROM PIB	42,356	-	-	-	-	-
TRANSFER TO CAPITAL RESERVE	45,000	45,000	46,575	48,205	49,892	51,638
TRANSFER TO OPERATING RESERVE	500	5,630	518	536	555	574
SALARIES & WAGES	3,439	8,089	8,251	8,416	8,584	8,756
SALARIES & WAGES	164,123	179,298	183,047	186,835	190,757	194,722
	\$ 487,573	\$ 496,180	\$ 505,824	\$ 520,970	\$ 536,604	\$ 553,690



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
REGIONAL TRANSIT**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2809 Assessment Limit	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.10%	9.50%	4.18%	0.81%	1.12%	-111.35%
TAX REQUISITION	218,386	239,125	249,131	251,143	253,950	(28,834)
TRANSIT FARES	20,000	60,425	65,474	69,669	73,808	78,192
PROVINCIAL GRANT Safe Start	13,032	13,032	13,032	13,032	13,032	-
TRANSIFER FROM OPERATIONAL BUDGET	24,000	-	-	-	-	-
MISCELLANEOUS REVENUE	16,708	18,801	19,337	19,455	19,583	-
PRIOR YEARS SURPLUS	26,520	28,995	-	-	-	-
	\$ 318,646	\$ 360,378	\$ 346,974	\$ 353,299	\$ 360,373	\$ 49,358
Expense						
ADMINISTRATION CHARGES	9,521	11,480	11,991	12,210	12,455	1,681
MAINTAINENCE	1,500	1,550	1,600	1,650	1,700	1,750
OPERATIONS	242,022	277,252	289,511	295,301	301,207	-
TRANSFER TO OPERATING RESERVE	26,520	28,995	845	841	838	845
OTHER EXPENSES - MARKETING	1,500	1,550	1,600	1,650	1,700	1,750
SALARIES & WAGES	37,583	38,878	39,650	40,446	41,248	42,083
SALARIES & WAGES		673	1,777	1,201	1,225	1,249
	\$ 318,646	\$ 360,378	\$ 346,974	\$ 353,299	\$ 360,373	\$ 49,358



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
SOLID WASTE MANAGEMENT**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
1899.02, 2012 Limit based on Assessment						
	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	36.92%	11.40%	-4.49%	1.88%	-1.80%	11.22%
TAX REQUISITION	252,005	280,743	268,138	273,170	268,248	298,335
TRANSFER FROM OPERATING RESERVE	250,000	7,086	-	-	-	-
TRANSFER FROM OPERATING RESERVE	800	-	-	-	-	-
PRIOR YEARS SURPLUS	-	250,000	-	-	-	-
	\$ 502,805	\$ 537,829	\$ 268,138	\$ 273,170	\$ 268,248	\$ 298,335
Expense						
ADMINISTRATION CHARGES	18,594	9,503	8,426	8,598	8,777	8,961
CONSULTANTS (Carry Forward)	250,000	250,000	30,000	30,000	30,000	30,000
CONTRACTOR - WEBSITE EXCHANGE SITE (user fee for website customer app)	8,120	8,120	8,365	8,491	8,661	8,750
CONTRACTOR - ICI-MF RECYCLING	20,300	-	-	-	-	-
FOOD COMPOSTING EDUCATION	-	25,000	5,000	5,000	5,000	5,000
MEMBERSHIP & DUES	10,000	3,986	4,183	4,245	4,330	4,500
INSURANCE - LIABILITY	773	773	797	809	833	850
LEGAL FEES	100	100	100	100	100	100
SUPPLIES	2,076	2,000	2,139	2,172	2,214	2,300
BEAR SMART EXPENSES	10,658	9,500	10,000	10,500	11,000	11,500
-BEAR SMART EXPENSES (carry forward)	-	7,086	-	-	-	-
BEAR SMART EXPENSES	-	1,500	1,500	1,500	1,500	1,500
TRANSFER TO OPERATING RESERVE	70,286	72,633	53,611	54,871	46,031	72,088
SALARIES & WAGES	20,002	27,008	20,997	21,417	21,845	22,282
SALARIES & WAGES	91,896	120,620	123,020	125,467	127,957	130,504
	\$ 502,805	\$ 537,829	\$ 268,138	\$ 273,170	\$ 268,248	\$ 298,335



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
STERILE INSECT RELEASE PROGRAM**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
1101, 1989 Limit bases on Assessment						
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	2.13%	4.62%	3.02%	3.10%	3.09%	3.09%
TAX REQUISITION	417,731	437,012	450,231	464,194	478,558	493,333
PARCEL TAX	480,000	508,737	518,912	529,290	539,876	550,674
GRANT IN LIEU OF TAXES	4,500	4,500	4,500	4,500	4,500	4,500
PRIOR YEARS SURPLUS	4	(353)	-	-	-	-
	\$ 902,235	\$ 949,896	\$ 973,643	\$ 997,984	\$ 1,022,934	\$ 1,048,507
Expense						
ADMINISTRATION CHARGES	22,235	24,896	25,518	26,156	26,810	27,480
TRANSFER TO SIR	880,000	925,000	948,125	971,828	996,124	1,021,027
	\$ 902,235	\$ 949,896	\$ 973,643	\$ 997,984	\$ 1,022,934	\$ 1,048,507



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ANIMAL CONTROL - A,B,C,D,E,F,G,H,I**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2775, 2017 No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	8.30%	4.27%	-0.58%	1.20%	1.46%	2.02%
TAX REQUISITION - ALL AREAS	133,172	138,862	138,059	139,718	141,751	144,615
GRANT IN LIEU OF TAXES	505	510	515	520	525	536
ENFORCEMENT FEES	5,000	6,121	6,182	6,244	6,369	6,496
IMPOUND FEES	2,000	1,010	1,030	1,041	1,062	1,083
LICENSING REVENUE	20,000	20,402	20,606	20,812	21,228	21,653
TRANSFER FROM OPERATIONAL RESERVES	2,000	-	-	-	-	-
PRIOR YEARS SURPLUS	184	-	-	-	-	-
	\$ 162,861	\$ 166,905	\$ 166,392	\$ 168,335	\$ 170,935	\$ 174,383
Expense						
ADMINISTRATION CHARGES	6,993	7,621	7,598	7,687	7,805	7,963
BYLAW ENFORCEMENT ALLOCATION	35,488	37,808	35,491	35,491	35,491	36,201
FACILITIES RENTAL - KENNEL	17,255	17,514	17,777	18,043	18,495	18,865
CONTRACTS - ANIMAL CONTROL	97,440	98,902	100,385	101,891	103,829	105,906
TRANSFER TO OPERATIONAL RESERVE	184	-	-	-	-	-
LEGAL FEES	2,000	2,000	2,000	2,000	2,000	2,040
SUPPLIES	2,000	2,060	2,091	2,123	2,165	2,208
ADVERTISING	1,500	1,000	1,050	1,100	1,150	1,200
	\$ 162,861	\$ 166,905	\$ 166,392	\$ 168,335	\$ 170,935	\$ 174,383



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
BUILDING INSPECTION**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2132, 2002 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	5.87%	1.96%	6.07%	1.55%	1.91%	1.84%
TAX REQUISITION	326,719	333,139	353,374	358,838	365,688	372,423
GRANT IN LIEU OF TAXES	1,818	1,836	1,855	1,873	1,901	1,939
FEE FOR SERVICE	30,000	30,603	30,909	31,218	31,686	32,320
ENFORCEMENT FEES	2,500	2,550	2,576	2,602	2,641	2,694
BUILDING PERMITS	750,438	743,389	757,809	769,378	784,662	800,355
TRANSFER FROM OPERATIONAL RESERVE	-	35,000	-	-	-	-
MISCELLANEOUS REVENUE	13,000	13,591	13,727	13,864	14,141	14,424
PRIOR YEARS SURPLUS	108,308	289,036	-	-	-	-
	\$ 1,232,783	\$ 1,449,144	\$ 1,160,250	\$ 1,177,773	\$ 1,200,719	\$ 1,224,155
Expense						
ADMINISTRATION CHARGES	55,877	63,179	63,131	64,311	65,563	66,841
OPERATIONS - FACILITIES RENTALS	6,000	6,181	6,274	6,368	6,495	6,625
CONTRACTS	-	20,000	-	-	-	-
EDUCATION & TRAINING	12,000	12,363	12,548	12,736	12,991	13,251
DEPRECIATION	15,225	15,453	15,685	15,920	16,238	16,563
PURCHASE OF AVOCET SOFTWARE (CWF)	-	-	-	-	-	-
EQUIPMENT	17,300	21,452	21,774	22,101	22,543	22,994
INSURANCE - LIABILITY	45,328	46,008	46,698	47,398	48,346	49,313
LEGAL FEES	30,000	30,907	31,307	31,841	32,478	33,128
SUPPLIES	5,000	5,151	5,228	5,307	5,413	5,521
ADVERTISING	2,000	2,060	2,091	2,123	2,165	2,208
TRAVEL/LEASING	35,525	36,058	36,599	37,148	37,892	38,650
UTILITIES - TELEPHONE	11,165	11,332	11,502	11,675	11,909	12,147
TRANSFER TO OPERATIONAL RESERVE	166,539	314,188	25,908	22,289	22,735	23,190
OTHER EXPENSES	5,075	5,151	5,228	5,307	5,413	5,521
SALARIES & WAGES	825,749	859,661	876,277	893,249	910,538	928,203
	\$ 1,232,783	\$ 1,449,144	\$ 1,160,250	\$ 1,177,773	\$ 1,200,719	\$ 1,224,155



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
BYLAW ENFORCEMENT**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Recoverable	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	28.09%	4.40%	1.73%	2.22%	2.07%	5.30%
BYLAW RECOVERY REVENUE	354,690	370,311	376,704	385,056	393,017	413,835
BYLAW RECOVERY REVENUE	50,000	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE	-	20,000	-	-	-	-
ENFORCEMENT FEES	5,000	20,000	20,000	20,000	20,000	-
PRIOR YEARS SURPLUS	76,493	60,770	-	-	-	-
	\$ 486,183	\$ 471,081	\$ 396,704	\$ 405,056	\$ 413,017	\$ 413,835
Expense						
ADMINISTRATION CHARGES	15,463	18,736	18,115	18,496	18,860	18,897
Covid Funds to Fund Bylaw	50,000	-	-	-	-	-
CONTRACT SERVICES	-	20,000	-	-	-	-
EDUCATION & TRAINING	5,200	5,200	5,403	5,450	5,548	-
EQUIPMENT	5,000	5,000	5,000	5,000	5,000	5,000
INSURANCE - LIABILITY	1,096	1,113	1,129	1,146	1,169	-
LEGAL	10,000	8,242	8,000	8,491	8,661	8,700
SUPPLIES	6,490	4,266	4,331	4,600	4,650	4,700
TRAVEL/LEASING	4,500	3,500	3,600	3,700	3,800	3,900
TRANSFER TO OPERATING RESERVE	76,493	60,770	-	-	-	-
SALARIES & WAGES	67,880	-	-	-	-	-
SALARIES & WAGES	244,061	344,254	351,126	358,173	365,329	372,638
	\$ 486,183	\$ 471,081	\$ 396,704	\$ 405,056	\$ 413,017	\$ 413,835



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
DESTRUCTION OF PESTS**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Sec 767(5), SLP May 2,1967 - Based on Assessment						
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	0.68%	0.65%	0.50%	0.37%	1.06%	1.05%
TAX REQUISITION	5,327	5,362	5,389	5,409	5,466	5,523
CONTRACT - OLIVER	270	275	282	289	296	303
CONTRACT - VILLAGE OF KEREMEOS	270	275	282	289	296	303
TRANSFER FROM OPERATING RESERVE	100	100	100	100	100	100
	\$ 5,967	\$ 6,012	\$ 6,053	\$ 6,087	\$ 6,158	\$ 6,229
Expense						
ADMINISTRATION CHARGES	191	201	204	207	210	212
OPERATIONS - HEALTH & SAFETY	102	52	53	54	55	56
CONTRACT SERVICES - SPRAYING	1,523	2,500	2,525	2,550	2,576	2,602
EDUCATION & TRAINING	254	259	264	269	274	279
INSURANCE - LIABILITY	19	19	19	19	19	-
SUPPLIES	100	50	51	52	53	54
ADVERTISING	500	200	202	204	207	209
TRAVEL/LEASING	254	250	255	260	265	270
TRANSFER TO OPERATIONAL RESERVES	100	220	175	120	100	100
SALARIES & WAGES	2,924	2,261	2,305	2,352	2,399	2,447
	\$ 5,967	\$ 6,012	\$ 6,053	\$ 6,087	\$ 6,158	\$ 6,229



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
DESTRUCTION OF PESTS - PENTICTON**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified
Revenue	-6.57%	0.10%	-2.04%	1.03%	1.02%	-2.01%
CONTRACT - PENTICTON	3,270	3,273	3,206	3,239	3,272	3,207
TRANSFER FROM OPERATIONAL RESERVES	100	100	100	100	100	100
PRIOR YEARS SURPLUS	191	2,343	-	-	-	-
	\$ 3,561	\$ 5,716	\$ 3,306	\$ 3,339	\$ 3,372	\$ 3,307
Expense						
ADMINISTRATION CHARGES	107	110	111	112	113	115
OPERATIONS - HEALTH & SAFETY	203	50	50	50	50	50
CONTRACT SERVICES - SPRAYING	826	1,200	1,206	1,212	1,218	1,224
EDUCATION & TRAINING	100	102	103	104	105	106
INSURANCE - LIABILITY	22	22	22	22	22	22
SUPPLIES	50	51	51	51	51	51
ADVERTISING	250	253	254	255	256	257
TRAVEL/LEASING	250	255	256	257	258	259
TRANSFER TO OPERATIONAL RESERVES	291	2,543	100	100	100	-
SALARIES & WAGES	1,462	1,130	1,153	1,176	1,199	1,223
	\$ 3,561	\$ 5,716	\$ 3,306	\$ 3,339	\$ 3,372	\$ 3,307



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
DESTRUCTION OF PESTS - SUMMERLAND**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified
Revenue						
	-35.82%	-0.44%	-1.92%	1.06%	1.05%	0.80%
CONTRACT - SUMMERLAND	3,394	3,379	3,314	3,349	3,384	3,411
TRANSFER FROM OPERATING RESERVE	100	100	100	100	100	100
PRIOR YEARS SURPLUS	-	619	-	-	-	-
	<u>3,494</u>	<u>\$ 4,098</u>	<u>\$ 3,414</u>	<u>\$ 3,449</u>	<u>\$ 3,484</u>	<u>\$ 3,511</u>
Expense						
ADMINISTRATION CHARGES	111	114	115	116	117	118
OPERATIONS - HEALTH & SAFETY	400	100	101	102	103	104
CONTRACT SERVICES - SPRAYING	406	900	905	910	915	920
EDUCATION & TRAINING	250	255	256	257	258	259
INSURANCE - LIABILITY	9	9	9	9	9	-
SUPPLIES	100	102	103	104	105	106
ADVERTISING	406	414	416	418	420	422
TRAVEL/LEASING	250	255	256	257	258	259
TRANSFER TO OPERATIONAL BUDGET	100	819	100	100	100	100
SALARIES & WAGES	1,462	1,130	1,153	1,176	1,199	1,223
	<u>\$ 3,494</u>	<u>\$ 4,098</u>	<u>\$ 3,414</u>	<u>\$ 3,449</u>	<u>\$ 3,484</u>	<u>\$ 3,511</u>



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ECONOMIC DEVELOPMENT - AREA D**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2447.01, 2009 No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	-11.70%	-6.50%	17.89%	2.14%	2.13%	-1.94%
TAX REQUISITION	164,585	153,891	181,418	185,295	189,244	185,567
TRANSFER FROM OPERATIONAL RESERVES	55,000	20,000	-	-	-	-
PRIOR YEARS SURPLUS	30,440	-	-	-	-	-
	\$ 250,025	\$ 173,891	\$ 181,418	\$ 185,295	\$ 189,244	\$ 185,567
Expense						
ADMINISTRATION CHARGES	9,440	7,940	8,284	8,461	8,641	8,474
BUILDING MAINTENANCE	408	418	428	439	450	500
WEBSITE MAINTENANCE	102	105	108	111	114	-
OPERATIONS	32,000	32,963	33,847	34,753	35,681	35,681
RENT	12,000	12,000	12,000	12,000	12,000	12,000
CONSULTANTS	5,000	5,125	5,253	5,384	5,519	5,520
CONTRACT SERVICES	-	-	-	-	-	-
EDUCATION & TRAINING	1,500	1,538	1,576	1,615	1,655	1,700
CONFERENCES	1,500	-	1,576	1,615	1,655	1,700
SPECIAL PROJECTS	6,000	6,150	6,304	6,462	6,624	6,700
SPECIAL EVENTS	3,000	3,075	3,152	3,231	3,312	3,312
OKANAGAN FALLS REVITALIZATION	7,500	7,688	7,880	8,077	8,279	8,300
INSURANCE - LIABILITY	653	669	686	703	721	750
OFFICE SUPPLIES	1,628	1,077	1,103	1,131	1,158	1,200
PROMOTION/BROCHURE	2,000	-	2,101	2,154	2,208	2,300
PROMOTION/MEDIA KIT	3,000	3,075	3,152	3,231	3,312	3,400
TRAVEL/MILEAGE	2,000	2,050	2,101	2,154	2,208	-
TELEPHONE/INTERNET/FAX/UTILITIES	3,060	3,137	3,215	3,295	3,377	-
TRANSFER TO RESERVES	30,440	-	-	-	-	-
SALARIES & WAGES	128,794	131,881	134,552	137,297	140,084	142,739
SALARIES & WAGES		(45,000)	(45,900)	(46,818)	(47,754)	(48,709)
	\$ 250,025	\$ 173,891	\$ 181,418	\$ 185,295	\$ 189,244	\$ 185,567



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ECONOMIC DEVELOPMENT - AREA I

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
		No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Bylaw 2019 No Limit							
	Revenue						
		-49.71%	1.91%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION		3,076	3,135	3,135	3,135	3,135	3,135
GRANT IN LIEU OF TAXES		-	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE			2,000	2,000	2,000	2,000	2,000
PRIOR YEARS SURPLUS		32,520	-	-	-	-	-
		\$ 35,596	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135
	Expense						
ADMINISTRATION CHARGES		76	135	135	135	135	135
CONTRACT SERVICES		3,000	5,000	5,000	5,000	5,000	5,000
TRANSFER TO OPERATIONAL RESERVE		32,520	-	-	-	-	-
		\$ 35,596	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ECONOMIC DEVELOPMENT - AREA A

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2529, 2010 Maximum on Assessment						
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	-12.39%	0.17%	0.00%	0.00%	0.00%	2.00%
TAX REQUISITION	11,873	11,893	11,893	11,893	11,893	12,130
GRANT IN LIEU OF TAXES	430	430	430	430	430	439
PRIOR YEARS SURPLUS	-	1,296	-	-	-	-
	\$ 12,303	\$ 13,619	\$ 12,323	\$ 12,323	\$ 12,323	\$ 12,569
Expense						
ADMINISTRATION CHARGE	303	323	323	323	323	329
GRANTS IN AID	12,000	12,000	12,000	12,000	12,000	12,240
TRANSFER TO OPERATIONAL RESERVE	-	1,296	-	-	-	-
	\$ 12,303	\$ 13,619	\$ 12,323	\$ 12,323	\$ 12,323	\$ 12,569



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ECONOMIC DEVELOPMENT - AREA B,G, H.**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Bl 2361 Maximum Levy Set		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	0.58%	0.16%	0.00%	0.00%	0.00%	2.00%
TAX REQUISITION		24,606	24,646	24,646	24,646	24,646	25,139
PRIOR YEARS SURPLUS		41	-	-	-	-	-
		\$ 24,647	\$ 24,646	\$ 24,646	\$ 24,646	\$ 24,646	\$ 25,139
	Expense						
ADMINISTRATION CHARGES		606	646	646	646	646	659
TRANSFER TO OPERATIONAL RESERVE		41	-	-	-	-	-
SIMILKAMEEN PLANNING SOCIETY		24,000	24,000	24,000	24,000	24,000	24,480
		\$ 24,647	\$ 24,646	\$ 24,646	\$ 24,646	\$ 24,646	\$ 25,139



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ECONOMIC DEVELOPMENT - OLIVER and AREA C**

		2022 Budget		2023 Budget		2024 Budget		2025 Budget		2026 Budget		2027 Budget	
		No Limit		No Limit		No Limit		No Limit		No Limit		No Limit	
BI 2361 No Limit Set													
	Revenue		-1.53%		-62.70%		-4.33%		-0.06%		0.00%		-0.12%
	TAX REQUISITION	57,583		21,476		20,547		20,535		20,535		20,511	
	GRANT IN LIEU OF TAXES	1,183		1,195		1,207		1,219		1,219		1,243	
	PRIOR YEARS SURPLUS	(879)		(917)		-		-		-		-	
		\$ 57,887		\$ 21,754		\$ 21,754		\$ 21,754		\$ 21,754		\$ 21,754	
		<hr/>											
	Expense												
	ADMINISTRATION CHARGES	1,887		754		754		754		754		754	
	AGREEMENT - OLIVER TOURISM	56,000		21,000		21,000		21,000		21,000		21,000	
		\$ 57,887		\$ 21,754		\$ 21,754		\$ 21,754		\$ 21,754		\$ 21,754	



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
REGIONAL ECONOMIC DEVELOPMENT (OK FILM)**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2743 Tax limit on Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	0.36%	0.21%	0.00%	0.00%	0.00%	-100.00%
TAX REQUISITION	36,179	36,256	36,256	36,256	36,256	-
PRIOR YEARS SURPLUS	102	-	-	-	-	-
	\$ 36,281	\$ 36,256	\$ 36,256	\$ 36,256	\$ 36,256	\$ -
Expense						
ADMINISTRATION CHARGE	1,179	1,256	1,256	1,256	1,256	-
GRANT OK FILM COMM	35,000	35,000	35,000	35,000	35,000	-
TRANSFER TO OPERATIONAL RESERVE	102	-	-	-	-	-
	\$ 36,281	\$ 36,256	\$ 36,256	\$ 36,256	\$ 36,256	\$ -



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA ADMINISTRATION**

	2022 Budget		2023 Budget		2024 Budget		2025 Budget		2026 Budget		2027 Budget	
SLP, 1966 - No Tax Limit	No Limit		No Limit		No Limit		No Limit		No Limit		No Limit	
Revenue		8.33%		16.10%		3.17%		2.22%		2.21%		2.19%
TAX REQUISITION - ALL AREAS	2,291,263		2,660,247		2,744,616		2,805,526		2,867,434		2,930,308	
GRANT IN LIEU OF TAXES	5,050		5,100		5,150		5,200		5,250		5,300	
TRANSFER FROM OPERATIONAL RESERVES	95,000		-		-		-		-		-	
PROVINCIAL GRANTS	168,300		168,300		168,300		168,300		168,300		168,300	
MISCELLANEOUS REVENUE	85,600		80,000		80,000		80,000		80,000		80,000	
HR SERVICES REVENUE	-		-		-		-		-		-	
PRIOR YEARS SURPLUS	26,920		14,454		-		-		-		-	
	\$ 2,672,133		\$ 2,928,101		\$ 2,998,066		\$ 3,059,026		\$ 3,120,984		\$ 3,183,908	
Expense												
HONORARIUMS - DIRECTORS	166,964		181,000		185,050		189,160		193,200		197,306	
ADMINISTRATION CHARGES	138,629		164,148		167,502		170,942		174,439		177,990	
MEMBERSHIP & DUES	15,530		19,000		19,500		20,000		20,500		21,000	
VEHICLE DEPRECIATION	5,075		5,000		5,000		5,000		5,000		5,000	
EQUIPMENT	7,613		7,000		8,000		9,000		10,000		11,000	
LEGAL FEES	2,588		2,500		2,600		2,700		2,800		2,900	
SUPPLIES	278		300		350		400		450		500	
UTILITIES - TELEPHONE	10,771		10,000		10,500		11,000		11,500		12,000	
TRANSFER TO RESERVE	26,920		-		-		-		-		-	
TRANSFER TO OPERATIONAL RESERVE	25,000		14,454		25,000		25,000		25,000		25,000	
CONTINGENCY	1,543		1,500		1,500		1,500		1,500		1,500	
SALARIES & WAGES	29,316		171,817		174,827		178,355		181,953		185,625	
SALARIES & WAGES	2,241,906		2,351,382		2,398,237		2,445,969		2,494,642		2,544,087	
	\$ 2,672,133		\$ 2,928,101		\$ 2,998,066		\$ 3,059,026		\$ 3,120,984		\$ 3,183,908	



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA PLANNING**

	2022 Budget		2023 Budget		2024 Budget		2025 Budget		2026 Budget		2027 Budget	
	No Limit		No Limit		No Limit		No Limit		No Limit		No Limit	
LGA Part 26 - No Tax Limit												
Revenue												
		8.37%		15.76%		-0.06%		1.69%		1.70%		-3.61%
TAX REQUISITION	1,143,380		1,323,562		1,322,759		1,345,166		1,368,071		1,318,647	
COVID FUNDS USED TO FUND STAFF WAGES	92,108		-		-		-		-		-	
DEVELOPMENT APPLICATION FEES	65,000		100,000		105,000		110,000		115,000		120,000	
TRANSFER FROM OPERATING RESERVE	55,000		30,000		-		-		-		-	
PRIOR YEARS SURPLUS	57,424		-		-		-		-		-	
	\$ 1,412,912		\$ 1,453,562		\$ 1,427,759		\$ 1,455,166		\$ 1,483,071		\$ 1,438,647	
Expense												
BOARD OF VARIANCE	750		769		788		808		828		900	
APC EXPENSES	1,500		1,538		1,576		1,615		1,655		2,000	
ADMINISTRATION CHARGES	67,167		77,581		76,042		77,503		78,991		80,061	
BYLAW ENFORCEMENT ALLOCATION	156,146		166,352		164,060		168,162		172,366		173,000	
ADDITIONAL STAFF WAGES FUNDED FROM COVID	92,108		-		-		-		-		-	
CONSULTANTS	-		100,000		100,000		100,000		100,000		100,000	
CONSULTANTS	100,000		-		-		-		-		-	
CONSULTANTS AREA "G" OCP	55,000		-		-		-		-		-	
PLANNING REFERRALS TO SUBDIVISION SERVICING			20,000		20,000		20,000		20,000		20,000	
CONTRACT SERVICES	10,000		35,000		15,500		16,000		16,500		17,000	
EDUCATION & TRAINING	10,000		10,250		10,506		10,769		11,038		12,000	
ENVIRONMENTAL PROJECTS	10,000		10,000		10,000		10,000		10,000		10,000	
EQUIPMENT	17,600		18,040		18,491		18,953		19,427		20,000	
INSURANCE - LIABILITY	8,275		8,482		8,694		8,911		9,134		9,200	
LEGAL FEES	40,000		41,000		42,025		43,076		44,153		45,000	
LEGAL FEES - COVENANT REGISTRATIONS	5,000		7,000		7,100		7,200		7,300		7,400	
SUPPLIES	9,000		9,000		9,100		9,200		9,300		9,400	
ADVERTISING	30,000		20,000		20,500		21,000		21,500		22,000	
TRAVEL/LEASING	4,000		4,100		4,203		4,308		4,416		4,500	
UTILITIES - TELEPHONE	850		1,000		1,100		1,200		1,300		1,400	
TRANSFER TO OPERATING RESERVE	57,424		58,860		60,332		61,840		63,386		-	
CONTINGENCY	4,000		4,100		4,203		4,308		4,416		-	
SALARIES & WAGES	734,092		836,962		853,539		870,313		887,361		904,786	
SALARIES & WAGES			23,529		-		-		-		-	
	\$ 1,412,912		\$ 1,453,562		\$ 1,427,759		\$ 1,455,166		\$ 1,483,071		\$ 1,438,647	



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GRANT-IN-AID - AREA A**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Sec 790, LGA Part 5 Sec 176 (1) Limit based on Assessment						
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	1.98%	36.71%	17.13%	2.49%	2.43%	2.39%
TAX REQUISITION	2,574	3,519	4,121	4,224	4,326	4,430
GRANT IN LIEU OF TAXES	123	125	126	127	128	128
TRANSFER FROM OPERATIONAL RESERVES	-	500	-	-	-	-
PRIOR YEARS SURPLUS	2,600	1,100	-	-	-	-
	\$ 5,297	\$ 5,244	\$ 4,247	\$ 4,351	\$ 4,454	\$ 4,558
Expense						
ADMINISTRATION CHARGE	137	144	147	151	154	158
TRANSFER TO OPERATIONAL RESERVES	1,100	1,100	-	-	-	-
GRANTS IN AID	4,060	4,000	4,100	4,200	4,300	4,400
	\$ 5,297	\$ 5,244	\$ 4,247	\$ 4,351	\$ 4,454	\$ 4,558



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GRANT-IN AID - AREA B**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735 B716 Limit based on Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.43%	-77.94%	364.37%	1.06%	1.06%	1.04%
TAX REQUISITION	9,410	2,076	9,639	9,741	9,845	9,947
GRANT IN LIEU OF TAXES	21	21	21	22	22	23
PRIOR YEARS SURPLUS	9,356	-	-	-	-	-
	\$ 18,787	\$ 2,097	\$ 9,660	\$ 9,763	\$ 9,867	\$ 9,970
Expense						
ADMINISTRATION CHARGES	307	73	335	338	342	345
CONTRACT P&R CAWSTON HALL SOCIETY	2,000	2,000	2,000	2,000	2,000	2,000
INSURANCE LIABILITY - HALL	24	24	25	25	25	25
GRANTS IN AID	7,100	-	7,300	7,400	7,500	7,600
TRANSFER TO OPRATIONAL RESERVE	9,356	-	-	-	-	-
	\$ 18,787	\$ 2,097	\$ 9,660	\$ 9,763	\$ 9,867	\$ 9,970



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GRANT-IN AID - AREA C

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Sec 787 (F), LGA Part 5 Sec 176 (1) - Limit based on Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-65.03%	1336.74%	-74.49%	0.00%	0.00%	0.00%
TAX REQUISITION	2,827	40,615	10,359	10,359	10,359	10,359
TRANSFER FROM OPERATING RESERVE	2,600	6,000	-	-	-	-
PRIOR YEARS SURPLUS	1,852	-	-	-	-	-
	\$ 7,279	\$ 46,615	\$ 10,359	\$ 10,359	\$ 10,359	\$ 10,359
Expense						
ADMINISTRATION CHARGE	177	1,615	359	359	359	359
TRANSFER TO OPERATING RESERVE	1,852	-	-	-	-	-
GRANTS IN AID	5,250	45,000	10,000	10,000	10,000	10,000
	\$ 7,279	\$ 46,615	\$ 10,359	\$ 10,359	\$ 10,359	\$ 10,359



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GRANT-IN AID - AREA D

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Sec 787 (F), LGA Part 5 Sec 176 (1) - Limit based on Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.88%	3.12%	0.00%	2.94%	2.86%	2.78%
TAX REQUISITION	17,077	17,610	17,610	18,128	18,646	19,164
TRANSFER FROM OPERATIONAL RESERVES	496	-	-	-	-	-
PRIOR YEARS SURPLUS	21,018	-	-	-	-	-
	\$ 38,591	\$ 17,610	\$ 17,610	\$ 18,128	\$ 18,646	\$ 19,164
Expense						
ADMINISTRATION CHARGE	573	610	610	628	646	664
TRANSFER TO OPEATIONAL RESERVES	21,018	-	-	-	-	-
GRANTS IN AID	17,000	17,000	17,000	17,500	18,000	18,500
	\$ 38,591	\$ 17,610	\$ 17,610	\$ 18,128	\$ 18,646	\$ 19,164



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GRANT-IN AID - AREA E**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Sec 787 (F), LGA Part 5 Sec 176 (1) - Limit based on Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	2.14%	2.47%	0.97%	0.96%	0.95%	0.77%
TAX REQUISITION	8,592	8,804	8,890	8,975	9,061	9,130
GRANT IN LIEU OF TAXES	1,745	1,762	1,780	1,798	1,816	1,850
PRIOR YEARS SURPLUS	8,000	-	-	-	-	-
	\$ 18,337	\$ 10,566	\$ 10,670	\$ 10,773	\$ 10,877	\$ 10,980
Expense						
ADMINISTRATION CHARGE	337	366	370	373	377	380
TRANSFER TO OPERATING RESERVE	8,000	-	-	-	-	-
GRANTS IN AID	10,000	10,200	10,300	10,400	10,500	10,600
	-	-	-	-	-	-
	\$ 18,337	\$ 10,566	\$ 10,670	\$ 10,773	\$ 10,877	\$ 10,980



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GRANT IN AID - AREA F**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Sec 787 (F), LGA Part 5 Sec 176 (1) - Limit based on Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.56%	5.24%	0.00%	0.00%	0.00%	-0.05%
TAX REQUISITION	2,041	2,148	2,148	2,148	2,148	2,147
GRANT IN LIEU OF TAXES	26	27	27	27	27	28
PRIOR YEARS SURPLUS	1,800	-	-	-	-	-
	\$ 3,867	\$ 2,175	\$ 2,175	\$ 2,175	\$ 2,175	\$ 2,175
Expense						
ADMINISTRATION CHARGE	67	75	75	75	75	75
TRANSFER TO OPERATING RESERVE	1,800	-	-	-	-	-
GRANTS IN AID	2,000	2,100	2,100	2,100	2,100	2,100
	\$ 3,867	\$ 2,175	\$ 2,175	\$ 2,175	\$ 2,175	\$ 2,175



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GRANT-IN AID - AREA G**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, G716, LGA-5, S176.1 limit based on Assessment	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue	-82.17%	-306.18%	-400.64%	0.00%	0.00%	0.00%
TAX REQUISITION	1,337	(2,756)	8,287	8,287	8,287	8,287
TRANSFER FROM OPERATIONAL RESERVE	9,000	6,900	-	-	-	-
PRIOR YEARS SURPLUS	9,000	2,900	-	-	-	-
	\$ 19,337	\$ 7,044	\$ 8,287	\$ 8,287	\$ 8,287	\$ 8,287
Expense						
ADMINISTRATION CHARGE	337	144	287	287	287	287
TRANSFER TO OPERATING RESERVE	9,000	2,900	-	-	-	-
GRANTS IN AID	10,000	4,000	8,000	8,000	8,000	8,000
	\$ 19,337	\$ 7,044	\$ 8,287	\$ 8,287	\$ 8,287	\$ 8,287



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GRANT-IN AID - AREA H**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Sec 787 (F), LGA Part 5 Sec 176 (1) - Limit based on Assessment	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue	11.79%	1.93%	28.04%	2.00%	0.00%	1.96%
TAX REQUISITION	19,842	20,225	25,897	26,415	26,415	26,933
TRANSFER FROM OPERATING RESERVE	6,000	5,672	-	-	-	-
PRIOR YEARS SURPLUS	6,500	22,500	-	-	-	-
	\$ 32,342	\$ 48,397	\$ 25,897	\$ 26,415	\$ 26,415	\$ 26,933
Expense						
ADMINISTRATION CHARGE	842	897	897	915	915	933
TRANSFER TO OPERATING RESERVE	6,500	22,500	-	-	-	-
GRANTS IN AID	25,000	25,000	25,000	25,500	25,500	26,000
	\$ 32,342	\$ 48,397	\$ 25,897	\$ 26,415	\$ 26,415	\$ 26,933



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GRANT IN AID - AREA I

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
LGA Part 5 Section 176(1) -Limit Based on Assessment	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue	-40.38%	-12.67%	93.16%	0.00%	0.00%	0.00%
TAX REQUISITION	6,141	5,363	10,359	10,359	10,359	10,359
TRANSFER FROM RESERVE	4,196	2,996	-	-	-	-
PRIOR YEARS SURPLUS	8,392	2,000	-	-	-	-
	\$ 18,729	\$ 10,359	\$ 10,359	\$ 10,359	\$ 10,359	\$ 10,359
Expense						
ADMINISTRATION CHARGE	337	359	359	359	359	359
GRANTS IN AID	10,000	10,000	10,000	10,000	10,000	10,000
TRANSFER TO OPERATIONAL RESERVE	8,392	-	-	-	-	-
	\$ 18,729	\$ 10,359	\$ 10,359	\$ 10,359	\$ 10,359	\$ 10,359



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
MOSQUITO CONTROL**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Research is required to determine if there is a limit						
Revenue	1.80%	5.20%	3.19%	3.13%	2.52%	2.49%
TAX REQUISITION	161,972	170,402	175,846	181,346	185,920	190,549
TRANSFER FROM RESERVE	15,000	10,000	8,000	6,000	5,000	4,000
MISCELLANEOUS REVENUE	15,000	18,000	18,450	18,911	19,384	19,869
	\$ 191,972	\$ 198,402	\$ 202,296	\$ 206,257	\$ 210,304	\$ 214,418
Expense						
ADMINISTRATION CHARGES	5,882	6,648	6,781	6,917	7,055	7,196
HELICOPTER SPRAYING	25,000	35,000	35,700	36,414	37,142	37,885
OP - W&S - PERMIT FEES	1,015	1,035	1,056	1,077	1,099	1,121
OPERATIONS - HEALTH & SAFETY	600	518	528	539	550	561
CONSULTANTS	2,071	500	510	520	530	541
EDUCATION & TRAINING	1,035	1,056	1,077	1,099	1,121	1,143
DEPRECIATION	5,000	4,000	4,000	4,000	4,000	4,000
CAPITAL EXPENDITURES	300	-	-	-	-	-
EQUIPMENT	1,553	1,200	1,224	1,248	1,273	1,298
INSURANCE - LIABILITY	836	853	870	887	905	923
INSURANCE - VEHICLE	2,144	2,187	2,231	2,276	2,322	2,368
SUPPLIES	38,047	33,000	33,660	34,333	35,020	35,720
ADVERTISING	518	500	510	520	530	541
TRAVEL/LEASING	9,250	13,000	13,260	13,525	13,796	14,072
UTILITIES - TELEPHONE	700	714	728	743	758	773
TRANSFER TO OPERATING RESERVE	6,500	2,500	2,550	2,601	2,653	2,706
SALARIES & WAGES	91,521	95,691	97,611	99,558	101,550	103,570
	\$ 191,972	\$ 198,402	\$ 202,296	\$ 206,257	\$ 210,304	\$ 214,418



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
NOISE BYLAWS AREA C

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
1436, 1993 Tax Based on Assessment	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue	49.77%	3.28%	1.50%	2.29%	2.39%	2.00%
TAX REQUISITION	9,435	9,745	9,891	10,117	10,359	10,566
PRIOR YEARS SURPLUS	433	522	-	-	-	-
	<u>\$ 9,868</u>	<u>\$ 10,267</u>	<u>\$ 9,891</u>	<u>\$ 10,117</u>	<u>\$ 10,359</u>	<u>\$ 10,566</u>
Expense						
SALARIES & WAGES						
ADMINISTRATION CHARGE	308	345	343	350	359	366
Transfer to Operational reserve	433	300	-	-	-	-
BYLAW ENFORCEMENT	7,098	7,562	7,457	7,644	7,835	7,992
CONTRACT SERVICES	2,030	2,060	2,091	2,123	2,165	2,208
	<u>\$ 9,868</u>	<u>\$ 10,267</u>	<u>\$ 9,891</u>	<u>\$ 10,117</u>	<u>\$ 10,359</u>	<u>\$ 10,566</u>



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
NOISE BYLAWS AREA E**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2385, 2006 - No Tax Limit		No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
	Revenue	-2.02%	32.65%	-0.66%	2.29%	2.39%	2.00%
TAX REQUISITION		7,505	9,956	9,891	10,117	10,359	10,566
PRIOR YEARS SURPLUS		1,930	11	-	-	-	-
		\$ 9,435	\$ 9,967	\$ 9,891	\$ 10,117	\$ 10,359	\$ 10,566
	Expense						
ADMINISTRATION CHARGES		308	345	343	350	359	366
BYLAW ENFORCEMENT		7,098	7,562	7,457	7,644	7,835	7,992
CONTRACT SERVICES		2,030	2,060	2,091	2,123	2,165	2,208
		\$ 9,435	\$ 9,967	\$ 9,891	\$ 10,117	\$ 10,359	\$ 10,566



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
NOISE BYLAW - AREA H

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2627, 2013 - No Tax Limit		No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
	Revenue	24.73%	-100.00%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
TAX REQUISITION		8,048	-	-	-	-	-
PRIOR YEARS SURPLUS		1,118	833	-	-	-	-
		\$ 9,166	\$ 833	\$ -	\$ -	\$ -	\$ -
	Expense						
ADMINISTRATION CHARGE		273	-	-	-	-	-
BYLAW ENFORCEMENT		7,098	-	-	-	-	-
Transfer to Operational Reserve		780	833	-	-	-	-
CONTRACT SERVICES		1,015	-	-	-	-	-
LEGAL FEES							
		\$ 9,166	\$ 833	\$ -	\$ -	\$ -	\$ -



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
NOISE BYLAWS AREAS D, F, I**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
1436, 1993 - Tax based on Assessment	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue	33.69%	0.38%	3.85%	2.01%	1.93%	2.00%
TAX REQUISITION - AREA D, AREA I, AREA F	28,911	29,020	30,138	30,744	31,339	31,965
PRIOR YEARS SURPLUS	1,495	456	-	-	-	-
	\$ 30,405.82	\$ 29,476	\$ 30,138	\$ 30,744	\$ 31,339	\$ 31,965
Expense						
ADMINISTRATION CHARGES	886	993	982	1,002	1,023	1,043
BYLAW ENFORCEMENT	21,293	22,685	22,372	22,931	23,505	23,975
Transfer to operational reserve	3,227	798	1,784	1,811	1,811	1,847
CONTRACT SERVICES	5,000	5,000	5,000	5,000	5,000	5,100
	\$ 30,405.82	\$ 29,476	\$ 30,138	\$ 30,744	\$ 31,339	\$ 31,965



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
NARAMATA LIBRARY**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RENTAL REVENUE		RENTAL REVENUE	RENTAL REVENUE	RENTAL REVENUE	RENTAL REVENUE	RENTAL REVENUE	RENTAL REVENUE
	Revenue	1.61%	41.57%	2.59%	2.61%	2.61%	2.62%
RENTAL REVENUE		10,282	14,557	14,935	15,325	15,726	16,137
		\$ 10,282	\$ 14,557	\$ 14,935	\$ 15,325	\$ 15,726	\$ 16,137
	Expense						
ADMINISTRATION CHARGE		183	201	207	212	218	223
CONTRACT SERVICES		1,530	1,560	1,615	1,671	1,730	1,790
INSURANCE - PROPERTY			4,161	4,244	4,329	4,416	4,504
SUPPLIES FACILITY		1,000	1,000	1,035	1,071	1,108	1,147
VEHICLES & EQUIPMENT		508	515	533	552	571	591
UTILITIES		-	-	-	-	-	-
TRANSFER TO RESERVE		2,838	2,713	2,808	2,906	3,008	3,113
SALARIES & WAGES		4,223	4,407	4,493	4,584	4,675	4,769
		\$ 10,282	\$ 14,557	\$ 14,935	\$ 15,325	\$ 15,726	\$ 16,137



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
OKANAGAN REGIONAL LIBRARY**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BI 1906 - No Limit		No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
	Revenue	0.29%	2.93%	1.50%	1.50%	2.00%	2.00%
TAX REQUISITION		888,151	914,174	927,918	941,867	960,704	979,919
GRANT IN LIEU OF TAXES		6,060	6,121	6,182	6,244	6,369	6,496
PRIOR YEARS SURPLUS		-	343	-	-	-	-
		\$ 894,211	\$ 920,638	\$ 934,100	\$ 948,111	\$ 967,073	\$ 986,415
	Expense						
ADMINISTRATION CHARGES		22,038	24,120	24,482	24,849	25,346	25,853
TRANSFER TO OPERATIONAL RESERVE		-	343	-	-	-	-
TRANSFER TO OKANAGAN LIBRARY		872,173	896,175	909,618	923,262	941,727	960,562
		\$ 894,211	\$ 920,638	\$ 934,100	\$ 948,111	\$ 967,073	\$ 986,415



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA A - RURAL PROJECTS**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	-50.15%	2.00%	393.72%	0.85%	0.87%	2.00%
TAX REQUISITION	7,766	7,921	39,108	39,442	39,785	40,579
FUND ADMIN CHARGE RE COVID EXPENSES	7,792	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE	22,207	-	-	-	-	-
PRIOR YEARS SURPLUS	21,513	37,461	-	-	-	-
	\$ 59,278	\$ 45,382	\$ 39,108	\$ 39,442	\$ 39,785	\$ 40,579
Expense						
ADMINISTRATION CHARGES	1,224	1,336	1,347	1,359	1,371	1,398
OSOYOOS LAKE WATER SCREEN FORUM	3,000	-	-	-	-	-
RURAL PROJECT - GOOSE CONTROL	518	525	533	541	550	561
INSURANCE - LIABILITY	66	67	68	69	70	71
TRAVEL - UBCM & OMMA CONVENTION	-	6,305	6,400	6,496	6,600	6,732
TRANSFER TO RESERVES RE INTEREST	207	210	213	217	221	225
TRANSFER TO OPERATING RESERVE	21,513	6,600	-	-	-	-
CONTINGENCY	20,000	20,000	20,000	20,000	20,000	20,400
SALARIES & WAGES	12,750	10,339	10,547	10,760	10,973	11,192
	\$ 59,278	\$ 45,382	\$ 39,108	\$ 39,442	\$ 39,785	\$ 40,579



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA B - RURAL PROJECTS**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue						
	3.11%	-30.71%	139.98%	1.24%	1.29%	2.00%
TAX REQUISITION	7,118	4,932	11,836	11,983	12,137	12,380
TRANSFER FROM OPERATIONAL RESERVE	7,600	2,500	-	-	-	-
PRIOR YEARS SURPLUS	4,491	7,061	-	-	-	-
	\$ 19,209	\$ 14,493	\$ 11,836	\$ 11,983	\$ 12,137	\$ 12,380
Expense						
ADMINISTRATION CHARGES	480	405	410	415	420	429
INSURANCE - LIABILITY	91	93	94	96	100	102
ADVERTISING - PUBLIC EDUCATION	518	525	533	541	550	561
TRAVEL - UBCM & OMMA CONVENTION	1,033	1,049	1,065	1,080	1,100	1,122
TRANSFER TO OPERATING RESERVE	4,491	2,800	-	-	-	-
CONTINGENCY	4,000	4,000	4,000	4,000	4,000	4,080
SALARIES & WAGES	8,596	5,621	5,734	5,851	5,967	6,086
	\$ 19,209	\$ 14,493	\$ 11,836	\$ 11,983	\$ 12,137	\$ 12,380



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA C - RURAL PROJECTS**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	10.95%	3.16%	-12.27%	1.10%	5.57%	2.00%
TAX REQUISITION	23,338	24,075	21,120	21,353	22,543	22,994
TRANSFER FROM OPERATING RESERVE	900	909	918	927	-	-
PRIOR YEARS SURPLUS	7,616	5,048	-	-	-	-
	\$ 31,854	\$ 30,032	\$ 22,038	\$ 22,280	\$ 22,543	\$ 22,994
Expense						
ADMINISTRATION CHARGES	790	935	763	772	781	797
RURAL PROJECT - GOOSE CONTROL	518	525	533	541	550	561
INSURANCE - LIABILITY	122	124	125	127	130	133
ADVERTISING - PUBLIC EDUCATION	1,035	1,051	1,067	1,083	1,100	1,122
TRAVEL - UBCM & OMMA CONVENTION	5,500	10,500	5,500	5,500	5,500	5,610
TRANSFER TO OPERATING RESERVE	7,616	3,048	-	-	-	-
CONTINGENCY	5,177	5,254	5,333	5,413	5,513	5,623
Fairview Heritage Town site Society	1,500	1,500	1,500	1,500	1,500	1,530
Vaseux Lake Clean up Society	1,000	1,000	1,000	1,000	1,000	1,020
SALARIES & WAGES	8,596	6,095	6,217	6,344	6,469	6,598
	\$ 31,854	\$ 30,032	\$ 22,038	\$ 22,280	\$ 22,543	\$ 22,994



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA D - RURAL PROJECTS**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue						
	10.36%	-54.54%	34.67%	1.79%	1.89%	2.00%
TAX REQUISITION	28,524	12,966	17,462	17,774	18,109	18,471
COMMUNITY WORKS GAS TAX FUNDS	20,000	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE	19,500	4,200	-	-	-	-
Misc. Revenue (Recoverable from OFID)	42,002	-	-	-	-	-
PRIOR YEARS SURPLUS	46,558	4,750	-	-	-	-
	\$ 156,584	\$ 21,916	\$ 17,462	\$ 17,774	\$ 18,109	\$ 18,471
Expense						
ADMINISTRATION CHARGES	3,586	594	605	616	627	640
RURAL PROJECT - GOOSE CONTROL	518	525	533	541	550	561
RURAL PROJECT - OFID EXPENSES	60,000	-	-	-	-	-
INSURANCE - LIABILITY	790	802	814	826	850	867
SUPPLIES	243	12	12	13	13	13
TRAVEL - UBCM & OMMA CONVENTION	6,212	6,305	6,400	6,496	6,600	6,732
CONTINGENCY	15,000	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	46,558	4,758	-	-	-	-
SPECIAL PROJECTS - WAGES	23,677	8,920	9,098	9,282	9,469	9,658
	\$ 156,584	\$ 21,916	\$ 17,462	\$ 17,774	\$ 18,109	\$ 18,471



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA E - RURAL PROJECTS**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	9.14%	-10.57%	30.09%	1.92%	2.00%	2.00%
TAX REQUISITION	73,146	65,414	85,100	86,738	88,473	90,242
TRANSFER FROM OPERATING RESERVE	26,000	14,954	-	-	-	-
MISC. REVENUE	5,000	5,000	5,000	5,000	5,000	5,100
PRIOR YEARS SURPLUS	45,127	12,900	-	-	-	-
	\$ 149,273	\$ 98,268	\$ 90,100	\$ 91,738	\$ 93,473	\$ 95,342
Expense						
ADMINISTRATION CHARGES	3,394	2,886	3,121	3,178	3,238	3,303
CONTRACT SERVICES - LWMP	22,500	7,613	7,727	7,843	8,000	8,160
MISC SUPPLIES	290	294	299	303	308	314
INSURANCE - LIABILITY	678	688	699	709	720	734
TRAVEL - UBCM & OMMA CONVENTION	6,212	6,305	6,400	6,496	6,600	6,732
TRANSER TO OPERATIONAL RESERVE	45,127	14,954	-	-	-	-
CONTINGENCY	6,139	11,381	16,626	16,876	17,150	17,493
SALARIES & WAGES	13,662	-	-	-	-	-
SALARIES & WAGES	51,271	54,147	55,228	56,333	57,457	58,606
	\$ 149,273	\$ 98,268	\$ 90,100	\$ 91,738	\$ 93,473	\$ 95,342



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA F - RURAL PROJECTS**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit		No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
	Revenue						
		2.35%	-1.26%	1.90%	1.91%	2.26%	2.00%
TAX REQUISITION		48,897	48,279	49,196	50,135	51,266	52,290
MISCELLENOUS REVENUE		3,600	3,600	3,600	3,600	3,600	3,672
PRIOR YEARS SURPLUS		3,932	3,055	-	-	-	-
		\$ 56,429	\$ 54,934	\$ 52,796	\$ 53,735	\$ 54,866	\$ 55,962
	Expense						
ADMINISTRATION CHARGES		1,711	1,797	1,829	1,862	1,901	1,939
RURAL PROJECT - GOOSE CONTROL		518	525	533	541	550	561
INSURANCE - LIABILITY		114	115	117	119	121	123
SUPPLIES		209	212	215	218	222	226
ADVERTISING - PUBLIC EDUCATION		518	525	533	541	550	561
TRAVEL - UBCM & OMMA CONVENTION		3,045	3,091	3,137	3,184	3,320	3,386
TRANSFER TO OPERATING RESERVE		3,932	3,055	-	-	-	-
CONTINGENCY		18,296	18,571	18,849	19,132	19,500	19,890
SALARIES & WAGES		9,837	(950)	(969)	(988)	(1,008)	(1,028)
SALARIES & WAGES		18,249	27,993	28,552	29,126	29,710	30,304
		\$ 56,429	\$ 54,934	\$ 52,796	\$ 53,735	\$ 54,866	\$ 55,962



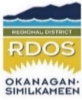
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA G - RURAL PROJECTS**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit	NA					
Revenue	168.08%	-21.65%	38.70%	1.00%	1.00%	2.00%
TAX REQUISITION	31,483	24,667	34,214	34,556	34,902	35,600
TRANSFER FROM OPERATING RESERVE	25,378	3,000	-	-	-	-
MISCELLANEOUS REVENUE	400	400	400	400	400	408
PRIOR YEARS SURPLUS	25,378	18,100	-	-	-	-
	\$ 82,639	\$ 46,167	\$ 34,614	\$ 34,956	\$ 35,302	\$ 36,008
Expense						
ADMINISTRATION CHARGES	1,328	972	1,199	1,211	1,223	1,247
RURAL PROJECT -	5,075	5,151	5,228	5,307	5,380	5,488
RURAL PROJECT - Area G	-	-	-	-	-	-
INSURANCE - LIABILITY	159	162	164	167	171	174
MISCELLANEOUS SUPPLIES	23	24	24	24	25	26
ADVERTISING - PUBLIC EDUCATION	518	525	533	541	550	561
TRAVEL - UBCM & OMMA CONVENTION	6,212	4,305	6,400	6,496	6,600	6,732
TRANSFER TO OPERATING RESERVE	41,878	18,100	-	-	-	-
CONTINGENCY	12,000	10,000	14,000	14,000	14,000	14,280
SALARIES & WAGES	1,093	-	-	-	-	-
SALARIES & WAGES	14,353	6,928	7,066	7,210	7,353	7,500
	\$ 82,639	\$ 46,167	\$ 34,614	\$ 34,956	\$ 35,302	\$ 36,008



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA H - RURAL PROJECTS**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	31.49%	-11.43%	1.99%	1.98%	10.65%	1.99%
TAX REQUISITION	60,809	53,859	54,930	56,019	61,986	63,221
COMMUNITY WORKS GAS TAX FUNDS -	50,000	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	4,900	4,900	4,900	4,900	-	-
FUND OPEATIONAL EXPENSES RE COVID - FUNDED FROM COVID GRA	-	-	-	-	-	-
MISCELLENOUS REVENUE	2,000	2,000	2,000	2,000	2,000	2,040
PRIOR YEARS SURPLUS	17,130	41,000	-	-	-	-
	\$ 134,839	\$ 101,759	\$ 61,830	\$ 62,919	\$ 63,986	\$ 65,261
Expense						
ADMINISTRATION CHARGES	3,836	2,105	2,142	2,180	2,217	2,261
INSURANCE - LIABILITY	238	241	245	248	250	255
MISCELLENOUS SUPPLIES	116	118	120	121	123	125
ADVERTISING - PUBLIC EDUCATION	518	525	533	541	550	561
TRAVEL - UBCM & OMMA CONVENTION	6,212	6,305	6,400	6,496	6,600	6,732
TRANSFER TO OPERATING RESERVE	17,130	41,000	-	-	-	-
CONTINGENCY	24,300	20,605	20,914	21,227	21,500	21,930
PICKLE BALL Town of Princeton - FUNDED FROM GAS TAX	50,000	-	-	-	-	-
SALARIES & WAGES	5,465	-	-	-	-	-
SALARIES & WAGES	27,024	30,860	31,476	32,106	32,746	33,397
	\$ 134,839	\$ 101,759	\$ 61,830	\$ 62,919	\$ 63,986	\$ 65,261



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA I - RURAL PROJECTS**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit		No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
	Revenue						
		-35.54%	-13.32%	1.43%	1.43%	1.61%	2.00%
TAX REQUISITION		39,745	34,453	34,945	35,443	36,015	36,735
PRIOR YEARS SURPLUS		3,380	9,300	-	-	-	-
		\$ 43,125	\$ 43,753	\$ 34,945	\$ 35,443	\$ 36,015	\$ 36,735
	Expense						
ADMINISTRATION CHARGES		1,295	1,194	1,211	1,228	1,248	1,273
INSURANCE - LIABILITY		40	40	41	41	43	44
TRAVEL - UBCM & OMMA CONVENTION		6,212	6,305	6,400	6,496	6,600	6,732
TRANSFER TO OPERATING RESERVE		3,380	9,300	-	-	-	-
CONTINGENCY		19,306	19,597	19,895	20,196	20,561	20,972
SALARIES & WAGES		12,892	7,317	7,398	7,482	7,563	7,714
		\$ 43,125	\$ 43,753	\$ 34,945	\$ 35,443	\$ 36,015	\$ 36,735



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
SIMILKAMEEN COUNTRY VISITOR INFO CENTRE**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2622, 2013 - Tax limit based on Assessment		COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
	Revenue	0.36%	0.21%	0.00%	0.00%	0.00%	2.00%
TAX REQUISITION		34,112	34,184	34,184	34,184	34,184	34,868
		\$ 34,112	\$ 34,184	\$ 34,184	\$ 34,184	\$ 34,184	\$ 34,868
Expense							
ADMINISTRATION CHARGES		1,112	1,184	1,184	1,184	1,184	1,208
CONTRACT SERVICES		33,000	33,000	33,000	33,000	33,000	33,660
		\$ 34,112	\$ 34,184	\$ 34,184	\$ 34,184	\$ 34,184	\$ 34,868



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
SUBDIVISION SERVICING**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
LGA Part 26 - No Tax Limit	NA					
Revenue	7.44%	-72.41%	4.58%	4.46%	4.35%	4.28%
TAX REQUISITION	138,537	38,223	39,974	41,756	43,571	45,435
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
SUBDIVISION SERVICING FEES	32,000	12,000	12,240	12,485	12,735	12,990
SUBDIVISION SERVICING FEES	-	10,000	10,200	10,404	10,612	10,824
DEVELOPER FUNDED WATER MODEL	-	6,000	6,120	6,242	6,367	6,494
ENGINEERING REVIEW FEES	-	15,000	15,300	15,606	15,918	16,236
RECOVERIES FROM PLANNING REFERRALS	-	20,000	20,000	20,000	20,000	20,000
TRANSFER FROM OPERATING RESERVE	26,489	10,000	10,000	10,000	10,000	10,000
PRIOR YEARS SURPLUS	26,489	-	-	-	-	-
	\$ 223,515	\$ 111,223	\$ 113,834	\$ 116,493	\$ 119,203	\$ 121,979
Expense						
ADMINISTRATION CHARGES	8,470	4,850	4,970	5,091	5,215	5,342
CONSULTANTS	-	6,000	6,120	6,242	6,367	6,494
EDUCATION & TRAINING	1,000	500	510	520	530	541
DEVELOPER FUNDED INFRASTRUCTURE	-	10,000	10,200	10,404	10,612	10,824
INSURANCE - LIABILITY	890	912	930	949	968	987
LEGAL FEES	5,000	2,500	2,550	2,601	2,653	2,706
SUPPLIES	1,206	250	255	260	265	270
TRAVEL/LEASING	500	1,000	1,020	1,040	1,061	1,082
TRANSFER TO OPERATING RESERVE	26,489	5,000	5,000	5,000	5,000	5,000
SALARIES & WAGES	32,790	(22,412)	(22,393)	(22,374)	(22,354)	(22,334)
SALARIES & WAGES	147,170	102,623	104,672	106,760	108,886	111,067
	\$ 223,515	\$ 111,223	\$ 113,834	\$ 116,493	\$ 119,203	\$ 121,979



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
AREA E TOURISM & COMMUNITY SVS CONTRIBUTION**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2705, 2015 - Tax Limit based on Assessment	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue	131.04%	0.21%	0.00%	0.00%	0.00%	2.00%
TAX REQUISITION	10,337	10,359	10,359	10,359	10,359	10,566
TRANSFER FROM OPERATIONAL RESERVE	-	-	-	-	-	-
FUND A PORTION OF ADMIN CHARGE FUNDED FROM COVID GRANT	-	-	-	-	-	-
MISCELLANEOUS REVENUE	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 10,337	\$ 10,359	\$ 10,359	\$ 10,359	\$ 10,359	\$ 10,566
Expense						
SALARIES&WAGES		-	-	-	-	-
SALARIES&WAGES		-	-	-	-	-
ADMINISTRATION CHARGE	337	359	359	359	359	366
TRANSFER TO CAPITAL RESERVE		-	-	-	-	-
TRANSFER TO OPERATIONAL RESERVE	-	-	-	-	-	-
CONTRACT SERVICES	10,000	10,000	10,000	10,000	10,000	10,200
	\$ 10,337	\$ 10,359	\$ 10,359	\$ 10,359	\$ 10,359	\$ 10,566



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
TRANSIT - SOUTH OKANAGAN**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2741, Tax limit based on Assessment						
	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	57.49%	3.24%	25.62%	4.15%	3.65%	3.60%
TAX REQUISITION	119,542	123,420	155,046	161,474	167,361	173,382
TRANSIT FARES	8,000	28,033	29,472	30,365	31,226	32,111
REGIONAL GRANT - IHA	21,830	21,830	21,830	21,830	21,830	21,830
PRIOR YEARS SURPLUS	32,813	59,851	-	-	-	-
	\$ 182,185	\$ 233,134	\$ 206,348	\$ 213,669	\$ 220,417	\$ 227,323
Expense						
MAINTENANCE	1,500	1,550	1,600	1,650	1,700	1,750
ADMINISTRATION CHARGES	7,613	8,438	9,377	9,711	10,019	10,335
OPERATIONS	161,416	167,333	185,592	192,891	199,041	205,388
TRANSFER TO OP RESERVE	5,103	48,351	1,000	1,000	1,000	1,000
OTHER EXPENSES - MARKETING	1,100	1,200	1,300	1,400	1,500	1,550
SALARIES & WAGES	5,453	5,589	5,702	5,816	5,932	6,051
SALARIES & WAGES		673	1,777	1,201	1,225	1,249
	\$ 182,185	\$ 233,134	\$ 206,348	\$ 213,669	\$ 220,417	\$ 227,323



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA F

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2437, 2008 No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
	Revenue	22.49%	0.08%	5.88%	1.04%	1.03%	1.02%
TAX REQUISITION		9,405	9,412	9,965	10,069	10,172	10,276
PRIOR YEARS SURPLUS		-	4,332	-	-	-	-
		<u>\$ 9,405</u>	<u>\$ 13,744</u>	<u>\$ 9,965</u>	<u>\$ 10,069</u>	<u>\$ 10,172</u>	<u>\$ 10,276</u>
	Expense						
ADMINISTRATION CHARGE		307	343	345	349	352	356
BYLAW ENFORCEMENT		7,098	7,562	7,620	7,720	7,820	7,920
CONTRACT SERVICES		1,000	1,000	1,000	1,000	1,000	1,000
LEGAL FEES		1,000	1,000	1,000	1,000	1,000	1,000
TRANSFER TO OPERATIONAL RESERVE		-	3,839	-	-	-	-
		<u>\$ 9,405</u>	<u>\$ 9,905</u>	<u>\$ 9,965</u>	<u>\$ 10,069</u>	<u>\$ 10,172</u>	<u>\$ 10,276</u>



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA C

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2392, 2007 - No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue		99.21%	-6.51%	-22.11%	0.28%	0.33%	2.00%
TAX REQUISITION		29,713	27,778	21,637	21,697	21,768	22,203
PRIOR YEARS SURPLUS		1,603	14,200	-	-	-	-
		\$ 31,316	\$ 41,978	\$ 21,637	\$ 21,697	\$ 21,768	\$ 22,203
Expense							
ADMINISTRATION CHARGES		968	789	750	752	754	769
BYLAW ENFORCEMENT		17,744	18,904	17,745	17,745	17,745	18,100
CONTRACT SERVICES		1,000	1,025	1,051	1,077	1,104	1,126
LEGAL FEES		10,000	2,060	2,091	2,123	2,165	2,208
TRANSFER TO RESERVE		1,603	-	-	-	-	-
TRANSFER TO OPERATIONAL RESERVE		-	19,200	-	-	-	-
		\$ 31,316	\$ 41,978	\$ 21,637	\$ 21,697	\$ 21,768	\$ 22,203



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA E

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2390, 2006 - No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue						
	26.22%	2.55%	2.43%	2.37%	2.44%	2.00%
TAX REQUISITION	16,772	17,200	17,617	18,035	18,474	18,844
PRIOR YEARS SURPLUS	66	1,500	-	-	-	-
	<u>\$ 16,838</u>	<u>\$ 18,700</u>	<u>\$ 17,617</u>	<u>\$ 18,035</u>	<u>\$ 18,474</u>	<u>\$ 18,844</u>
Expense						
ADMINISTRATION CHARGES	547	617	610	625	640	653
BYLAW ENFORCEMENT	14,195	15,123	14,915	15,288	15,670	15,983
CONTRACT SERVICES	1,015	1,030	1,046	1,061	1,082	1,104
LEGAL FEES	1,015	1,030	1,046	1,061	1,082	1,104
TRANSFER TO RESERVE	66	-	-	-	-	-
TRANSFER TO OPERATIONAL RESERVE	-	900	-	-	-	-
	<u>\$ 16,838</u>	<u>\$ 17,800</u>	<u>\$ 17,617</u>	<u>\$ 18,035</u>	<u>\$ 18,474</u>	<u>\$ 18,844</u>



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA G**

(5)

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2520, 2010 - No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue						
	34.20%	0.05%	21.50%	0.58%	0.75%	1.99%
TAX REQUISITION	9,451	9,456	11,489	11,555	11,642	11,874
PRIOR YEARS SURPLUS	13,887	8,305	-	-	-	-
	<u>\$ 23,338</u>	<u>\$ 17,761</u>	<u>\$ 11,489</u>	<u>\$ 11,555</u>	<u>\$ 11,642</u>	<u>\$ 11,874</u>
Expense						
ADMINISTRATION CHARGE	370	412	398	400	403	411
BYLAW ENFORCEMENT	6,908	7,360	6,909	6,909	6,909	7,047
CONTRACT SERVICES	2,030	2,060	2,091	2,123	2,165	2,208
LEGAL FEES	2,030	2,060	2,091	2,123	2,165	2,208
TRANSFER TO RESERVE	12,000	-	-	-	-	-
TRANSFER TO OPERATIONAL RESERVE	-	5,869	-	-	-	-
	<u>\$ 23,338</u>	<u>\$ 11,892</u>	<u>\$ 11,489</u>	<u>\$ 11,555</u>	<u>\$ 11,642</u>	<u>\$ 11,874</u>



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA H

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2636, 2013 - No Tax limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
	Revenue	55.77%	-16.99%	-0.46%	2.18%	2.33%	2.00%
TAX REQUISITION		48,451	40,221	40,036	40,908	41,863	42,700
PRIOR YEARS SURPLUS		226	-	-	-	-	-
		<u>\$ 48,677</u>	<u>\$ 40,221</u>	<u>\$ 40,036</u>	<u>\$ 40,908</u>	<u>\$ 41,863</u>	<u>\$ 42,700</u>
	Expense						
SALARIES & WAGES		-	-	-	-	-	-
ADMINISTRATION CHARGE		1,579	1,393	1,387	1,417	1,450	1,479
BYLAW ENFORCEMENT		24,842	26,466	26,101	26,754	27,422	27,970
CONTRACT SERVICES		2,030	2,060	2,091	2,123	2,165	2,208
LEGAL FEES		20,000	10,302	10,457	10,614	10,826	11,043
TRANSFER TO RESERVE		226	-	-	-	-	-
		<u>\$ 48,677</u>	<u>\$ 40,221</u>	<u>\$ 40,036</u>	<u>\$ 40,908</u>	<u>\$ 41,863</u>	<u>\$ 42,700</u>



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREAS D & I**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2325, 2004 - No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	15.12%	1.69%	2.38%	2.49%	2.48%	0.56%
TAX REQUISITION	60,103	61,116	62,568	64,127	65,720	66,090
TRANSFER FROM OPERATIONAL RESERVE	4,854	-	-	-	-	-
MISCELLANEOUS REVENUE (Recoverable Unsightly Cleanup)	30,000	-	-	-	-	-
PRIOR YEARS SURPLUS	914	14,142	-	-	-	-
	\$ 95,871	\$ 75,258	\$ 62,568	\$ 64,127	\$ 65,720	\$ 66,090
Expense						
ADMINISTRATION CHARGES	3,095	2,187	2,168	2,222	2,277	2,290
BYLAW ENFORCEMENT	49,682	52,929	52,200	53,505	54,843	55,000
CONTRACT SERVICES	37,105	5,000	5,100	5,200	5,300	5,400
LEGAL FEES	5,075	3,000	3,100	3,200	3,300	3,400
TRANSFER TO RESERVE	914	12,142	-	-	-	-
	\$ 95,871	\$ 75,258	\$ 62,568	\$ 64,127	\$ 65,720	\$ 66,090



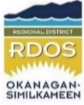
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
Equipment Purchases**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Not a Tax Budget		NA					
	Revenue						
		0.00%	0.00%	0.00%	0.00%	100.00%	100.00%
Equipment Deposit Account		-	-	-	-	-	-
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense						
1/2 ton truck and utility trailer		-	-	-	-	-	-
Purchase 1/2 ton truck and utility trailer		-	-	-	-	-	-
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



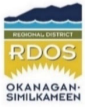
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
Fire Dept. Apex Volunteer Fire Rescue**

Account Description	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Maximun						
Revenue		3.52%	0.37%	1.39%	1.42%	1.40%
TAX REQUISITION	363,894	376,714	378,119	383,367	388,811	394,260
Total	\$363,894	\$376,714	\$378,119	\$383,367	\$388,811	\$394,260
Expenditures						
RDOS staff wages	0	3,722	3,796	3,873	3,951	4,029
HONORARIUM FIREFIGHTERS	35,520	40,000	41,000	42,025	43,076	44,153
Stipends-Officers	33,000	19,200	19,680	20,172	20,676	21,193
Firefighter Benefits		13,900	14,248	14,604	14,969	15,343
Vehicle Expenses-Engine 1 2021 TBD	1,500	1,500	1,538	1,576	1,615	1,656
Vehicle Expenses-Rescue 1 2000 E-One	2,500	3,500	3,588	3,678	3,769	3,864
Vehicle Expenses-Vehicle 1 Bush Truck	2,000	3,500	3,588	3,678	3,769	3,864
Vehicle Expenses-Fuel	1,000	2,500	2,563	2,627	2,692	2,760
Insurance- Vehicle	1,500	4,500	4,613	4,728	4,846	4,967
Insurance- Liability	500	500	513	525	538	552
Insurance- Property	3,000	5,000	5,125	5,253	5,384	5,519
Insurance- FF Accident	2,500	14,000	14,350	14,709	15,076	15,453
Education & Training	30,000	20,000	20,500	21,013	21,538	22,076
Eqpt Mtnce- FF- SCBA	2,500	2,500	2,563	2,627	2,692	2,760
Eqpt Mtnce- FF- Air Comp	750	500	513	525	538	552
Eqpt Mtnce- FF- Radios	2,500	2,500	2,563	2,627	2,692	2,760
Op-Fd-Licenses & Permits Radio & IAR	500	600	615	630	646	662
Eqpt- Misc. Foam, Tools, Etc.	1,500	24,000	24,600	25,215	25,845	26,492
Eqpt Maintenance Ladder Test ext.	1,500	2,000	2,050	2,101	2,154	2,208
Supplies- Hall	750	3,000	3,075	3,152	3,231	3,311
Supplies- Office	250	1,300	1,333	1,366	1,400	1,435
Utils- Telephone/Internet - Telus	-	3,000	3,075	3,152	3,231	3,311
Other Expenses- Misc.	1,000	4,000	4,100	4,203	4,308	4,415
Admin Charges- RDOS	5,582	8,384	8,593	8,807	9,026	9,251
Reserve Capital Transfer	25,000	25,000	25,625	26,266	26,992	27,595
Reserve Operating Transfer	40,934	-	-	-	-	-
Interest Payment (Bylaw 2937/2921)	77,400	77,400	77,400	77,400	77,400	77,400
Principal Payment (Bylaw 2937/2921)	90,708	90,708	90,708	90,708	90,708	90,708
Total	\$363,894	\$376,714	\$381,915	\$387,240	\$392,762	\$398,289



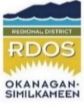
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
OKANAGAN FALLS - WATER SYSTEM**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2293, 2004 Tax Maximum Levy	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	N/A	N/A	5.35%	5.94%	4.73%	5.67%
	N/A	N/A	8.00%	8.00%	8.00%	8.00%
USER FEE - USAGE TYPE (TOLL)	-	315,650	332,531	352,285	368,950	389,875
INVESTMENT INTEREST REVENUE	-	3,162	3,225	3,290	3,356	3,423
MISCELLANEOUS REVENUE - HYDRANT RENTALS ETC		1,800	1,826	1,873	1,910	1,948
METERED WATER ADDITIONAL FEES		20,000	20,400	20,808	21,224	21,648
USER FEES - GRADE AND GROUP	-	422,580	456,386	492,897	532,329	574,915
CONNECTION & EXTENSION FEES	-	1,000	1,020	1,040	1,061	1,082
NEW SERVICES INSTALLATION FEES	-	2,500	2,550	2,601	2,653	2,706
MISCELLANEOUS REVENUE	-	100	100	100	100	100
METERED WATER ADDITIONAL FEES	-	500	500	500	500	500
TRANSFER FROM OPERATIONAL RESERVE	-	500	510	520	530	541
	\$ -	\$ 767,792	\$ 819,048	\$ 875,914	\$ 932,613	\$ 996,738
Expense						
ADMINISTRATION CHARGES	-	22,570	23,023	23,485	23,957	24,437
OPERATIONS	-	102,000	104,040	106,121	108,243	110,408
OPERATIONS BUILDING MAINTENANCE	-	6,700	6,834	6,971	7,110	7,252
OP-W&S- WATER QUALITY MONIT	-	7,650	7,803	7,959	8,118	8,280
CROSS CONNECTION CONTROL	-	1,000	1,020	1,040	1,061	1,082
OPERATIONS - HEALTH & SAFETY	-	2,800	2,856	2,913	2,971	3,030
CONSULTANTS	-	5,000	5,100	5,202	5,306	5,412
EDUCATION & TRAINING	-	3,570	3,641	3,714	3,788	3,864
MEMBERSHIP & DUES	-	1,530	1,561	1,592	1,624	1,656
DEPRECIATION/REPLACEMENT VEHICLES	-	4,080	4,162	4,245	4,330	4,417
INSURANCE - PROPERTY	-	10,200	10,404	10,612	10,824	11,041
INSURANCE - LIABILITY	-	8,160	8,323	8,490	8,659	8,833
LEGAL FEES	-	5,000	5,100	5,202	5,306	5,412
ADVERTISING - PUBLIC EDUCATION	-	2,000	2,040	2,081	2,123	2,165
TRAVEL/LEASING	-	6,500	6,630	6,763	6,898	7,036
UTILITIES	-	51,000	52,020	53,060	54,121	55,203
UTILITIES - TELEPHONE	-	3,000	3,060	3,121	3,183	3,247
DEBT INTEREST SCOTIA BANK	-	562	562	562	562	-
DEBT PRINCIPAL SCOTIA BANK	-	4,363	4,363	4,363	4,363	2,545
DEBT PRINCIPAL ROYAL BANK	-	14,525	14,252	8,473	-	-
DEBT INTEREST - ROTAL BANK	-	992	992	579	-	-
DEBT INTEREST - MFA	-	-	17,500	35,000	52,500	70,000
TRANSFER TO CAPITAL RESERVE	-	210,000	226,800	244,944	264,540	285,703
DEBT PRINCIPAL - MFA	-	-	20,071	40,142	60,213	80,284
TRANSFER TO OPERATING RESERVE	-	33,000	20,000	17,000	15,000	12,000
CONTINGENCY	-	1,600	1,632	1,665	1,698	1,732
SALARIES & WAGES	-	247,990	252,959	258,007	263,191	268,455
NEW FTE		6,000	6,150	6,304	6,462	6,622
	\$ -	\$ 767,792	\$ 819,048	\$ 875,914	\$ 932,613	\$ 996,738



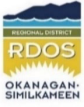
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
CEMETERY - ELECTORAL AREA D (OKANAGAN FALLS)**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
P715, BL1964 Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	6.93%	N/A	1.32%	1.33%	1.34%	1.35%
TAX REQUISITION	\$ -	\$ 34,052	\$ 34,503	\$ 34,963	\$ 35,433	\$ 35,913
CEMETERY FEES	-	10,200	10,404	10,612	10,824	11,041
	\$ 53,149	\$ 44,252	\$ 44,907	\$ 45,575	\$ 46,257	\$ 46,954
Expense						
ADMINISTRATION CHARGES		959	978	997	1,017	1,038
OPERATIONS		7,140	7,283	7,428	7,577	7,729
OPERATIONS YARD MAINTENANCE		286	291	297	303	309
REPAIRS & MAINTENACE EQUIPMENT		153	156	159	162	166
REPAIRS & MAINTENACE OFFICE EQUIPMENT		1,086	1,108	1,130	1,153	1,176
BUSINESS FEES & LICENCES		255	260	265	271	276
IT SUPPLIES AND SERVICES		357	364	371	379	386
VEHICLE REPAIRS AND FUEL		347	354	361	368	375
SAFETY EQUIPMENT		306	312	318	325	331
EDUCATION & TRAINING		765	780	796	812	828
EDUCATION & TRAINING		306	312	318	325	331
PROPERTY INSURANCE		255	260	265	271	276
CEMETERY IMPROVEMENTS		-	-	-	-	-
INSURANCE - LIABILITY		204	208	212	216	221
LEGAL FEES		255	260	265	271	276
OFFICE SUPPLIES		510	520	531	541	552
UTILITIES - PHONE		102	104	106	108	110
TRAVEL/LEASING		61	62	64	65	66
TRANSFER TO CAPITAL RESERVE		5,100	5,204	5,308	5,411	5,522
TRANSFER TO OPERATING RESERVE		11,481	11,481	11,481	11,481	11,481
SALARIES & WAGES		14,324	14,610	14,903	15,201	15,505
	\$ 53,149	\$ 44,252	\$ 44,907	\$ 45,575	\$ 46,257	\$ 46,954



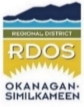
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
STREET LIGHTING -OKANAGAN FALLS

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
User FEES		NA					
	Revenue		N/A	2.00%	2.00%	2.00%	2.00%
USER FEES		-	28,595	29,167	29,751	30,345	30,952
		\$ 7,110	\$ 28,595	\$ 29,167	\$ 29,751	\$ 30,345	\$ 30,952
	Expense						
ADMINISTRATION CHARGES		-	749	764	780	795	811
UTILITIES - POWER		-	27,846	28,403	28,971	29,550	30,141
		\$ 7,110	\$ 28,595	\$ 29,167	\$ 29,751	\$ 30,345	\$ 30,952



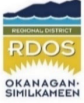
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WEST BENCH SOIL REMOVAL AND DEPOSITION SERVICE**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
User FEES		NA					
	Revenue	NA					
			0.00%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION		-	9,996	9,996	9,996	9,996	9,996
1-4400-4000- APPROVAL FEES			500	500	500	500	500
		\$ -	\$ 10,496	\$ 10,496	\$ 10,496	\$ 10,496	\$ 10,496
	Expense						
ADMINISTRATION CHARGES		-	202	202	202	202	202
LEGAL		-	2,500	2,500	2,500	2,500	2,500
BYLAW EXPENSES		-	2,500	2,500	2,500	2,500	2,500
TRANSFER TO OPERATING RESERVES		-	2,794	2,794	2,794	2,794	2,794
SALARIES & WAGES		-	2,500	2,500	2,500	2,500	2,500
		\$ -	\$ 10,496	\$ 10,496	\$ 10,496	\$ 10,496	\$ 10,496



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
HEDLEY PARKS MAINTENANCE COST CONTRIBUTION**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
\$		5,250	NA				
	Revenue		REVIEW SOON	REVIEW SOON	REVIEW SOON	REVIEW SOON	REVIEW SOON
			#DIV/0!	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION		-	5,135	5,135	5,135	5,135	5,135
		\$ -	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135
	Expense						
ADMINISTRATION CHARGES		-	135	135	135	135	135
SERVICE CONTRACTS		-	5,000	5,000	5,000	5,000	5,000
		\$ -	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
AREA "G" CEMETERY

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
\$		4,080	NA				
	Revenue		Compliant	Compliant	Compliant	Compliant	Compliant
			Na	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION		-	2,054	2,054	2,054	2,054	2,054
		\$ -	\$ 2,054	\$ 2,054	\$ 2,054	\$ 2,054	\$ 2,054
	Expense						
ADMINISTRATION CHARGES		-	54	54	54	54	54
SERVICE CONTRACTS		-	2,000	2,000	2,000	2,000	2,000
		\$ -	\$ 2,054	\$ 2,054	\$ 2,054	\$ 2,054	\$ 2,054