

Regional District of Okanagan-Similkameen

2023—2027 Financial Plan

Adoption

Schedule D

Electoral Area “A”

Electoral Area “B”

Electoral Area “C”

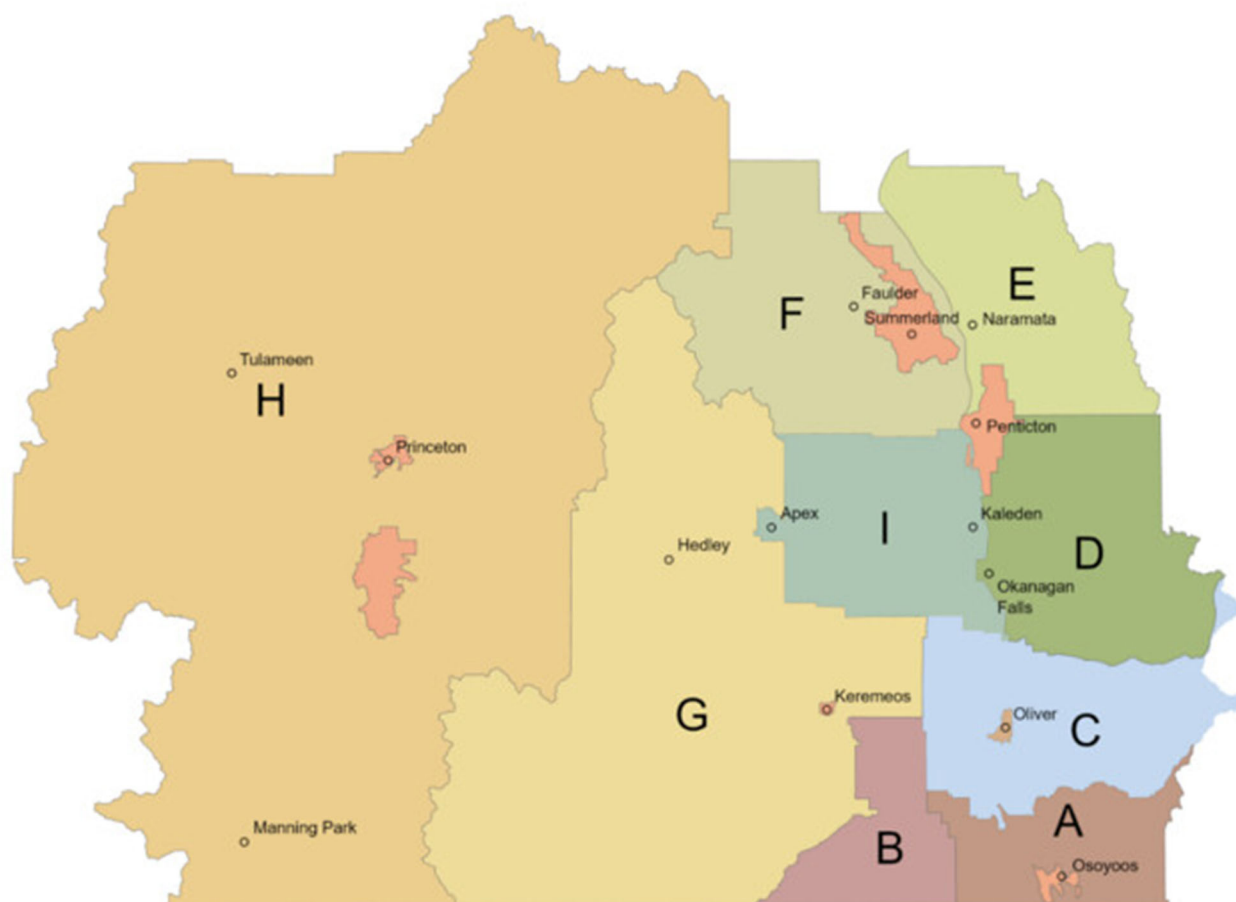
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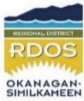
Electoral Area “F”

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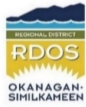
Electoral Area “I”





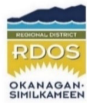
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
Fire Dept. Anarchist Mountain

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
V714 BL 2334,2005 Assessment	448,041.07	453,641.58	459,312.10	465,053.50	470,866.67	476,752.50
Revenue	3.40%	14.56%	7.22%	3.56%	-1.27%	3.74%
TAX REQUISITION	239,164	273,982	293,768	304,217	300,352	311,597
SAFETY EQUIPMENT FUNDED FROM COVID FUNDS	619	-	-	-	-	-
	\$ 239,783	\$ 273,982	\$ 293,768	\$ 304,217	\$ 300,352	\$ 311,597
Expense						
BENEFITS-FIREFIGHTERS	-	10,000	20,000	20,750	21,528	22,335
HONORARIUMS - FIREFIGHTERS	94,000	103,400	107,278	111,300	115,474	119,804
ADMINISTRATION CHARGES	6,808	9,715	10,533	10,927	11,335	11,759
BUILDING MAINTENANCE	2,000	2,500	2,594	2,691	2,792	2,897
-EQUIPMENT MAINTENANCE	3,300	2,500	2,594	2,691	2,792	2,897
EQUIPMENT MAINTENANCE - VEHICLES	7,500	10,000	10,375	10,764	11,168	11,587
OP - FD - LICENSES & PERMITS	-	1,500	1,556	1,615	1,675	1,738
PROTECTION EXPENSE	1,500	1,200	1,245	1,292	1,340	1,390
CONTRACT SERVICES	2,000	2,000	2,075	2,153	2,234	2,317
EDUCATION & TRAINING	8,000	9,000	9,338	9,688	10,051	10,428
SAFETY EQUIPMENT FUNDED FROM COVID FUNDS	619	-	-	-	-	-
EQUIPMENT - VEHICLES	-	1,000	1,038	1,076	1,117	1,159
EQUIPMENT - FIREFIGHTING	-	28,000	29,050	30,139	31,270	32,442
EQUIPMENT - FIRST RESPONDER	-	1,600	1,660	1,722	1,787	1,854
INSURANCE - PROPERTY	650	862	879	897	915	933
INSURANCE - LIABILITY	300	300	311	323	335	348
INSURANCE - FIREFIGHTERS ACCIDENT	4,800	4,800	4,980	5,167	5,361	5,562
INSURANCE - VEHICLE	7,400	7,400	7,678	7,965	8,264	8,574
LEGAL FEES	-	-	-	-	-	-
SUPPLIES	1,500	6,000	6,225	6,458	6,701	6,952
SUPPLIES - FIREFIGHTING	-	-	-	-	-	-
FUEL - VEHICLES	5,000	8,000	8,300	8,611	8,934	9,269
UTILITIES	5,600	4,500	4,669	4,844	5,025	5,214
DEBT INTEREST (Bylaw 2356/2336)	2,684	2,684	2,684	2,684	-	-
DEBT PRINCIPAL (Bylaw 2356/2336)	12,021	12,021	12,021	12,021	-	-
TRANSFER TO RESERVE FUND	58,600	39,152	40,633	42,175	43,770	45,428
TRANSFER TO RESERVE - BUILDING	15,000	5,000	5,188	5,382	5,584	5,793
SALARIES & WAGES	501	848	864	882	900	917
	\$ 239,783	\$ 273,982	\$ 293,768	\$ 304,217	\$ 300,352	\$ 311,597



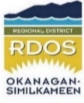
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FIRE PROTECTION - KEREMEOS AREAS "B" & "G"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
C716 BL 2178.01,2006 Assessment	Compliant	Compliant	Compliant	Compliant	REVIEW SOON	REVIEW SOON
Revenue	1.94%	13.00%	6.98%	5.00%	4.72%	3.20%
TAX REQUISITION	558,320	630,901	674,940	708,665	742,105	765,874
Grant In Lieu of Taxes	4,753	4,753	4,753	4,753	4,753	4,753
AGREEMENT - FIRST NATIONS	17,000	17,500	18,000	18,500	19,000	19,500
PROVINCIAL GRANTS - FOREST SERVICE	-	8,000	8,000	8,000	8,000	8,000
MISCELLANEOUS REVENUE	7,000	-	-	-	-	-
FUND PPE FROM COVID FUNDS	7,500	-	-	-	-	-
	\$ 594,573	\$ 661,154	\$ 705,693	\$ 739,918	\$ 773,858	\$ 798,127
Expense						
HONORARIUMS - FIREFIGHTERS	241,000	277,824	293,100	307,700	322,800	332,300
BENEFITS-FIREFIGHTERS	750	2,500	4,500	5,000	5,500	6,000
ADMINISTRATION CHARGES	17,641	20,835	22,305	23,305	24,367	25,140
BUILDING MAINTENANCE	13,000	13,500	16,000	16,500	17,000	17,500
EQUIPMENT MAINTENANCE	10,000	11,330	11,700	12,000	12,500	12,900
EQUIPMENT MAINTENANCE - VEHICLES	11,000	13,500	14,000	14,500	15,000	15,500
EQUIPMENT MAINT - TURNOUT GEAR REPAIR	5,202	4,000	5,600	5,800	6,000	6,500
ADDITIONAL PPE FUNDED FROM COVID FUNDS	7,500	-	-	-	-	-
OP - FD - LICENSES & PERMITS	300	400	410	420	430	450
CONTRACT SERVICES	9,000	9,000	10,600	10,900	11,100	11,500
EDUCATION & TRAINING	32,000	34,000	37,150	38,300	40,000	42,000
CONFERENCES	8,160	8,400	8,650	9,000	9,250	8,500
INSURANCE - PROPERTY	4,000	5,047	5,148	5,251	5,356	5,463
INSURANCE - LIABILITY	1,000	1,050	1,200	1,250	1,300	1,350
INSURANCE - FIREFIGHTERS ACCIDENT	4,014	4,100	4,250	4,400	4,500	4,600
INSURANCE - VEHICLE	10,000	11,300	11,700	12,000	12,400	12,800
LEGAL FEES	3,000	4,000	5,000	5,000	5,000	5,000
FUEL - VEHICLES	7,000	12,000	13,000	14,000	15,000	16,000
UTILITIES	7,700	8,000	8,200	8,500	9,000	9,300
UTILITIES - TELEPHONE	8,500	9,000	9,300	9,600	9,900	10,200
DEBT INTEREST (Bylaw 2887/2802)	6,965	6,965	6,965	6,965	6,965	6,965
DEBT PRINCIPAL (Bylaw 2887/2802)	20,239	20,239	20,239	20,239	20,239	20,239
TRANSFER TO EQUIP RESERVE	19,000	20,000	22,000	23,000	24,000	25,000
TRANSFER TO RESERVE - BUILDING	19,000	20,000	22,000	23,000	24,000	25,000
TRANSFER TO VEHICLE RESERVE	60,000	65,000	70,000	75,000	80,000	82,000
TRANSFER TO OPERATING RESERVE	59,000	67,590	70,575	75,660	79,095	82,236
OCCUPATIONAL HEALTH COMMITTEE EXPENSES	3,000	4,000	4,250	4,500	4,750	5,000
OTHER EXPENSES - MISCELLANEOUS	6,000	6,250	6,500	6,750	7,000	7,250
SALARIES & WAGES	602	1,324	1,351	1,378	1,406	1,434
	\$ 594,573	\$ 661,154	\$ 705,693	\$ 739,918	\$ 773,858	\$ 798,127



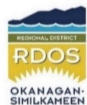
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FIRE PROTECTION - COALMONT/TULAMEEN

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
C717 BL 1574.01,2017 Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	4.40%	7.12%	3.22%	3.21%	3.21%	3.20%
TAX REQUISITION	245,147	262,610	271,066	279,777	288,747	297,986
COMMUNITY WORKS GAS TAX	-	-	-	-	-	-
TRANSFER FROM RESERVE	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	-	-	-	-	-	-
PURCHASE OF PPE FUNDED FROM COVID GRANT	4,271	-	-	-	-	-
PRIOR YEARS SURPLUS	20,000	20,000	20,000	20,000	20,000	20,000
	\$ 269,418	\$ 282,610	\$ 291,066	\$ 299,777	\$ 308,747	\$ 317,986
Expense						
HONORARIUMS - FIREFIGHTERS	90,000	100,000	103,000	106,090	109,273	112,551
BENEFITS-FIREFIGHTERS	9,180	9,455	9,739	10,031	10,332	10,642
ADMINISTRATION CHARGES	7,916	9,080	9,351	9,630	9,917	10,213
PURCHASE OF PPE FUNDED FROM COVID GRANT	4,271	-	-	-	-	-
BUILDING MAINTENANCE	2,148	2,212	2,278	2,347	2,417	2,490
VEHICLE MTNCE - VEHICLE #1	3,797	3,911	4,028	4,149	4,274	4,402
VEHICLE MTNCE - VEHICLE #2	2,185	2,251	2,319	2,388	2,460	2,534
VEHICLE MTNCE - VEHICLE #3	572	589	607	625	644	663
VEHICLE MTNCE - VEHICLE #4	2,040	2,101	2,164	2,229	2,296	2,365
VEHICLE EXPENSES - GAS/OIL	3,500	7,000	7,210	7,426	7,649	7,879
EQUPT MTNCE -FF- RADIO & PAGE	2,040	2,101	2,164	2,229	2,296	2,365
EQUPT MTNCE - FF - SCBA	2,900	2,987	3,077	3,169	3,264	3,362
PROTECTION EXPENSE	3,060	3,152	3,247	3,344	3,444	3,548
OP - FD - LICENSES & PERMITS	1,092	1,125	1,159	1,194	1,229	1,266
TRAINING	20,000	20,600	21,218	21,855	22,510	23,185
INSURANCE - PROPERTY	3,000	2,018	2,058	2,100	2,142	2,184
INSURANCE - LIABILITY	315	324	334	344	354	365
INSURANCE - FIREFIGHTERS ACCIDENT	2,950	3,039	3,130	3,224	3,321	3,420
INSURANCE - VEHICLE	5,518	5,684	5,855	6,030	6,211	6,397
LEGAL FEES	1,020	1,051	1,083	1,115	1,148	1,183
SUPPLIES -OFFICE	600	618	637	656	675	696
SUPPLIES - MEALS	1,400	1,442	1,485	1,530	1,576	1,606
SUPPLIES - F/F - FIRST RESPONDERS	2,000	2,060	2,122	2,185	2,251	2,319
SUPPLIES - HALL	1,092	1,125	1,159	1,194	1,229	1,266
TRAVEL	2,185	2,251	2,319	2,388	2,460	2,534
UTILITIES	1,100	1,133	1,167	1,202	1,238	1,275
UTILITIES - POWER	9,000	9,270	9,548	9,835	10,130	10,433
UTILITIES - TELEPHONE	3,225	3,321	3,421	3,523	3,629	3,738
DEBT INTEREST (Bylaw 2780/2704)	7,245	7,245	7,462	7,686	7,917	8,154
DEBT PRINCIPAL (Bylaw 2780/2704)	12,366	12,366	12,737	13,119	13,513	13,918
TRANSFER TO RESERVE	56,400	56,944	58,658	60,427	62,249	64,142
TRANSFER TO OPERATING RESERVE	5,000	5,000	5,150	5,305	5,464	5,628
SALARIES & WAGES	301	1,155	1,180	1,208	1,235	1,263
	\$ 269,418	\$ 282,610	\$ 291,066	\$ 299,777	\$ 308,747	\$ 317,986



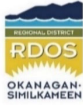
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FIRE PROTECTION - H1

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
A717 BL 1891,1998 Assessment		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	2.64%	2.14%	0.52%	0.52%	0.52%	1.54%
TAX REQUISITION		96,486	98,554	99,067	99,581	100,094	101,634
		\$ 96,486	\$ 98,554	\$ 99,067	\$ 99,581	\$ 100,094	\$ 101,634
	Expense						
ADMINISTRATION CHARGES		2,378	2,554	2,567	2,581	2,594	2,634
CONTRACTS - PRINCETON		94,108	96,000	96,500	97,000	97,500	99,000
		\$ 96,486	\$ 98,554	\$ 99,067	\$ 99,581	\$ 100,094	\$ 101,634



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FIRE PROTECTION - KALEDEN

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
H715 & H714 BL 1238,1991 Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.43%	7.99%	2.09%	2.27%	1.96%	2.49%
TAX REQUISITION	347,274	375,014	382,853	391,561	399,236	409,162
GRANT IN LIEU OF TAXES	11,600	11,600	11,600	11,600	11,600	11,600
TRANSFER FROM RESERVE	-	-	127,752	131,585	135,532	139,598
TRANSFER FROM OPERATING RESERVE	-	-	-	-	-	-
FUND THE PURCHASE OF PPE FUNDED FROM COVID GRANT	5,479	-	-	-	-	-
PROVINCIAL GRANT	-	-	-	-	-	-
PRIOR YEARS SURPLUS	114,600	48,000	-	-	-	-
DONATIONS	-	-	-	-	-	-
	\$ 478,953	\$ 434,614	\$ 522,205	\$ 534,746	\$ 546,368	\$ 560,360
Expense						
HONORARIUMS - FIREFIGHTERS	149,700	168,000	171,360	174,787	178,283	181,849
PAYROLL OVERHEAD - WCB	15,000	22,000	22,660	23,340	24,040	24,761
ADMINISTRATION CHARGES	14,873	14,190	14,777	15,117	15,371	15,822
FIRE SMART EXPENSE	-	4,000	-	-	-	-
PURCHASE OF PPE EQUIPMENT FUNDED FROM COVID GRANT	5,479	-	-	-	-	-
BUILDING MAINTENANCE	6,400	8,000	8,160	8,323	8,490	8,659
SMALL EQUIPMENT MAINTENANCE	1,000	2,000	2,060	2,122	2,185	2,251
VEHICLE MTNCE - RESCUE #1	4,000	4,000	4,120	4,244	4,371	4,502
VEHICLE MTNCE - VEHICLE #2	4,000	10,000	4,120	4,244	2,371	4,502
VEHICLE MTNCE - VEHICLE #3	4,000	4,000	4,120	4,244	4,371	4,502
VEHICLE MTNCE - TENDER #4	4,000	4,000	4,120	4,244	4,371	4,502
EQUPT MTNCE -FF- RADIO & PAGE	1,500	1,500	1,545	1,591	1,639	1,688
EQPT MTNCE - FF - SCBA	2,500	2,500	2,575	2,652	2,732	2,814
EQPMT MTNCE - FIRST RESPONDERS	5,000	2,000	2,060	2,122	2,185	2,251
OP - FD - LICENSES & PERMITS	1,500	1,600	1,648	1,697	1,748	1,801
CONTRACT SERVICES	7,500	7,500	7,500	7,500	7,500	7,500
EDUCATION & TRAINING	25,000	10,000	25,000	25,750	26,523	27,318
PUBLIC EDUCATION	5,000	5,000	5,200	5,300	5,400	5,500
EQUIPMENT - FIREFIGHTING	-	-	-	-	-	-
INSURANCE - PROPERTY	2,800	3,665	3,738	3,813	3,889	3,967
INSURANCE - LIABILITY	600	600	618	637	656	675
INSURANCE - FIREFIGHTERS ACCIDENT	3,000	3,500	3,570	3,641	3,714	3,789
INSURANCE - VEHICLE	6,400	6,000	7,200	7,400	7,600	7,800
SUPPLIES - OFFICE	4,500	4,700	4,841	4,986	5,136	5,290
SUPPLIES - FIREFIGHTING	5,000	10,000	10,300	10,609	10,927	11,255
TRAVEL/LEASING	3,200	4,000	4,120	4,244	4,371	4,502
UTILITIES	7,000	8,000	8,240	8,487	8,742	9,004
UTILITIES - TELEPHONE	2,000	2,100	2,163	2,228	2,295	2,364
TRANSFER TO CAPITAL RESERVE	127,500	50,400	195,000	200,000	206,000	210,000
TRANSFER TO OPERATIONAL RESERVE	-	50,000	-	-	-	-
CONTINGENCIES	60,000	20,000	-	-	-	-
SALARIES & WAGES	501	1,359	1,390	1,424	1,458	1,492
	\$ 478,953	\$ 434,614	\$ 522,205	\$ 534,746	\$ 546,368	\$ 560,360



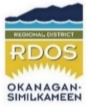
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FIRE PROTECTION - NARAMATA

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
R715 BL 1619, 1995 Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-7.76%	4.08%	11.15%	3.33%	7.52%	3.50%
TAX REQUISITION	505,185	525,817	584,452	603,905	649,293	671,986
MISCELLANEOUS REVENUE	20,000	-	-	-	-	-
MISCELLANEOUS REVENUE SALE OF SURPLUS FIRE VEHICLES	50,000	-	-	-	-	-
PURCHASE OF PPE FUNDED FROM COVID GRANT	261	-	-	-	-	-
ZODIAC REVENUE	2,000	2,060	2,130	2,250	2,400	2,500
PRIOR YEARS SURPLUS	28,000	20,000	-	-	-	-
	\$ 605,446	\$ 547,877	\$ 586,582	\$ 606,155	\$ 651,693	\$ 674,486
Expense						
HONORARIUMS - FIREFIGHTERS	203,000	233,450	245,127	257,383	283,764	297,952
BENEFITS - FIREFIGHTERS	5,305	8,955	8,353	8,687	9,034	9,095
ADMINISTRATION CHARGES	17,028	19,308	20,032	21,126	22,668	23,659
BUILDING MAINTENANCE	18,000	16,540	16,317	19,600	20,100	20,605
PURCHASE OF PPE FUNDED FROM COVID GRANT	261	-	-	-	-	-
EQUIPMENT MAINTENANCE - VEHICLES	18,000	17,540	16,317	19,600	20,100	20,605
EQUIPMENT MAINTENANCE - VEHICLES	12,000	12,360	9,828	10,345	10,789	11,123
OP - FD - HEALTH & SAFETY PROGRAM	4,000	-	-	-	-	-
OP - FD - LICENSES & PERMITS	2,500	1,850	2,640	2,710	2,760	2,984
CONTRACT SERVICES	-	3,000	3,000	3,090	3,183	3,272
EDUCATION & TRAINING	50,000	50,000	53,000	54,500	56,000	58,000
EQUIPMENT - RESCUE	5,000	-	-	-	-	-
Fire Prevention/Public Education	3,000	-	-	-	-	-
INSURANCE - PROPERTY	2,981	3,880	3,958	4,037	4,117	4,200
INSURANCE - LIABILITY	881	920	950	890	1,040	1,150
INSURANCE - FIREFIGHTERS ACCIDENT	5,000	-	-	-	-	-
INSURANCE - VEHICLE	11,597	12,360	12,730	13,090	13,500	13,890
SUPPLIES	2,500	2,575	2,650	2,725	2,800	2,988
SUPPLIES - FIREFIGHTING	3,500	3,600	3,700	3,810	3,920	4,147
SUPPLIES - F/F - FIRST RESPONDERS	4,000	4,120	4,240	4,360	4,750	5,156
SUPPLIES - FIREFIGHTING	5,000	5,150	5,300	5,450	5,650	5,905
SUPPLIES-PREVENTION&PUBLIC EDUCATION	-	2,500	-	-	-	-
TRAVEL/LEASING	-	-	-	-	-	-
UTILITIES	12,420	9,560	9,987	10,337	10,847	11,234
UTILITIES - TELEPHONE	5,000	3,650	3,875	4,123	4,357	4,758
DEBT INTEREST (Bylaw 2780/2698)	11,958	17,979	24,000	24,000	24,000	24,000
DEBT PRINCIPAL (Bylaw 2780/2698)	20,411	30,206	40,000	40,000	40,000	40,000
TRANSFER TO RESERVE	87,216	39,655	23,285	40,968	41,889	43,007
TRANSFER TO OPERATIONAL RESERVE	77,500	30,000	55,720	33,390	43,850	43,580
ZODIAC EXPENSES	2,000	2,060	2,120	2,180	2,240	2,307
OTHER EXPENSES - MISCELLANEOUS	4,000	2,000	4,500	4,500	4,775	5,000
SALARIES & WAGES	11,388	14,659	14,953	15,254	15,560	15,869
	\$ 605,446	\$ 547,877	\$ 586,582	\$ 606,155	\$ 651,693	\$ 674,486



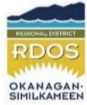
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FIRE PROTECTION - OK FALLS

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
J714 & J715 BL 1385 Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.34%	6.57%	11.74%	2.07%	-7.97%	10.13%
TAX REQUISITION	430,465	458,739	512,587	523,183	481,484	530,256
Transfer from Capital Reserve	44,520	-	-	-	-	-
TO FUND PURCHASE OF PPE EQUIP FUNDED FROM COVID GRANT	7,500	-	-	-	-	-
	\$ 482,485	\$ 458,739	\$ 512,587	\$ 523,183	\$ 481,484	\$ 530,256
Expense						
HONORARIUMS - FIREFIGHTERS	160,000	166,000	167,994	172,139	176,387	180,000
ADMINISTRATION CHARGES	16,787	15,772	18,519	18,928	19,345	19,656
BUILDING MAINTENANCE	68,800	20,000	71,580	73,011	74,471	75,000
PURCHASE OF PPE EQUIPMENT FUNDED FROM COVID GRANT	7,500	-	-	-	-	-
EQUIPMENT MAINTENANCE	26,010	26,530	27,061	27,602	28,154	28,750
EQPT MAINTENANCE - FIREFIGHTING EQUIPMEN	1,448	1,477	1,507	1,537	1,568	1,620
PROTECTION EXPENSE	10,118	10,320	10,526	10,737	10,952	11,125
OP - FD - COMMERCIAL FIRE INSPECTION	6,000	6,000	6,242	6,367	6,494	6,500
OP - FD - LICENSES & PERMITS	280	286	292	298	304	315
CONTRACT SERVICES	16,000	16,320	16,646	16,979	17,319	17,500
EDUCATION & TRAINING	35,000	35,000	36,414	37,142	37,885	38,000
INSURANCE - PROPERTY	1,300	1,732	1,767	1,802	1,838	1,875
INSURANCE - LIABILITY	745	760	775	791	807	815
INSURANCE - FIREFIGHTERS ACCIDENT	3,016	3,076	3,138	3,201	3,265	3,400
INSURANCE - VEHICLE	10,000	10,200	10,404	10,612	10,824	11,000
SUPPLIES	3,865	3,960	4,058	4,158	4,260	4,500
UTILITIES	12,485	12,735	12,990	13,250	13,515	13,790
UTILITIES - TELEPHONE	5,000	5,100	5,202	5,306	5,412	5,550
TRANSFER TO RESERVE	74,500	99,500	77,510	79,060	28,116	70,000
TRANSFER TO RESERVE - BUILDING	10,000	10,000	25,000	25,000	25,000	25,000
COMMUNITY SERVICE & EDUCATION	2,000	2,000	2,081	2,123	2,165	2,200
OTHER EXPENSES - MISCELLANEOUS	644	-	670	683	697	700
SALARIES & WAGES	10,987	11,971	12,211	12,457	12,706	12,960
	\$ 482,485	\$ 458,739	\$ 512,587	\$ 523,183	\$ 481,484	\$ 530,256



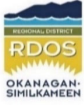
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FIRE PROTECTION - W BENCH/S MESA/HUSLA

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
A715 BL 1602,1995 NO LIMIT		No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue		-3.44%	10.88%	5.76%	2.44%	2.38%	2.33%
TAX REQUISITION	\$	359,613	\$ 398,731	\$ 421,708	\$ 431,991	\$ 442,273	\$ 452,578
PRIOR YEARS SURPLUS		40,065	12,696	-	-	-	-
		\$ 399,678	\$ 411,427	\$ 421,708	\$ 431,991	\$ 442,273	\$ 452,578
Expense							
ADMINISTRATION CHARGES		8,863	10,662	10,928	11,195	11,461	11,728
CONTRACTS - PENTICTON		350,000	400,000	410,000	420,000	430,000	440,000
INSURANCE - LIABILITY		750	765	780	796	812	850
TRANSFER TO OPERATING RESERVE		40,065	-	-	-	-	-
		\$ 399,678	\$ 411,427	\$ 421,708	\$ 431,991	\$ 442,273	\$ 452,578



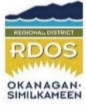
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FIRE PROTECTION - WILLOWBROOK

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
K714 BL 1549,1994 Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	3.44%	2.84%	8.75%	2.60%	2.61%	2.62%
TAX REQUISITION	160,335	164,894	179,328	183,993	188,803	193,750
TRANSFER FROM OPERATING RESERVE	-	14,000	14,853	15,298	15,757	16,230
TO FUND EXPENSES THROUGHOUT THE BUDGET RE COVID	7,500	-	-	-	-	-
PRIOR YEARS SURPLUS	-	10,000	-	-	-	-
	\$ 167,835	\$ 188,894	\$ 194,181	\$ 199,291	\$ 204,560	\$ 209,980
Expense						
HONORARIUMS - FIREFIGHTERS	90,454	101,136	104,170	107,295	110,514	113,829
ADMINISTRATION CHARGES	6,109	7,498	7,697	7,906	8,122	8,344
PURCHASE OF PPE FUNDS FUNDED FROM COVID FUNDS	7,500	-	-	-	-	-
BUILDING MAINTENANCE	750	750	796	820	844	869
EQUIPMENT MAINTENANCE	3,300	3,399	3,501	3,606	3,714	3,825
VEHICLE EXPENSE - TRUCK #1	3,000	3,090	3,183	3,278	3,377	3,478
VEHICLE EXPENSES - TRUCK #2	2,000	2,060	2,122	2,185	2,251	2,318
VEHICLE EXPENSES - TRUCK #4	1,000	1,030	1,061	1,093	1,126	1,160
VEHICLE EXPENSES - TRUCK #5	500	515	530	546	563	580
VEHICLE EXPENSES - FUEL	1,000	3,000	3,090	3,183	3,278	3,377
VEHICLE EXPENSES -SPU 251	-	500	515	530	546	563
VEHICLE EXPENSES - TRUCK #6	2,000	2,060	2,122	2,185	2,251	2,319
EQPT MTNCE - FF - RADIO & PAGERS	500	500	530	546	563	580
EQPT MTNCE - FF - SCBA	1,224	1,261	1,299	1,337	1,378	1,419
OP - FD - LICENSES & PERMITS	500	700	530	546	563	580
CONTRACT SERVICES	2,300	2,300	2,369	2,440	2,513	2,589
EDUCATION & TRAINING	12,000	12,000	12,000	12,000	12,000	12,000
FR EQUIPENT	-	1,000	1,030	1,061	1,093	1,126
EQUIPMENT	-	2,000	2,122	2,185	2,251	2,319
EQUIPMENT - FIREFIGHTING	-	12,000	12,731	13,113	13,506	13,911
INSURANCE - PROPERTY	1,300	1,673	1,706	1,741	1,775	1,811
INSURANCE - LIABILITY	311	320	330	340	350	360
INSURANCE - FIREFIGHTERS ACCIDENT	1,210	1,246	1,284	1,322	1,362	1,403
INSURANCE - VEHICLE	6,700	6,901	7,108	7,321	7,541	7,767
SUPPLIES - OFFICE	750	750	796	820	844	869
SUPPLIES - HALL	1,000	1,000	1,061	1,093	1,126	1,160
UTILITIES - POWER	2,500	2,575	2,652	2,732	2,814	2,898
UTILITIES - TELEPHONE	3,000	3,090	3,183	3,278	3,377	3,478
TRANSFER TO RESERVE CAPITAL	16,183	2,000	2,000	2,000	2,000	2,000
TRANSFER TO OPERATING RESERVE	50	5,868	5,868	5,868	5,868	5,868
OTHER EXPENSES - MISCELLANEOUS	500	500	500	500	500	500
SALARIES & WAGES	194	6,172	6,295	6,421	6,550	6,680
	\$ 167,835	\$ 188,894	\$ 194,181	\$ 199,291	\$ 204,560	\$ 209,980



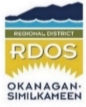
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
VICTIM SERVICES AREA "A"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735 A714 BL 2748,2016 Assessment		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue		1.83%	-0.69%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION		5,168	5,133	5,133	5,133	5,133	5,133
		\$ 5,168	\$ 5,133	\$ 5,133	\$ 5,133	\$ 5,133	\$ 5,133
Expense							
ADMINISTRATION CHARGE		168	133	133	133	133	133
CONTRACTS & AGREEMENTS		5,000	5,000	5,000	5,000	5,000	5,000
		\$ 5,168	\$ 5,133	\$ 5,133	\$ 5,133	\$ 5,133	\$ 5,133



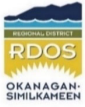
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
VICTIM SERVICES AREA "C"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027Budget
RG735 C714 BL 2749,2016 Assessment		REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
	Revenue	43.15%	-0.69%	0.00%	0.00%	0.00%	2.00%
TAX REQUISITION		8,270	8,213	8,213	8,213	8,213	8,377
		\$ 8,270	\$ 8,213	\$ 8,213	\$ 8,213	\$ 8,213	\$ 8,377
Expense							
		270	213	213	213	213	217
ADMINISTRATION CHARGE		8,000	8,000	8,000	8,000	8,000	8,160
CONTRACTS & AGREEMENTS							
		\$ 8,270	\$ 8,213	\$ 8,213	\$ 8,213	\$ 8,213	\$ 8,377



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
VICTIM SERVICES AREAS "D", " E", "F" and "I"

	2022 Budget		2023 Budget		2024 Budget		2025 Budget		2026 Budget		2027 Budget	
	Compliant		Compliant		Compliant		Compliant		Compliant		Compliant	
RG735 d716,I716,E716,F716 Assessment	-0.15%		11.54%		1.03%		0.00%		0.00%		0.00%	
Revenue												
TAX REQUISITION	\$	8,730	\$	9,737	\$	9,837	\$	9,837	\$	9,837	\$	9,837
TRANSFER FROM OPERATIONAL RESERVE		1,607		100		-		-		-		-
PRIOR YEARS SURPLUS		-		778		-		-		-		-
	\$	10,337	\$	10,615	\$	9,837	\$	9,837	\$	9,837	\$	9,837
Expense												
ADMINISTRATION CHARGE		337		337		337		337		337		337
CONTRACTS & AGREEMENTS		10,000		9,500		9,500		9,500		9,500		9,500
TRANSFER TO OPERATING RESERVE		-		778		-		-		-		-
	\$	10,337	\$	10,615	\$	9,837	\$	9,837	\$	9,837	\$	9,837



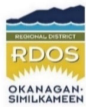
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
AREA "A" COMMUNITY PARKS

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 735 A714 1339 Assessment	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	-15.40%	91.62%	17.49%	2.90%	2.91%	2.82%
TAX REQUISITION	34,735	66,559	78,200	80,464	82,804	85,137
COMMUNITY WORKS GAS TAX FUNDS	2,842	23,000	3,105	3,214	3,326	3,442
GRANT IN LIEU OF TAXES	1,400	-	-	-	-	-
TO FUND OPERATIONAL COSTS RE EXTRA COVID EXPENSES	10,894	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE	12,138	-	-	-	-	-
PRIOR YEARS SURPLUS	12,138	-	-	-	-	-
	\$ 74,147	\$ 89,559	\$ 81,305	\$ 83,678	\$ 86,130	\$ 88,579
Expense						
ADMINISTRATION CHARGES	2,091	3,065	2,422	2,490	2,561	2,631
CONTRACT SERVICES	22,432	21,868	22,633	23,425	24,245	25,094
PARKS IMPROVEMENTS	2,842	23,000	3,105	3,214	3,326	3,442
INSURANCE - LIABILITY	157	160	166	172	178	184
SUPPLIES - PARKS	2,944	2,988	3,093	3,201	3,313	3,429
TRAVEL/LEASING	5,000	6,500	6,728	6,963	7,207	7,459
UTILITIES	2,182	2,215	2,292	2,372	2,455	2,541
TRANSFER TO CAPITAL RESERVE	-	-	10,506	10,874	11,255	11,649
TRANSFER TO OPERATING RESERVE	10,000	100	104	108	112	116
SALARIES & WAGES	26,499	27,236	27,780	28,334	28,902	29,407
FTE NEW		2,427	2,476	2,525	2,576	2,627
	\$ 74,147	\$ 89,559	\$ 81,305	\$ 83,678	\$ 86,130	\$ 88,579



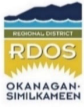
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
AREA "B" COMMUNITY PARKS

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 735, B716, BL2234 Assessment		Compliant	REVIEW SOON	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue		4.68%	52.48%	5.63%	2.50%	2.52%	2.51%
TAX REQUISITION		43,040	65,626	69,319	71,053	72,840	74,669
TRANSFER FROM OPERATIONAL RESERVE		-	2,000	-	-	-	-
MISCELLANEOUS REVENUE		-	1,000	1,035	1,071	1,108	1,147
PRIOR YEARS SURPLUS		-	4,104	-	-	-	-
		\$ 43,040	\$ 72,730	\$ 70,354	\$ 72,124	\$ 73,948	\$ 75,816
Expense							
ADMINISTRATION CHARGES		1,268	2,193	2,243	2,298	2,354	2,412
CONTRACT SERVICES		5,771	5,842	6,047	6,258	6,478	6,704
PARKS IMPROVEMENTS		-	4,000	4,140	4,285	4,435	4,590
INSURANCE - LIABILITY		184	186	193	200	207	214
SUPPLIES - PARKS		2,030	2,060	2,132	2,207	2,284	2,364
TRAVEL/LEASING		3,553	3,606	3,732	3,863	3,998	4,138
UTILITIES		406	412	427	442	458	474
TRANSFER TO CAPITAL RESERVE		2,000	4,614	4,775	4,942	5,115	5,294
TRANSFER TO CAPITAL RESERVE		102	4,104	107	111	115	119
SALARIES & WAGES		27,726	42,786	43,674	44,577	45,504	46,447
FTE NEW			2,927	2,884	2,941	3,000	3,060
		\$ 43,040	\$ 72,730	\$ 70,354	\$ 72,124	\$ 73,948	\$ 75,816



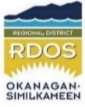
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
AREA "F" PARKS COMMISSION - Greater West Bench

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 735, F715, BL1341 Assessment	Compliant	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	1.59%	24.27%	25.78%	2.79%	2.79%	-2.21%
TAX REQUISITION	120,076	149,217	187,684	192,914	198,300	193,910
P&R REGISTRATION FEES	4,033	4,315	4,466	4,622	4,784	4,951
TRANSFER FROM OPERATIONAL RESERVE	39,000	19,500	-	-	-	-
PRIOR YEARS SURPLUS	40,496	12,542	-	-	-	-
	\$ 203,605	\$ 185,574	\$ 192,150	\$ 197,536	\$ 203,084	\$ 198,861
Expense						
RDOS STAFF WAGES	1,375	3,864	5,280	5,417	5,559	5,705
PART TIME WAGES - REC INSTRUCTORS	5,000	5,500	5,693	5,892	6,098	6,311
WAGES - SUMMER STAFF	1,523	1,545	1,599	1,655	1,713	1,773
ADMINISTRATION CHARGES	5,314	6,593	6,828	7,006	7,190	7,373
IT EXPENSE	2,250	2,250	2,329	2,411	2,495	2,582
PARK MAINTENANCE	2,750	-	-	-	-	-
CONTRACT SERVICES	5,278	6,357	6,579	6,810	7,048	7,295
CONTRACT SERVICES - OPERATIONS	1,015	1,030	1,066	1,103	1,142	1,182
EDUCATION & TRAINING	1,015	1,500	1,553	1,607	1,663	1,721
PARKS IMPROVEMENTS	8,100	11,500	11,903	12,319	12,749	13,196
INSURANCE - PROPERTY	495	601	613	625	638	651
INSURANCE - LIABILITY	505	513	531	550	569	589
SUPPLIES	4,060	4,121	4,265	4,415	4,569	4,729
SUPPLIES - PARKS	4,618	5,687	5,886	6,093	6,306	6,527
SPECIAL EVENTS	1,015	1,030	1,066	1,103	1,142	1,182
ADVERTISING	1,269	1,417	1,467	1,519	1,572	1,627
TRAVEL/LEASING	6,192	6,984	7,228	7,481	7,743	8,014
UTILITIES	5,500	5,600	5,796	5,999	6,209	6,426
TRANSFER TO CAPITAL RESERVE	29,496	39,075	40,444	41,860	43,325	44,841
TRANSFER TO OPERATING RESERVE	50,500	500	518	536	555	574
SALARIES & WAGES	66,335	79,907	81,506	83,135	84,799	86,383
	\$ 203,605	\$ 185,574	\$ 192,150	\$ 197,536	\$ 203,084	\$ 208,681



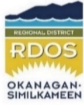
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECREATION - WEST BENCH

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
V715, BL488,1979 Max Tax Limit		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
TAX REQUISITION	Revenue	1.34%	0.13%	0.00%	0.00%	0.00%	-100.00%
		18,865	18,890	18,890	18,890	18,890	-
		\$ 18,865	\$ 18,890	\$ 18,890	\$ 18,890	\$ 18,890	\$ -
Expense							
ADMINISTRATION CHARGE		465	490	490	490	490	-
CONTRACTS - PENTICTON		18,400	18,400	18,400	18,400	18,400	-
		\$ 18,865	\$ 18,890	\$ 18,890	\$ 18,890	\$ 18,890	\$ -



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
CEMETERY - ELECTORAL AREA "A"

		2022 Budget		2023 Budget		2024 Budget		2025 Budget		2026 Budget		2027 Budget	
RG 735, A714, BL488,1979 Max Tax Limit		Compliant		Compliant		Compliant		Compliant		Compliant		Compliant	
Revenue		2.24%		0.17%		0.00%		0.00%		0.00%		-100.00%	
TAX REQUISITION		\$	1,034	\$	1,035	\$	1,035	\$	1,035	\$	1,035	\$	-
PRIOR YEARS SURPLUS			274		-		-		-		-		-
			1,308		1,035		1,035		1,035		1,035		-
Expense													
ADMINISTRATION CHARGE			34		35		35		35		35		-
CONTRACTS - OSOYOOS			1,000		1,000		1,000		1,000		1,000		-
TRANSFER TO OPERATIONAL RESERVE			274		-		-		-		-		-
		\$	1,308	\$	1,035	\$	1,035	\$	1,035	\$	1,035	\$	-



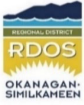
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
CEMETERY - ELECTORAL AREA "E" (NARAMATA)

		2022 Budget		2023 Budget		2024 Budget		2025 Budget		2026 Budget		2027 Budget	
P715, BL1964 Assessment		Compliant		Compliant		Compliant		Compliant		Compliant		Compliant	
Revenue		6.93%		-13.20%		44.47%		2.35%		2.36%		2.35%	
TAX REQUISITION		\$	48,993	\$	42,524	\$	61,434	\$	62,876	\$	64,358	\$	65,871
REVENUE - PLOTS			3,525		6,550		6,779		7,016		7,262		7,516
TRANSFER FROM OPERATING RESERVE			-		4,000		-		-		-		-
PRIOR YEARS SURPLUS			631		11,746		-		-		-		-
		\$	53,149	\$	64,820	\$	68,213	\$	69,892	\$	71,620	\$	73,387
Expense													
ADMINISTRATION CHARGES			1,679		1,918		1,962		2,006		2,052		2,098
CONTRACT SERVICES			2,530		4,060		4,203		4,350		4,502		4,659
EDUCATION & TRAINING			254		558		578		598		619		641
INSURANCE - PROPERTY					74		75		77		79		80
INSURANCE - LIABILITY			214		217		225		233		241		249
SUPPLIES			1,523		1,545		1,599		1,655		1,713		1,773
TRAVEL/LEASING			3,045		3,091		3,199		3,311		3,427		3,547
TRANSFER TO CAPITAL RESERVE			1,000		1,000		8,280		8,570		8,870		9,180
TRANSFER TO OPERATING RESERVE			631		7,746		2,588		2,679		2,773		2,870
SALARIES & WAGES			42,273		44,611		45,504		46,413		47,344		48,290
		\$	53,149	\$	64,820	\$	68,213	\$	69,892	\$	71,620	\$	73,387



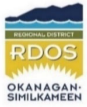
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
CEMETERY - ELECTORAL AREA "G" - Keremeos

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
767(5) Max Levy		REVIEW REQUIRED	REVIEW REQUIRED	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
	Revenue	101.15%	-74.97%	100.00%	0.00%	0.00%	0.00%
TAX REQUISITION		\$ 4,101	\$ 1,027	\$ 2,053	\$ 2,053	\$ 2,053	\$ 2,053
		\$ 4,101	\$ 1,027	\$ 2,053	\$ 2,053	\$ 2,053	\$ 2,053
	Expense						
ADMINISTRATION CHARGES		101	27	53	53	53	53
CONTRACTS - KEREMEOS		2,000	1,000	2,000	2,000	2,000	2,000
CONTRACTS - HEDLEY		2,000	-	-	-	-	-
		\$ 4,101	\$ 1,027	\$ 2,053	\$ 2,053	\$ 2,053	\$ 2,053



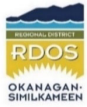
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
CEMETERY - ELECTORAL AREA "H"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
767 (5) SLP 1987		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	0.64%	0.17%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION		1,468	1,470	1,470	\$ 1,470	\$ 1,470	\$ 1,470
		\$ 1,468	\$ 1,470	\$ 1,470	\$ 1,470	\$ 1,470	\$ 1,470
	Expense						
ADMINISTRATION CHARGES		48	50	50	50	50	50
CONTRACTS - PRINCETON		1,170	1,170	1,170	1,170	1,170	1,170
CONTRACTS - OTHER RURAL AREA - TULAMEEN		250	250	250	250	250	250
		\$ 1,468	\$ 1,470	\$ 1,470	\$ 1,470	\$ 1,470	\$ 1,470



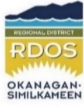
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
Heritage - Heritage Conversion

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2367		No Maximum	No Maximum	No Maximum	No Maximum	No Maximum	No Maximum
	Revenue	-100.00%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
PRIOR YEARS SURPLUS		-	-	-	-	-	-
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense						
TRANSFER TO OPERATING RESERVE		-	-	-	-	-	-
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



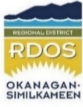
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
HERITAGE CONSERVATION

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 276		No Maximum	No Maximum	No Maximum	No Maximum	No Maximum	No Maximum
	Revenue	-80.27%	-100.00%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
TAX REQUISITION		2,683	-	-	-	-	-
GRANT IN LIEU OF TAXES		26	-	-	-	-	-
TRANSFER FROM OPEATIONAL RESERVE		2,500	-	-	-	-	-
PRIOR YEARS SURPLUS		4,107	5,437	-	-	-	-
		\$ 9,316	\$ 5,437	\$ -	\$ -	\$ -	\$ -
	Expense						
ADMINISTRATION CHARGES		170	-	-	-	-	-
MAINTENANCE		1,000	-	-	-	-	-
CONSULTANTS		3,000	-	-	-	-	-
INSURANCE - LIABILITY		130	-	-	-	-	-
TRANSFER TO OPERATING RESERVE		4,107	5,437	-	-	-	-
SALARIES & WAGES		909	-	-	-	-	-
		\$ 9,316	\$ 5,437	\$ -	\$ -	\$ -	\$ -



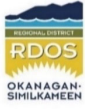
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
HERITAGE - AREA "G"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
BL 276							
	Revenue	3.22%	74.85%	-27.76%	0.00%	0.00%	0.00%
TAX REQUISITION		3,251	5,684	4,106	4,106	4,106	4,106
TRANSFER FROM OPERATIONAL RESERVE		600	672	-	-	-	-
PRIOR YEARS SURPLUS/(DEFICT		250	(250)	-	-	-	-
		\$ 4,101	\$ 6,106	\$ 4,106	\$ 4,106	\$ 4,106	\$ 4,106
	Expense						
ADMINISTRATION CHARGES		101	106	106	106	106	106
CONTRACT - HERITAGE SOCIETY Hedley Museum		3,000	3,000	3,000	3,000	3,000	3,000
CONTRACT - HERITAGE SOCIETY - Keremeos		1,000	1,000	1,000	1,000	1,000	1,000
SPECIAL PROJECTS GRIST MILL			2,000	-	-	-	-
TRANSFER TO OPERATING RESERVE		-	-	-	-	-	-
		\$ 4,101	\$ 6,106	\$ 4,106	\$ 4,106	\$ 4,106	\$ 4,106



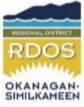
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
HERITAGE GRANT - AREA "C"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, C714, BL 1702 - Assessment		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue		10.78%	7.94%	-0.70%	4.78%	2.00%	2.00%
TAX REQUISITION		177,470	191,562	190,216	199,301	203,287	207,353
PRIOR YEARS SURPLUS		871	-	-	-	-	-
		\$ 178,341	\$ 191,562	\$ 190,216	\$ 199,301	\$ 203,287	\$ 207,353
Expense							
ADMINISTRATION CHARGES		5,784	6,562	6,516	6,827	6,964	7,103
CONTRACT - HERITAGE SOCIETY		171,686	185,000	183,700	192,474	196,323	200,250
TRANSFER TO OPERATIONAL RESERVE		871	-	-	-	-	-
		\$ 178,341	\$ 191,562	\$ 190,216	\$ 199,301	\$ 203,287	\$ 207,353



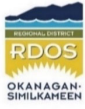
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
MUSEUM - AREA "A"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, A714, BL2387,2006 Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	15.78%	-11.54%	-0.06%	-0.03%	-0.03%	-0.07%
TAX REQUISITION	17,102	15,129	15,120	15,116	15,112	15,102
GRANT IN LIEU OF TAXES	404	408	412	416	420	430
PRIOR YEARS SURPLUS	(2,001)	137	-	-	-	-
	<u>\$ 15,505</u>	<u>\$ 15,674</u>	<u>\$ 15,532</u>	<u>\$ 15,532</u>	<u>\$ 15,532</u>	<u>\$ 15,532</u>
Expense						
ADMINISTRATION CHARGES	505	537	532	532	532	532
CONTRACTS - OSOYOOS	15,000	15,000	15,000	15,000	15,000	15,000
TRANSFR TO OPERATIONAL RESERVE	-	137	-	-	-	-
	<u>\$ 15,505</u>	<u>\$ 15,674</u>	<u>\$ 15,532</u>	<u>\$ 15,532</u>	<u>\$ 15,532</u>	<u>\$ 15,532</u>



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
MUSEUM PROPERTY DEBT - AREA "A"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2553,2011 Maximum Levy		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue		1.89%	14.96%	-0.95%	0.14%	0.14%	0.15%
PARCEL TAX	\$	81,667	\$ 93,884	\$ 92,991	\$ 93,123	\$ 93,258	\$ 93,394
PRIOR YEARS SURPLUS		(847)	(1,022)	-	-	-	-
		\$ 80,820	\$ 92,862	\$ 92,991	\$ 93,123	\$ 93,258	\$ 93,394
Expense							
ADMINISTRATION CHARGES		106	168	171	174	178	181
INSURANCE - PROPERTY		4,200	6,301	6,427	6,556	6,687	6,820
DEBT INTEREST (Bylaw 2586/2554)		35,456	41,447	41,447	41,447	41,447	41,447
DEBT PRINCIPAL (Bylaw 2586/2554)		41,058	44,946	44,946	44,946	44,946	44,946
		\$ 80,820	\$ 92,862	\$ 92,991	\$ 93,123	\$ 93,258	\$ 93,394



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
NARAMATA MUSEUM

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, E715, BL1946,1999		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue		6.14%	4.93%	3.11%	3.12%	3.12%	3.13%
	TAX REQUISITION	16,968	17,805	18,358	18,931	19,521	20,132
	PRIOR YEARS SURPLUS	1,497	-	-	-	-	-
		\$ 18,465	\$ 17,805	\$ 18,358	\$ 18,931	\$ 19,521	\$ 20,132
Expense							
ADMINISTRATION CHARGES		458	509	524	540	556	573
CONTRACT SERVICES		1,015	1,030	1,066	1,103	1,142	1,182
CONTRACT - MUSEUM SOCIETY		5,500	5,500	5,693	5,892	6,098	6,311
INSURANCE - LIABILITY		1,842	1,870	1,935	2,003	2,073	2,146
UTILITIES		1,015	1,530	1,584	1,639	1,696	1,755
TRANSFER TO OPERATING RESERVE		4,412	2,959	3,063	3,170	3,281	3,396
SALARIES & WAGES		4,223	4,407	4,493	4,584	4,675	4,769
		\$ 18,465	\$ 17,805	\$ 18,358	\$ 18,931	\$ 19,521	\$ 20,132



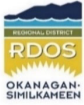
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FRANK VENABLES AUDITORIUM-OLIVER/AREA "C"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2466,2009 - Max Levy		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION		246,353	246,353	246,353	246,353	246,353	246,353
PRIOR YEARS SURPLUS		-	1,070	-	-	-	-
		\$ 246,353	\$ 247,423	\$ 246,353	\$ 246,353	\$ 246,353	\$ 246,353
	Expense						
DEBT INTEREST (Bylaw 2646/2467)		122,100	122,100	122,100	122,100	122,100	122,100
DEBT PRINCIPAL (Bylaw 2646/2467)		124,253	124,253	124,253	124,253	124,253	124,253
TRANSFER TO OPERATING RESERVE		-	1,070	-	-	-	-
		\$ 246,353	\$ 246,353	\$ 246,353	\$ 246,353	\$ 246,353	\$ 246,353



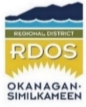
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
VENABLES THEATRE SERVICE

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG737, C714, BL 2660,2014 - Assessment		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue		2.77%	0.92%	1.50%	1.50%	1.34%	1.65%
TAX REQUISITION		120,272	121,382	123,203	125,050	126,723	128,817
PRIOR YEAR SURPLUS		(106)	508	-	-	-	-
		\$ 120,166	\$ 121,890	\$ 123,203	\$ 125,050	\$ 126,723	\$ 128,817
Expense							
ADMINISTRATION CHARGES		5,166	5,482	5,564	5,647	5,723	5,817
CONTRACT SERVICES		115,000	115,900	117,639	119,403	121,000	123,000
TRANSFER TO OPERATIONAL RESERVE			508	-	-	-	-
		\$ 120,166	\$ 121,890	\$ 123,203	\$ 125,050	\$ 126,723	\$ 128,817



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ARENA - OLIVER/AREA "C"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 735,C714, RG737, BL 318 - No Tax Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	2.85%	14.02%	-9.44%	3.16%	3.19%	1.99%
TAX REQUISITION	420,045	478,916	433,689	447,396	461,685	470,863
GRANT IN LIEU OF TAXES	2,790	2,790	2,790	2,790	2,790	2,790
AGREEMENT - OSOYOOS INDIAN BAND	27,161	29,948	30,397	30,853	31,316	31,942
REVENUE - REC. PROGRAMS	80,100	95,000	96,425	97,871	99,339	101,326
	\$ 530,096	\$ 606,654	\$ 563,301	\$ 578,910	\$ 595,130	\$ 606,921
Expense						
ADMINISTRATION CHARGES	8,551	12,605	12,918	13,240	13,570	13,838
OPERATIONS	427,771	457,488	468,925	480,648	492,665	502,518
INSURANCE - PROPERTY	7,100	10,070	10,271	10,477	10,686	10,900
INSURANCE - LIABILITY	5,800	5,945	6,094	6,246	6,402	6,530
TRANSFER TO RESERVE	80,700	120,260	64,800	68,000	71,500	72,930
New FTE as authorized by the Board	74	-	-	-	-	-
SALARIES & WAGES	100	286	293	299	307	205
Debt Servicing Arena - Interest	-	-	-	-	-	-
Debt Servicing Arena - Principal	-	-	-	-	-	-
	\$ 530,096	\$ 606,654	\$ 563,301	\$ 578,910	\$ 595,130	\$ 606,921



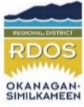
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
PARKS - OLIVER/AREA "C"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2026 Budget
	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
RG735, C714, BL 2660,2014 - Assessment	4.97%	15.20%	2.62%	2.62%	2.62%	2.00%
Revenue						
TAX REQUISITION	422,837	487,095	499,860	512,954	526,385	536,912
GRANT IN LIEU OF TAXES	1,710	1,710	1,736	1,762	1,788	1,824
AGREEMENT - OSOYOOS INDIAN BAND	26,778	30,571	31,030	31,495	31,967	32,606
RENTAL REVENUE	28,500	29,000	29,435	29,877	30,325	30,932
	\$ 479,825	\$ 548,376	\$ 562,061	\$ 576,088	\$ 590,465	\$ 602,274
Expense						
ADMINISTRATION CHARGES	9,131	14,211	14,566	14,929	15,302	15,608
OPERATIONS	463,694	525,958	539,107	552,585	566,399	577,727
INSURANCE - PROPERTY	3,600	4,722	4,816	4,913	5,011	5,111
INSURANCE - LIABILITY	3,400	3,485	3,572	3,661	3,753	3,828
	\$ 479,825	\$ 548,376	\$ 562,061	\$ 576,088	\$ 590,465	\$ 602,274



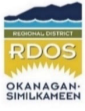
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
POOL - OLIVER/AREA "C"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, C714, BL 1901 - Assessment		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue		3.11%	9.73%	2.82%	2.82%	2.81%	2.00%
TAX REQUISITION		260,387	285,721	293,784	302,060	310,561	316,771
GRANT IN LIEU OF TAXES		1,890	1,890	1,918	1,947	1,976	2,016
AGREEMENT - OSOYOOS INDIAN BAND		16,847	17,889	18,157	18,430	18,706	19,080
REVENUE - REC. PROGRAMS		59,000	74,000	75,110	76,237	77,380	78,928
		\$ 338,124	\$ 379,500	\$ 388,969	\$ 398,674	\$ 408,623	\$ 416,795
Expense							
ADMINISTRATION CHARGES		5,179	9,835	10,080	10,331	10,589	10,801
OPERATIONS		259,945	361,614	370,654	379,921	389,419	397,207
INSURANCE - PROPERTY		2,600	3,541	3,612	3,684	3,758	3,833
INSURANCE - LIABILITY		4,400	4,510	4,623	4,738	4,857	4,954
TRANSFER TO RESERVE		66,000	-	-	-	-	-
		\$ 338,124	\$ 379,500	\$ 388,969	\$ 398,674	\$ 408,623	\$ 416,795



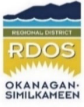
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
PROGRAMS - OLIVER/AREA "C"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, C714, BL 1902 - Assessment		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue		1.88%	-5.68%	3.33%	3.32%	3.30%	2.00%
TAX REQUISITION		210,057	198,122	204,720	211,510	218,493	222,863
GRANT IN LIEU OF TAXES		1,170	1,170	1,188	1,205	1,223	1,247
AGREEMENT - OSOYOOS INDIAN BAND		13,810	12,400	12,586	12,775	12,966	13,225
USER FEES - RECREATION PROGRAMS		96,600	151,000	153,265	155,564	157,897	161,055
		\$ 321,637	\$ 362,692	\$ 371,759	\$ 381,054	\$ 390,579	\$ 398,390
Expense							
ADMINISTRATION CHARGES		5,015	9,399	9,634	9,875	10,122	10,324
OPERATIONS		255,522	350,218	358,973	367,948	377,146	384,689
INSURANCE - LIABILITY		3,000	3,075	3,152	3,231	3,311	3,377
TRANSFER TO RESERVE		58,100	-	-	-	-	-
		\$ 321,637	\$ 362,692	\$ 371,759	\$ 381,054	\$ 390,579	\$ 398,390



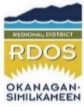
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECREATION HALL - OLIVER/AREA "C"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, C714, BL 1347 - Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	2.92%	-10.30%	2.94%	2.94%	2.93%	2.00%
TAX REQUISITION	315,674	283,144	291,477	300,039	308,833	315,010
GRANT IN LIEU OF TAXES	1,440	1,440	1,462	1,484	1,506	1,536
AGREEMENT - OSOYOOS INDIAN BAND	20,404	17,641	17,906	18,174	18,447	18,816
RENTAL REVENUE - HALL	98,425	110,400	112,056	113,737	115,443	117,752
	\$ 435,943	\$ 412,625	\$ 422,901	\$ 433,434	\$ 444,229	\$ 453,114
Expense						
ADMINISTRATION CHARGES	6,993	10,693	10,959	11,232	11,512	11,742
OPERATIONS	351,150	390,432	400,193	410,198	420,453	428,862
INSURANCE - PROPERTY	5,500	7,605	7,757	7,912	8,070	8,232
INSURANCE - LIABILITY	3,800	3,895	3,992	4,092	4,194	4,278
TRANSFER TO RESERVE	68,500	-	-	-	-	-
	\$ 435,943	\$ 412,625	\$ 422,901	\$ 433,434	\$ 444,229	\$ 453,114



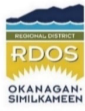
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECREATION COMMISSION - AREA "A"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
RG735, A714, Section 767.5 - Assessment						
Revenue	-7.57%	0.87%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	72,158	72,783	72,783	72,783	72,783	72,783
TRANSFER FROM OPERATIONAL RESERVE	200	-	-	-	-	-
PRIOR YEARS SURPLUS	1,706	-	-	-	-	-
	<u>\$ 74,064</u>	<u>\$ 72,783</u>	<u>\$ 72,783</u>	<u>\$ 72,783</u>	<u>\$ 72,783</u>	<u>\$ 72,783</u>
Expense						
ADMINISTRATION CHARGES	2,358	2,483	2,483	2,483	2,483	2,483
TRANSFER TO OPERATIONAL RESERVES	1,706	300	300	300	300	300
CONTRACTS - OSOYOOS	70,000	70,000	70,000	70,000	70,000	70,000
	<u>\$ 74,064</u>	<u>\$ 72,783</u>	<u>\$ 72,783</u>	<u>\$ 72,783</u>	<u>\$ 72,783</u>	<u>\$ 72,783</u>



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECREATION COMM - KALEDEN

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
N715, N714 Assessment	Compliant	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	34.31%	23.96%	25.31%	2.84%	2.84%	2.80%
TAX REQUISITION	218,685	271,089	339,705	349,337	359,272	369,328
GRANT IN LIEU OF TAXES	3,910	3,910	4,047	4,189	4,336	4,488
COMMUNITY WORKS GAS TAX FUNDING	-	18,500	-	-	-	-
RENTAL REVENUE - LIBRARY	13,000	13,000	13,455	13,926	14,413	14,917
RENTAL REVENUE - HALL	14,973	15,123	15,652	16,200	16,767	17,354
RENTAL REVENUE - HOTEL SITE	4,040	4,080	4,223	4,371	4,524	4,682
OFF PREMISE RENTALS	1,010	1,020	1,056	1,093	1,131	1,171
USER FEES - RECREATION PROGRAMS	3,283	3,315	3,431	3,551	3,675	3,804
TRANSFER FROM OPERATIONAL RESERVE	10,350	-	-	-	-	-
PROVINCIAL GRANT -AGE FRIENDLY	-	25,000	-	-	-	-
DONATIONS	5,000	5,000	5,175	5,356	5,543	5,737
PRIOR YEARS SURPLUS	10,350	-	-	-	-	-
	\$ 284,601	\$ 360,037	\$ 386,744	\$ 398,023	\$ 409,661	\$ 421,481
Expense						
RDOS STAFF WAGES	1,376	4,979	5,794	5,973	6,158	6,350
PART TIME WAGES - REC INSTRUCTORS	5,075	5,075	5,331	5,518	5,711	5,911
WAGES - SUMMER STAFF	1,523	1,545	1,599	1,655	1,713	1,773
ADMINISTRATION CHARGES	11,661	12,849	13,235	13,596	13,968	14,343
IS	2,250	2,250	2,329	2,411	2,495	2,582
BUILDING MAINTENANCE	3,045	3,091	3,199	3,311	3,427	3,547
MAINTENANCE - PARKS	19,900	-	-	-	-	-
CONTRACT P&R - KALEDEN REC COMMISSION	17,000	18,000	18,630	19,282	19,957	20,655
CONTRACT SERVICES	28,659	33,732	34,912	36,133	37,398	38,708
CONTRACT SERVICES -AGE FRIENDLY	-	25,000	-	-	-	-
EDUCATION & TRAINING	1,523	1,929	1,997	2,067	2,140	2,215
PARKS IMPROVEMENTS	15,500	18,500	19,148	19,818	20,511	21,229
INSURANCE - PROPERTY	8,769	14,950	15,249	15,554	15,865	16,182
INSURANCE - LIABILITY	3,150	4,000	4,080	4,162	4,245	4,330
LEGAL FEES	-	-	-	-	-	-
SUPPLIES - RECREATION	5,075	5,151	5,331	5,518	5,711	5,911
SUPPLIES - PARKS	9,917	12,686	13,131	13,591	14,066	14,558
SUPPLIES - P&R - PROGRAMS	1,015	1,030	1,066	1,103	1,142	1,182
SPECIAL EVENTS	1,500	1,500	1,553	1,607	1,663	1,721
ADVERTISING	3,248	3,297	3,413	3,532	3,655	3,783
TRAVEL/LEASING	10,911	11,775	12,187	12,613	13,055	13,512
UTILITIES	7,613	8,227	8,515	8,813	9,122	9,441
TRANSFER TO RESERVE	3,000	50,000	93,150	96,411	99,786	103,278
TRANSFER TO OPERATING RESERVE	10,350	516	534	553	572	592
SALARIES & WAGES	112,541	119,955	122,361	124,802	127,301	129,678
	\$ 284,601	\$ 360,037	\$ 386,744	\$ 398,023	\$ 409,661	\$ 421,481



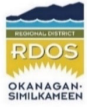
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
PARKS & RECREATION - NARAMATA**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, E715, BL 1441,1993 Assessment	Compliant	REVIEW SOON	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	28.51%	22.86%	12.14%	2.34%	2.36%	2.34%
TAX REQUISITION	428,258	526,148	590,047	603,841	618,065	632,505
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX	23,902	-	-	-	-	-
PARK RENTALS - MANITOU	848	857	887	918	950	983
REVENUE - SUMMER DAY CAMP	1,515	1,530	1,584	1,639	1,696	1,755
USER FEES - RECREATION PROGRAMS	2,550	2,550	2,639	2,731	2,827	2,926
TRANSFER FROM OPERATING RESERVE	31,000	-	-	-	-	-
MISCELLANEOUS REVENUE	1,111	1,122	1,161	1,202	1,244	1,288
DONATIONS	2,500	2,500	2,588	2,679	2,773	2,870
PRIOR YEARS SURPLUS	77,187	39,519	-	-	-	-
	\$ 568,871	\$ 574,226	\$ 598,906	\$ 613,010	\$ 627,555	\$ 642,327
Expense						
RDOS STAFF WAGES	9,171	30,853	32,648	33,504	34,384	35,290
PART TIME WAGES - REC INSTRUCTORS	5,075	5,151	5,331	5,518	5,711	5,911
PART TIME WAGES - SUMMER PROGRAMS	4,000	3,912	4,049	4,191	4,338	4,490
ADMINISTRATION CHARGES	15,357	17,602	18,162	18,693	19,240	19,793
IS	3,780	2,250	2,329	2,411	2,495	2,582
KVR STEWARDSHIP	5,000	-	-	-	-	-
CONTRACT SERVICES	90,905	109,965	113,813	117,797	121,920	126,188
EDUCATION & TRAINING	1,523	1,820	1,884	1,950	2,018	2,089
PARKS IMPROVEMENTS	23,902	21,308	22,054	22,827	23,626	24,453
PARKS MAINTENANCE	25,200	-	-	-	-	-
INSURANCE - PROPERTY	1,053	1,056	1,077	1,099	1,121	1,143
INSURANCE - LIABILITY	2,838	2,881	2,982	3,086	3,194	3,306
SUPPLIES - RECREATION	5,000	5,063	5,241	5,425	5,615	5,812
SUPPLIES - PARKS	14,773	21,186	21,927	22,695	23,488	24,310
SPECIAL EVENTS	5,075	5,151	5,331	5,518	5,711	5,911
ADVERTISING	2,030	2,060	2,132	2,207	2,284	2,364
TRAVEL/LEASING	8,613	11,691	12,100	12,524	12,962	13,416
UTILITIES	4,894	8,335	8,627	8,929	9,241	9,565
DEBT INTEREST (Bylaw 2780/2729) +(Bylaw 2936/2918)	59,445	59,445	59,445	59,445	59,445	59,445
DEBT PRINCIPAL (Bylaw 2780/2729) + (Bylaw 2936/2918)	70,000	70,010	70,010	70,010	70,010	70,010
TRANSFER TO RESERVE	25,000	25,000	66,240	68,558	70,957	73,440
TRANSFER TO OPERATING RESERVE	57,187	30,000	1,035	1,071	1,108	1,147
RECREATION GRANTS	13,703	13,909	14,395	14,899	15,420	15,960
SALARIES & WAGES	115,347	125,578	128,094	130,653	133,267	135,702
	\$ 568,871	\$ 574,226	\$ 598,906	\$ 613,010	\$ 627,555	\$ 642,327



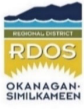
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECREATION COMM - OK FALLS**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
F714, F715 FI 2524 & 2684 - Assessment	Compliant	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	13.07%	17.79%	6.71%	3.70%	5.17%	3.50%
TAX REQUISITION	\$ 640,965	\$ 755,024	\$ 805,676	\$ 835,510	\$ 878,731	\$ 909,511
COMMUNITY WORKS GAS TAX FUNDING	20,500	-	-	-	-	-
GRANT REVENUE Garnet Family Park Development	-	60,000	-	-	-	-
RENTAL REVENUE	24,240	24,482	25,339	26,226	27,144	28,094
REGISTRATION FEES - REC PROGRAMS	10,100	10,201	10,558	10,928	11,310	11,706
REGISTRATION FEES - SUMMER PROGRAMS	1,515	1,530	1,584	1,639	1,696	1,755
DONATIONS	10,000	10,050	10,402	10,766	11,143	11,533
	\$ 707,320	\$ 861,287	\$ 853,559	\$ 885,069	\$ 930,024	\$ 962,599
Expense						
RDOS STAFF WAGES	9,630	30,491	32,629	33,508	34,414	35,348
PART TIME WAGES - REC INSTRUCTORS	20,300	20,605	21,326	22,072	22,845	23,645
WAGES - SUMMER STAFF - REC	3,045	3,091	3,199	3,311	3,427	3,547
ADMINISTRATION CHARGES	29,611	35,619	36,998	37,615	38,972	39,627
IS	2,250	2,250	2,329	2,411	2,495	2,582
MAINTENANCE - PARKS	18,300	39,000	39,780	40,576	41,387	42,215
GRANT EXPENDITURE #3	761	773	800	828	857	887
CONTRACT SERVICES - PARKS	53,932	62,226	64,408	66,660	68,992	71,408
EDUCATION & TRAINING	2,500	3,566	3,691	3,820	3,953	4,092
PARKS IMPROVEMENTS	20,500	31,500	38,813	34,171	41,576	37,031
INSURANCE - PROPERTY	5,678	7,861	8,018	8,179	8,342	8,509
INSURANCE - LIABILITY	4,599	4,668	4,832	5,002	5,177	5,358
SUPPLIES - RECREATION	12,259	12,688	13,132	13,592	14,068	14,561
SUPPLIES - PARKS	26,935	30,089	31,145	32,235	33,363	34,530
SPECIAL EVENTS	3,045	3,091	3,199	3,311	3,427	3,547
ADVERTISING - PROGRAMS	4,460	5,041	5,218	5,400	5,589	5,784
TRAVEL/LEASING	21,011	22,626	23,418	24,237	25,086	25,964
UTILITIES - P&R - PARK	23,345	25,195	26,078	26,990	27,935	28,913
UTILITIES - P&R - REC CENTRE	6,801	6,903	7,145	7,395	7,654	7,922
MFA LEASING	9,135	9,272	9,597	9,933	10,281	10,641
DEBT INTEREST (Bylaw 2742/2685) + Bylaw 2617/2525)	61,530	61,530	63,683	65,912	68,219	70,607
DEBT PRINCIPAL (Bylaw 2742/2685) + (Bylaw 2617/2525)	79,683	79,683	82,471	85,358	88,346	91,438
TRANSFER TO RESERVE	-	72,700	35,000	50,000	65,000	80,000
SALARIES & WAGES	288,010	290,819	296,650	302,553	308,619	314,443
	\$ 707,320	\$ 861,287	\$ 853,559	\$ 885,069	\$ 930,024	\$ 962,599



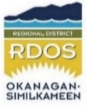
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
TULAMEEN RECREATION COMMISSION

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
F714, F715 FI 2524 & 2684 - Assessment	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	39.25%	69.52%	11.42%	3.34%	3.34%	3.34%
TAX REQUISITION	49,029	83,115	92,607	95,697	98,893	102,192
TRANSFER FROM OPERAITONAL RESERVE	11,000	5,000	-	-	-	-
PRIOR YEARS SURPLUS	10,025	8,636	-	-	-	-
	\$ 70,054	\$ 96,751	\$ 92,607	\$ 95,697	\$ 98,893	\$ 102,192
Expense						
ADMINISTRATION CHARGES	1,631	2,128	2,197	2,269	2,343	2,420
MAINTANCE OF PARKS	5,500	-	-	-	-	-
CONTRACT P&R - TULAMEEN REC. SOCIETY	28,000	28,100	29,084	30,102	31,156	32,246
CONTRACT SERVICES	1,000	8,000	8,281	8,571	8,871	9,181
INSURANCE - PROPERTY	1,112	1,855	1,892	1,930	1,969	2,008
PARK IMPROVEMETNS	-	1,900	1,967	2,036	2,107	2,181
MILEAGE	1,015	3,000	3,105	3,214	3,326	3,442
UTLILITIES	2,030	2,560	2,650	2,742	2,838	2,937
TRANSFER TO CAPITAL RESERVE	10,000	26,000	26,910	27,852	28,827	29,836
TRANSFER TO OPERATING RESERVE	10,025	8,636	1,554	1,608	1,664	1,722
SUPPLIES - PARKS	1,015	3,000	3,106	3,215	3,328	3,444
SALARIES & WAGES	1,834	-	-	-	-	-
SALARIES & WAGES	6,892	11,572	11,861	12,158	12,464	12,775
	\$ 70,054	\$ 96,751	\$ 92,607	\$ 95,697	\$ 98,893	\$ 102,192



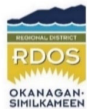
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ARENA - PRINCETON/AREA "H"

	2022 Budget		2023 Budget		2024 Budget		2025 Budget		2026 Budget		2027 Budget	
RG731, Z714, BI 2666,2014 - Assessment	Compliant		Compliant		Compliant		Compliant		Compliant		REVIEW SOON	
Revenue	1.86%		1.95%		1.22%		1.50%		2.00%		2.00%	
TAX REQUISITION	\$	284,648	\$	290,209	\$	293,757	\$	298,163	\$	304,126	\$	310,209
PRIOR YEARS SURPLUS		794		(794)		-		-		-		-
	\$	285,442	\$	289,415	\$	293,757	\$	298,163	\$	304,126	\$	310,209
Expense												
ADMINISTRATION CHARGES		9,277		9,914		10,063		10,214		10,418		10,627
CONTRACT SERVICES		275,371		279,501		283,694		287,949		293,708		299,582
TRANSFER TO OPERATIONAL RESERVE		794		-		-		-		-		-
	\$	285,442	\$	289,415	\$	293,757	\$	298,163	\$	304,126	\$	310,209



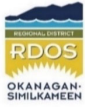
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
Regional Recreation

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
NA	NA	NA	NA	NA	NA	NA
Revenue	No taxes required	No taxes required	No taxes required	No taxes required	No taxes required	No taxes required
PRIOR YEAR SURPLUS	7,273	6,511	-	-	-	-
Covid Funding reopening	6,572	-	-	-	-	-
	\$ 13,845	\$ 6,511	\$ -	\$ -	\$ -	\$ -
Expense						
TRANSFER TO OPERATIONA RESERVE	7,273	-	-	-	-	-
SPECIAL PROJECTS	-	6,511	-	-	-	-
Covid Funding reopening	6,572	-	-	-	-	-
	\$ 13,845	\$ 6,511	\$ -	\$ -	\$ -	\$ -



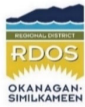
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECREATION FACILITY - KEREMEOS/AREAS "B" & "G"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 734 -535, RG 735 - g716,RG 735 *B716 BI 1470.02						
	Compliant					
Revenue	14.51%	24.82%	4.63%	4.15%	2.42%	2.49%
TAX REQUISITION	369,165	460,804	482,159	502,176	514,323	527,148
GRANT IN LIEU OF TAXES	132	134	139	144	149	154
REVENUE - FITNESS	18,180	24,000	24,840	25,709	26,609	27,541
REVENUE - BOWLING	8,080	14,000	14,490	14,997	15,522	16,065
REVENUE - SQUASH	101	102	106	109	113	117
REVENUE - RECREATION	13,000	14,000	14,490	14,997	15,522	16,065
REVENUE - CONCESSION	2,550	2,550	2,639	2,732	2,650	2,743
REVENUE - ICE RINK	11,110	12,000	12,420	12,855	13,305	13,770
TRANSFER FROM OPERATING RESERVE	15,000	5,000	-	-	-	-
PROVINCIAL GRANTS - EMPLOYMENT		3,000	3,105	3,214	3,326	3,443
MISCELLANEOUS REVENUE	1,000	200	1,000	1,035	1,071	1,109
DONATIONS	4,000	4,000	4,140	4,285	4,435	4,590
PRIOR YEARS SURPLUS	-	17,990	-	-	-	-
	\$ 442,318	\$ 557,780	\$ 559,528	\$ 582,253	\$ 597,025	\$ 612,745
Expense						
New FTE as authorized by the Board Wages & Salaries	28,309	19,600	19,992	20,392	20,800	21,216
SALARIES & WAGES STUDENTS	-	30,000	30,600	31,212	31,836	32,473
SALARIES AND WAGES CASUAL LABOURER	-	25,000	25,500	26,010	26,530	27,061
SALARIES & WAGES - SUMMER STUDENTS	-	7,000	7,140	7,283	7,428	7,577
PART TIME WAGES - REC INSTRUCTORS	12,180	14,000	14,490	14,997	15,522	16,065
WAGES - SUMMER STAFF	4,060	4,000	4,140	4,285	4,435	4,590
ADMINISTRATION CHARGES	18,082	21,177	21,868	22,413	22,973	23,547
IT SUPPORT COSTS		5,200	5,304	5,410	5,518	5,629
IS	3,250	1,000	1,035	1,071	1,109	1,148
MAINTENANCE - JANITORIAL	8,000	10,500	12,000	12,420	12,855	13,305
EQUIPMENT MAINTENANCE	4,000	4,500	7,000	7,245	7,499	7,761
CONTRACT SERVICES	38,175	18,300	18,941	19,603	20,289	21,000
EDUCATION & TRAINING	5,075	7,120	7,369	7,627	7,894	8,171
EQUIPMENT	9,000	8,000	8,280	8,570	8,870	9,180
PARK/FACILITY IMPROVEMENTS	8,180	6,000	6,210	6,427	6,652	6,885
INSURANCE - PROPERTY	14,452	22,043	22,484	22,934	23,392	23,860
INSURANCE - LIABILITY	3,060	3,500	3,623	3,749	3,881	4,016
SUPPLIES REC	4,500	4,730	4,896	5,067	5,244	5,427
SUPPLIES FACILITY	10,003	10,200	10,558	10,926	11,309	11,705
SUPPLIES - P&R - CONCESSION	1,100	1,300	1,346	1,393	1,441	1,492
SPECIAL EVENTS	4,060	4,500	4,658	4,821	4,989	5,164
ADVERTISING	4,000	4,100	4,244	4,392	4,546	4,705
TRAVEL/LEASING	6,090	6,500	6,728	6,963	7,207	7,459
UTILITIES	29,331	36,100	37,365	38,672	40,025	41,426
TRANSFER TO CAPITAL RESERVE	21,200	60,000	70,000	80,000	82,800	85,698
TRANSFER TO OPERATING RESERVE	508	23,657	-	552	-	-
SALARIES & WAGES	205,703	199,753	203,757	207,819	211,980	216,185
	\$ 442,318	\$ 557,780	\$ 559,528	\$ 582,253	\$ 597,025	\$ 612,745



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
POOL - KEREMEOS/AREAS "B" & "G"**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 734 -535, RG 735 - g716,RG 735 *B716 BI 2119.01	Compliant					
Revenue	15.25% -14.26% 40.32% 1.58% 1.58% 1.60%					
TAX REQUISITION	122,247	104,817	147,081	149,399	151,766	154,190
REVENUE - SWIMMING	11,110	14,000	14,490	14,997	15,522	16,065
SWIMMING - SCHOOL PROGRAM	3,030	2,000	2,070	2,142	2,217	2,295
REVENUE - SWIM CLUB	3,030	2,200	2,277	2,357	2,439	2,525
TRANSFER FROM OPERATING RESERVE	10,000	-	-	-	-	-
PRIOR YEARS SURPLUS	-	2,099	-	-	-	-
	\$ 149,417	\$ 125,116	\$ 165,918	\$ 168,895	\$ 171,944	\$ 175,075
Expense						
ADMINISTRATION CHARGES	3,283	3,188	3,263	3,340	3,419	3,500
OPERATIONS	2,030	-	-	-	-	-
CONTRACT SERVICES	2,982	3,215	3,328	3,444	3,564	3,690
PARK/FACILITY IMPROVEMENTS	6,000	1,000	1,035	1,071	1,109	1,148
INSURANCE - PROPERTY	478	772	787	803	819	836
INSURANCE - LIABILITY	1,194	1,212	1,254	1,298	1,344	1,391
SUPPLIES REC	508	515	533	552	571	591
SUPPLIES FACILITY	8,900	11,600	12,007	12,429	12,862	13,311
TRAVEL/LEASING	1,827	1,854	1,919	1,986	2,056	2,128
UTILITIES	9,635	9,272	9,597	9,933	10,280	10,640
TRANSFER TO RESERVE	16,200	-	40,000	40,000	40,000	40,000
TRANSFER TO OPERATIONAL RESERVE	-	2,099	-	-	-	-
SALARIES & WAGES	1,147	-	-	-	-	-
SALARIES & WAGES - LIFEGUARDS	-	37,000	37,740	38,495	39,265	40,050
SALARIES & WAGES	95,233	53,389	54,455	55,544	56,655	57,790
	\$ 149,417	\$ 125,116	\$ 165,918	\$ 168,895	\$ 171,944	\$ 175,075



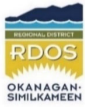
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ARENA - OSOYOOS/AREA "A"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Referendum 185 & 834 - No Tax Limit	No Tax limit	No Tax limit	No Tax limit	No Tax limit	No Tax limit	No Tax limit
Revenue	-5.53%	15.97%	37.36%	1.83%	1.84%	1.73%
TAX REQUISITION	524,713	608,534	835,865	851,199	866,841	881,799
GRANT IN LIEU OF TAXES	4,000	4,000	4,080	4,162	4,245	4,330
GAS TAX FUNDING	41,869	71,100	-	-	-	-
GAS TAX RECOVERABLE OSOYOOS		178,900	-	-	-	-
REVENUE - MEZZANINE RENTAL	2,000	2,050	2,091	2,133	2,175	2,219
REVENUE - CONCESSION	1,750	2,100	2,142	2,185	2,229	2,273
REVENUE - SKATING	19,800	28,850	29,427	30,016	30,616	31,228
REVENUE - HOCKEY	65,500	107,400	109,548	111,739	113,974	116,253
REVENUE - MAINTENANCE CONTRIBUTION	8,850	9,000	9,180	9,364	9,551	9,742
TRANSFER FROM RESERVE	-	-	-	-	-	-
GRANTS	-	-	-	-	-	-
MISCELLANEOUS REVENUE	1,960	2,100	2,142	2,185	2,229	2,273
PRIOR YEARS SURPLUS	36,202	-	-	-	-	-
	\$ 706,644	\$ 1,014,034	\$ 994,475	\$ 1,012,983	\$ 1,031,860	\$ 1,050,117
Expense						
SALARIES & WAGES	403,824	418,200	426,564	435,095	443,797	452,673
ADMINISTRATION CHARGES	1,000	1,000	1,000	1,000	1,000	-
ADMIN CHARGES - TOWN	12,000	12,000	12,240	12,485	12,734	12,989
BUILDING MAINTENANCE	45,000	50,000	51,000	52,020	53,060	54,122
EQUIPMENT MAINTENANCE	-	23,400	23,868	24,345	24,832	25,329
EQUIPMENT MAINTENANCE - VEHICLES	5,100	5,100	5,202	5,306	5,412	5,520
CAPITAL EXPENDITURES	94,000	270,000	275,400	280,908	286,526	292,257
SUPPLIES	10,890	15,550	15,861	16,178	16,502	16,832
UTILITIES	86,100	106,500	108,630	110,803	113,019	115,279
DEBT INTEREST (Incl Zamboni Debt)	44,680	68,080	68,080	68,080	68,080	68,080
TRF TO RESERVE - EQUIPMENT	-	37,704	-	-	-	-
OTHER EXPENSES - MISCELLANEOUS	4,050	6,500	6,630	6,763	6,898	7,036
	\$ 706,644	\$ 1,014,034	\$ 994,475	\$ 1,012,983	\$ 1,031,860	\$ 1,050,117



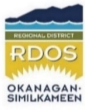
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
NARAMATA TRANSIT**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP Dec. 1979 No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	4.78%	20.52%	23.14%	1.77%	1.44%	11.79%
TAX REQUISITION	85,613	103,182	127,062	129,307	131,164	146,621
TRANSIT FARES	3,500	5,500	7,500	9,500	11,500	-
TRANSFER FROM OPERATIONAL RESERVE.	40,000	11,000	-	-	-	-
PRIOR YEARS SURPLUS	16,302	18,281	-	-	-	-
	\$ 145,415	\$ 137,963	\$ 134,562	\$ 138,807	\$ 142,664	\$ 146,621
Expense						
ADMINISTRATION CHARGES	5,550	5,405	6,032	6,223	6,398	6,576
MAINTENANCE	1,500	1,550	1,600	1,650	1,700	1,750
OPERATIONS	119,245	110,073	122,103	126,614	130,152	133,788
TRANSFER TO OP RESERVE	16,302	18,281	1,000	1,000	1,000	1,000
OTHER EXPENSES - MARKETING	1,000	1,050	1,100	1,150	1,200	1,250
SALARIES & WAGES	1,818	931	950	969	989	1,008
SALARIES & WAGES		673	1,777	1,201	1,225	1,249
	\$ 145,415	\$ 137,963	\$ 134,562	\$ 138,807	\$ 142,664	\$ 146,621



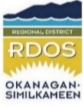
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
TRANSIT - AREA "D"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
6 714, 6,714, BI 2654,2014		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue		23.64%	13.15%	12.76%	2.58%	2.66%	2.65%
TAX REQUISITION		105,252	119,094	134,286	137,753	141,418	145,168
TRANSIT FARES		3,500	7,013	7,476	7,917	8,352	8,809
TRANSEFER FROM OPERATING RESERVE		25,000	-	-	-	-	-
PRIOR YEARS SURPLUS		3,269	-	-	-	-	-
		\$ 137,021	\$ 126,107	\$ 141,762	\$ 145,670	\$ 149,770	\$ 153,977
Expense							
ADMINISTRATION CHARGES		5,750	5,650	6,357	6,533	6,718	6,908
MAINTENANCE		1,500	1,550	1,600	1,650	1,700	1,750
OPERATIONS		124,611	115,026	127,597	132,312	136,009	139,809
SUPPLIES		73	4	4	4	4	4
OTHER EXPENSES - MARKETING		-	600	700	800	900	1,000
TRANSFER TO OP RESERVE		3,269	1,000	1,000	1,000	1,000	1,000
SALARIES & WAGES		1,818	931	950	969	989	1,008
SALARIES & WAGES			673	1,777	1,201	1,225	1,249
		\$ 137,021	\$ 126,107	\$ 141,762	\$ 145,670	\$ 149,770	\$ 153,977



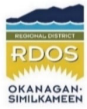
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
TRANSIT - ELECTORAL AREA "G"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 735, G716, BR 411/85 Maximum levy		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	-1.65%	0.17%	0.00%	0.00%	0.00%	-100.00%
TAX REQUISITION		2,584	2,589	2,589	2,589	2,589	-
		\$ 2,584	\$ 2,589	\$ 2,589	\$ 2,589	\$ 2,589	\$ -
	Expense	84	89	89	89	89	-
ADMINISTRATION CHARGES		2,500	2,500	2,500	2,500	2,500	-
CONTRACTS - PRINCETON							
		\$ 2,584	\$ 2,589	\$ 2,589	\$ 2,589	\$ 2,589	\$ -



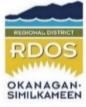
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
TRANSIT - ELECTORAL AREA "H"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 735, H 717, B 411/85 Maximum levy		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue		0.50%	0.17%	0.00%	0.00%	0.00%	-100.00%
TAX REQUISITION		724	725	725	725	725	-
		\$ 724	\$ 725	\$ 725	\$ 725	\$ 725	\$ -
Expense							
ADMINISTRATION CHARGES		24	25	25	25	25	-
CONTRACTS - PRINCETON		700	700	700	700	700	-
		\$ 724	\$ 725	\$ 725	\$ 725	\$ 725	\$ -



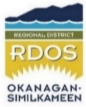
Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
TRANSIT - WEST BENCH "F"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Bylaw 2019 - No Limit	NA					
Revenue	157.93%	-7.29%	6.21%	1.90%	1.96%	3.78%
PARCEL TAX	26,036	24,137	25,636	26,123	26,635	27,641
TRANSIT FARES	2,060	4,128	4,401	4,660	4,916	5,185
PRIOR YEAR SURPLUS	7,950	3,172	-	-	-	-
	\$ 36,046	\$ 31,437	\$ 30,037	\$ 30,783	\$ 31,551	\$ 32,826
Expense						
ADMINISTRATION CHARGES	916	968	1,012	1,037	1,064	1,107
MAINTENANCE	1,500	1,500	1,500	1,500	1,500	1,550
OPERATIONS	22,854	23,402	24,267	24,945	25,642	26,731
ADVERTISING	500	500	500	500	500	550
TRANSFER TO OPERATING RESERVE	7,950	3,172	500	500	500	500
OTHER EXPENSE - MARKETING	508	515	523	531	539	547
SALARIES & WAGES	1,818	931	950	969	989	1,008
SALARIES & WAGES		449	785	801	817	833
	\$ 36,046	\$ 31,437	\$ 30,037	\$ 30,783	\$ 31,551	\$ 32,826



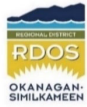
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTRICAL - MIZZULA ELECTRICAL

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
NA	NA	NA	NA	NA	NA	NA
Revenue	NA	NA	NA	NA	NA	NA
PARCEL TAX	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES	NA	NA	NA	NA		
MAINTENANCE	-	-	-	-	-	-
OPERATIONS	-	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	-	-	-	-	-	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



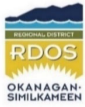
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTRICAL SYSTEM - SCHNEIDER

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Parcel Tax BL 1921 - Max Limit	Compliant	Compliant	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	2.84%	15.18%	19.90%	1.58%	1.56%	1.53%
PARCEL TAX	762	878	1,052	1,069	1,086	1,102
TRANSFER FROM OPERATING RESERVE	250	296	-	-	-	-
PROVINCIAL GRANTS	187	189	191	193	195	197
PRIOR YEARS SURPLUS/DEFICIT	38	(138)	-	-	-	-
Total	\$ 1,237	\$ 1,225	\$ 1,243	\$ 1,262	\$ 1,281	\$ 1,299
Expense						
ADMINISTRATION CHARGES	39	42	42	43	44	44
UTILITIES - POWER	1,160	1,178	1,196	1,214	1,232	1,250
TRANSFER TO OPERATING RESERVE	38	5	5	5	5	5
	\$ 1,237	\$ 1,225	\$ 1,243	\$ 1,262	\$ 1,281	\$ 1,299



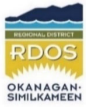
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GALLAGHER LAKE SEWER**

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
User Fee		NA	NA	NA	NA	NA	NA
	Revenue	0.40%	2.57%	1.95%	1.95%	1.96%	1.97%
USER FEES		44,089	45,223	46,106	47,005	47,926	48,868
TRANSFER FROM OPERATING RESERVE		400	400	400	400	400	400
PRIOR YEARS SURPLUS		2,000	2,538	-	-	-	-
		\$ 46,489	\$ 48,161	\$ 46,506	\$ 47,405	\$ 48,326	\$ 49,268
	Expense						
ADMINISTRATION CHARGES		1,401	1,494	1,524	1,554	1,585	1,616
2-3815-2500-OPERATIONS		-	300	303	306	309	312
OP-W&S- WATER QUALITY MONIT		207	-	-	-	-	-
OPERATIONS - HEALTH & SAFETY		259	263	266	269	272	275
CONTRACT SERVICES - OPERATIONS - OIB		31,035	31,500	32,130	32,773	33,428	34,097
INSURANCE - LIABILITY		644	653	663	673	686	700
SUPPLIES		23	-	-	-	-	-
TRAVEL/LEASING		508	515	523	531	541	555
TRANSFER TO OPERATING RESERVE		3,500	4,538	2,020	2,040	2,060	2,081
SALARIES & WAGES		1,093	-	-	-	-	-
SALARIES & WAGES		7,819	8,898	9,077	9,259	9,445	9,632
		\$ 46,489	\$ 48,161	\$ 46,506	\$ 47,405	\$ 48,326	\$ 49,268



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
OSOYOOS SEWER PROJECT - AREA "A"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
S/A B/L 2504, 2009; P/T B/L 2642, 2014 Maximum Levy	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	0.00%	0.00%	0.00%	0.00%	0.00%	-100.00%
PARCEL TAX	15,600	15,600	15,600	15,600	15,600	-
OBWB GRANT -DEBENTURE	39,438	39,438	39,438	39,438	39,438	-
	\$ 55,038	\$ 55,038	\$ 55,038	\$ 55,038	\$ 55,038	-
Expense						
DEBT INTEREST (Bylaw 2648/2508)	20,910	20,910	20,910	20,910	20,910	-
DEBT PRINCIPAL (Bylaw 2648/2508)	23,406	23,406	23,406	23,406	23,406	-
TRANSFER TO OPERATING RESERVE	10,722	10,722	10,722	10,722	10,722	-
	\$ 55,038	\$ 55,038	\$ 55,038	\$ 55,038	\$ 55,038	-



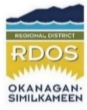
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
SEPTAGE DISPOSAL SERVICE

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2379, 2006		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	NA	NA	NA	NA	NA	NA
PRIOR YEARS SURPLUS		-	98,929	-	-	-	-
		\$ -	\$ 98,929	\$ -	\$ -	\$ -	\$ -
	Expense						
TRANSFER TO OPERATING RESERVE		-	98,929	-	-	-	-
		\$ -	\$ 98,929	\$ -	\$ -	\$ -	\$ -



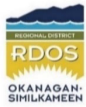
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
SEWAGE DISPOSAL - OK FALLS

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
User Fee	User Fee	User Fee	User Fee	User Fee	User Fee	User Fee
Revenue	0.51%	4.36%	2.15%	2.11%	2.00%	1.53%
USER FEES	905,341	944,788	965,137	985,545	1,005,292	1,020,702
CONNECTION & EXTENSION FEES	3,535	3,570	3,641	3,714	3,788	3,864
NEW SERVICES INSTALLATION FEES	253	1,000	1,020	1,040	1,061	1,082
USER FEES - CAPITAL	241,760	239,365	239,365	239,365	239,365	239,365
OBWB GRANT - DEBENTURE	80,227	80,227	80,227	80,227	80,227	80,227
MISCELLANEOUS REVENUE	1,200	1,200	1,200	1,200	1,200	1,200
PRIOR YEARS SURPLUS	(34,828)	-	-	-	-	-
	\$ 1,197,488	\$ 1,270,150	\$ 1,290,590	\$ 1,311,091	\$ 1,330,933	\$ 1,346,440
Expense						
ADMINISTRATION CHARGES	43,807	49,569	50,701	51,669	52,657	53,402
IT SUPPORT COSTS		7,550	7,701	7,855	8,012	8,172
OPERATIONS	35,000	40,000	40,800	41,616	42,448	43,297
SEWER FLUSHING	30,450	30,907	31,525	32,156	32,799	33,455
MAINTENANCE AND PARTS	80,000	95,000	96,900	98,838	100,815	102,831
CHEMICALS	7,160	20,000	20,400	20,808	21,224	21,648
OPS - SLUDGE HAULING	20,000	15,000	15,300	15,606	15,918	16,236
SLUDGE DISPOSAL	30,000	15,000	15,300	15,606	15,918	16,236
OP - SW - VASAUx LAKE MONITORING	11,165	16,000	16,320	16,646	16,979	17,319
OUTSIDE LAB	26,136	26,528	27,059	27,600	28,152	28,715
INHOUSE LAB	17,255	17,514	17,864	18,221	18,585	18,957
WETLAND TESTING	10,150	10,302	10,457	10,614	10,773	10,935
OPERATIONS - HEALTH & SAFETY	4,060	4,121	4,183	4,245	4,330	-
CONSULTANTS	5,075	6,500	6,598	6,697	6,797	6,899
SUPPLIES	140	-	-	-	-	-
EDUCATION & TRAINING	3,045	3,091	3,137	3,184	3,232	3,280
DEPRECIATION	3,045	3,091	3,137	3,184	3,232	3,280
INSURANCE - PROPERTY	7,896	20,768	21,183	21,607	22,039	22,480
INSURANCE - LIABILITY	21,624	22,000	22,330	22,665	23,005	23,350
INSURANCE - ENVIRONMENTAL	-	13,000	13,195	13,393	13,594	13,798
LEGAL FEES	508	515	523	531	539	547
TRAVEL/LEASING	10,674	12,591	12,780	12,972	13,167	13,364
UTILITIES	81,200	82,418	83,654	84,909	86,183	87,476
DEBT INTEREST (Bylaw 2648/2528)	158,400	158,400	158,400	158,400	158,400	158,400
DEBT PRINCIPAL (Bylaw 2648/2528)	161,192	161,192	161,192	161,192	161,192	161,192
TRANSFER TO RESERVE	41,913	40,000	40,000	40,000	40,000	40,000
TRANSFER TO OPERATING RESERVE	12,000	15,000	15,000	18,000	20,000	22,000
SALARIES & WAGES	3,279	6,101	9,387	9,582	9,781	9,985
SALARIES & WAGES	372,314	377,992	385,564	393,295	401,162	409,186
	\$ 1,197,488	\$ 1,270,150	\$ 1,290,590	\$ 1,311,091	\$ 1,330,933	\$ 1,346,440



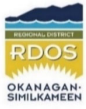
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
SHINISH CREEK DIVERSION

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 1382, 1993 Maximum Levy		REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
	Revenue	-25.28%	1.36%	-3.22%	-0.33%	2.04%	2.02%
PARCEL TAX		10,308	10,449	10,112	10,079	10,284	10,492
TRANSFER FROM RESERVE		-	100	102	104	106	108
TRANSFER FROM OPERATING RESERVE		2,953	25,000	5,000	100	100	100
PRIOR YEARS SURPLUS		-	2,000	-	-	-	-
		\$ 13,261	\$ 37,549	\$ 15,214	\$ 10,283	\$ 10,490	\$ 10,700
	Expense	212	740	209	78	79	81
ADMINISTRATION CHARGES		6,000	2,000	2,040	2,081	2,123	2,165
SYSTEM MTNCE - WATER - DIVERSION		-	25,000	5,000	-	-	-
SPECIAL PROJECTS		48	48	49	50	51	52
INSURANCE - LIABILITY		4,652	9,000	7,140	7,283	7,429	7,578
TRANSFER TO OPERATING RESERVE		2,349	761	776	791	808	824
SALARIES & WAGES							
		\$ 13,261	\$ 37,549	\$ 15,214	\$ 10,283	\$ 10,490	\$ 10,700



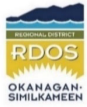
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
AREA "G" STREET LIGHTING

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BI 1098.01, 2010		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	2.01%	3.84%	44.96%	3.13%	3.15%	3.05%
TAX REQUISITION		572	594	861	888	915	943
PROVINCIAL GRANTS		500	500	500	500	500	500
TRANSFER FROM OPERATIONAL RESERVE		240	240	-	-	-	-
		\$ 1,312	\$ 1,334	\$ 1,361	\$ 1,388	\$ 1,415	\$ 1,443
	Expense						
ADMINISTRATION CHARGES		43	46	47	48	48	49
UTILITIES - POWER		1,269	1,288	1,314	1,340	1,367	1,394
		\$ 1,312	\$ 1,334	\$ 1,361	\$ 1,388	\$ 1,415	\$ 1,443



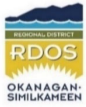
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
STREET LIGHTING - HERITAGE HILLS

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG731, M715, BL 1454,1993 Assessment	Compliant					
Revenue	-0.30%	2.64%	0.20%	2.01%	2.00%	2.01%
TAX REQUISITION	6,174	6,337	6,350	6,477	6,606	6,739
TRANSFER FROM OPERATING RESERVE	-	50	50	50	50	50
PRIOR YEARS SURPLUS	177	-	-	-	-	-
	\$ 6,351	\$ 6,387	\$ 6,400	\$ 6,527	\$ 6,656	\$ 6,789
Expense						
ADMINISTRATION CHARGES	201	217	218	222	226	231
SUPPLIES	49	-	-	-	-	-
UTILITIES - POWER	5,924	6,120	6,132	6,255	6,380	6,508
TRANSFER TO OPERATING RESERVE	177	50	50	50	50	50
	\$ 6,351	\$ 6,387	\$ 6,400	\$ 6,527	\$ 6,656	\$ 6,789



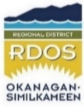
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
STREET LIGHTING - NARAMATA

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
User FEES	NA						
	Revenue	-0.11%	-0.82%	1.98%	1.96%	1.95%	1.94%
USER FEES		6,999	6,942	7,079	7,218	7,359	7,502
PRIOR YEARS SURPLUS		111	-	-	-	-	-
		\$ 7,110	\$ 6,942	\$ 7,079	\$ 7,218	\$ 7,359	\$ 7,502
	Expense						
ADMINISTRATION CHARGES		201	233	237	242	247	252
UTILITIES - POWER		5,601	6,000	6,120	6,242	6,367	6,495
TRANSFER TO OPERATING RESERVE		949	150	150	150	150	150
SALARIES & WAGES		359	559	572	584	595	605
		\$ 7,110	\$ 6,942	\$ 7,079	\$ 7,218	\$ 7,359	\$ 7,502



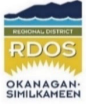
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
STREET LIGHTING - WEST BENCH/HUSULA

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 1000,1987 No Limit	NA						
	Revenue	-0.12%	1.91%	1.95%	1.96%	1.97%	1.96%
PARCEL TAX		6,608	6,734	6,865	7,000	7,138	7,278
PRIOR YEARS SURPLUS		302	-	-	-	-	-
		\$ 6,910	\$ 6,734	\$ 6,865	\$ 7,000	\$ 7,138	\$ 7,278
	Expense						
ADMINISTRATION CHARGES		206	226	230	235	240	245
UTILITIES - POWER		5,741	6,000	6,120	6,242	6,367	6,495
TRANSFER TO OPERATING RESERVE		604	140	140	140	140	140
SALARIES & WAGES		359	368	375	383	391	398
		\$ 6,910	\$ 6,734	\$ 6,865	\$ 7,000	\$ 7,138	\$ 7,278



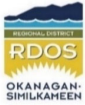
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - APEX CIRCLE CAPITAL

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG731 v 716, bl 2633,2013		Check Parcels					
	Revenue	0.15%	0.01%	0.00%	0.00%	0.00%	-100.00%
PARCEL TAX		4,936	4,936	4,936	4,936	4,936	-
PRIOR YEARS SURPLUS		34	-	-	-	-	-
		\$ 4,970	\$ 4,936	\$ 4,936	\$ 4,936	\$ 4,936	\$ -
Expense							
ADMINISTRATION CHARGE		8	8	8	8	8	-
DEBT INTEREST (Bylaw 2647/2589)		2,294	2,294	2,294	2,294	2,294	-
DEBT PRINCIPAL (Bylaw 2647/2589)		2,334	2,334	2,334	2,334	2,334	-
TRANSFER TO OPERATIONAL RESERVE		34	-	-	-	-	-
CONTINGENCY		300	300	300	300	300	-
		\$ 4,970	\$ 4,936	\$ 4,936	\$ 4,936	\$ 4,936	\$ -



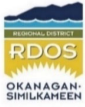
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - FAULDER

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BYLAW 1177,78,79 Maximum Limit	Compliant					
Revenue	1.05%	0.31%	0.04%	0.01%	-0.02%	0.04%
PARCEL TAX	153,310	153,779	153,838	153,851	153,823	153,883
CONNECTION & EXTENSION FEES	505	-	-	-	-	-
MISCELLANEOUS REVENUE	400	400	400	400	400	400
TRANSFER FROM OPERATING RESERVE	35,000	55,000	6,100	6,202	57,306	6,412
PRIOR YEARS SURPLUS	36,066	440	-	-	-	-
	\$ 225,281	\$ 209,619	\$ 160,338	\$ 160,453	\$ 211,529	\$ 160,695
Expense						
ADMINISTRATION CHARGES	7,244	8,563	6,281	6,376	8,832	6,529
IT SUPPORT COSTS		6,750	6,885	7,023	7,163	7,306
OPERATIONS	65,000	81,000	31,310	31,624	81,549	30,802
OP-W&S- WATER QUALITY MONIT	2,538	2,000	2,020	2,040	2,060	2,081
CROSS CONNECTION CONTROL	508	800	800	534	542	550
OPERATIONS - HEALTH & SAFETY	254	259	262	265	268	271
CONSULTANTS	2,030	1,500	1,515	1,530	1,545	1,560
EDUCATION & TRAINING	761	800	808	816	824	832
DEPRECIATION	1,218	1,242	1,261	1,280	1,299	1,318
CAPITAL EXPENDITURES - General Capital as Required	1,000	-	-	-	-	-
INSURANCE - PROPERTY	3,349	4,477	4,567	4,658	4,751	4,846
INSURANCE - LIABILITY	726	741	756	771	786	802
SUPPLIES	23	-	-	-	-	-
ADVERTISING/ PUBLIC EDUCATION	400	250	255	260	265	270
TRAVEL/LEASING	4,060	4,141	4,224	4,308	4,394	4,482
UTILITIES	16,157	18,000	18,360	18,727	19,102	19,484
DEBT INTEREST (Bylaw 2736/2712)	2,701	2,701	2,701	2,701	2,701	2,701
DEBT PRINCIPAL(Bylaw 2736/2712)	4,786	4,786	4,786	4,786	4,786	4,786
TRANSFER TO RESERVE	2,223	2,000	4,000	3,483	-	-
TRANSFER TO OPERATING RESERVE	46,066	2,524	1,632	-	-	-
SALARIES & WAGES	1,093	1,103	615	630	646	662
SALARIES & WAGES	63,144	65,982	67,300	68,642	70,015	71,412
	\$ 225,281	\$ 209,619	\$ 160,338	\$ 160,453	\$ 211,529	\$ 160,695



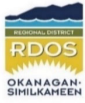
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - GALLAGHER LAKE

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	NA					
Revenue	1.95%	2.92%	3.37%	1.64%	1.38%	0.87%
USER FEES	67,102	69,059	71,387	72,555	73,555	74,196
TRANSFER FROM OPERATING RESERVE	2,100	2,100	2,121	2,142	2,163	2,185
MISCELLANEOUS REVENUE	200	200	200	200	200	200
PRIOR YEARS SURPLUS	5,011	8,000	-	-	-	-
	\$ 74,413	\$ 79,359	\$ 73,708	\$ 74,897	\$ 75,918	\$ 76,581
Expense						
ADMINISTRATION CHARGES	2,205	2,379	2,411	2,450	2,489	2,528
OPERATIONS	1,421	1,442	1,464	1,486	1,508	1,531
OP-W&S- WATER QUALITY MONIT	711	721	732	743	754	765
CROSS CONNECTION CONTROL	305	309	314	319	324	329
OPERATIONS - HEALTH & SAFETY	254	258	262	266	270	274
CONTRACT SERVICES -OPERATIONS-OIB	48,091	48,812	49,544	50,287	51,041	51,807
EDUCATION & TRAINING	254	258	262	266	270	274
DEPRECIATION	254	258	261	265	270	275
INSURANCE - LIABILITY	800	750	765	780	796	812
SUPPLIES	418	-	-	-	-	-
TRAVEL/LEASING	2,538	2,576	2,615	2,654	2,694	2,734
TRANSFER TO OPERATING RESERVE	6,500	9,650	3,063	3,124	3,000	2,500
SALARIES & WAGES	546	167	-	-	-	-
SALARIES & WAGES	10,116	11,779	12,015	12,257	12,502	12,752
	\$ 74,413	\$ 79,359	\$ 73,708	\$ 74,897	\$ 75,918	\$ 76,581



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
CAMP GROUND - LOOSE BAY

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, C714 Verify, 2757, 2016 Assessment	Compliant	REVIEW SOON	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	192.15%	9.34%	4.81%	2.79%	2.79%	2.81%
TAX REQUISITION	28,260	30,899	32,384	33,288	34,216	35,176
USER FEES	36,360	36,724	38,009	39,339	40,716	42,141
MISCELLANEOUS REVENUE	300	-	-	-	-	-
	\$ 64,920	\$ 67,623	\$ 70,393	\$ 72,627	\$ 74,932	\$ 77,317
Expense						
ADMINISTRATION CHARGES	2,116	2,128	2,216	2,286	2,358	2,432
OPERATIONS	10,066	3,700	3,812	3,927	4,046	4,169
OP - W&S - WATER QUALITY MONITORING		-	-	-	-	-
CONTRACT SERVICES	25,375	12,500	12,938	13,391	13,859	14,344
FACILITY IMPROVEMENTS		5,000	5,175	5,356	5,543	5,737
INSURANCE - LIABILITY	279	283	293	303	314	325
SUPPLIES	-	11,500	11,903	12,320	12,751	13,197
TRAVEL/ LEASING	1,723	1,700	1,760	1,821	1,884	1,950
UTILITIES	6,364	8,429	8,724	9,029	9,345	9,672
TRANSFER TO RESERVE	-	5,000	5,175	5,356	5,543	5,737
TRANSFER TO OPERATING RESERVE	-	500	518	536	555	574
SALARIES & WAGES	2,293	953	1,570	1,601	1,633	1,666
SALARIES & WAGES	16,704	15,930	16,309	16,701	17,101	17,514
	\$ 64,920	\$ 67,623	\$ 70,393	\$ 72,627	\$ 74,932	\$ 77,317



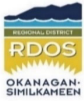
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - MISSEZULA LAKE WATER SYSTEM

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES		User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
	Revenue	6.36%	2.73%	1.71%	2.82%	3.68%	1.72%
USER FEES		136,705	140,439	142,837	146,869	152,277	154,901
TRANSFER FROM CAPITAL RESERVE		-	100	100	100	30,100	100
TRANSFER FROM OPERATING RESERVE		15,000	13,000	11,000	9,000	8,000	7,000
MISCELLANEOUS REVENUE		2,000	2,000	2,000	2,000	2,000	2,000
		\$ 153,705	\$ 155,539	\$ 155,937	\$ 157,969	\$ 192,377	\$ 164,001
	Expense						
ADMINISTRATION CHARGE		6,491	6,820	6,928	7,060	8,613	7,331
OPERATIONS		36,083	32,747	33,282	33,827	34,381	34,945
-OP - W&S - WATER QUALITY MONITORING		-	3,200	3,366	3,433	3,502	3,572
CONSULTANTS		1,000	500	505	510	30,515	520
CONSULTANTS		-	1,000	1,010	1,020	1,030	1,040
VEHICLE DEPRECIATION		508	515	525	536	547	558
INSURANCE - PROPERTY		900	918	936	955	974	993
INSURANCE - LIABILITY		670	625	638	651	664	677
LEGAL FEES		500	100	102	104	106	108
SUPPLIES		1,131	-	-	-	-	-
TRAVEL/LEASING		2,842	3,000	3,060	3,121	3,183	3,247
UTILITIES		7,000	7,140	7,283	7,429	7,578	7,730
TRANSFER TO RESERVE		-	3,000	1,000	100	100	100
TRANSFER TO OPERATING RESERVE		2,200	1,000	1,000	1,000	1,000	1,000
SALARIES & WAGES		5,465	557	-	-	-	-
SALARIES & WAGES		88,915	94,417	96,302	98,223	100,184	102,180
		\$ 153,705	\$ 155,539	\$ 155,937	\$ 157,969	\$ 192,377	\$ 164,001



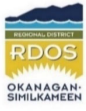
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - NARAMATA

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2293, 2004 Tax Maximum Levy	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	1.19%	6.77%	1.07%	1.92%	1.92%	1.92%
PARCEL TAX	124,128	124,128	124,128	124,128	124,129	124,130
RENTAL REVENUE	1,000	1,000	1,000	1,000	1,000	1,000
USER FEES	1,316,826	1,406,024	1,421,107	1,448,365	1,476,125	1,504,444
CONNECTION & EXTENSION FEES	2,525	2,550	2,601	2,653	2,706	2,760
NEW SERVICES INSTALLATION FEES	3,030	3,500	3,570	3,641	3,714	3,788
TRANSFER FROM RESERVE	-	1,000	1,000	1,000	1,000	1,000
TRANSFER FROM OPERATING RESERVE	90,000	100	100	100	100	100
MISCELLANEOUS REVENUE	15,591	5,000	5,100	5,202	5,306	5,412
	\$ 1,553,100	\$ 1,543,302	\$ 1,558,606	\$ 1,586,089	\$ 1,614,080	\$ 1,642,634
Expense						
ADMINISTRATION CHARGES	69,321	69,959	70,673	72,064	73,481	74,926
IT SUPPORT COSTS		20,500	20,910	21,328	21,755	22,190
OPERATIONS	230,000	255,000	260,100	265,302	270,608	276,020
Water Study	90,000	-	-	-	-	-
OP-W&S- WATER QUALITY MONIT	13,703	22,000	22,220	22,442	22,666	22,893
OP - W&S - SURVEY COSTS	5,075	2,000	2,040	2,081	2,123	2,165
CROSS CONNECTION CONTROL	5,075	10,000	10,100	10,201	10,303	10,406
OPERATIONS - HEALTH & SAFETY	711	1,000	1,020	1,040	1,061	1,082
CONSULTANTS	60,000	25,000	25,500	26,010	26,530	27,061
AGREEMENT - PROPERTY LEASE	6,000	7,200	7,344	7,491	7,641	7,794
EDUCATION & TRAINING	8,831	8,963	9,053	9,144	9,235	9,327
MEMBERSHIP & DUES	3,248	3,297	3,363	3,430	3,499	3,569
DEPRECIATION/REPLACEMENT VEHICLES	-	10,000	10,100	10,201	10,303	10,406
INSURANCE - PROPERTY	10,800	14,473	14,762	15,058	15,359	15,666
INSURANCE - LIABILITY	7,500	6,500	6,630	6,763	6,898	7,036
LEGAL FEES	6,500	5,151	5,254	5,359	5,466	5,575
SUPPLIES	1,448	-	-	-	-	-
ADVERTISING - PUBLIC EDUCATION	2,693	2,733	2,788	2,844	2,901	2,959
TRAVEL/LEASING	32,314	32,798	33,454	34,123	34,805	35,501
UTILITIES	198,940	201,924	205,962	210,081	214,283	218,569
UTILITIES - TELEPHONE	8,616	8,746	8,921	9,099	9,281	9,467
DEBT INTEREST (Bylaw 2795/2795) + Bylaw 2388/2292)	69,650	69,650	69,650	69,650	69,650	69,650
DEBT PRINCIPAL (Bylaw 2795/2696)+ (Bylaw 2388/2292)	89,862	89,862	89,862	89,862	89,862	89,862
TRANSFER TO RESERVE	61,706	50,000	51,000	52,020	53,060	54,121
TRANSFER TO RESERVE - EMERGENCY	10,000	10,000	10,200	10,404	10,612	10,824
TRANSFER TO OPERATING RESERVE	18,000	40,000	40,800	41,616	42,448	43,297
CONTINGENCY	1,000	1,000	1,000	1,000	1,000	1,000
SALARIES & WAGES	17,488	16,955	6,151	6,304	6,461	6,623
SALARIES & WAGES	524,619	558,591	569,749	581,172	592,789	604,645
	\$ 1,553,100	\$ 1,543,302	\$ 1,558,606	\$ 1,586,089	\$ 1,614,080	\$ 1,642,634



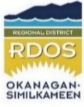
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - OLALLA

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	10.41%	12.50%	2.19%	2.63%	2.59%	2.57%
COMMUNITY WORKS GAS TAX FUNDING	-	-	-	-	-	-
USER FEES	126,161	141,935	145,048	148,860	152,719	156,646
TRANSFER FROM CAPITAL RESERVE	-	1,000	1,000	1,000	1,000	1,000
	\$ 126,161	\$ 142,935	\$ 146,048	\$ 149,860	\$ 153,719	\$ 157,646
Expense						
ADMINISTRATION CHARGES	4,938	5,687	5,772	5,888	6,006	6,126
IT SUPPORT COSTS		5,000	5,100	5,202	5,306	5,412
OPERATIONS	16,000	18,000	18,360	18,727	19,102	19,484
OP-W&S- WATER QUALITY MONIT	1,523	1,545	1,576	1,608	1,640	1,673
CROSS CONNECTION CONTROL	508	515	525	536	547	558
OPERATIONS - HEALTH & SAFETY	102	103	105	107	109	111
CONSULTANTS	1,015	1,030	1,051	1,072	1,093	1,115
EDUCATION & TRAINING	203	400	408	416	424	432
DEPRECIATION	2,500	4,000	4,080	4,162	4,245	4,330
INSURANCE - PROPERTY	1,200	1,485	1,515	1,545	1,576	1,607
INSURANCE - LIABILITY	800	850	867	884	902	920
LEGAL FEES	2,000	200	204	208	212	216
SUPPLIES	100	-	-	-	-	-
ADVERTISING/ PUBLIC EDUCATION	500	103	105	107	109	111
TRAVEL/LEASING	2,030	4,000	4,080	4,162	4,245	4,330
UTILITIES	9,440	8,500	8,670	8,843	9,020	9,200
TRANSFER TO RESERVE	3,291	5,000	6,000	7,000	8,000	9,000
TRANSFER TO OPERATING RESERVE	5,500	3,000	3,060	3,121	3,183	3,247
CONTINGENCY	500	500	500	500	500	500
SALARIES & WAGES	74,011	78,654	80,226	81,832	83,462	85,134
SALARIES & WAGES		4,363	3,844	3,940	4,038	4,140
	\$ 126,161	\$ 142,935	\$ 146,048	\$ 149,860	\$ 153,719	\$ 157,646



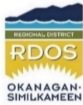
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - SAGE MESA**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	Contract Charge	Contract Charge	Contract Charge	Contract Charge	Contract Charge	Contract Charge
CONTRACT FEE	128,269	420,558	163,195	166,327	169,516	172,792
PRIOR YEARS SURPLUS	40,093	30,456	-	-	-	-
	\$ 168,362	\$ 451,014	\$ 163,195	\$ 166,327	\$ 169,516	\$ 172,792
Expense						
ADMINISTRATION CHARGE	5,442	14,136	5,315	5,418	5,523	5,630
IT SUPPORT COSTS		6,500	6,630	6,763	6,898	7,036
OPERATIONS	10,150	15,000	15,300	15,606	15,918	16,236
OPERATIONS ADDITIONAL COST ON SALARY AND OTHER	40,093	250,000	-	-	-	-
OPERATIONS ADDITIONAL COST ON SALARY AND OTHER		500	510	520	530	541
EDUCATION & TRAINING	254	258	261	265	270	290
TRAVEL/LEASING	5,000	5,000	5,000	5,000	5,000	5,000
UTILITIES		3,700	3,774	3,849	3,926	4,005
TRANSFER TO OPERATING RESERVE	1,400	31,856	1,400	1,400	1,400	1,400
SALARIES & WAGES	106,023	122,555	125,005	127,506	130,051	132,654
SALARIES & WAGES		1,509	-	-	-	-
	\$ 168,362	\$ 451,014	\$ 163,195	\$ 166,327	\$ 169,516	\$ 172,792



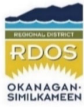
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM NARAMATA MAIN

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Not Applicable		NA	NA	NA	NA	NA	NA
	Revenue						
PRIOR YEARS SURPLUS		-	3,505	-	-	-	-
		\$ -	\$ 3,505	\$ -	\$ -	\$ -	\$ -
	Expense						
TRANSFER TO OPERATING RESERVE		-	3,505	-	-	-	-
		\$ -	\$ 3,505	\$ -	\$ -	\$ -	\$ -



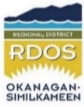
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - SUN VALLEY

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	2.98%	3.23%	1.03%	1.41%	1.64%	0.69%
USER FEES	78,103	80,629	81,458	82,608	83,963	84,546
TRANSFER FROM OPERATING RESERVE	-	100	100	100	100	100
MISCELLANEOUS REVENUE	100	100	100	100	100	100
	\$ 78,203	\$ 80,829	\$ 81,658	\$ 82,808	\$ 84,163	\$ 84,746
Expense						
ADMINISTRATION CHARGES	2,541	2,754	2,782	2,821	2,867	2,887
OPERATIONS	10,150	8,000	8,120	8,242	8,366	8,491
OP - W&S - WATER QUALITY MONITORING	1,015	1,030	1,045	1,061	1,077	1,093
CROSS CONNECTION CONTROL	51	200	150	100	100	100
OPERATIONS - HEALTH & SAFETY	51	50	51	52	53	54
CONSULTANTS	-	500	550	258	100	105
EDUCATION & TRAINING	-	100	102	104	106	108
VEHICLE DEPRECIATION	250	250	254	258	262	266
INSURANCE - PROPERTY	950	1,254	1,279	1,305	1,331	1,357
INSURANCE - LIABILITY	850	867	884	902	920	-
MISCELLENIOUS SUPPLIES	6	-	-	-	-	-
ADVERTISING/ PUBLIC EDUCATION	400	400	406	412	418	424
TRAVEL/LEASING	750	721	732	743	754	765
UTILITIES	14,718	13,500	13,703	13,909	14,118	14,330
TRANSFER TO RESERVE	-	100	102	104	106	108
TRANSFER TO OPERATING RESERVE	-	100	102	104	106	108
SALARIES & WAGES	273	1,063	461	473	485	497
SALARIES & WAGES	46,198	49,940	50,935	51,960	52,994	54,053
	\$ 78,203	\$ 80,829	\$ 81,658	\$ 82,808	\$ 84,163	\$ 84,746



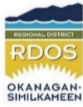
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - WEST BENCH

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2555, 2012 Parcel Numbers have to be checked	Verify Parcel Numbers					
Revenue	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	1.12%	3.95%	-0.86%	1.32%	1.33%	0.01%
PARCEL TAX	115,600	115,600	115,600	115,600	115,600	115,600
USER FEES	355,059	369,102	365,945	370,790	375,710	375,736
LOAN PAYMENT COLLECTED	32,309	32,958	-	-	-	-
CAPITAL CHARGE	40,000	40,000	40,000	40,000	40,000	40,000
TRANSFER FROM RESERVE	-	1,000	1,000	1,000	1,000	1,000
TRANSFER FROM OPERATING RESERVE	-	5,000	5,000	5,000	5,000	5,000
MISCELLANEOUS REVENUE	600	600	600	600	600	600
	\$ 543,568	\$ 564,260	\$ 528,145	\$ 532,990	\$ 537,910	\$ 537,936
Expense						
ADMINISTRATION CHARGES	14,006	15,691	15,873	16,085	16,300	16,293
IT SUPPORT COSTS		7,750	7,905	8,063	8,224	8,389
OPERATIONS	25,375	25,756	26,014	26,274	26,537	26,802
OP- WATER QUALITY MONITORING	2,693	2,733	2,760	2,788	2,816	2,844
CROSS CONNECTION CONTROL	4,060	4,121	4,162	4,204	4,246	4,288
OPERATIONS - BULK WATER	140,208	142,311	143,734	145,171	146,623	148,089
CONSULTANTS	2,000	2,000	2,020	2,040	2,060	2,081
EDUCATION & TRAINING	2,944	2,988	3,018	3,048	3,078	3,109
VEHICLE DEPRECIATION	2,030	2,060	2,081	2,102	2,123	2,144
INSURANCE - PROPERTY	3,050	4,019	4,099	4,181	4,265	4,350
INSURANCE - LIABILITY	4,300	4,386	4,474	4,563	4,654	-
LEGAL FEES	800	800	808	816	824	832
SUPPLIES	543	-	-	-	-	-
ADVERTISING - PUBLIC EDUCATION	609	618	624	630	636	642
TRAVEL/LEASING	4,000	4,000	4,040	4,080	4,121	4,162
UTILITIES	32,000	32,640	32,966	33,296	33,629	33,965
DEBT INTEREST (Bylaw 2648/2508) + (Bylaw 2687/2590)	50,796	61,662	41,712	41,712	41,712	41,712
DEBT PRINCIPAL (Bylaw 2648/2508) + (Bylaw 2687/2590)	90,270	102,400	67,045	67,045	67,045	67,045
TRANSFER TO RESERVE	41,000	40,000	40,000	40,000	40,000	40,000
TRANSFER TO OPERATING RESERVE RATE RESET	35,690	5,000	20,000	20,000	20,000	20,000
CONTINGENCY	2,000	2,000	2,000	2,000	2,000	2,000
SALARIES & WAGES	1,639	6,259	5,843	5,989	6,138	6,291
SALARIES & WAGES	83,555	95,066	96,967	98,903	100,879	102,898
	\$ 543,568	\$ 564,260	\$ 528,145	\$ 532,990	\$ 537,910	\$ 537,936



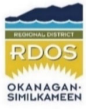
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WATER SYSTEM - WILLOWBROOK

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	2.79%	2.49%	0.49%	1.81%	1.81%	1.41%
USER FEES	105,310	107,928	108,452	110,412	112,405	113,995
MISCELLANEOUS REVENUE	707	613	619	625	638	650
TRANSFER FROM OPERATING RESERVE		100	100	100	100	100
	\$ 106,017	\$ 108,641	\$ 109,171	\$ 111,137	\$ 113,143	\$ 114,745
Expense						
ADMINISTRATION CHARGES	4,075	4,628	4,648	4,733	4,819	4,887
OPERATIONS	23,917	24,008	24,368	24,734	25,105	25,482
CROSS CONNECTION CONTROL	508	750	523	531	539	547
OPERATIONS - HEALTH AND SAFETY	203	206	209	212	215	218
CONSULTANTS	254	258	262	266	270	274
EDUCATION & TRAINING	203	206	209	212	215	218
VEHICLE DEPRECIATION	152	155	157	159	161	163
INSURANCE - PROPERTY	1,188	1,273	1,298	1,324	1,351	1,378
INSURANCE - LIABILITY	381	386	392	398	406	-
LEGAL FEES	508	515	523	531	539	547
SUPPLIES	514	-	-	-	-	-
ADVERTISING	102	103	105	107	109	111
TRAVEL/LEASING	1,421	2,500	2,538	2,576	2,615	2,654
UTILITIES	7,247	6,600	6,090	6,181	6,274	6,368
TRANSFER TO RESERVE	5,075	3,000	3,045	3,091	3,137	3,184
TRANSFER TO OPERATING RESERVE	6,000	3,000	3,045	3,091	3,137	3,184
SALARIES & WAGES	273	502	-	-	-	-
SALARIES & WAGES	53,996	60,551	61,759	62,991	64,251	65,530
	\$ 106,017	\$ 108,641	\$ 109,171	\$ 111,137	\$ 113,143	\$ 114,745



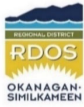
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECYCLING/GARBAGE AREA "A"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES		User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
	Revenue	7.25%	2.13%	2.12%	2.12%	12.10%	0.03%
MMBC Revenue		38,368	38,368	38,368	38,368	38,368	38,368
CURBSIDE USER FEES		140,249	143,234	146,276	149,372	167,452	167,505
TAG A BAG STICKER REVENUE		40	41	42	43	44	44
TRANSFER FROM OPERATING RESERVE		-	466	475	485	495	1,240
		\$ 178,657	\$ 182,109	\$ 185,161	\$ 188,268	\$ 206,359	\$ 207,157
	Expense	7,680	8,224	8,362	8,502	9,319	9,355
ADMINISTRATION CHARGES		47,705	48,660	49,632	50,625	51,637	51,702
OP - SW - TIPPING FEES		31,251	31,501	31,974	32,453	33,102	33,102
CONTRACT SERVICES - RECYCLING		75,423	76,031	77,171	78,329	94,000	94,000
CONTRACT SERVICES - GARBAGE		350	385	385	385	-	400
EDUCATION & TRAINING		751	762	774	785	800	800
INSURANCE - LIABILITY		100	361	366	371	380	380
SUPPLIES - RECYCLING - TAG A BAG		1,600	1,648	1,673	1,698	1,700	1,700
ADVERTISING - PUBLIC EDUCATION		508	515	523	531	540	540
TRAVEL/LEASING		13,289	14,022	14,301	14,589	14,881	15,178
SALARIES & WAGES		\$ 178,657	\$ 182,109	\$ 185,161	\$ 188,268	\$ 206,359	\$ 207,157



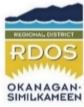
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECYCLING/GARBAGE AREA "B"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	NA						
	Revenue	2.26%	2.24%	2.02%	4.93%	1.94%	0.25%
MMBC Revenue		19,501	19,411	19,411	19,411	19,411	19,411
CURBSIDE USER FEES		66,980	68,481	69,863	73,310	74,732	74,919
TAG A BAG STICKER REVENUE		250	255	260	265	270	275
TRANSFER FROM OPERATING RESERVE		4,378	4,680	5,030	3,340	3,832	5,338
		\$ 91,109	\$ 92,827	\$ 94,564	\$ 96,326	\$ 98,245	\$ 99,943
	Expense						
ADMINISTRATION CHARGES		2,969	3,176	3,236	3,296	3,362	3,419
OP - SW - TIPPING FEES		22,916	23,259	23,608	23,962	24,440	24,750
CONTRACT SERVICES - RECYCLING		16,274	16,600	16,930	17,270	17,615	18,000
CONTRACT SERVICES - GARBAGE		42,309	43,155	44,020	44,900	45,800	46,500
EDUCATION & TRAINING		198	201	204	207	210	215
INSURANCE - LIABILITY		390	396	402	408	415	430
SUPPLIES - RECYCLING - TAG A BAG		170	173	176	180	184	190
ADVERTISING - PUBLIC EDUCATION		735	750	769	780	795	850
TRAVEL/LEASING		348	353	359	364	370	400
TRANSFER TO OPERATING RESERVE		-	111	113	115	115	150
SALARIES & WAGES		4,800	4,653	4,747	4,844	4,939	5,039
		\$ 91,109	\$ 92,827	\$ 94,564	\$ 96,326	\$ 98,245	\$ 99,943



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECYCLING/GARBAGE AREA "C"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
	3.86%	2.20%	2.10%	1.91%	5.87%	-0.01%
Revenue						
MMBC Revenue	58,274	58,274	58,274	58,274	58,274	58,274
CURBSIDE USER FEES	214,666	219,388	223,997	228,276	241,684	241,662
TAG A BAG STICKER REVENUE	800	816	832	1,000	1,020	1,020
TRANSFER FROM OPERATING RESERVE	9,517	12,864	15,095	9,499	6,842	8,203
PRIOR YEARS SURPLUS	9,559	2,161	-	-	-	-
	\$ 292,816	\$ 293,503	\$ 298,198	\$ 297,049	\$ 307,820	\$ 309,159
Expense						
ADMINISTRATION CHARGES	8,658	9,352	9,583	9,531	9,892	9,925
OP - SW - TIPPING FEES	65,487	66,469	67,466	68,478	70,000	70,000
CONTRACT SERVICES - RECYCLING	55,725	57,374	58,235	59,108	60,000	60,000
CONTRACT SERVICES - GARBAGE	128,369	132,220	136,186	132,670	140,272	141,000
EDUCATION & TRAINING	3,000	3,060	3,672	3,745	3,820	3,900
INSURANCE - LIABILITY	1,400	1,428	1,457	1,486	1,515	1,550
SUPPLIES - RECYCLING - TAG A BAG	500	510	520	530	540	550
ADVERTISING - PUBLIC EDUCATION	2,000	2,060	2,100	2,143	2,186	2,250
TRAVEL/LEASING	516	523	531	539	540	550
TRANSFER TO OPERATING RESERVE	9,177	2,161	135	137	-	-
SALARIES & WAGES	17,984	18,346	18,313	18,682	19,055	19,434
	\$ 292,816	\$ 293,503	\$ 298,198	\$ 297,049	\$ 307,820	\$ 309,159



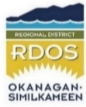
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECYCLING/GARBAGE AREA "G"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES		User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
	Revenue	2.53%	2.28%	2.09%	2.02%	2.05%	0.19%
MMBC Revenue		46,958	46,958	46,958	46,958	46,958	46,958
CURBSIDE USER FEES		196,224	200,707	204,910	209,044	213,325	213,739
TAG A BAG STICKER REVENUE		700	714	728	743	760	760
TRANSFER FROM OPERATING RESERVE		8,435	10,180	12,021	12,871	13,985	19,646
PRIOR YEARS SURPLUS		-	29,046	-	-	-	-
		\$ 252,316.83	\$ 287,605	\$ 264,617	\$ 269,616	\$ 275,028	\$ 281,103
	Expense	10,847	11,677	11,945	12,171	12,415	12,689
ADMINISTRATION CHARGES		52,541	53,330	54,130	54,941	56,040	56,100
OP - SW - TIPPING FEES		52,377	53,425	54,493	55,583	56,695	57,750
CONTRACT SERVICES - RECYCLING		120,770	123,185	125,650	128,162	130,725	135,000
CONTRACT SERVICES - GARBAGE		1,112	1,129	1,146	1,163	1,200	1,250
INSURANCE - LIABILITY		400	408	417	425	433	450
SUPPLIES - RECYCLING - TAG A BAG		2,000	1,040	2,080	2,122	2,165	2,200
ADVERTISING - PUBLIC EDUCATION		-	29,046	105	106	110	115
TRANSFER TO OPERATING RESERVE		12,270	14,365	14,651	14,943	15,245	15,549
SALARIES & WAGES		\$ 252,316.83	\$ 287,605	\$ 264,617	\$ 269,616	\$ 275,028	\$ 281,103



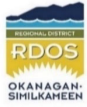
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECYCLING/ GARBAGE AREAS "D", "E", "F" and "I"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	0.67%	2.23%	2.02%	2.02%	2.00%	0.09%
	0.00%	2.00%	2.00%	2.00%	2.00%	0.00%
MMBC Revenue	115,350	115,350	115,350	115,350	115,350	115,350
CURBSIDE USER FEES - RURAL	388,165	396,823	404,839	413,019	421,276	421,669
CURBSIDE USER FEES - RED WING	54,715	55,809	56,925	58,065	59,225	59,225
TAG A BAG STICKER REVENUE	1,000	1,020	1,040	1,060	1,080	1,100
TRANSFER FROM OPERATING RESERVE	21,998	24,294	26,238	28,209	31,068	37,599
	\$ 581,228	\$ 593,296	\$ 604,392	\$ 615,703	\$ 627,999	\$ 634,943
Expense	24,982	26,789	27,290	27,800	28,356	28,669
ADMINISTRATION CHARGES	141,593	143,716	145,872	148,060	151,021	155,000
OP - SW - TIPPING FEES	91,829	93,665	95,540	97,450	99,400	100,000
CONTRACT SERVICES - RECYCLING	9,651	9,844	10,040	10,242	10,450	10,675
CONTRACT SERVICES - RECYCLING - RED WING	247,486	252,435	257,483	262,633	267,886	268,500
CONTRACT SERVICES - GARBAGE	25,582	26,094	26,615	27,148	27,690	28,000
CONTRACT SERVICES - GARBAGE - RED WING	2,561	2,599	2,638	2,678	2,700	2,740
INSURANCE - LIABILITY	1,000	1,020	1,040	1,060	1,080	1,100
SUPPLIES - RECYCLING - TAG A BAG	4,000	4,080	4,160	4,245	4,330	4,450
ADVERTISING - PUBLIC EDUCATION	254	258	261	265	280	300
TRAVEL/LEASING	102	103	105	106	110	120
TRANSFER TO OPERATING RESERVE	32,188	32,693	33,348	34,016	34,696	35,389
SALARIES & WAGES	\$ 581,228	\$ 593,296	\$ 604,392	\$ 615,703	\$ 627,999	\$ 634,943



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECYCLING/GARBAGE KEREMEOS

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	-3.20%	3.82%	0.10%	0.10%	0.14%	-0.04%
CONTRACT - VILLAGE OF KEREMEOS	91,249	94,731	94,824	94,919	95,049	95,013
MMBC Revenue	29,500	29,500	29,500	29,500	29,500	29,500
TAG A BAG STICKER REVENUE	400	408	416	424	433	435
TRANSFER FROM OPERATING RESERVE	10,582	12,487	14,950	17,456	20,157	22,226
	\$ 131,731	\$ 137,126	\$ 139,690	\$ 142,299	\$ 145,139	\$ 147,174
Expense						
ADMINISTRATION CHARGES	4,293	4,582	4,668	4,755	4,850	4,917
ADMIN CHGS - KEREMEOS COLLECTION	5,075	5,151	5,228	5,307	5,413	5,511
IT SUPPORT COSTS		3,250	3,315	3,381	3,449	3,518
OP - SW - TIPPING FEES	28,420	28,846	29,279	29,718	30,312	30,917
CONTRACT SERVICES - RECYCLING	22,765	23,220	23,684	24,158	24,640	25,182
CONTRACT SERVICES - GARBAGE	62,699	63,952	65,232	66,535	67,865	68,321
INSURANCE - LIABILITY	534	542	550	558	565	577
SUPPLIES - RECYCLING - TAG A BAG STICKER	300	306	312	318	325	336
ADVERTISING - PUBLIC EDUCATION	1,000	1,020	1,040	1,061	1,082	1,121
TRANSFER TO OPERATING RESERVE	-	115	117	119	121	127
SALARIES & WAGES	6,645	6,142	6,265	6,389	6,517	6,647
	\$ 131,731	\$ 137,126	\$ 139,690	\$ 142,299	\$ 145,139	\$ 147,174



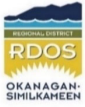
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RECYCLING/GARBAGE OK FALLS

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	NA					
Revenue	4.87%	0.71%	2.08%	2.01%	3.55%	0.68%
MMBC Revenue	71,400	71,400	71,400	71,400	71,400	71,400
CURBSIDE USER FEES	247,662	249,420	254,616	259,735	268,966	270,805
TAG A BAG STICKER REVENUE	1,000	1,000	1,000	1,000	1,000	1,000
TRANSFER FROM OPERATING RESERVE	-	6,377	7,153	7,951	5,492	7,024
PRIOR YEARS SURPLUS	-	29,000	-	-	-	-
	\$ 320,062	\$ 357,197	\$ 334,169	\$ 340,086	\$ 346,858	\$ 350,229
Expense						
ADMINISTRATION CHARGES	13,759	14,819	15,081	15,348	15,654	15,805
OP - SW - TIPPING FEES	87,290	88,599	89,928	91,277	93,103	94,200
CONTRACT SERVICES - RECYCLING	52,437	53,233	54,022	54,832	55,900	56,250
CONTRACT SERVICES - GARBAGE	144,010	146,890	149,825	152,825	155,880	157,000
INSURANCE - LIABILITY	1,397	1,418	1,439	1,460	1,500	1,550
SUPPLIES - RECYCLING - TAG A BAG	700	715	730	743	760	790
ADVERTISING - PUBLIC EDUCATION	2,000	2,040	2,081	2,122	2,165	2,250
TRAVEL/LEASING	761	773	784	796	800	850
TRANSFER TO OPERATING RESERVE	-	29,046	223	226	230	250
SALARIES & WAGES	17,708	19,664	20,056	20,457	20,866	21,284
	\$ 320,062	\$ 357,197	\$ 334,169	\$ 340,086	\$ 346,858	\$ 350,229



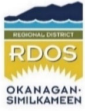
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
APEX MTN SOLID WASTE TRANSFER STATION

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
D716, BL2593, 2012- Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-19.26%	15.09%	9.78%	1.33%	1.50%	1.22%
	1.70%	2.22%	2.23%	1.37%	1.47%	1.54%
TAX REQUISITION	73,217	84,262	92,500	93,730	95,140	96,305
USER FEES	71,587	73,173	74,802	75,827	76,938	78,122
LARGE ITEM USER FEE	-	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	100	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	41,074	2,000	2,000	2,000	2,000	2,000
PRIOR YEARS SURPLUS	236	-	-	-	-	-
	\$ 186,214	\$ 159,435	\$ 169,302	\$ 171,557	\$ 174,078	\$ 176,427
Expense	5,484	5,040	5,229	5,320	5,422	5,667
ADMINISTRATION CHARGES						
IT SUPPORT COSTS		3,250	3,315	3,381	3,449	3,518
OP-SW-TIPPING FEES	15,377	16,761	16,761	16,761	16,761	16,761
CONTRACT SERVICES - MAINTENANCE	22,838	25,101	25,729	26,372	27,031	27,707
OPERATIONS AND MAINTENANCE	40,200	4,000	4,100	4,203	4,308	4,415
CONTRACT SERVICES -RECYCLING	9,519	8,000	9,806	9,954	10,153	10,000
CONTRACT SERVICES - GARBAGE	15,682	15,682	16,156	16,398	16,726	17,000
CONTRACT SERVICES - LARGE ITEM COLLECTION	-	8,778	9,000	9,225	9,500	9,725
EDUCATION	5,075	5,000	5,228	5,307	5,413	5,548
INSURANCE - PROPERTY	-	1,798	1,834	1,871	1,908	1,946
INSURANCE - LIABILITY	1,350	1,350	1,450	1,500	1,550	1,600
LEGAL FEES	100	100	100	100	100	100
ADVERTISING - PUBLIC EDUCATION	1,269	1,300	1,307	1,327	1,354	1,400
TRAVEL/LEASING	1,523	1,523	1,569	1,592	1,624	1,675
UTILITIES	3,000	3,000	3,121	3,184	3,247	3,350
DEBT INTEREST (Bylaw 2887/2843) + (Bylaw 2887/2669)	14,228	14,228	14,228	14,228	14,228	14,228
DEBT PRINCIPAL (Bylaw 2887/2843) + (Bylaw 2887/2669)	29,427	20,856	20,856	20,856	20,856	20,856
TRANSFER TO RESERVE	4,500	4,500	4,500	4,613	4,728	4,846
TRANSFER TO OPERATING RESERVE	7,500	2,000	7,500	7,500	7,500	7,500
SALARIES & WAGES	9,142	17,168	17,513	17,865	18,220	18,585
	\$ 186,214	\$ 159,435	\$ 169,302	\$ 171,557	\$ 174,078	\$ 176,427



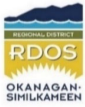
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
NET ZERO RECYCLING FACILITY

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Cost Recoveries		Recov.	Recov.	Recov.	Recov.	Recov.	Recov.
	Revenue	NA	NA	NA	NA	NA	NA
Cost Recoveries		5,203	5,315	1,540	1,540	1,540	-
		\$ 5,203	\$ 5,315	\$ 1,540	\$ 1,540	\$ 1,540	\$ -
	Expense						
SALARIES & WAGES		5,075	5,177	1,500	1,500	1,500	-
ADMINISTRATION CHARGES		128	138	40	40	40	-
		\$ 5,203	\$ 5,315	\$ 1,540	\$ 1,540	\$ 1,540	\$ -



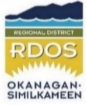
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
REFUSE DISPOSAL - AREA "A"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
106, 1970 - No Limit		NA					
	Revenue	-12.03%	-100.00%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
TAX REQUISITION		1,202	-	-	-	-	-
TRANSFER FROM OPEATIONAL RESERVE		5,000	-	-	-	-	-
PRIOR YEARS SURPLUS		18,930	6,000	-	-	-	-
		\$ 25,132	\$ 6,000	\$ -	\$ -	\$ -	\$ -
	Expense						
ADMINISTRATION CHARGES		202	-	-	-	-	-
WOOD CHIPPING		5,000	-	-	-	-	-
TRANSFER TO OPERATING RESERVE		18,930	6,000	-	-	-	-
CONTINGENCY		1,000	-	-	-	-	-
		\$ 25,132	\$ 6,000	\$ -	\$ -	\$ -	\$ -



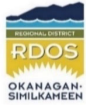
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
REFUSE DISPOSAL - AREA "H"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 735, H717, 1905.02, 2007 - Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-0.11%	0.24%	0.01%	0.01%	0.01%	-99.51%
TAX REQUISITION	204,654	205,142	205,161	205,180	205,199	996
PRIOR YEARS SURPLUS	2,850	1,840	-	-	-	-
	\$ 207,504	\$ 206,982	\$ 205,161	\$ 205,180	\$ 205,199	\$ 996
Expense						
ADMINISTRATION CHARGES	8,798	9,264	9,265	9,266	9,267	45
CONTRACTS - PRINCETON	195,000	195,000	195,000	195,000	195,000	-
TRANSFER TO OPERATING RESERVE	2,850	1,840	-	-	-	-
SALARIES & WAGES	856	878	896	914	932	951
	\$ 207,504	\$ 206,982	\$ 205,161	\$ 205,180	\$ 205,199	\$ 996



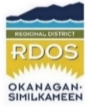
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
REFUSE DISPOSAL - KEREMEOS / AREAS "B" & "G"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, B716, G716, BL1777, 1997 - Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	-0.01%	0.65%	23.53%	1.97%	0.37%	1.73%
TAX REQUISITION	258,742	260,426	321,714	328,056	329,258	334,958
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
GAS TAX FUNDING	-	-	-	-	-	-
FEES - REFUSE DISPOSAL	82,416	110,000	100,000	100,000	100,000	100,000
SCRAP METAL RECYCLING	20,604	40,000	21,018	21,228	21,653	21,653
MMBC REVENUE	1,010	-	-	-	-	-
TRANSFER FROM RESERVE	5,000	12,758	5,000	5,000	5,000	5,000
MISCELLANEOUS REVENUE	5,177	5,177	5,333	5,413	5,521	5,600
PRIOR YEARS SURPLUS	-	19,476	5,000	5,000	5,000	5,000
	\$ 372,949	\$ 447,837	\$ 458,065	\$ 464,697	\$ 466,432	\$ 472,211
Expense						
ADMINISTRATION CHARGES	15,370	19,018	19,543	20,045	20,210	20,693
OPERATIONS	14,210	19,200	19,500	20,000	20,500	21,000
TIPPING FEES	65,975	74,309	75,000	75,500	76,000	76,500
CONSULTANTS	8,000	-	-	-	-	-
CONTRACT SERVICES - OPERATIONS	40,955	53,733	53,733	55,000	55,000	58,000
CONTRACT SERVICES - RECYCLING	23,066	23,400	23,400	25,000	25,000	26,000
CONTRACT-SHINGLES, GLASS, CONCRETE RECYCLING	22,330	-	-	-	-	-
TRANSFER STATION CONTRACTOR	45,000	67,951	67,951	69,951	69,951	71,951
CONTRACT SERVICES - WOOD WASTE CHIPPING	20,706	30,000	30,000	32,000	32,000	32,000
CONTRACT SERVICES KEREMEOS	-	4,000	4,000	4,000	4,000	4,000
EDUCATION & TRAINING	1,523	-	1,500	1,500	1,500	1,500
MEMBERSHIP & DUES	508	-	528	539	550	600
ENVIRONMENTAL CONTROL	3,147	3,300	3,442	3,542	3,300	3,700
ENVIRONMENTAL MONITORING	3,500	3,800	3,800	3,800	3,800	3,800
DEPRECIATION	5,583	-	5,751	5,837	5,954	6,000
INSURANCE - PROPERTY	323	384	392	400	408	416
INSURANCE - LIABILITY	1,607	1,607	1,655	1,680	1,700	1,725
INSURANCE - ENVIRONMENTAL	4,194	3,551	4,321	4,386	4,474	4,500
ADVERTISING - PUBLIC EDUCATION	508	600	523	531	540	600
TRAVEL/LEASING	1,800	2,100	2,200	2,300	2,400	2,500
UTILITIES	3,106	3,436	3,500	3,600	3,700	3,800
TRANSFER TO RESERVE CAPITAL	2,218	7,242	14,573	9,986	7,954	3,000
TRANSFER TO OPERATING RESERVE	7,623	19,476	5,000	5,000	5,000	5,000
SALARIES & WAGES	81,697	104,125	106,205	108,321	110,476	112,671
NEW FTE		6,605	11,548	11,779	12,015	12,255
	\$ 372,949	\$ 447,837	\$ 458,065	\$ 464,697	\$ 466,432	\$ 472,211



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
REFUSE DISPOSAL- OLIVER & Area "C"

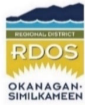
	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BI 1695, 1996 Max Levy	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	6.65%	13.64%	-19.57%	-1.50%	-1.63%	-1.78%
FEES - REFUSE DISPOSAL	3.50%	38.91%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	104,302	118,534	95,336	93,905	92,371	90,724
GRANT IN LIEU OF TAXES	202	-	-	-	-	-
INTEREST INCOME	-	1,555	-	-	-	-
AGREEMENT - OSOYOOS INDIAN BAND	3,000	2,738	2,738	2,738	2,738	2,738
FEES - REFUSE DISPOSAL	812,475	1,128,587	1,128,587	1,128,587	1,128,587	1,128,587
SCRAP METAL RECYCLING	15,150	108,955	75,000	75,000	75,000	75,000
MMBC REVENUE	1,545	4,300	4,300	4,300	4,300	4,300
TRANSFER FROM RESERVE	-	-	-	-	-	-
TRANSFER FROM RESERVE - CAPITAL Compost Facility	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	45,000	20,000	20,000	20,000	20,000	20,000
MISCELLANEOUS REVENUE	4,545	3,000	3,000	3,000	3,000	3,000
TO FUND WOOD CHIPPING EXPENSE FROM COVID FUNDSLANEOUS REVEI	22,000	-	-	-	-	-
Wood Chipping Revenue	10,150	-	-	-	-	-
PRIOR YEARS SURPLUS	5,000	33,419	-	-	-	-
	\$ 1,023,369	\$ 1,421,088	\$ 1,328,961	\$ 1,327,530	\$ 1,325,996	\$ 1,324,349
Expense						
ADMINISTRATION CHARGES	50,428	60,502	30,965	31,651	32,389	33,074
IT SUPPORT COSTS	-	3,250	3,315	3,381	3,449	3,518
EQUIPMENT MAINTENACE	-	-	34,725	34,725	34,725	34,725
OPERATIONS	99,470	100,000	102,476	104,014	106,094	107,100
AG WOOD CHIPPING	40,600	-	-	-	-	-
CONSULTANTS	20,000	5,000	8,000	8,000	8,000	8,000
CONSULTANTS	22,000	-	-	-	-	-
CONTRACT SERVICES	-	478,000	-	-	-	-
CONTRACT SERVICES - OPERATIONS	334,950	42,000	-	-	-	-
CONTRACT SERVICES - RECYCLING	39,854	40,000	41,200	42,436	43,709	45,020
CONTRACT SERVICES WOOD WASTE	113,098	115,000	118,450	122,003	125,663	129,433
CONTRACT SERVICES - E WASTE	1,320	15,000	15,450	15,913	16,390	16,882
CONTRACT SRVCS-ASPHALT SHINGLES RECYLNG	32,480	-	-	-	-	-
EDUCATION & TRAINING	1,918	1,918	3,500	3,500	3,500	3,500
MEMBERSHIP & DUES	1,015	1,015	1,050	1,075	1,100	1,125
ENVIRONMENTAL CONTROL	7,613	7,700	7,843	7,960	8,119	8,200
ENVIRONMENTAL MONITORING	3,106	3,800	3,914	4,031	4,152	4,276
DEPRECIATION - REPLACEMENT EQUIPMENT	6,060	-	109,000	109,000	109,000	109,000
INSURANCE - PROPERTY	115	154	157	160	163	167
INSURANCE - LIABILITY	4,400	4,400	4,533	4,601	4,700	4,800
INSURANCE - ENVIRONMENTAL	5,177	-	-	-	-	-
LEGAL FEES	2,000	2,000	2,000	2,000	2,000	2,000
SUPPLIES	1,015	1,000	1,056	1,077	1,099	1,150
ADVERTISING - PUBLIC EDUCATION	3,106	1,250	1,300	1,350	1,400	1,450
TRAVEL/LEASING	3,727	3,700	7,255	7,437	7,623	7,813
UTILITIES	10,042	12,912	13,299	13,698	14,109	14,532
TRANSFER TO RESERVE CAPITAL	30,000	305,202	465,139	450,994	435,826	421,457
TRANSFER TO OPERATING RESERVE	16,600	20,000	20,000	20,000	20,000	20,000
New FTE Authorized by Board Salaries & Wages	186	12,008	145,363	145,783	146,211	146,648
SALARIES & WAGES	173,089	185,277	188,971	192,740	196,575	200,479
	\$ 1,023,369	\$ 1,421,088	\$ 1,328,961	\$ 1,327,530	\$ 1,325,996	\$ 1,324,349



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
REFUSE DISPOSAL - PENTICTON/D3

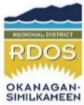
1.17%

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
USER FEES	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	-1.06%	7.83%	6.00%	0.09%	-2.69%	0.66%
FEES - REFUSE DISPOSAL	3,214,215	3,465,843	3,673,710	3,677,161	3,578,299	3,601,953
REFUSE DISPOSAL - OK FALLS	464,600	506,414	506,414	506,414	506,414	506,414
REFUSE DISPOSAL - Wood Chipping Funded from Covie	30,000	-	-	-	-	-
GYPSUM DISP. FEES	102,010	111,191	111,191	111,191	111,191	111,191
ORGANIC DISPOSAL FEES	220,180	239,996	239,996	239,996	239,996	239,996
SCRAP METAL RECYCLING	85,850	159,999	159,999	159,999	159,999	159,999
MMBC REVENUE	10,180	10,180	10,180	10,180	10,180	10,180
TRANSFER FROM RESERVE	-	-	-	-	-	-
TRANSFER FROM CLOSURE RESERVE FUND	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	-	10,000	20,000	20,000	20,000	-
FEDERAL GRANTS	-	-	-	-	-	-
MISCELLANEOUS REVENUE	42,844	-	-	-	-	-
Wood Chipping Revenue	7,613	-	-	-	-	-
	\$ 4,177,492	\$ 4,503,623	\$ 4,721,490	\$ 4,724,941	\$ 4,626,079	\$ 4,629,733
Expense						
PART TIME WAGES	-	82,000	-	-	-	-
ADMINISTRATION CHARGES	184,551	211,652	218,203	222,333	228,846	233,430
IT SUPPORT COSTS		9,900	10,098	10,300	10,506	10,716
OPERATIONS	96,900	120,000	123,000	126,075	129,227	132,458
OPERATIONS	15,530	25,000	25,625	26,266	26,922	27,595
AG WOOD CHIPPING	30,000	-	-	-	-	-
GYPSUM RECYCLING	30,000	-	-	-	-	-
CONSULTANTS CML	56,536	-	58,244	59,120	60,303	63,000
CONSULTANTS OKFL	86,478	-	89,092	90,428	92,237	93,000
CONCRETE CRUSHING	116,725	80,000	85,000	90,000	95,000	100,000
CONTRACT SERVICES - OPS OK FALLS	352,205	540,000	553,500	567,338	581,521	596,059
CONTRACT SERVICES - OPS CMLS	848,173	820,000	840,500	861,513	883,050	905,127
CONTRACT SERVICES - RECYCLING	105,601	175,000	175,000	175,000	190,000	190,000
CONTRACT SERVICES - RECYCLING - OTHER AR	17,000	20,000	20,000	20,000	25,000	25,000
CONTRACT SERVICES - WOOD WASTE CHIPPING	420,000	549,000	549,000	549,000	565,000	565,000
CONTRACT SERVICES - WOOD WASTE CHIPPING	33,000	40,000	40,000	40,000	42,000	42,000
CONTRACT SERVICES - SHINGLE RECYCLING	18,270	-	-	-	-	-
CONTRACT SERVICES - SHINGLE RECYCLING OK FALLS	7,540	-	-	-	-	-
HHW DISPOSAL CONTRACTOR	79,170	95,000	96,000	97,000	98,000	99,000
HHW DISPOSAL CONTRACTOR	-	-	-	-	-	-
EDUCATION & TRAINING	2,538	3,700	3,700	3,700	3,700	3,700
EDUCATION & TRAINING	761	761	792	808	824	900
ENVIRONMENTAL CONTROL	15,530	22,500	23,500	24,500	25,500	26,500
ENVIRONMENTAL CONTROL	2,071	2,100	2,133	2,165	2,208	2,300
ENVIRONMENTAL MONITORING	15,530	49,000	15,999	16,239	16,564	18,000
ENVIRONMENTAL MONITORING	6,212	6,200	6,400	6,496	6,626	6,700
DEPRECIATION	12,482	12,483	12,987	13,246	13,511	14,000
INSURANCE - PROPERTY	2,531	5,964	6,083	6,205	6,329	6,456
INSURANCE - LIABILITY	18,652	18,652	19,406	19,794	20,190	23,000
INSURANCE - ENVIRONMENTAL	39,341	32,000	33,000	34,000	35,000	36,000
LEGAL FEES	2,838	5,000	5,000	5,000	5,000	5,000
LEGAL FEES - OKFL	1,015	1,000	1,000	1,000	1,000	1,000
SUPPLIES	3,045	2,500	2,563	2,627	2,692	2,760
ADVERTISING - PUBLIC EDUCATION	14,423	10,000	10,250	10,506	10,769	11,038
ADVERTISING - PUBLIC EDUCATION - OKFL	609	609	633	646	659	675
TRAVEL/LEASING	27,216	31,000	28,315	28,881	29,459	29,920
UTILITIES	37,271	44,414	45,000	46,000	47,000	48,000
UTILITIES - OKFL	3,045	3,100	3,168	3,231	3,296	3,375
LANDFILL LEASE	109,072	109,072	111,253	115,147	119,177	123,348
TRANSFER TO CLOSURE RESERVE	231,420	72,000	231,420	231,420	231,420	231,420
TRANSFER TO CLOSURE RESERVE OK FALLS	121,800	-	122,000	122,000	122,000	122,000
TRANSFER TO IMPAIRMENT RESERVE	111,650	-	-	-	-	-
TRANSFER TO CAPITAL RESERVE	106,677	483,526	273,945	202,098	85,226	25,196
TRANSFER TO CAPITAL RESERVES - OK FALLS	112,005	100,000	100,000	100,000	-	-
TRANSFER TO OPERATING RESERVE	10,150	10,000	20,000	20,000	20,000	-
SALARIES & WAGES	671,929	662,458	675,695	689,193	702,937	716,932
New FTE as authorized by the Board Salaries & Wages		24,016	41,993	42,833	43,690	44,564
	\$ 4,177,492	\$ 4,503,623	\$ 4,721,490	\$ 4,724,941	\$ 4,626,079	\$ 4,629,733



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
911 EMERGENCY CALL SYSTEM

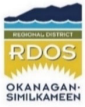
	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BI 1095 & 1096 - No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	5.21%	10.27%	12.00%	1.61%	1.61%	1.70%
TAX REQUISITION	987,969	1,089,450	1,220,192	1,239,807	1,259,820	1,281,265
GRANT IN LIEU OF TAXES	1,861	1,880	1,899	1,918	2,000	2,050
PRIOR YEARS SURPLUS	116,656	21,550	-	-	-	-
	\$ 1,106,486	\$ 1,112,880	\$ 1,222,091	\$ 1,241,725	\$ 1,261,820	\$ 1,283,315
Expense						
ADMINISTRATION CHARGES	27,237	31,343	31,995	32,660	33,342	34,071
SITE & RADIO MAINTENANCE - ANNUAL CONTRACTS	22,721	25,486	25,613	25,741	25,870	25,999
UNSCHEDULED MTNCE - FIREHALLS	10,328	10,483	10,640	10,799	10,990	11,265
UNSCHEDULED MAINTENANCE - TOWERS	15,225	15,453	15,685	15,920	16,200	16,605
OPERATIONS	-	-	-	-	-	-
OP - EQPT RENTAL - TRANSMITTER LEASE & M	73,250	93,873	95,750	97,665	99,619	101,611
CONTRACTS - CENTRAL FIRE Dispatch	361,400	377,733	387,176	396,856	406,777	416,946
CONTRACTS - Animal Lifeline Emergency Response	-	-	-	-	-	-
CONTRACTS - OTHER RD - CORD - CENTRAL DI	166,108	195,894	199,812	203,808	207,884	212,042
CAPITAL EXPENDITURES	-	-	-	-	-	-
INSURANCE - PROPERTY		9,710	9,904	10,102	10,304	10,510
INSURANCE - LIABILITY	4,685	5,500	5,638	5,778	5,923	6,071
LEGAL FEES	3,000	3,000	3,000	3,000	3,000	3,000
UHF AND VHF RADIO LICENSES	15,492	15,724	15,960	16,200	16,400	16,810
UTILITIES - TELEPHONE	24,868	24,992	25,117	25,243	25,369	26,003
DEBT INTEREST (Bylaw 2780/2723)	36,225	47,256	47,256	47,256	47,256	47,256
DEBT PRINCIPAL (Bylaw 2780/2723)	42,798	130,864	130,864	130,864	130,864	130,864
TRANSFER TO RESERVE CAPITAL	75,000	5,000	75,000	75,000	75,000	75,000
TRANSFER TO RESERVES RE INTEREST	102	103	105	106	100	103
TRANSFER TO OPERATING RESERVE	116,656	5,000	25,000	25,000	25,000	25,000
CONTINGENCY	12,180	10,000	10,000	10,000	10,000	10,000
SALARIES & WAGES	99,211	105,466	107,576	109,727	111,922	114,159
	\$ 1,106,486	\$ 1,112,880	\$ 1,222,091	\$ 1,241,725	\$ 1,261,820	\$ 1,283,315



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
EMERGENCY PLANNING

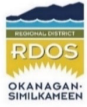
17,165

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2322, 2004 - No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	44.32%	0.40%	7.43%	-0.96%	1.52%	1.54%
TAX REQUISITION	365,474	366,922	394,193	390,420	396,349	402,462
GRANT IN LIEU OF TAXES	544	550	555	561	570	575
TRANSFER FROM OPERATING RESERVE	32,000	60,000	-	-	-	-
PROVINCIAL GRANTS (Carry Forward)	798,200	1,266,103	-	-	-	-
PRIOR YEARS SURPLUS	36,096	40,560	-	-	-	-
	\$ 1,232,314	\$ 1,734,135	\$ 394,748	\$ 390,981	\$ 396,919	\$ 403,037
Expense						
HONORARIUMS	7,050	7,085	7,120	7,156	7,192	7,228
ADMINISTRATION CHARGES	51,424	56,237	15,617	15,872	16,132	16,400
IT SUPPORT COSTS		3,500	3,570	3,641	3,714	3,789
UBCM CEPT - EOC TOOLS AND TRAINING GRANT CWF	133,800	-	-	-	-	-
UBCM CEPF - EMERGENCY SUPPORT SERVICES GRANT CWF	25,000	89,750	-	-	-	-
UBCM CRI - FIRESMART GRANT STREAM 1 (OPERATIONS CWF	565,400	355,038	-	-	-	-
UBCM CRI - FIRESMART GRANT STREAM 3 (STAFFING)	74,000	-	-	-	-	-
EOC SANDBAG OPERATIONS	-	15,000	15,000	15,000	15,000	15,000
UBCM - CRI - FIRESMART GRANT STREAM (STAFFING) 2022 GRANT	-	406,020	-	-	-	-
UBCM - CRI - FIRESMART GRANT STREAM (STAFFING) 2022 GRANT	-	98,130	-	-	-	-
UBCM CEPR HEAT PREPAREDNESS CWF	-	300,000	-	-	-	-
AGREEMENT - REGIONAL SEARCH & RESCUE	65,000	71,500	72,930	74,389	75,876	77,394
Operational Support Animal Emergency Response	10,000	10,000	10,050	10,100	10,151	10,262
Review of Emergency Program	60,000	60,000	-	-	-	-
EDUCATION & TRAINING	25,375	25,502	25,630	25,758	25,887	26,016
VEHICLE DEPRECIATION	-	7,000	7,000	7,000	7,000	7,000
EQUIPMENT	14,730	5,239	5,318	5,398	5,480	5,564
INSURANCE - LIABILITY	3,531	3,000	3,060	3,121	3,184	3,247
INSURANCE - VEHICLE	552	900	918	936	955	974
Legal Fees	1,000	1,000	1,000	1,000	1,000	1,000
SUPPLIES	1,500	1,500	1,508	1,516	1,524	1,532
EOC SUPPLIES	-	10,000	10,200	10,404	10,612	10,824
SUPPLIES - MEALS	508	1,000	1,020	1,040	1,061	1,082
TRAVEL/LEASING	4,000	7,000	7,140	7,283	7,428	7,577
UTILITIES - TELEPHONE	4,000	4,020	4,040	4,060	4,080	4,100
TRANSFER TO OPERATING RESERVE -	36,096	40,560	45,368	35,880	35,990	36,101
EMERGENCY SOCIAL SERVICES	20,000	15,000	15,300	15,606	15,918	16,236
SALARIES & WAGES	125,348	136,154	138,879	141,659	144,490	147,382
	\$ 1,232,314	\$ 1,734,135	\$ 394,748	\$ 390,981	\$ 396,919	\$ 403,037



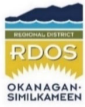
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ENVIRONMENTAL CONSERVATION

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG 734, RG735 C714,z714,714i,714D, 714A 714C 718E 555,BL 2690, 2016	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	27.53%	-0.07%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	450,093	449,783	449,783	449,783	449,783	449,783
PRIOR YEARS SURPLUS	18,762	-	-	-	-	-
	\$ 468,855	\$ 449,783	\$ 449,783	\$ 449,783	\$ 449,783	\$ 449,783
Expense						
ADMINISTRATION CHARGE	11,555	11,656	11,656	11,656	11,656	11,656
OPERATIONS	39,000	39,585	40,179	40,781	41,393	42,221
GRANTS	418,300	398,542	397,948	397,346	396,734	395,906
	\$ 468,855	\$ 449,783	\$ 449,783	\$ 449,783	\$ 449,783	\$ 449,783



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
CORPORATE FACILITIES**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
ADMINISTRATION FEES	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	12.05%	2.34%	3.55%	2.68%	2.70%	-23.08%
RECOVERIES	362,767	371,270	384,467	394,776	405,426	311,857
Covid funds Rental of 176 Main St. & Board Room Upgrades & HVAC	156,968	51,250	53,044	54,901	56,823	58,812
	\$ 519,735	\$ 422,520	\$ 437,511	\$ 449,677	\$ 462,249	\$ 370,669
Expense						
IT SUPPORT COSTS		5,600	5,712	5,826	5,943	6,062
BUILDING	64,000	64,000	64,000	64,000	64,000	16,000
CONTRACT SERVICES	71,358	74,125	76,723	79,407	82,186	85,062
CONTRACT SERVICES - Office Siting Analysis	25,000	-	-	-	-	-
CAPITAL Covid Funded Capital Projects and Lease	156,968	51,250	52,531	53,844	55,190	-
EQUIPMENT	43,918	44,818	46,385	48,009	49,690	51,430
FACILITY IMPROVEMENTS	15,000	15,000	15,525	16,068	16,630	17,212
SUPPLIES	15,440	15,581	16,126	16,690	17,274	17,879
TRAVEL - STAFF	2,020	2,040	2,111	2,185	2,261	2,340
UTILITIES	64,070	64,711	66,976	69,320	71,746	74,257
TRANSFER TO OPERATING RESERVE	500	500	518	536	555	574
TRANSFER TO CAPITAL RESERVE	55,500	60,000	62,100	64,274	66,524	68,852
SALARIES & WAGES	5,961	10,781	10,996	11,216	11,440	11,669
SALARIES & WAGES	-	14,114	17,808	18,302	18,810	19,332
	\$ 519,735	\$ 422,520	\$ 437,511	\$ 449,677	\$ 462,249	\$ 370,669



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
FINANCE**

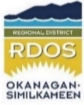
	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
ADMINISTRATION FEES	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	6.81%	1.68%	2.00%	2.00%	1.71%	2.01%
RECOVERIES	161,000	163,710	166,985	170,325	173,230	176,716
MISCELLANEOUS REVENUE	10,000	10,200	10,404	10,612	10,824	11,040
PRIOR YEAR SURPLUS	5,129	-	-	-	-	-
	\$ 176,129	\$ 173,910	\$ 177,389	\$ 180,937	\$ 184,054	\$ 187,756
Expense						
SALARIES & WAGES						
New FTE						
EQPT MAINTENANCE - COMPUTER	38,000	38,760	39,535	40,326	41,132	41,955
CONSULTANTS	3,000	3,060	3,121	3,184	3,247	3,332
AGREEMENTS - AUDIT	57,000	58,140	59,303	60,489	61,699	62,933
EDUCATION & TRAINING	14,000	14,280	14,566	14,857	15,154	15,457
EQUIPMENT	15,000	15,300	15,606	15,918	16,236	16,561
LEGAL FEES	500	-	-	-	-	-
SUPPLIES	500	510	520	531	541	552
TRAVEL - STAFF	4,000	4,080	4,162	4,245	3,830	3,907
TRANSFER TO OPERATING RESERVE	5,129	-	-	-	-	-
BANK CHARGES & INTEREST	39,000	39,780	40,576	41,387	42,215	43,059
	\$ 176,129	\$ 173,910	\$ 177,389	\$ 180,937	\$ 184,054	\$ 187,756



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GENERAL GOVERNMENT

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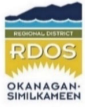
	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	4.53%	7.05%	6.32%	3.20%	2.53%	3.17%
TAX REQUISITION	1,505,982	1,612,212	1,714,037	1,768,933	1,813,608	1,871,172
GRANT IN LIEU OF TAXES	5,050	5,101	5,152	5,203	5,307	5,413
INTEREST INCOME	127,260	128,533	129,818	131,116	133,738	136,413
TRANSFER FROM OPERATIONAL RESERVE	-	57,000	-	-	-	-
MISCELLANEOUS REVENUE	10,100	10,201	10,303	10,406	10,614	10,826
PRIOR YEARS SURPLUS	9,751	349,206	-	-	-	-
	\$ 1,658,143	\$ 2,162,253	\$ 1,859,310	\$ 1,915,658	\$ 1,963,267	\$ 2,023,824
Expense						
SALARIES & WAGES - CRIME STOPPERS	86,275	92,000	93,840	95,717	97,631	99,584
HONORARIUMS - DIRECTORS	350,623	377,235	399,869	423,861	449,293	476,250
HONORARIUMS - CHAIRMAN	39,750	42,768	45,334	48,054	50,937	53,993
HONORARIUMS - VICE CHAIRMAN	7,430	7,993	8,153	8,316	8,483	8,652
ADMINISTRATION CHARGE	83,384	99,666	101,975	105,056	107,645	110,958
INSURANCE - PROPERTY	1,989	4,467	4,556	4,647	4,740	4,835
LEGAL FEES	24,360	-	-	-	-	-
INSURANCE - LIABILITY	19,558	31,181	31,805	32,441	33,090	33,751
SUPPLIES - BOARD DINNERS	25,375	25,000	25,500	26,010	26,530	27,061
TRAVEL - STAFF	10,150	10,302	10,457	10,614	10,826	11,043
-TRAVEL - UBCM & OMMA CONVENTION	6,212	-	-	-	-	-
TRAVEL - BOARD	15,225	15,453	15,685	15,920	16,238	16,563
TRANSFER TO DEPOSIT ACCOUNT	10,150	10,302	10,457	10,614	10,826	11,043
TRANSFER to OPERATIONAL RESERVE	20,000	349,206	22,000	23,000	24,000	25,000
GRANTS IN AID	-	-	-	-	-	-
GRANTS IN AID - Alleycats Alliance Society	-	-	-	-	-	-
GRANTS IN AID -Animal Lifeline emergency Response Team	-	-	-	-	-	-
GRANTS IN AID - Ha Ha Ha Kidz Fest	-	5,000	-	-	-	-
GRANTS IN AID - Okanagan Similkameen Conservation Alliance	-	3,500	-	-	-	-
GRANTS IN AID - Penticton Scottish Festival Society	-	-	-	-	-	-
GRANTS IN AID South Okanagan Immigrant and Community Services	-	3,500	-	-	-	-
GRANTS IN AID Penticton Art Gallery	3,000	-	-	-	-	-
GRANTS IN AID Agur Lake Camp Society	6,593	-	-	-	-	-
GRANTS IN AID Dist. of Summerland re Ok Food Innovation Hub (Note Contingent on Fed Grant)	50,000	-	-	-	-	-
GRANTS IN AID - COMMUNITY WELLNESS CIRCLE	-	5,250	-	-	-	-
CARBON MITIGATION EXPENSE	6,090	6,181	6,274	6,368	6,495	6,625
SAFETY TRACKING-VEHICLES	-	12,000	-	-	-	-
New FTE as authorized by the Board SALARIES & WAGES	30,472	29,722	31,191	31,815	32,455	33,101
SALARIES & WAGES	861,507	1,031,527	1,052,214	1,073,225	1,084,078	1,105,365
	\$ 1,658,143	\$ 2,162,253	\$ 1,859,310	\$ 1,915,658	\$ 1,963,267	\$ 2,023,824



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
HUMAN RESOURCES

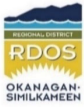
(339,596)

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
ADMINISTRATION FEES	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	12.27%	1.07%	1.38%	1.39%	1.40%	2.00%
RECOVERIES	166,845	168,632	170,964	173,341	175,768	179,283
TRANSFER FROM OPERATIONAL RESRVES (Carry Forward)	-	12,196	-	-	-	-
TRAINING RECOVERABLE FROM DEPARTMENTS	23,635	23,990	24,349	24,715	25,085	25,587
TRAINING FUND - FUNDED FROM COVID FUNDS	5,440	-	-	-	-	-
TRAINING FUND - FUNDED FROM 3rd COVID GRANT	2,160	-	-	-	-	-
	\$ 198,080	\$ 204,818	\$ 195,313	\$ 198,056	\$ 200,853	\$ 204,870
Expense						
CONSULTANTS	12,000	12,000	12,000	12,000	12,000	12,240
-HR Training - funded from Covid funds	5,440	-	-	-	-	-
SAFETY TRAINING & EQUIPMENT	28,500	28,560	29,130	29,712	30,306	30,912
LABOUR RELATIONS	36,400	37,128	37,871	38,628	39,400	40,188
SAFETY TRAINING FUNDED FROM 3RD COVID GRANT	2,160	-	-	-	-	-
EDUCATION & TRAINING	33,985	34,665	35,358	36,065	36,786	37,522
EDUCATION/STAFF RETENTION LEG. SERVICE	2,028	3,058	2,089	2,121	2,152	2,195
EDUCATION/STAFF RETENTION FINANCE	2,566	4,170	2,644	2,683	2,723	2,777
EDUCATION/STAFF RETENTION COMM SERVICE	4,280	6,624	4,409	4,476	4,543	4,634
EDUCATION/STAFF RETENTION HR	1,411	1,432	1,454	1,475	1,498	1,528
EDUCATION/STAFF RETENTION BES	2,551	4,140	2,628	2,668	2,708	2,762
EDUCATION/STAFF RETENTION PUBLIC SEV.	2,701	4,443	2,783	2,824	2,867	2,924
EDUCATION/STAFF RETENTION ES	1,528	2,079	1,574	1,598	1,622	1,654
EDUCATION/STAFF RETENTION OPS	4,630	7,330	4,770	4,841	4,914	5,012
EDUCATION/STAFF RETENTION IS	1,940	2,910	1,998	2,029	2,058	2,100
SOFTWARE	15,960	16,279	16,605	16,936	17,276	17,622
LEGAL FEES	25,000	25,000	25,000	25,000	25,000	25,500
ADVERTISING	12,000	12,000	12,000	12,000	12,000	12,240
TRAVEL/LEASING	3,000	3,000	3,000	3,000	3,000	3,060
	\$ 198,080	\$ 204,818	\$ 195,313	\$ 198,056	\$ 200,853	\$ 204,870



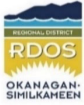
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
LEGISLATIVE SERVICES

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
ADMINISTRATION FEES		Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
	Revenue	32.79%	1.25%	-1.29%	1.87%	1.54%	2.00%
RECOVERIES		308,377	312,230	308,211	313,964	318,787	325,162
TRANSFER FROM OPERATIONAL RESERVES (2023 Carry Forward)		30,000	157,977	-	-	-	-
PRIOR YEARS SURPLUS		32,730	60,000	-	-	-	-
		\$ 371,107	\$ 530,207	\$ 308,211	\$ 313,964	\$ 318,787	\$ 325,162
	Expense						
CONSULTANTS		45,127	78,831	45,491	47,189	47,896	48,854
CONTRACT SERVICES		75,000	95,200	46,818	47,754	48,709	49,683
EDUCATION & TRAINING		14,750	25,495	15,346	15,653	15,966	16,285
BOARD TRAINING		10,000	10,200	-	-	-	-
LEGAL FEES		35,000	65,471	38,016	38,777	39,552	40,343
SUPPLIES		108,000	109,000	110,000	111,000	112,000	114,240
SUPPLIES - OTHER		9,500	17,190	9,884	10,081	10,283	10,489
ADVERTISING		13,000	21,260	13,525	13,796	14,072	14,353
COMMUNICATIONS		22,000	37,440	22,889	23,347	23,814	24,290
TRAVEL - STAFF		6,000	10,120	6,242	6,367	6,495	6,625
TRANSFER TO OPERATIONAL RESERVES		32,730	60,000	-	-	-	-
		\$ 371,107	\$ 530,207	\$ 308,211	\$ 313,964	\$ 318,787	\$ 325,162



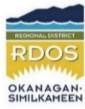
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ILLEGAL DUMPING

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BI 2184 - Maximum Levy		REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
	Revenue	6.48%	0.92%	5.62%	1.80%	1.82%	1.85%
TAX REQUISITION		35,554	35,882	37,900	38,581	39,282	40,007
TRANSFER FROM OPERATING RESERVE		3,567	-	-	-	-	-
PRIOR YEARS SURPLUS		-	4,325	-	-	-	-
		\$ 39,121	\$ 40,207	\$ 37,900	\$ 38,581	\$ 39,282	\$ 40,007
	Expense	876	932	956	979	1,003	1,028
ADMINISTRATION CHARGES		6,090	3,000	3,200	3,400	3,600	3,800
CONTRACT SERVICES		2,538	5,500	5,600	5,700	5,800	5,900
CONTRACT SERVICES - TIPPING FEES		152	152	157	159	165	170
INSURANCE - LIABILITY		761	761	784	796	815	825
ADVERTISING - PUBLIC EDUCATION		406	406	418	425	435	470
TRAVEL/LEASING		12,250	13,000	10,000	10,000	10,000	10,000
TRANSFER TO OPERATING RESERVE		16,048	16,456	16,785	17,122	17,464	17,814
SALARIES & WAGES		\$ 39,121	\$ 40,207	\$ 37,900	\$ 38,581	\$ 39,282	\$ 40,007



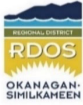
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
INVASIVE SPECIES formerly noxious weeds

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2065.01, 2011 Maximum Levy	Compliant	REVIEW SOON	Compliant	Compliant	Compliant	Compliant
Revenue	3.66%	4.87%	-100.00%	#DIV/0!	#DIV/0!	#DIV/0!
TAX REQUISITION	63,277	66,360	-	-	-	-
GRANT IN LIEU OF TAXES	91	93	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVES	-	22,003	-	-	-	-
PROVINCIAL GRANTS	12,500	12,000	-	-	-	-
PRIOR YEARS SURPLUS	14,000	-	-	-	-	-
	89,868 \$	100,456 \$	- \$	- \$	- \$	- \$
Expense						
ADMINISTRATION CHARGE	2,473	3,339	-	-	-	-
CONSULTANTS	32,480	50,000	-	-	-	-
CONSULTANTS - ABATEMENT PROGRAM	30,450	32,000	-	-	-	-
TRANSFER TO OPERATING RESERVE	14,000	3,000	-	-	-	-
SALARIES & WAGES	10,465	12,117	-	-	-	-
	\$ 89,868 \$	\$ 100,456 \$	- \$	- \$	- \$	- \$



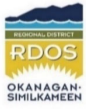
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
INFORMATION SERVICES

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
ADMINISTRATION FEES	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	23.39%	8.90%	22.05%	2.29%	2.29%	2.42%
RECOVERIES	767,186	835,461	1,019,702	1,043,047	1,066,938	1,092,750
TRANSFER FROM OPERATING RESERVE (2023 cwf)	130,169	130,169	-	-	-	-
Board Management Software	27,464	-	-	-	-	-
MISCELLANEOUS REVENUE	20,000	20,000	20,000	20,000	20,000	20,000
MISCELLANEOUS INTERNAL REVENUE	-	88,000	99,195	101,179	103,202	105,267
TRANSFER FROM CAPITAL RESERVE	50,000	50,000	-	-	-	-
PRIOR YEARS SURPLUS	454,654	-	-	-	-	-
	\$ 1,449,473	\$ 1,123,630	\$ 1,138,897	\$ 1,164,226	\$ 1,190,140	\$ 1,218,017
Expense						
EQPT MAINTENANCE - COMPUTER	113,138	75,000	76,875	78,797	80,767	82,786
RECOVERABLE INTERNAL OPERATIONAL COSTS		97,250	99,195	101,179	103,202	105,267
CONTRACT SERVICES	84,869	80,600	82,615	84,680	86,797	88,967
AGREEMENTS - LICENSING	260,700	270,000	276,750	283,669	290,760	298,029
EDUCATION & TRAINING	15,225	15,000	15,375	15,759	16,153	16,557
Board Management Software	27,464	-	-	-	-	-
EQUIPMENT	178,968	225,000	230,625	236,391	242,300	248,358
SUPPLIES	5,583	5,500	5,638	5,778	5,923	6,071
UTILITIES - TELEPHONE	70,000	80,000	82,000	84,050	86,151	88,305
TRANSFER TO CAPITAL RESERVE	256,782	270,000	264,544	268,511	272,540	277,991
TRANSFER TO OPERATING RESERVE	436,744	5,280	5,280	5,412	5,547	5,686
	\$ 1,449,473	\$ 1,123,630	\$ 1,138,897	\$ 1,164,226	\$ 1,190,140	\$ 1,218,017



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
MUNICIPAL FISCAL SERVICES

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Not Applicable to a tax Limit	Na	Na	Na	Na	Na	Na
Revenue	-1.17%	-0.07%	-0.22%	-5.06%	-4.58%	-16.61%
DEBENTURE PAYMENT - PENTICTON	3,083,068	3,081,056	3,074,184	2,918,603	2,784,926	2,322,261
DEBENTURE PAYMENT - SUMMERLAND	1,786,052	2,216,420	1,789,348	1,789,348	1,389,177	1,059,323
DEBENTURE PAYMENT - OSOYOOS	672,009	672,009	621,960	621,960	621,960	621,960
DEBENTURE PAYMENT - OLIVER	532,050	910,194	910,194	883,062	660,194	569,037
DEBENTURE PAYMENT - KEREMEOS	10,015	10,015	10,015	10,015	10,015	10,015
DEBENTURE PAYMENT -PRINCETON	-	421,899	421,899	421,899	421,899	421,899
	\$ 6,083,194	\$ 7,311,593	\$ 6,827,600	\$ 6,644,887	\$ 5,888,171	\$ 5,004,495
Expense						
DEBT INTEREST- PENTICTON	1,177,943	1,173,970	1,165,086	1,097,036	1,086,048	941,234
DEBT INTEREST- SUMMERLAND	641,504	905,902	667,402	667,402	544,322	483,122
DEBT INTEREST- OSOYOOS	316,685	316,685	292,403	292,403	292,403	292,403
DEBT INTEREST- OLIVER	133,743	343,525	337,008	318,698	310,256	292,569
DEBT INTEREST- PRINCETON	-	286,300	286,300	286,300	286,300	286,300
DEBT INTEREST- KEREMEOS	4,845	4,845	4,845	4,845	4,845	4,845
DEBT PRINCIPAL- PENTICTON	1,905,125	1,907,086	1,909,098	1,821,567	1,698,878	1,381,027
DEBT PRINCIPAL- SUMMERLAND	1,144,548	1,310,518	1,121,946	1,121,946	844,855	576,201
DEBT PRINCIPAL- OSOYOOS	355,324	355,324	329,557	329,557	329,557	329,557
DEBT PRINCIPAL- OLIVER	398,307	566,669	573,186	564,364	349,938	276,468
DEBT PRINCIPAL- PRINCETON	-	135,599	135,599	135,599	135,599	135,599
DEBT PRINCIPAL- KEREMEOS	5,170	5,170	5,170	5,170	5,170	5,170
	\$ 6,083,194	\$ 7,311,593	\$ 6,827,600	\$ 6,644,887	\$ 5,888,171	\$ 5,004,495



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
NUISANCE CONTROL (Regional Service)

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2198.01, 2008 - Maximum Tax Limit		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue		0.36%	-8.13%	-100.00%	#DIV/0!	#DIV/0!	#DIV/0!
TAX REQUISITION		25,842	23,742	-	-	-	-
TRANSFER FROM OPERATING RESERVE		-	2,143	-	-	-	-
PRIOR YEARS SURPLUS		147	2	-	-	-	-
		\$ 25,989	\$ 25,887	\$ -	\$ -	\$ -	\$ -
Expense							
ADMINISTRATION CHARGES		842	887	-	-	-	-
OP - SW - STARLING CONTROL		25,000	25,000	-	-	-	-
TRANSFER TO OPERAIONAL RESERVES		147	-	-	-	-	-
		\$ 25,989	\$ 25,887	\$ -	\$ -	\$ -	\$ -



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
OKANAGAN BASIN WATER BOARD

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Limit Based on Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	REVIEW SOON
Revenue	0.69%	3.85%	2.50%	2.50%	2.50%	2.50%
TAX REQUISITION	744,014	772,633	791,949	811,748	832,042	852,843
PRIOR YEARS SURPLUS	22,258	-	-	-	-	-
	\$ 766,272	\$ 772,633	\$ 791,949	\$ 811,748	\$ 832,042	\$ 852,843
Expense						
ADMINISTRATION CHARGES	18,336	20,022	20,523	21,036	21,562	22,101
TRANSFER TO OPERATIONAL RESERVE	22,258	-	-	-	-	-
TRANSFER TO OBWB	725,678	752,611	771,426	790,712	810,480	830,742
	\$ 766,272	\$ 772,633	\$ 791,949	\$ 811,748	\$ 832,042	\$ 852,843



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
RGS - SUB REGIONAL**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2421 & 2770 - No Limit Set	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue						
	-35.48%	8.89%	2.24%	2.24%	2.23%	2.12%
TAX REQUISITION	41,608	45,305	46,321	47,358	48,415	49,443
Carry Forward Wages re Consulting Projects Trsf from Reserves	68,819	-	-	-	-	-
Carry Forward Wages re Consulting Projects Surplus	62,429	-	-	-	-	-
	\$ 172,856	\$ 45,305	\$ 46,321	\$ 47,358	\$ 48,415	\$ 49,443
Expense						
ADMINISTRATION CHARGES	3,599	1,552	1,587	1,622	1,659	1,694
CONSULTANTS	25,000	10,000	10,250	10,506	10,769	11,000
INSURANCE - LIABILITY	141	200	250	300	350	400
SUPPLIES	1,000	1,000	1,025	1,051	1,077	1,100
ADVERTISING	2,000	2,000	2,050	2,101	2,154	2,200
TRANSFER TO OPERATING RESERVE	62,429	-	-	-	-	-
SALARIES & WAGES	78,687	30,553	31,159	31,778	32,406	33,049
	\$ 172,856	\$ 45,305	\$ 46,321	\$ 47,358	\$ 48,415	\$ 49,443



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
REGIONAL TRAILS

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735 G716, RG734 535,RG73 B16 BL1470.02, - Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	31.98%	9.09%	3.06%	2.93%	2.93%	3.14%
GRANTS						
TAX REQUISITION	397,217	433,325	446,597	459,672	473,161	488,029
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
PARKS REALLOCATION	35,000	44,000	45,540	47,134	48,784	50,491
KVR Trail Mgmt. - Provincial Contribution	5,000	5,000	5,175	5,356	5,543	5,737
TRANSFER FROM CAPITAL RESERVE	42,356	-	-	-	-	-
MISCELLANEOUS REVENUE	-	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE KVR Trail Const. Chute Lake to Little Tunnel	8,000	8,000	8,280	8,570	8,870	9,180
PRIOR YEARS SURPLUS	-	5,630	-	-	-	-
	\$ 487,573	\$ 495,955	\$ 505,592	\$ 520,732	\$ 536,358	\$ 553,437
Expense						
ADMINISTRATION CHARGES	18,219	19,273	19,839	20,418	21,015	21,674
TRAIL MAINTENANCE	8,500	20,000	20,400	20,808	21,224	21,649
ACQUISITION & MANAGEMENT	8,075	14,151	15,384	16,625	17,874	20,132
OPERATIONS & MAINTENANCE	15,225	-	-	-	-	-
Trail Maintenance Contract	55,000	56,375	58,348	60,390	62,504	64,692
CONTRACT SERVICES	24,688	35,378	36,528	37,718	38,950	40,226
EDUCATION & TRAINING	4,060	4,121	4,265	4,414	4,568	4,728
AMORTIZATION EXPENSE	18,270	18,544	19,193	19,865	20,560	21,280
VEHICLE & EQUIPMENT	15,000	16,000	16,560	17,140	17,740	18,361
PARK/FACILITY IMPROVEMENTS	9,135	9,272	9,597	9,933	10,281	10,641
INSURANCE - PROPERTY	-	371	378	386	394	402
INSURANCE - LIABILITY	1,807	1,834	1,898	1,964	2,033	2,104
INSURANCE - VEHICLE	12,180	12,363	12,796	13,244	13,708	14,188
SUPPLIES - FACILITY	9,643	9,787	10,129	10,483	10,849	11,229
ADVERTISING	2,538	2,576	2,666	2,759	2,856	2,956
TRAVEL AND LEASE	13,195	13,393	13,862	14,347	14,849	15,369
MFA LEASING	16,620	24,500	25,358	26,246	27,165	28,116
LEASING OF TRAIL FROM PIB	42,356	-	-	-	-	-
TRANSFER TO CAPITAL RESERVE	45,000	45,000	46,575	48,205	49,892	51,638
TRANSFER TO OPERATING RESERVE	500	5,630	518	536	555	574
SALARIES & WAGES	3,439	8,089	8,251	8,416	8,584	8,756
SALARIES & WAGES	164,123	179,298	183,047	186,835	190,757	194,722
	\$ 487,573	\$ 495,955	\$ 505,592	\$ 520,732	\$ 536,358	\$ 553,437



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
REGIONAL TRANSIT

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2809 Assessment Limit		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue		1.10%	9.44%	4.18%	0.81%	1.12%	-111.37%
TAX REQUISITION		218,386	238,993	248,993	251,002	253,807	(28,854)
TRANSIT FARES		20,000	60,425	65,474	69,669	73,808	78,192
PROVINCIAL GRANT Safe Start		13,032	13,032	13,032	13,032	13,032	-
TRANSFER FROM OPERATIONAL BUDGET		24,000	-	-	-	-	-
MISCELLANEOUS REVENUE		16,708	18,801	19,337	19,455	19,583	-
PRIOR YEARS SURPLUS		26,520	28,995	-	-	-	-
		\$ 318,646	\$ 360,246	\$ 346,836	\$ 353,158	\$ 360,230	\$ 49,338
Expense							
ADMINISTRATION CHARGES		9,521	11,348	11,853	12,069	12,312	1,661
MAINTAINENCE		1,500	1,550	1,600	1,650	1,700	1,750
OPERATIONS		242,022	277,252	289,511	295,301	301,207	-
TRANSFER TO OPERATING RESERVE		26,520	28,995	845	841	838	845
OTHER EXPENSES - MARKETING		1,500	1,550	1,600	1,650	1,700	1,750
SALARIES & WAGES		37,583	38,878	39,650	40,446	41,248	42,083
SALARIES & WAGES			673	1,777	1,201	1,225	1,249
		\$ 318,646	\$ 360,246	\$ 346,836	\$ 353,158	\$ 360,230	\$ 49,338



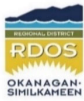
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
SOLID WASTE MANAGEMENT**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
1899.02, 2012 Limit based on Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	36.92%	11.36%	-4.49%	1.88%	-1.80%	11.22%
TAX REQUISITION	252,005	280,633	268,041	273,071	268,147	298,232
TRANSFER FROM OPERATING RESERVE	250,000	7,086	-	-	-	-
TRANSFER FROM OPERATING RESERVE	800	-	-	-	-	-
PRIOR YEARS SURPLUS	-	250,000	-	-	-	-
	\$ 502,805	\$ 537,719	\$ 268,041	\$ 273,071	\$ 268,147	\$ 298,232
Expense						
ADMINISTRATION CHARGES	18,594	9,393	8,329	8,499	8,676	8,858
CONSULTANTS (Carry Forward)	250,000	250,000	30,000	30,000	30,000	30,000
CONTRACTOR - WEBSITE EXCHANGE SITE (user fee for website customer app)	8,120	8,120	8,365	8,491	8,661	8,750
CONTRACTOR - ICI-MF RECYCLING	20,300	-	-	-	-	-
FOOD COMPOSTING EDUCATION	-	25,000	5,000	5,000	5,000	5,000
MEMBERSHIP & DUES	10,000	3,986	4,183	4,245	4,330	4,500
INSURANCE - LIABILITY	773	773	797	809	833	850
LEGAL FEES	100	100	100	100	100	100
SUPPLIES	2,076	2,000	2,139	2,172	2,214	2,300
BEAR SMART EXPENSES	10,658	9,500	10,000	10,500	11,000	11,500
-BEAR SMART EXPENSES (carry forward)	-	7,086	-	-	-	-
BEAR SMART EXPENSES	-	1,500	1,500	1,500	1,500	1,500
TRANSFER TO OPERATING RESERVE	70,286	72,633	53,611	54,871	46,031	72,088
SALARIES & WAGES	20,002	27,008	20,997	21,417	21,845	22,282
SALARIES & WAGES	91,896	120,620	123,020	125,467	127,957	130,504
	\$ 502,805	\$ 537,719	\$ 268,041	\$ 273,071	\$ 268,147	\$ 298,232



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
STERILE INSECT RELEASE PROGRAM

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
1101, 1989 Limit bases on Assessment		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue		2.13%	16.21%	6.06%	6.05%	5.97%	5.90%
TAX REQUISITION		417,731	485,451	514,856	546,010	578,616	612,738
PARCEL TAX		480,000	508,737	518,912	529,290	539,876	550,674
GRANT IN LIEU OF TAXES		4,500	4,500	4,500	4,500	4,500	4,500
PRIOR YEARS SURPLUS		4	(353)	-	-	-	-
		\$ 902,235	\$ 998,335	\$ 1,038,268	\$ 1,079,800	\$ 1,122,992	\$ 1,167,912
Expense							
ADMINISTRATION CHARGES		22,235	25,871	26,906	27,983	29,102	30,266
TRANSFER TO SIR		880,000	972,464	1,011,362	1,051,817	1,093,890	1,137,646
		\$ 902,235	\$ 998,335	\$ 1,038,268	\$ 1,079,800	\$ 1,122,992	\$ 1,167,912



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ANIMAL CONTROL - "A","B","C","D","E","F","G","H","I"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2775, 2017 No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	8.30%	21.53%	0.18%	1.70%	1.54%	2.02%
TAX REQUISITION - ALL AREAS	133,172	161,840	162,131	164,892	167,438	170,815
GRANT IN LIEU OF TAXES	505	510	515	520	525	536
ENFORCEMENT FEES	5,000	6,121	6,182	6,244	6,369	6,496
IMPOUND FEES	2,000	1,010	1,030	1,041	1,062	1,083
LICENSING REVENUE	20,000	20,402	20,606	20,812	21,228	21,653
TRANSFER FROM OPERATIONAL RESERVES	2,000	-	-	-	-	-
PRIOR YEARS SURPLUS	184	-	-	-	-	-
	\$ 162,861	\$ 189,883	\$ 190,464	\$ 193,509	\$ 196,622	\$ 200,583
Expense						
ADMINISTRATION CHARGES	6,993	8,575	8,601	8,739	8,879	9,058
BYLAW ENFORCEMENT ALLOCATION	35,488	37,786	35,491	35,491	35,491	36,201
FACILITIES RENTAL - KENNEL	17,255	-	-	-	-	-
CONTRACTS - ANIMAL CONTROL	97,440	138,462	141,231	144,056	146,937	149,876
TRANSFER TO OPERATIONAL RESERVE	184	-	-	-	-	-
LEGAL FEES	2,000	2,000	2,000	2,000	2,000	2,040
SUPPLIES	2,000	2,060	2,091	2,123	2,165	2,208
ADVERTISING	1,500	1,000	1,050	1,100	1,150	1,200
	\$ 162,861	\$ 189,883	\$ 190,464	\$ 193,509	\$ 196,622	\$ 200,583



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
BUILDING INSPECTION**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2132, 2002 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	5.87%	1.74%	6.09%	1.55%	1.91%	1.84%
TAX REQUISITION	326,719	332,410	352,646	358,096	364,931	371,652
GRANT IN LIEU OF TAXES	1,818	1,836	1,855	1,873	1,901	1,939
FEE FOR SERVICE	30,000	30,603	30,909	31,218	31,686	32,320
ENFORCEMENT FEES	2,500	2,550	2,576	2,602	2,641	2,694
BUILDING PERMITS	750,438	743,389	757,809	769,378	784,662	800,355
TRANSFER FROM OPERATIONAL RESERVE	-	35,000	-	-	-	-
MISCELLANEOUS REVENUE	13,000	13,591	13,727	13,864	14,141	14,424
PRIOR YEARS SURPLUS	108,308	289,036	-	-	-	-
	\$ 1,232,783	\$ 1,448,415	\$ 1,159,522	\$ 1,177,031	\$ 1,199,962	\$ 1,223,384
Expense						
ADMINISTRATION CHARGES	55,877	62,450	62,403	63,569	64,806	66,070
OPERATIONS - FACILITIES RENTALS	6,000	6,181	6,274	6,368	6,495	6,625
CONTRACTS	-	20,000	-	-	-	-
EDUCATION & TRAINING	12,000	12,363	12,548	12,736	12,991	13,251
DEPRECIATION	15,225	15,453	15,685	15,920	16,238	16,563
PURCHASE OF AVOCET SOFTWARE (CWF)	-	-	-	-	-	-
EQUIPMENT	17,300	21,452	21,774	22,101	22,543	22,994
INSURANCE - LIABILITY	45,328	46,008	46,698	47,398	48,346	49,313
LEGAL FEES	30,000	30,907	31,307	31,841	32,478	33,128
SUPPLIES	5,000	5,151	5,228	5,307	5,413	5,521
ADVERTISING	2,000	2,060	2,091	2,123	2,165	2,208
TRAVEL/LEASING	35,525	36,058	36,599	37,148	37,892	38,650
UTILITIES - TELEPHONE	11,165	11,332	11,502	11,675	11,909	12,147
TRANSFER TO OPERATIONAL RESERVE	166,539	314,188	25,908	22,289	22,735	23,190
OTHER EXPENSES	5,075	5,151	5,228	5,307	5,413	5,521
SALARIES & WAGES	825,749	859,661	876,277	893,249	910,538	928,203
	\$ 1,232,783	\$ 1,448,415	\$ 1,159,522	\$ 1,177,031	\$ 1,199,962	\$ 1,223,384



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
BYLAW ENFORCEMENT

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Recoverable	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	28.09%	4.34%	1.73%	2.22%	2.07%	5.30%
BYLAW RECOVERY REVENUE	354,690	370,095	376,495	384,843	392,799	413,617
BYLAW RECOVERY REVENUE	50,000	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE	-	20,000	-	-	-	-
ENFORCEMENT FEES	5,000	20,000	20,000	20,000	20,000	-
PRIOR YEARS SURPLUS	76,493	60,770	-	-	-	-
	\$ 486,183	\$ 470,865	\$ 396,495	\$ 404,843	\$ 412,799	\$ 413,617
Expense						
ADMINISTRATION CHARGES	15,463	18,520	17,906	18,283	18,642	18,679
Covid Funds to Fund Bylaw	50,000	-	-	-	-	-
CONTRACT SERVICES	-	20,000	-	-	-	-
EDUCATION & TRAINING	5,200	5,200	5,403	5,450	5,548	-
EQUIPMENT	5,000	5,000	5,000	5,000	5,000	5,000
INSURANCE - LIABILITY	1,096	1,113	1,129	1,146	1,169	-
LEGAL	10,000	8,242	8,000	8,491	8,661	8,700
SUPPLIES	6,490	4,266	4,331	4,600	4,650	4,700
TRAVEL/LEASING	4,500	3,500	3,600	3,700	3,800	3,900
TRANSFER TO OPERATING RESERVE	76,493	60,770	-	-	-	-
SALARIES & WAGES	67,880	-	-	-	-	-
SALARIES & WAGES	244,061	344,254	351,126	358,173	365,329	372,638
	\$ 486,183	\$ 470,865	\$ 396,495	\$ 404,843	\$ 412,799	\$ 413,617



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
DESTRUCTION OF PESTS

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Sec 767(5), SLP May 2,1967 - Based on Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	0.68%	-111.97%	-100.00%	#DIV/0!	#DIV/0!	#DIV/0!
TAX REQUISITION	5,327	(638)	-	-	-	-
CONTRACT - OLIVER	270	275	-	-	-	-
CONTRACT - VILLAGE OF KEREMEOS	270	275	-	-	-	-
TRANSFER FROM OPERATING RESERVE	100	6,097	-	-	-	-
	\$ 5,967	\$ 6,009	\$ -	\$ -	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES	191	198	-	-	-	-
OPERATIONS - HEALTH & SAFETY	102	52	-	-	-	-
CONTRACT SERVICES - SPRAYING	1,523	2,500	-	-	-	-
EDUCATION & TRAINING	254	259	-	-	-	-
INSURANCE - LIABILITY	19	19	-	-	-	-
SUPPLIES	100	50	-	-	-	-
ADVERTISING	500	200	-	-	-	-
TRAVEL/LEASING	254	250	-	-	-	-
TRANSFER TO OPERATIONAL RESERVES	100	220	-	-	-	-
SALARIES & WAGES	2,924	2,261	-	-	-	-
	\$ 5,967	\$ 6,009	\$ -	\$ -	\$ -	\$ -



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
DESTRUCTION OF PESTS - PENTICTON

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified
Revenue	-6.57%	-127.26%	-100.00%	#DIV/0!	#DIV/0!	#DIV/0!
CONTRACT - PENTICTON	3,270	(891)	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVES	100	4,263	-	-	-	-
PRIOR YEARS SURPLUS	191	2,343	-	-	-	-
	\$ 3,561	\$ 5,715	\$ -	\$ -	\$ -	\$ -
Expense	107	109	-	-	-	-
ADMINISTRATION CHARGES	203	50	-	-	-	-
OPERATIONS - HEALTH & SAFETY	826	1,200	-	-	-	-
CONTRACT SERVICES - SPRAYING	100	102	-	-	-	-
EDUCATION & TRAINING	22	22	-	-	-	-
INSURANCE - LIABILITY	50	51	-	-	-	-
SUPPLIES	250	253	-	-	-	-
ADVERTISING	250	255	-	-	-	-
TRAVEL/LEASING	291	2,543	-	-	-	-
TRANSFER TO OPERATIONAL RESERVES	1,462	1,130	-	-	-	-
SALARIES & WAGES						
	\$ 3,561	\$ 5,715	\$ -	\$ -	\$ -	\$ -



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
DESTRUCTION OF PESTS - SUMMERLAND

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified	No Limit Identified
Revenue	-35.82%	-479.06%	-100.00%	#DIV/0!	#DIV/0!	#DIV/0!
CONTRACT - SUMMERLAND	3,394	(12,864)	-	-	-	-
TRANSFER FROM OPERATING RESERVE	100	16,341	-	-	-	-
PRIOR YEARS SURPLUS	-	619	-	-	-	-
	3,494	\$ 4,096	\$ -	\$ -	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES	111	112	-	-	-	-
OPERATIONS - HEALTH & SAFETY	400	100	-	-	-	-
CONTRACT SERVICES - SPRAYING	406	900	-	-	-	-
EDUCATION & TRAINING	250	255	-	-	-	-
INSURANCE - LIABILITY	9	9	-	-	-	-
SUPPLIES	100	102	-	-	-	-
ADVERTISING	406	414	-	-	-	-
TRAVEL/LEASING	250	255	-	-	-	-
TRANSFER TO OPERATIONAL BUDGET	100	819	-	-	-	-
SALARIES & WAGES	1,462	1,130	-	-	-	-
	\$ 3,494	\$ 4,096	\$ -	\$ -	\$ -	\$ -



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ECONOMIC DEVELOPMENT - AREA "D"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2447.01, 2009 No Limit		No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue		-11.70%	-3.37%	14.01%	2.14%	2.13%	-1.94%
TAX REQUISITION		164,585	159,036	181,323	185,198	189,145	185,469
TRANSFER FROM OPERATIONAL RESERVES		55,000	20,000	-	-	-	-
PRIOR YEARS SURPLUS		30,440	-	-	-	-	-
		\$ 250,025	\$ 179,036	\$ 181,323	\$ 185,198	\$ 189,145	\$ 185,469
Expense							
ADMINISTRATION CHARGES		9,440	8,085	8,189	8,364	8,542	8,376
BUILDING MAINTENANCE		408	418	428	439	450	500
WEBSITE MAINTENANCE		102	105	108	111	114	-
OPERATIONS		32,000	32,963	33,847	34,753	35,681	35,681
RENT		12,000	12,000	12,000	12,000	12,000	12,000
CONSULTANTS		5,000	5,125	5,253	5,384	5,519	5,520
CONTRACT SERVICES		-	-	-	-	-	-
EDUCATION & TRAINING		1,500	1,538	1,576	1,615	1,655	1,700
CONFERENCES		1,500	-	1,576	1,615	1,655	1,700
SPECIAL PROJECTS		6,000	6,150	6,304	6,462	6,624	6,700
LEVERAGE FUNDS (BRER) ECONOMIC DEVELOPMENT			5,000	-	-	-	-
SPECIAL EVENTS		3,000	3,075	3,152	3,231	3,312	3,312
OKANAGAN FALLS REVITALIZATION		7,500	7,688	7,880	8,077	8,279	8,300
INSURANCE - LIABILITY		653	669	686	703	721	750
OFFICE SUPPLIES		1,628	1,077	1,103	1,131	1,158	1,200
PROMOTION/BROCHURE		2,000	-	2,101	2,154	2,208	2,300
PROMOTION/MEDIA KIT		3,000	3,075	3,152	3,231	3,312	3,400
TRAVEL/MILEAGE		2,000	2,050	2,101	2,154	2,208	-
TELEPHONE/INTERNET/FAX/UTILITIES		3,060	3,137	3,215	3,295	3,377	-
TRANSFER TO RESERVES		30,440	-	-	-	-	-
SALARIES & WAGES		128,794	131,881	134,552	137,297	140,084	142,739
SALARIES & WAGES			(45,000)	(45,900)	(46,818)	(47,754)	(48,709)
		\$ 250,025	\$ 179,036	\$ 181,323	\$ 185,198	\$ 189,145	\$ 185,469



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ECONOMIC DEVELOPMENT - AREA "I"**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Bylaw 2019 No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue						
	-49.71%	85.30%	-45.03%	0.00%	0.00%	0.00%
TAX REQUISITION	3,076	5,700	3,133	3,133	3,133	3,133
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE		2,000	2,000	2,000	2,000	2,000
PRIOR YEARS SURPLUS	32,520	-	-	-	-	-
	<u>\$ 35,596</u>	<u>\$ 7,700</u>	<u>\$ 5,133</u>	<u>\$ 5,133</u>	<u>\$ 5,133</u>	<u>\$ 5,133</u>
Expense						
ADMINISTRATION CHARGES	76	200	133	133	133	133
CONTRACT SERVICES	3,000	5,000	5,000	5,000	5,000	5,000
LEVERAGE FUNDS (BRER) ECONOMIC DEVELOPMENT		2,500	-	-	-	-
GRANTS IN AID	-	-	-	-	-	-
TRANSFER TO OPRATIONAL RESERVE	32,520	-	-	-	-	-
	<u>\$ 35,596</u>	<u>\$ 7,700</u>	<u>\$ 5,133</u>	<u>\$ 5,133</u>	<u>\$ 5,133</u>	<u>\$ 5,133</u>



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ECONOMIC DEVELOPMENT - AREA "A"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2529, 2010 Maximum on Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-12.39%	21.75%	-17.75%	0.00%	0.00%	2.00%
TAX REQUISITION	11,873	14,456	11,889	11,889	11,889	12,127
GRANT IN LIEU OF TAXES	430	430	430	430	430	439
PRIOR YEARS SURPLUS	-	1,296	-	-	-	-
	\$ 12,303	\$ 16,182	\$ 12,319	\$ 12,319	\$ 12,319	\$ 12,566
Expense						
ADMINISTRATION CHARGE	303	386	319	319	319	326
LEVERAGE FUNDS (BRER) ECONOMIC DEVELOPMENT		2,500	-	-	-	-
GRANTS IN AID	12,000	12,000	12,000	12,000	12,000	12,240
TRANSFER TO OPERATIONAL RESERVE	-	1,296	-	-	-	-
	\$ 12,303	\$ 16,182	\$ 12,319	\$ 12,319	\$ 12,319	\$ 12,566



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ECONOMIC DEVELOPMENT - AREA "B", "G", and "H"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BI 2361 Maximum Levy Set		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	0.58%	0.13%	0.00%	0.00%	0.00%	2.00%
TAX REQUISITION		24,606	24,638	24,638	24,638	24,638	25,131
PRIOR YEARS SURPLUS		41	-	-	-	-	-
		\$ 24,647	\$ 24,638	\$ 24,638	\$ 24,638	\$ 24,638	\$ 25,131
	Expense						
ADMINISTRATION CHARGES		606	638	638	638	638	651
TRANSFER TO OPERATIONAL RESERVE		41	-	-	-	-	-
SIMILKAMEEN PLANNING SOCIETY		24,000	24,000	24,000	24,000	24,000	24,480
		\$ 24,647	\$ 24,638	\$ 24,638	\$ 24,638	\$ 24,638	\$ 25,131



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ECONOMIC DEVELOPMENT - OLIVER / AREA "C"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BI 2361 No Limit Set		No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
	Revenue	-1.53%	0.22%	-1.61%	-0.02%	0.00%	-0.04%
TAX REQUISITION		57,583	57,708	56,779	56,767	56,767	56,743
GRANT IN LIEU OF TAXES		1,183	1,195	1,207	1,219	1,219	1,243
PRIOR YEARS SURPLUS		(879)	(917)	-	-	-	-
		\$ 57,887	\$ 57,986	\$ 57,986	\$ 57,986	\$ 57,986	\$ 57,986
Expense							
ADMINISTRATION CHARGES		1,887	1,986	1,986	1,986	1,986	1,986
AGREEMENT - OLIVER TOURISM		56,000	56,000	56,000	56,000	56,000	56,000
		\$ 57,887	\$ 57,986	\$ 57,986	\$ 57,986	\$ 57,986	\$ 57,986



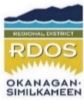
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
REGIONAL ECONOMIC DEVELOPMENT (OK FILM)

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2734 Tax limit on Assessment		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue		0.36%	0.17%	0.00%	0.00%	0.00%	-100.00%
TAX REQUISITION		36,179	36,242	36,242	36,242	36,242	-
PRIOR YEARS SURPLUS		102	-	-	-	-	-
		\$ 36,281	\$ 36,242	\$ 36,242	\$ 36,242	\$ 36,242	\$ -
Expense							
ADMINISTRATION CHARGE		1,179	1,242	1,242	1,242	1,242	-
GRANT OK FILM COMM		35,000	35,000	35,000	35,000	35,000	-
TRANSFER TO OPERATIONAL RESERVE		102	-	-	-	-	-
		\$ 36,281	\$ 36,242	\$ 36,242	\$ 36,242	\$ 36,242	\$ -



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA ADMINISTRATION

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Tax Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	8.33%	16.41%	2.83%	2.22%	2.21%	2.19%
TAX REQUISITION - ALL AREAS	2,291,263	2,667,222	2,742,683	2,803,554	2,865,421	2,928,254
GRANT IN LIEU OF TAXES	5,050	5,100	5,150	5,200	5,250	5,300
TRANSFER FROM OPERATIONAL RESERVES	95,000	-	-	-	-	-
TRANSFER FROM RURAL AREA FEASABILITY FUND		150,000	-	-	-	-
PROVINCIAL GRANTS	168,300	168,300	168,300	168,300	168,300	168,300
MISCELLANEOUS REVENUE	85,600	80,000	80,000	80,000	80,000	80,000
HR SERVICES REVENUE	-	-	-	-	-	-
PRIOR YEARS SURPLUS	26,920	14,454	-	-	-	-
	\$ 2,672,133	\$ 3,085,076	\$ 2,996,133	\$ 3,057,054	\$ 3,118,971	\$ 3,181,854
Expense						
HONORARIUMS - DIRECTORS	166,964	181,000	185,050	189,160	193,200	197,306
ADMINISTRATION CHARGES	138,629	171,123	165,569	168,970	172,426	175,936
MEMBERSHIP & DUES	15,530	19,000	19,500	20,000	20,500	21,000
SPECIAL PROJECTS - ELECTIONS	-	-	-	-	-	-
HERITAGE HILLS SEWER STUDY		150,000	-	-	-	-
VEHICLE DEPRECIATION	5,075	5,000	5,000	5,000	5,000	5,000
EQUIPMENT	7,613	7,000	8,000	9,000	10,000	11,000
LEGAL FEES	2,588	2,500	2,600	2,700	2,800	2,900
SUPPLIES	278	300	350	400	450	500
UTILITIES - TELEPHONE	10,771	10,000	10,500	11,000	11,500	12,000
TRANSFER TO RESERVE	26,920	-	-	-	-	-
TRANSFER TO OPERATIONAL RESERVE	25,000	14,454	25,000	25,000	25,000	25,000
CONTINGENCY	1,543	1,500	1,500	1,500	1,500	1,500
SALARIES & WAGES	29,316	171,817	174,827	178,355	181,953	185,625
SALARIES & WAGES	2,241,906	2,351,382	2,398,237	2,445,969	2,494,642	2,544,087
	\$ 2,672,133	\$ 3,085,076	\$ 2,996,133	\$ 3,057,054	\$ 3,118,971	\$ 3,181,854



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA PLANNING**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
LGA Part 26 - No Tax Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	8.37%	15.67%	-0.05%	1.69%	1.70%	-3.62%
TAX REQUISITION	1,143,380	1,322,565	1,321,881	1,344,272	1,367,159	1,317,723
COVID FUNDS USED TO FUND STAFF WAGES	92,108	-	-	-	-	-
DEVELOPMENT APPLICATION FEES	65,000	100,000	105,000	110,000	115,000	120,000
TRANSFER FROM OPERATING RESERVE	55,000	30,000	-	-	-	-
PRIOR YEARS SURPLUS	57,424	-	-	-	-	-
	\$ 1,412,912	\$ 1,452,565	\$ 1,426,881	\$ 1,454,272	\$ 1,482,159	\$ 1,437,723
Expense						
BOARD OF VARIANCE	750	769	788	808	828	900
APC EXPENSES	1,500	1,538	1,576	1,615	1,655	2,000
ADMINISTRATION CHARGES	67,167	76,680	75,164	76,609	78,079	79,137
BYLAW ENFORCEMENT ALLOCATION	156,146	166,254	164,060	168,162	172,366	173,000
ADDITIONAL STAFF WAGES FUNDED FROM COVID	92,108	-	-	-	-	-
CONSULTANTS	-	100,000	100,000	100,000	100,000	100,000
CONSULTANTS	100,000	-	-	-	-	-
CONSULTANTS AREA "G" OCP	55,000	-	-	-	-	-
PLANNING REFERRALS TO SUBDIVISION SERVICING	-	20,000	20,000	20,000	20,000	20,000
CONTRACT SERVICES	10,000	35,000	15,500	16,000	16,500	17,000
EDUCATION & TRAINING	10,000	10,250	10,506	10,769	11,038	12,000
ENVIRONMENTAL PROJECTS	10,000	10,000	10,000	10,000	10,000	10,000
EQUIPMENT	17,600	18,040	18,491	18,953	19,427	20,000
INSURANCE - LIABILITY	8,275	8,482	8,694	8,911	9,134	9,200
LEGAL FEES	40,000	41,000	42,025	43,076	44,153	45,000
LEGAL FEES - COVENANT REGISTRATIONS	5,000	7,000	7,100	7,200	7,300	7,400
SUPPLIES	9,000	9,000	9,100	9,200	9,300	9,400
ADVERTISING	30,000	20,000	20,500	21,000	21,500	22,000
TRAVEL/LEASING	4,000	4,100	4,203	4,308	4,416	4,500
UTILITIES - TELEPHONE	850	1,000	1,100	1,200	1,300	1,400
TRANSFER TO OPERATING RESERVE	57,424	58,860	60,332	61,840	63,386	-
CONTINGENCY	4,000	4,100	4,203	4,308	4,416	-
SALARIES & WAGES	734,092	836,962	853,539	870,313	887,361	904,786
SALARIES & WAGES	-	23,529	-	-	-	-
	\$ 1,412,912	\$ 1,452,565	\$ 1,426,881	\$ 1,454,272	\$ 1,482,159	\$ 1,437,723



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GRANT-IN-AID - AREA "A"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Sec 790, LGA Part 5 Sec 176 (1) Limit based on Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.98%	36.64%	17.13%	2.49%	2.43%	2.39%
TAX REQUISITION	2,574	3,517	4,119	4,222	4,325	4,428
GRANT IN LIEU OF TAXES	123	125	126	127	128	128
TRANSFER FROM OPERATIONAL RESERVES	-	500	-	-	-	-
PRIOR YEARS SURPLUS	2,600	1,100	-	-	-	-
	\$ 5,297	\$ 5,242	\$ 4,245	\$ 4,349	\$ 4,453	\$ 4,556
Expense						
ADMINISTRATION CHARGE	137	142	145	149	153	156
TRANSFER TO OPERAIONAL RESERVES	1,100	1,100	-	-	-	-
GRANTS IN AID	4,060	4,000	4,100	4,200	4,300	4,400
	\$ 5,297	\$ 5,242	\$ 4,245	\$ 4,349	\$ 4,453	\$ 4,556



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GRANT-IN AID - AREA "B"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735 B716 Limit based on Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.43%	-77.95%	364.37%	1.06%	1.06%	1.04%
TAX REQUISITION	9,410	2,075	9,635	9,737	9,841	9,943
GRANT IN LIEU OF TAXES	21	21	21	22	22	23
PRIOR YEARS SURPLUS	9,356	-	-	-	-	-
	\$ 18,787	\$ 2,096	\$ 9,656	\$ 9,759	\$ 9,863	\$ 9,966
Expense						
ADMINISTRATION CHARGES	307	72	331	334	338	341
CONTRACT P&R CAWSTON HALL SOCIETY	2,000	2,000	2,000	2,000	2,000	2,000
INSURANCE LIABILITY - HALL	24	24	25	25	25	25
GRANTS IN AID	7,100	-	7,300	7,400	7,500	7,600
TRANSFER TO OPRATIONAL RESERVE	9,356	-	-	-	-	-
	\$ 18,787	\$ 2,096	\$ 9,656	\$ 9,759	\$ 9,863	\$ 9,966



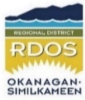
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GRANT-IN AID - AREA "C"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Sec 787 (F), LGA Part 5 Sec 176 (1) - Limit based on Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-65.03%	1364.32%	-73.49%	-5.66%	0.00%	0.00%
TAX REQUISITION	2,827	41,394	10,975	10,355	10,355	10,355
TRANSFER FROM OPERATING RESERVE	2,600	28,500	17,500	-	-	-
TO FUND GRANT IN AID EXPENSES AND FUNDED FROM COVID	-	-	-	-	-	-
PRIOR YEARS SURPLUS	1,852	-	-	-	-	-
	<u>\$ 7,279</u>	<u>\$ 69,894</u>	<u>\$ 28,475</u>	<u>\$ 10,355</u>	<u>\$ 10,355</u>	<u>\$ 10,355</u>
Expense						
ADMINISTRATION CHARGE	177	2,394	975	355	355	355
LEVERAGE FUNDS (BRER) ECONOMIC DEVELOPMENT		5,000	-	-	-	-
TRANSFER TO OPERATING RESERVE	1,852	-	-	-	-	-
GRANTS IN AID	5,250	45,000	10,000	10,000	10,000	10,000
RELOCATION SUPPORT		17,500	17,500	-	-	-
	<u>\$ 7,279</u>	<u>\$ 69,894</u>	<u>\$ 28,475</u>	<u>\$ 10,355</u>	<u>\$ 10,355</u>	<u>\$ 10,355</u>



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GRANT-IN AID - AREA "D"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Sec 787 (F), LGA Part 5 Sec 176 (1) - Limit based on Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.88%	-55.48%	0.00%	138.34%	2.86%	2.78%
TAX REQUISITION	17,077	7,603	7,603	18,121	18,638	19,156
TRANSFER FROM OPERATIONAL RESERVES	496	10,000	10,000	-	-	-
PRIOR YEARS SURPLUS	21,018	-	-	-	-	-
	\$ 38,591	\$ 17,603	\$ 17,603	\$ 18,121	\$ 18,638	\$ 19,156
Expense						
ADMINISTRATION CHARGE	573	603	603	621	638	656
TRANSFER TO OPEATIONAL RESERVES	21,018	-	-	-	-	-
GRANTS IN AID	17,000	17,000	17,000	17,500	18,000	18,500
	\$ 38,591	\$ 17,603	\$ 17,603	\$ 18,121	\$ 18,638	\$ 19,156



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GRANT-IN AID - AREA "E"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Sec 787 (F), LGA Part 5 Sec 176 (1) - Limit based on Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	2.14%	2.42%	0.97%	0.96%	0.95%	0.77%
TAX REQUISITION	8,592	8,800	8,885	8,971	9,056	9,126
GRANT IN LIEU OF TAXES	1,745	1,762	1,780	1,798	1,816	1,850
PRIOR YEARS SURPLUS	8,000	-	-	-	-	-
	\$ 18,337	\$ 10,562	\$ 10,665	\$ 10,769	\$ 10,872	\$ 10,976
Expense						
ADMINISTRATION CHARGE	337	362	365	369	372	376
TRANSFER TO OPERATING RESERVE	8,000	-	-	-	-	-
GRANTS IN AID	10,000	10,200	10,300	10,400	10,500	10,600
	\$ 18,337	\$ 10,562	\$ 10,665	\$ 10,769	\$ 10,872	\$ 10,976



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GRANT IN AID - AREA "F"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Sec 787 (F), LGA Part 5 Sec 176 (1) - Limit based on Assessment	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	1.56%	83.69%	-42.73%	0.00%	0.00%	-0.05%
TAX REQUISITION	2,041	3,750	2,147	2,147	2,147	2,146
GRANT IN LIEU OF TAXES	26	27	27	27	27	28
FUND A PORTION OF ADMIN CHARGED FUNDED FROM COVID GRANT	-	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE		1,504	-	-	-	-
PRIOR YEARS SURPLUS	1,800	-	-	-	-	-
	<u>\$ 3,867</u>	<u>\$ 5,281</u>	<u>\$ 2,174</u>	<u>\$ 2,174</u>	<u>\$ 2,174</u>	<u>\$ 2,174</u>
Expense						
ADMINISTRATION CHARGE	67	181	74	74	74	74
TRANSFER TO OPERATING RESERVE	1,800	-	-	-	-	-
GRANTS IN AID	2,000	5,100	2,100	2,100	2,100	2,100
	<u>\$ 3,867</u>	<u>\$ 5,281</u>	<u>\$ 2,174</u>	<u>\$ 2,174</u>	<u>\$ 2,174</u>	<u>\$ 2,174</u>



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GRANT-IN AID - AREA "G"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RG735, G716, LGA-5, S176.1 limit based on Assessment	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue	-82.17%	-306.31%	-400.34%	0.00%	0.00%	0.00%
TAX REQUISITION	1,337	(2,758)	8,284	8,284	8,284	8,284
TRANSFER FROM OPERATIONAL RESERVE	9,000	6,900	-	-	-	-
PRIOR YEARS SURPLUS	9,000	2,900	-	-	-	-
	<u>\$ 19,337</u>	<u>\$ 7,042</u>	<u>\$ 8,284</u>	<u>\$ 8,284</u>	<u>\$ 8,284</u>	<u>\$ 8,284</u>
Expense						
ADMINISTRATION CHARGE	337	142	284	284	284	284
TRANSFER TO OPERATING RESERVE	9,000	2,900	-	-	-	-
GRANTS IN AID	10,000	4,000	8,000	8,000	8,000	8,000
	<u>\$ 19,337</u>	<u>\$ 7,042</u>	<u>\$ 8,284</u>	<u>\$ 8,284</u>	<u>\$ 8,284</u>	<u>\$ 8,284</u>



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GRANT-IN AID - AREA "H"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Sec 787 (F), LGA Part 5 Sec 176 (1) - Limit based on Assessment	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue	11.79%	1.88%	28.06%	2.00%	0.00%	1.96%
TAX REQUISITION	19,842	20,215	25,887	26,405	26,405	26,922
TRANSFER FROM OPERATING RESERVE	6,000	5,672	-	-	-	-
PRIOR YEARS SURPLUS	6,500	22,500	-	-	-	-
	\$ 32,342	\$ 48,387	\$ 25,887	\$ 26,405	\$ 26,405	\$ 26,922
Expense						
ADMINISTRATION CHARGE	842	887	887	905	905	922
TRANSFER TO OPERATING RESERVE	6,500	22,500	-	-	-	-
GRANTS IN AID	25,000	25,000	25,000	25,500	25,500	26,000
	\$ 32,342	\$ 48,387	\$ 25,887	\$ 26,405	\$ 26,405	\$ 26,922



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
GRANT IN AID - AREA "I"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
LGA Part 5 Section 176(1) -Limit Based on Assessment	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue	-40.38%	-12.74%	93.23%	0.00%	0.00%	0.00%
TAX REQUISITION	6,141	5,359	10,355	10,355	10,355	10,355
TRANSFER FROM RESERVE	4,196	2,996	-	-	-	-
PRIOR YEARS SURPLUS	8,392	2,000	-	-	-	-
	\$ 18,729	\$ 10,355	\$ 10,355	\$ 10,355	\$ 10,355	\$ 10,355
Expense						
ADMINISTRATION CHARGE	337	355	355	355	355	355
GRANTS IN AID	10,000	10,000	10,000	10,000	10,000	10,000
TRANSFER TO OPERATIONAL RESERVE	8,392	-	-	-	-	-
	\$ 18,729	\$ 10,355	\$ 10,355	\$ 10,355	\$ 10,355	\$ 10,355



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
MOSQUITO CONTROL

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Research is required to determine if there is a limit						
Revenue	1.80%	5.16%	3.20%	3.13%	2.52%	2.49%
TAX REQUISITION	161,972	170,325	175,768	181,266	185,839	190,466
TRANSFER FROM RESERVE	15,000	10,000	8,000	6,000	5,000	4,000
MISCELLANEOUS REVENUE	15,000	18,000	18,450	18,911	19,384	19,869
	\$ 191,972	\$ 198,325	\$ 202,218	\$ 206,177	\$ 210,223	\$ 214,335
Expense						
ADMINISTRATION CHARGES	5,882	6,571	6,703	6,837	6,974	7,113
HELICOPTER SPRAYING	25,000	35,000	35,700	36,414	37,142	37,885
OP - W&S - PERMIT FEES	1,015	1,035	1,056	1,077	1,099	1,121
OPERATIONS - HEALTH & SAFETY	600	518	528	539	550	561
CONSULTANTS	2,071	500	510	520	530	541
EDUCATION & TRAINING	1,035	1,056	1,077	1,099	1,121	1,143
DEPRECIATION	5,000	4,000	4,000	4,000	4,000	4,000
CAPITAL EXPENDITURES	300	-	-	-	-	-
EQUIPMENT	1,553	1,200	1,224	1,248	1,273	1,298
INSURANCE - LIABILITY	836	853	870	887	905	923
INSURANCE - VEHICLE	2,144	2,187	2,231	2,276	2,322	2,368
SUPPLIES	38,047	33,000	33,660	34,333	35,020	35,720
ADVERTISING	518	500	510	520	530	541
TRAVEL/LEASING	9,250	13,000	13,260	13,525	13,796	14,072
UTILITIES - TELEPHONE	700	714	728	743	758	773
TRANSFER TO OPERATING RESERVE	6,500	2,500	2,550	2,601	2,653	2,706
SALARIES & WAGES	91,521	95,691	97,611	99,558	101,550	103,570
	\$ 191,972	\$ 198,325	\$ 202,218	\$ 206,177	\$ 210,223	\$ 214,335



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
NOISE BYLAWS AREA "C"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
1436, 1993 Tax Based on Assessment		COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
	Revenue	49.77%	3.19%	1.54%	2.29%	2.39%	2.00%
TAX REQUISITION		9,435	9,736	9,887	10,113	10,355	10,562
PRIOR YEARS SURPLUS		433	522	-	-	-	-
		\$ 9,868	\$ 10,258	\$ 9,887	\$ 10,113	\$ 10,355	\$ 10,562
	Expense						
SALARIES & WAGES		308	341	339	346	355	362
ADMINISTRATION CHARGE		433	300	-	-	-	-
Transfer to Operational reserve							
BYLAW ENFORCEMENT		7,098	7,557	7,457	7,644	7,835	7,992
CONTRACT SERVICES		2,030	2,060	2,091	2,123	2,165	2,208
		\$ 9,868	\$ 10,258	\$ 9,887	\$ 10,113	\$ 10,355	\$ 10,562



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
NOISE BYLAWS AREA "E"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2385, 2006 - No Tax Limit		No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
	Revenue						
		-2.02%	32.54%	-0.61%	2.29%	2.39%	2.00%
TAX REQUISITION		7,505	9,947	9,887	10,113	10,355	10,562
PRIOR YEARS SURPLUS		1,930	11	-	-	-	-
		\$ 9,435	\$ 9,958	\$ 9,887	\$ 10,113	\$ 10,355	\$ 10,562
	Expense						
ADMINISTRATION CHARGES		308	341	339	346	355	362
BYLAW ENFORCEMENT		7,098	7,557	7,457	7,644	7,835	7,992
CONTRACT SERVICES		2,030	2,060	2,091	2,123	2,165	2,208
		\$ 9,435	\$ 9,958	\$ 9,887	\$ 10,113	\$ 10,355	\$ 10,562



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
NOISE BYLAW - AREA "H"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2627, 2013 - No Tax Limit		No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
	Revenue	24.73%	-100.00%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
TAX REQUISITION		8,048	-	-	-	-	-
PRIOR YEARS SURPLUS		1,118	833	-	-	-	-
		\$ 9,166	\$ 833	\$ -	\$ -	\$ -	\$ -
	Expense						
ADMINISTRATION CHARGE		273	-	-	-	-	-
BYLAW ENFORCEMENT		7,098	-	-	-	-	-
Transfer to Operational Reserve		780	833	-	-	-	-
CONTRACT SERVICES		1,015	-	-	-	-	-
LEGAL FEES							
		\$ 9,166	\$ 833	\$ -	\$ -	\$ -	\$ -



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
NOISE BYLAWS AREAS "D", " F",and "I"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
1436, 1993 - Tax based on Assessment	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue	33.69%	0.29%	3.90%	2.01%	1.93%	2.00%
TAX REQUISITION - AREA D, AREA I, AREA F	28,911	28,995	30,127	30,733	31,327	31,953
PRIOR YEARS SURPLUS	1,495	456	-	-	-	-
	\$ 30,405.82	\$ 29,451	\$ 30,127	\$ 30,733	\$ 31,327	\$ 31,953
Expense						
ADMINISTRATION CHARGES	886	982	971	991	1,011	1,031
BYLAW ENFORCEMENT	21,293	22,672	22,372	22,931	23,505	23,975
Transfer to operational reserve	3,227	798	1,784	1,811	1,811	1,847
CONTRACT SERVICES	5,000	5,000	5,000	5,000	5,000	5,100
	\$ 30,405.82	\$ 29,451	\$ 30,127	\$ 30,733	\$ 31,327	\$ 31,953



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
NARAMATA LIBRARY

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
RENTAL REVENUE		RENTAL REVENUE	RENTAL REVENUE	RENTAL REVENUE	RENTAL REVENUE	RENTAL REVENUE	RENTAL REVENUE
	Revenue	1.61%	41.55%	2.59%	2.61%	2.61%	2.62%
RENTAL REVENUE		10,282	14,555	14,932	15,323	15,723	16,135
		\$ 10,282	\$ 14,555	\$ 14,932	\$ 15,323	\$ 15,723	\$ 16,135
	Expense						
ADMINISTRATION CHARGE		183	199	204	210	215	221
CONTRACT SERVICES		1,530	1,560	1,615	1,671	1,730	1,790
INSURANCE - PROPERTY			4,161	4,244	4,329	4,416	4,504
SUPPLIES FACILITY		1,000	1,000	1,035	1,071	1,108	1,147
VEHICLES & EQUIPMENT		508	515	533	552	571	591
UTILITIES		-	-	-	-	-	-
TRANSFER TO RESERVE		2,838	2,713	2,808	2,906	3,008	3,113
SALARIES & WAGES		4,223	4,407	4,493	4,584	4,675	4,769
		\$ 10,282	\$ 14,555	\$ 14,932	\$ 15,323	\$ 15,723	\$ 16,135



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
OKANAGAN REGIONAL LIBRARY

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BI 1906 - No Limit		No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue		0.29%	5.36%	3.01%	3.01%	3.01%	3.01%
	TAX REQUISITION	888,151	935,777	963,973	993,015	1,022,868	1,053,618
	GRANT IN LIEU OF TAXES	6,060	6,121	6,182	6,244	6,369	6,496
	PRIOR YEARS SURPLUS	-	343	-	-	-	-
		\$ 894,211	\$ 942,241	\$ 970,155	\$ 999,259	\$ 1,029,237	\$ 1,060,114
Expense							
ADMINISTRATION CHARGES		22,038	24,409	25,141	25,895	26,672	27,472
TRANSFER TO OPERATIONAL RESERVE		-	343	-	-	-	-
TRANSFER TO OKANAGAN LIBRARY		872,173	917,489	945,014	973,364	1,002,565	1,032,642
		\$ 894,211	\$ 942,241	\$ 970,155	\$ 999,259	\$ 1,029,237	\$ 1,060,114



**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA "A" - RURAL PROJECTS**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue						
	-50.15%	1.80%	394.48%	0.85%	0.87%	2.00%
TAX REQUISITION	7,766	7,906	39,093	39,426	39,769	40,563
FUND ADMIN CHARGE RE COVID EXPENSES	7,792	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE	22,207	-	-	-	-	-
PRIOR YEARS SURPLUS	21,513	37,461	-	-	-	-
	\$ 59,278	\$ 45,367	\$ 39,093	\$ 39,426	\$ 39,769	\$ 40,563
Expense						
ADMINISTRATION CHARGES	1,224	1,321	1,332	1,343	1,355	1,382
OSOYOOS LAKE WATER SCREEN FORUM	3,000	-	-	-	-	-
RURAL PROJECT - GOOSE CONTROL	518	525	533	541	550	561
INSURANCE - LIABILITY	66	67	68	69	70	71
TRAVEL - UBCM & OMMA CONVENTION	-	6,305	6,400	6,496	6,600	6,732
TRANSFER TO RESERVES RE INTEREST	207	210	213	217	221	225
TRANSFER TO OPERATING RESERVE	21,513	6,600	-	-	-	-
CONTINGENCY	20,000	20,000	20,000	20,000	20,000	20,400
SALARIES & WAGES	12,750	10,339	10,547	10,760	10,973	11,192
	\$ 59,278	\$ 45,367	\$ 39,093	\$ 39,426	\$ 39,769	\$ 40,563



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA "B" - RURAL PROJECTS

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit		No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
	Revenue						
		3.11%	-30.77%	140.11%	1.24%	1.29%	2.00%
TAX REQUISITION		7,118	4,927	11,831	11,978	12,133	12,375
TRANSFER FROM OPERATIONAL RESERVE		7,600	2,500	-	-	-	-
PRIOR YEARS SURPLUS		4,491	7,061	-	-	-	-
		\$ 19,209	\$ 14,488	\$ 11,831	\$ 11,978	\$ 12,133	\$ 12,375
	Expense						
ADMINISTRATION CHARGES		480	400	405	410	416	424
INSURANCE - LIABILITY		91	93	94	96	100	102
ADVERTISING - PUBLIC EDUCATION		518	525	533	541	550	561
TRAVEL - UBCM & OMMA CONVENTION		1,033	1,049	1,065	1,080	1,100	1,122
TRANSFER TO OPERATING RESERVE		4,491	2,800	-	-	-	-
CONTINGENCY		4,000	4,000	4,000	4,000	4,000	4,080
SALARIES & WAGES		8,596	5,621	5,734	5,851	5,967	6,086
		\$ 19,209	\$ 14,488	\$ 11,831	\$ 11,978	\$ 12,133	\$ 12,375



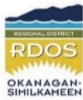
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA "C" - RURAL PROJECTS

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit		No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
	Revenue						
		10.95%	3.11%	-12.27%	1.10%	5.58%	2.00%
TAX REQUISITION		23,338	24,064	21,112	21,344	22,534	22,984
TRANSFER FROM OPERATING RESERVE		900	909	918	927	-	-
PRIOR YEARS SURPLUS		7,616	5,048	-	-	-	-
		\$ 31,854	\$ 30,021	\$ 22,030	\$ 22,271	\$ 22,534	\$ 22,984
	Expense						
ADMINISTRATION CHARGES		790	924	755	763	772	787
RURAL PROJECT - GOOSE CONTROL		518	525	533	541	550	561
INSURANCE - LIABILITY		122	124	125	127	130	133
ADVERTISING - PUBLIC EDUCATION		1,035	1,051	1,067	1,083	1,100	1,122
TRAVEL - UBCM & OMMA CONVENTION		5,500	10,500	5,500	5,500	5,500	5,610
TRANSFER TO OPERATING RESERVE		7,616	3,048	-	-	-	-
CONTINGENCY		5,177	5,254	5,333	5,413	5,513	5,623
Fairview Heritage Town site Society		1,500	1,500	1,500	1,500	1,500	1,530
Vaseux Lake Clean up Society		1,000	1,000	1,000	1,000	1,000	1,020
SALARIES & WAGES		8,596	6,095	6,217	6,344	6,469	6,598
		\$ 31,854	\$ 30,021	\$ 22,030	\$ 22,271	\$ 22,534	\$ 22,984



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA "D" - RURAL PROJECTS

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit		No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
	Revenue						
		10.36%	22.82%	-50.18%	1.79%	1.89%	2.00%
TAX REQUISITION		28,524	35,033	17,455	17,767	18,102	18,464
COMMUNITY WORKS GAS TAX FUNDS		20,000	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE		19,500	33,900	-	-	-	-
Misc. Revenue (Recoverable from OFID)		42,002	-	-	-	-	-
PRIOR YEARS SURPLUS		46,558	4,750	-	-	-	-
		\$ 156,584	\$ 73,683	\$ 17,455	\$ 17,767	\$ 18,102	\$ 18,464
	Expense						
ADMINISTRATION CHARGES		3,586	2,361	598	609	620	633
RURAL PROJECT - GOOSE CONTROL		518	525	533	541	550	561
RURAL PROJECT - OFID EXPENSES		60,000	-	-	-	-	-
INSURANCE - LIABILITY		790	802	814	826	850	867
SUPPLIES		243	12	12	13	13	13
TRAVEL - UBCM & OMMA CONVENTION		6,212	6,305	6,400	6,496	6,600	6,732
CONTINGENCY		15,000	-	-	-	-	-
GOVERNANCE STUDY			50,000	-	-	-	-
TRANSFER TO OPERATING RESERVE		46,558	4,758	-	-	-	-
SPECIAL PROJECTS - WAGES		23,677	8,920	9,098	9,282	9,469	9,658
		\$ 156,584	\$ 73,683	\$ 17,455	\$ 17,767	\$ 18,102	\$ 18,464



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA "E "- RURAL PROJECTS

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit		No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
	Revenue						
		9.14%	-10.62%	30.11%	1.92%	2.00%	2.00%
TAX REQUISITION		73,146	65,381	85,064	86,701	88,436	90,204
TRANSFER FROM OPERATING RESERVE		26,000	14,954	-	-	-	-
MISC. REVENUE		5,000	5,000	5,000	5,000	5,000	5,100
PRIOR YEARS SURPLUS		45,127	12,900	-	-	-	-
		\$ 149,273	\$ 98,235	\$ 90,064	\$ 91,701	\$ 93,436	\$ 95,304
	Expense						
ADMINISTRATION CHARGES		3,394	2,853	3,085	3,141	3,201	3,265
CONTRACT SERVICES - LWMP		22,500	7,613	7,727	7,843	8,000	8,160
MISC SUPPLIES		290	294	299	303	308	314
INSURANCE - LIABILITY		678	688	699	709	720	734
TRAVEL - UBCM & OMMA CONVENTION		6,212	6,305	6,400	6,496	6,600	6,732
TRANSER TO OPERATIONAL RESERVE		45,127	14,954	-	-	-	-
CONTINGENCY		6,139	11,381	16,626	16,876	17,150	17,493
SALARIES & WAGES		13,662	-	-	-	-	-
SALARIES & WAGES		51,271	54,147	55,228	56,333	57,457	58,606
		\$ 149,273	\$ 98,235	\$ 90,064	\$ 91,701	\$ 93,436	\$ 95,304



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA "F" - RURAL PROJECTS

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit		No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
	Revenue						
		2.35%	-21.64%	2.44%	2.44%	2.86%	2.52%
TAX REQUISITION		48,897	38,316	39,252	40,210	41,361	42,405
MISCELLENIOUS REVENUE		3,600	3,600	3,600	3,600	3,600	3,672
PRIOR YEARS SURPLUS		3,932	3,055	-	-	-	-
		\$ 56,429	\$ 44,971	\$ 42,852	\$ 43,810	\$ 44,961	\$ 46,077
	Expense						
ADMINISTRATION CHARGES		1,711	1,436	1,468	1,501	1,540	1,578
RURAL PROJECT - GOOSE CONTROL		518	525	533	541	550	561
INSURANCE - LIABILITY		114	115	117	119	121	123
SUPPLIES		209	212	215	218	222	226
ADVERTISING - PUBLIC EDUCATION		518	525	533	541	550	561
TRAVEL - UBCM & OMMA CONVENTION		3,045	3,091	3,137	3,184	3,320	3,386
TRANSFER TO OPERATING RESERVE		3,932	3,055	-	-	-	-
CONTINGENCY		18,296	18,571	18,849	19,132	19,500	19,890
SALARIES & WAGES		9,837	(10,552)	(10,552)	(10,552)	(10,552)	(10,552)
SALARIES & WAGES		18,249	27,993	28,552	29,126	29,710	30,304
		\$ 56,429	\$ 44,971	\$ 42,852	\$ 43,810	\$ 44,961	\$ 46,077



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA "G" - RURAL PROJECTS

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit	NA						
	Revenue	168.08%	-21.69%	38.71%	1.00%	1.00%	2.00%
TAX REQUISITION		31,483	24,656	34,200	34,542	34,888	35,586
TRANSFER FROM OPERATING RESERVE		25,378	3,000	-	-	-	-
MISCELLANEOUS REVENUE		400	400	400	400	400	408
PRIOR YEARS SURPLUS		25,378	18,100	-	-	-	-
		\$ 82,639	\$ 46,156	\$ 34,600	\$ 34,942	\$ 35,288	\$ 35,994
	Expense						
ADMINISTRATION CHARGES		1,328	961	1,185	1,197	1,209	1,233
RURAL PROJECT -		5,075	5,151	5,228	5,307	5,380	5,488
RURAL PROJECT - Area G		-	-	-	-	-	-
INSURANCE - LIABILITY		159	162	164	167	171	174
MISCELLANEOUS SUPPLIES		23	24	24	24	25	26
ADVERTISING - PUBLIC EDUCATION		518	525	533	541	550	561
TRAVEL - UBCM & OMMA CONVENTION		6,212	4,305	6,400	6,496	6,600	6,732
TRANSFER TO OPERATING RESERVE		41,878	18,100	-	-	-	-
CONTINGENCY		12,000	10,000	14,000	14,000	14,000	14,280
SALARIES & WAGES		1,093	-	-	-	-	-
SALARIES & WAGES		14,353	6,928	7,066	7,210	7,353	7,500
		\$ 82,639	\$ 46,156	\$ 34,600	\$ 34,942	\$ 35,288	\$ 35,994



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA "H" - RURAL PROJECTS

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Revenue	31.49%	-11.47%	1.99%	1.98%	10.66%	1.99%
TAX REQUISITION	60,809	53,835	54,905	55,994	61,960	63,195
COMMUNITY WORKS GAS TAX FUNDS -	50,000	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	4,900	4,900	4,900	4,900	-	-
FUND OPEATIONAL EXPENSES RE COVID - FUNDED FROM COVID GRANT	-	-	-	-	-	-
MISCELLENIOUS REVENUE	2,000	2,000	2,000	2,000	2,000	2,040
PRIOR YEARS SURPLUS	17,130	41,000	-	-	-	-
	\$ 134,839	\$ 101,735	\$ 61,805	\$ 62,894	\$ 63,960	\$ 65,235
Expense						
ADMINISTRATION CHARGES	3,836	2,081	2,117	2,155	2,191	2,235
INSURANCE - LIABILITY	238	241	245	248	250	255
MISCELLENIOUS SUPPLIES	116	118	120	121	123	125
ADVERTISING - PUBLIC EDUCATION	518	525	533	541	550	561
TRAVEL - UBCM & OMMA CONVENTION	6,212	6,305	6,400	6,496	6,600	6,732
TRANSFER TO OPERATING RESERVE	17,130	41,000	-	-	-	-
CONTINGENCY	24,300	20,605	20,914	21,227	21,500	21,930
PICKLE BALL Town of Princeton - FUNDED FROM GAS TAX	50,000	-	-	-	-	-
SALARIES & WAGES	5,465	-	-	-	-	-
SALARIES & WAGES	27,024	30,860	31,476	32,106	32,746	33,397
	\$ 134,839	\$ 101,735	\$ 61,805	\$ 62,894	\$ 63,960	\$ 65,235



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
ELECTORAL AREA "I" - RURAL PROJECTS

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
SLP, 1966 - No Limit		No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
	Revenue						
		-35.54%	-13.35%	1.43%	1.43%	1.61%	2.00%
TAX REQUISITION		39,745	34,439	34,931	35,429	36,000	36,720
Transfer from Operational Reserve		-	-	-	-	-	-
PRIOR YEARS SURPLUS		3,380	9,300	-	-	-	-
		\$ 43,125	\$ 43,739	\$ 34,931	\$ 35,429	\$ 36,000	\$ 36,720
	Expense						
ADMINISTRATION CHARGES		1,295	1,180	1,197	1,214	1,233	1,258
INSURANCE - LIABILITY		40	40	41	41	43	44
TRAVEL - UBCM & OMMA CONVENTION		6,212	6,305	6,400	6,496	6,600	6,732
TRANSFER TO OPERATING RESERVE		3,380	9,300	-	-	-	-
CONTINGENCY		19,306	19,597	19,895	20,196	20,561	20,972
GOVERNANCE STUDY		-	-	-	-	-	-
SALARIES & WAGES		12,892	7,317	7,398	7,482	7,563	7,714
		\$ 43,125	\$ 43,739	\$ 34,931	\$ 35,429	\$ 36,000	\$ 36,720



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
SIMILKAMEEN COUNTRY VISITOR INFO CENTRE

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2622, 2013 - Tax limit based on Assessment		COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
	Revenue	0.36%	0.17%	0.00%	0.00%	0.00%	2.00%
TAX REQUISITION		34,112	34,171	34,171	34,171	34,171	34,854
		\$ 34,112	\$ 34,171	\$ 34,171	\$ 34,171	\$ 34,171	\$ 34,854
	Expense	1,112	1,171	1,171	1,171	1,171	1,194
ADMINISTRATION CHARGES		33,000	33,000	33,000	33,000	33,000	33,660
CONTRACT SERVICES							
		\$ 34,112	\$ 34,171	\$ 34,171	\$ 34,171	\$ 34,171	\$ 34,854



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
SUBDIVISION SERVICING

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
LGA Part 26 - No Tax Limit	NA					
Revenue	7.44%	-65.19%	3.59%	3.53%	3.47%	3.44%
TAX REQUISITION	138,537	48,224	49,953	51,714	53,506	55,347
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
SUBDIVISION SERVICING FEES	32,000	12,000	12,240	12,485	12,735	12,990
SUBDIVISION SERVICING FEES	-	10,000	10,200	10,404	10,612	10,824
DEVELOPER FUNDED WATER MODEL	-	6,000	6,120	6,242	6,367	6,494
ENGINEERING REVIEW FEES		15,000	15,300	15,606	15,918	16,236
RECOVERIES FROM PLANNING REFERRALS		20,000	20,000	20,000	20,000	20,000
TRANSFER FROM OPERATING RESERVE	26,489	10,000	10,000	10,000	10,000	10,000
PRIOR YEARS SURPLUS	26,489	-	-	-	-	-
	\$ 223,515	\$ 121,224	\$ 123,813	\$ 126,451	\$ 129,138	\$ 131,891
Expense						
ADMINISTRATION CHARGES	8,470	5,249	5,366	5,485	5,606	5,730
CONSULTANTS	-	6,000	6,120	6,242	6,367	6,494
EDUCATION & TRAINING	1,000	500	510	520	530	541
DEVELOPER FUNDED INFRASTRUCTURE	-	10,000	10,200	10,404	10,612	10,824
INSURANCE - LIABILITY	890	912	930	949	968	987
LEGAL FEES	5,000	2,500	2,550	2,601	2,653	2,706
SUPPLIES	1,206	250	255	260	265	270
TRAVEL/LEASING	500	1,000	1,020	1,040	1,061	1,082
TRANSFER TO OPERATING RESERVE	26,489	5,000	5,000	5,000	5,000	5,000
SALARIES & WAGES	32,790	(12,810)	(12,810)	(12,810)	(12,810)	(12,810)
SALARIES & WAGES	147,170	102,623	104,672	106,760	108,886	111,067
	\$ 223,515	\$ 121,224	\$ 123,813	\$ 126,451	\$ 129,138	\$ 131,891



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
AREA "E" TOURISM & COMMUNITY SVS CONTRIBUTION

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2705, 2015 - Tax Limit based on Assessment	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue	131.04%	0.17%	0.00%	0.00%	0.00%	2.00%
TAX REQUISITION	10,337	10,355	10,355	10,355	10,355	10,562
TRANSFER FROM OPERATIONAL RESERVE	-	-	-	-	-	-
FUND A PORTION OF ADMIN CHARGE FUNDED FROM COVID GRANT	-	-	-	-	-	-
MISCELLANEOUS REVENUE	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	\$ 10,337	\$ 10,355	\$ 10,355	\$ 10,355	\$ 10,355	\$ 10,562
Expense						
SALARIES&WAGES		-	-	-	-	-
SALARIES&WAGES		-	-	-	-	-
ADMINISTRATION CHARGE	337	355	355	355	355	362
TRANSFER TO CAPITAL RESERVE	-	-	-	-	-	-
TRANSFER TO OPERATIONAL RESERVE	-	-	-	-	-	-
CONTRACT SERVICES	10,000	10,000	10,000	10,000	10,000	10,200
	\$ 10,337	\$ 10,355	\$ 10,355	\$ 10,355	\$ 10,355	\$ 10,562



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
TRANSIT - SOUTH OKANAGAN

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2741, Tax limit based on Assessment		REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue		57.49%	3.16%	25.64%	4.15%	3.65%	3.60%
TAX REQUISITION		119,542	123,322	154,938	161,362	167,246	173,262
TRANSIT FARES		8,000	28,033	29,472	30,365	31,226	32,111
REGIONAL GRANT - IHA		21,830	21,830	21,830	21,830	21,830	21,830
PRIOR YEARS SURPLUS		32,813	59,851	-	-	-	-
		\$ 182,185	\$ 233,036	\$ 206,240	\$ 213,557	\$ 220,302	\$ 227,203
Expense							
MAINTENANCE		1,500	1,550	1,600	1,650	1,700	1,750
ADMINISTRATION CHARGES		7,613	8,340	9,269	9,599	9,904	10,215
OPERATIONS		161,416	167,333	185,592	192,891	199,041	205,388
TRANSFER TO OP RESERVE		5,103	48,351	1,000	1,000	1,000	1,000
OTHER EXPENSES - MARKETING		1,100	1,200	1,300	1,400	1,500	1,550
SALARIES & WAGES		5,453	5,589	5,702	5,816	5,932	6,051
SALARIES & WAGES			673	1,777	1,201	1,225	1,249
		\$ 182,185	\$ 233,036	\$ 206,240	\$ 213,557	\$ 220,302	\$ 227,203



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA "F"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2437, 2008 No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
	Revenue						
		22.49%	-0.01%	5.93%	1.04%	1.03%	1.02%
TAX REQUISITION		9,405	9,403	9,961	10,065	10,168	10,272
PRIOR YEARS SURPLUS		-	4,332	-	-	-	-
		\$ 9,405	\$ 13,735	\$ 9,961	\$ 10,065	\$ 10,168	\$ 10,272
	Expense						
ADMINISTRATION CHARGE		307	339	341	345	348	352
BYLAW ENFORCEMENT		7,098	7,557	7,620	7,720	7,820	7,920
CONTRACT SERVICES		1,000	1,000	1,000	1,000	1,000	1,000
LEGAL FEES		1,000	1,000	1,000	1,000	1,000	1,000
TRANSFER TO OPERATIONAL RESERVE		-	3,839	-	-	-	-
		\$ 9,405	\$ 9,896	\$ 9,961	\$ 10,065	\$ 10,168	\$ 10,272



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA "C"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2392, 2007 - No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	99.21%	-6.58%	-22.08%	0.28%	0.33%	2.00%
TAX REQUISITION	29,713	27,758	21,628	21,688	21,759	22,194
PRIOR YEARS SURPLUS	1,603	14,200	-	-	-	-
	\$ 31,316	\$ 41,958	\$ 21,628	\$ 21,688	\$ 21,759	\$ 22,194
Expense						
ADMINISTRATION CHARGES	968	780	741	743	745	760
BYLAW ENFORCEMENT	17,744	18,893	17,745	17,745	17,745	18,100
CONTRACT SERVICES	1,000	1,025	1,051	1,077	1,104	1,126
LEGAL FEES	10,000	2,060	2,091	2,123	2,165	2,208
TRANSFER TO RESERVE	1,603	-	-	-	-	-
TRANSFER TO OPERATIONAL RESERVE	-	19,200	-	-	-	-
	\$ 31,316	\$ 41,958	\$ 21,628	\$ 21,688	\$ 21,759	\$ 22,194



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA "E"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2390, 2006 - No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue						
	26.22%	2.45%	2.48%	2.37%	2.44%	2.00%
TAX REQUISITION	16,772	17,184	17,610	18,028	18,467	18,836
PRIOR YEARS SURPLUS	66	1,500	-	-	-	-
	<u>\$ 16,838</u>	<u>\$ 18,684</u>	<u>\$ 17,610</u>	<u>\$ 18,028</u>	<u>\$ 18,467</u>	<u>\$ 18,836</u>
Expense						
ADMINISTRATION CHARGES	547	609	603	618	633	645
BYLAW ENFORCEMENT	14,195	15,114	14,915	15,288	15,670	15,983
CONTRACT SERVICES	1,015	1,030	1,046	1,061	1,082	1,104
LEGAL FEES	1,015	1,030	1,046	1,061	1,082	1,104
TRANSFER TO RESERVE	66	-	-	-	-	-
TRANSFER TO OPERATIONAL RESERVE	-	900	-	-	-	-
	<u>\$ 16,838</u>	<u>\$ 17,784</u>	<u>\$ 17,610</u>	<u>\$ 18,028</u>	<u>\$ 18,467</u>	<u>\$ 18,836</u>



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA "G"

4

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2520, 2010 - No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue						
	34.20%	-0.04%	21.57%	0.58%	0.75%	1.99%
TAX REQUISITION	9,451	9,447	11,484	11,551	11,638	11,870
PRIOR YEARS SURPLUS	13,887	8,305	-	-	-	-
	\$ 23,338	\$ 17,752	\$ 11,484	\$ 11,551	\$ 11,638	\$ 11,870
Expense						
ADMINISTRATION CHARGE	370	407	393	396	399	407
BYLAW ENFORCEMENT	6,908	7,356	6,909	6,909	6,909	7,047
CONTRACT SERVICES	2,030	2,060	2,091	2,123	2,165	2,208
LEGAL FEES	2,030	2,060	2,091	2,123	2,165	2,208
TRANSFER TO RESERVE	12,000	-	-	-	-	-
TRANSFER TO OPERATIONAL RESERVE	-	5,869	-	-	-	-
	\$ 23,338	\$ 11,883	\$ 11,484	\$ 11,551	\$ 11,638	\$ 11,870



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA "H"

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2636, 2013 - No Tax limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
	Revenue	55.77%	-17.05%	-0.42%	2.18%	2.33%	2.00%
TAX REQUISITION		48,451	40,189	40,020	40,892	41,847	42,683
PRIOR YEARS SURPLUS		226	-	-	-	-	-
		\$ 48,677	\$ 40,189	\$ 40,020	\$ 40,892	\$ 41,847	\$ 42,683
	Expense						
SALARIES & WAGES		-	-	-	-	-	-
ADMINISTRATION CHARGE		1,579	1,377	1,371	1,401	1,434	1,462
BYLAW ENFORCEMENT		24,842	26,450	26,101	26,754	27,422	27,970
CONTRACT SERVICES		2,030	2,060	2,091	2,123	2,165	2,208
LEGAL FEES		20,000	10,302	10,457	10,614	10,826	11,043
TRANSFER TO RESERVE		226	-	-	-	-	-
		\$ 48,677	\$ 40,189	\$ 40,020	\$ 40,892	\$ 41,847	\$ 42,683



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREAS "D" & "I"

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
2325, 2004 - No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	15.12%	1.59%	2.43%	2.49%	2.48%	0.56%
TAX REQUISITION	60,103	61,059	62,543	64,101	65,693	66,063
TRANSFER FROM OPERATIONAL RESERVE	4,854	-	-	-	-	-
MISCELLANEOUS REVENUE (Recoverable Unsightly Cleanup)	30,000	-	-	-	-	-
PRIOR YEARS SURPLUS	914	14,142	-	-	-	-
	\$ 95,871	\$ 75,201	\$ 62,543	\$ 64,101	\$ 65,693	\$ 66,063
Expense						
ADMINISTRATION CHARGES	3,095	2,160	2,143	2,196	2,250	2,263
BYLAW ENFORCEMENT	49,682	52,899	52,200	53,505	54,843	55,000
CONTRACT SERVICES	37,105	5,000	5,100	5,200	5,300	5,400
LEGAL FEES	5,075	3,000	3,100	3,200	3,300	3,400
TRANSFER TO RESERVE	914	12,142	-	-	-	-
	\$ 95,871	\$ 75,201	\$ 62,543	\$ 64,101	\$ 65,693	\$ 66,063



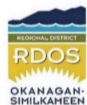
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
Equipment Purchases

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Not a Tax Budget		NA					
	Revenue						
		0.00%	0.00%	0.00%	0.00%	100.00%	100.00%
Equipment Deposit Account		-	-	-	-	-	-
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense						
1/2 ton truck and utility trailer		-	-	-	-	-	-
Purchase 1/2 ton truck and utility trailer		-	-	-	-	-	-
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



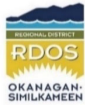
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
Fire Dept. Apex Volunteer Fire Rescue

Account Description	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Maximun						
Revenue		3.50%	0.37%	1.39%	1.42%	1.40%
TAX REQUISITION	363,894	376,617	378,020	383,265	388,707	394,153
Total	<u>\$363,894</u>	<u>\$376,617</u>	<u>\$378,020</u>	<u>\$383,265</u>	<u>\$388,707</u>	<u>\$394,153</u>
Expenditures						
RDOS staff wages	0	3,722	3,796	3,873	3,951	4,029
HONORARIUM FIREFIGHTERS	35,520	40,000	41,000	42,025	43,076	44,153
Stipends-Officers	33,000	19,200	19,680	20,172	20,676	21,193
Firefighter Benefits		13,900	14,248	14,604	14,969	15,343
Vehicle Expenses-Engine 1 2021 TBD	1,500	1,500	1,538	1,576	1,615	1,656
Vehicle Expenses-Rescue 1 2000 E-One	2,500	3,500	3,588	3,678	3,769	3,864
Vehicle Expenses-Vehicle 1 Bush Truck	2,000	3,500	3,588	3,678	3,769	3,864
Vehicle Expenses-Fuel	1,000	2,500	2,563	2,627	2,692	2,760
Insurance- Vehicle	1,500	4,500	4,613	4,728	4,846	4,967
Insurance- Liability	500	500	513	525	538	552
Insurance- Property	3,000	5,000	5,125	5,253	5,384	5,519
Insurance- FF Accident	2,500	14,000	14,350	14,709	15,076	15,453
Education & Training	30,000	20,000	20,500	21,013	21,538	22,076
Eqpt Mtnc- FF- SCBA	2,500	2,500	2,563	2,627	2,692	2,760
Eqpt Mtnc- FF- Air Comp	750	500	513	525	538	552
Eqpt Mtnc- FF- Radios	2,500	2,500	2,563	2,627	2,692	2,760
Op-Fd-Licenses & Permits Radio & IAR	500	600	615	630	646	662
Eqpt- Misc. Foam, Tools, Etc.	1,500	24,000	24,600	25,215	25,845	26,492
Eqpt Maintenance Ladder Test ext.	1,500	2,000	2,050	2,101	2,154	2,208
Supplies- Hall	750	3,000	3,075	3,152	3,231	3,311
Supplies- Office	250	1,300	1,333	1,366	1,400	1,435
Utils- Telephone/Internet - Telus	-	3,000	3,075	3,152	3,231	3,311
Other Expenses- Misc.	1,000	4,000	4,100	4,203	4,308	4,415
Admin Charges- RDOS	5,582	8,287	8,494	8,705	8,922	9,144
Reserve Capital Transfer	25,000	25,000	25,625	26,266	26,992	27,595
Reserve Operating Transfer	40,934	-	-	-	-	-
Interest Payment (Bylaw 2937/2921)	77,400	77,400	77,400	77,400	77,400	77,400
Principal Payment (Bylaw 2937/2921)	90,708	90,708	90,708	90,708	90,708	90,708
	<u>\$363,894</u>	<u>\$376,617</u>	<u>\$381,816</u>	<u>\$387,138</u>	<u>\$392,658</u>	<u>\$398,182</u>



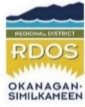
**Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
OKANAGAN FALLS - WATER SYSTEM**

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
BL 2293, 2004 Tax Maximum Levy	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	N/A	N/A	5.35%	5.94%	4.73%	5.67%
	N/A	N/A	8.00%	8.00%	8.00%	8.00%
USER FEE - USAGE TYPE (TOLL)	-	315,390	332,266	352,014	368,673	389,593
INVESTMENT INTEREST REVENUE	-	3,162	3,225	3,290	3,356	3,423
MISCELLANEOUS REVENUE - HYDRANT RENTALS ETC		1,800	1,826	1,873	1,910	1,948
METERED WATER ADDITIONAL FEES		20,000	20,400	20,808	21,224	21,648
USER FEES - GRADE AND GROUP	-	422,580	456,386	492,897	532,329	574,915
CONNECTION & EXTENSION FEES	-	1,000	1,020	1,040	1,061	1,082
NEW SERVICES INSTALLATION FEES	-	2,500	2,550	2,601	2,653	2,706
MISCELLANEOUS REVENUE	-	100	100	100	100	100
METERED WATER ADDITIONAL FEES	-	500	500	500	500	500
TRANSFER FROM OPERATIONAL RESERVE	-	500	510	520	530	541
	\$ -	\$ 767,532	\$ 818,783	\$ 875,643	\$ 932,336	\$ 996,456
Expense						
ADMINISTRATION CHARGES	-	22,310	22,758	23,214	23,680	24,155
OPERATIONS	-	102,000	104,040	106,121	108,243	110,408
OPERATIONS BUILDING MAINTENANCE	-	6,700	6,834	6,971	7,110	7,252
OP-W&S- WATER QUALITY MONIT	-	7,650	7,803	7,959	8,118	8,280
CROSS CONNECTION CONTROL	-	1,000	1,020	1,040	1,061	1,082
OPERATIONS - HEALTH & SAFETY	-	2,800	2,856	2,913	2,971	3,030
CONSULTANTS	-	5,000	5,100	5,202	5,306	5,412
EDUCATION & TRAINING	-	3,570	3,641	3,714	3,788	3,864
MEMBERSHIP & DUES	-	1,530	1,561	1,592	1,624	1,656
DEPRECIATION/REPLACEMENT VEHICLES	-	4,080	4,162	4,245	4,330	4,417
INSURANCE - PROPERTY	-	10,200	10,404	10,612	10,824	11,041
INSURANCE - LIABILITY	-	8,160	8,323	8,490	8,659	8,833
LEGAL FEES	-	5,000	5,100	5,202	5,306	5,412
ADVERTISING - PUBLIC EDUCATION	-	2,000	2,040	2,081	2,123	2,165
TRAVEL/LEASING	-	6,500	6,630	6,763	6,898	7,036
UTILITIES	-	51,000	52,020	53,060	54,121	55,203
UTILITIES - TELEPHONE	-	3,000	3,060	3,121	3,183	3,247
DEBT INTEREST SCOTIA BANK	-	562	562	562	562	-
DEBT PRINCIPAL SCOTIA BANK	-	4,363	4,363	4,363	4,363	2,545
DEBT PRINCIPAL ROYAL BANK	-	14,525	14,252	8,473	-	-
DEBT INTEREST - ROTAL BANK	-	992	992	579	-	-
DEBT INTEREST - MFA	-	-	17,500	35,000	52,500	70,000
TRANSFER TO CAPITAL RESERVE	-	210,000	226,800	244,944	264,540	285,703
DEBT PRINCIPAL - MFA	-	-	20,071	40,142	60,213	80,284
TRANSFER TO OPERATING RESERVE	-	33,000	20,000	17,000	15,000	12,000
CONTINGENCY	-	1,600	1,632	1,665	1,698	1,732
SALARIES & WAGES	-	247,990	252,959	258,007	263,191	268,455
NEW FTE		6,000	6,150	6,304	6,462	6,622
	\$ -	\$ 767,532	\$ 818,783	\$ 875,643	\$ 932,336	\$ 996,456



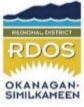
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
CEMETERY - ELECTORAL AREA "D" (OKANAGAN FALLS)

		2022 Budget		2023 Budget		2024 Budget		2025 Budget		2026 Budget		2027 Budget	
P715, BL1964 Assessment		Compliant		Compliant		Compliant		Compliant		Compliant		Compliant	
Revenue		6.93%		N/A		1.32%		1.33%		1.34%		1.35%	
TAX REQUISITION		\$	-	\$	34,041	\$	34,491	\$	34,952	\$	35,422	\$	35,901
CEMETERY FEES			-		10,200		10,404		10,612		10,824		11,041
		\$	53,149	\$	44,241	\$	44,895	\$	45,564	\$	46,246	\$	46,942
Expense													
ADMINISTRATION CHARGES					948		966		986		1,006		1,026
OPERATIONS					7,140		7,283		7,428		7,577		7,729
OPERATIONS YARD MAINTENANCE					286		291		297		303		309
REPAIRS & MAINTENACE EQUIPMENT					153		156		159		162		166
REPAIRS & MAINTENACE OFFICE EQUIPMENT					1,086		1,108		1,130		1,153		1,176
BUSINESS FEES & LICENCES					255		260		265		271		276
IT SUPPLIES AND SERVICES					357		364		371		379		386
VEHICLE REPAIRS AND FUEL					347		354		361		368		375
SAFETY EQUIPMENT					306		312		318		325		331
EDUCATION & TRAINING					765		780		796		812		828
EDUCATION & TRAINING					306		312		318		325		331
PROPERTY INSURANCE					255		260		265		271		276
CEMETERY IMPROVEMENTS					-		-		-		-		-
INSURANCE - LIABILITY					204		208		212		216		221
LEGAL FEES					255		260		265		271		276
OFFICE SUPPLIES					510		520		531		541		552
UTILITIES - PHONE					102		104		106		108		110
TRAVEL/LEASING					61		62		64		65		66
TRANSFER TO CAPITAL RESERVE					5,100		5,204		5,308		5,411		5,522
TRANSFER TO OPERATING RESERVE					11,481		11,481		11,481		11,481		11,481
SALARIES & WAGES					14,324		14,610		14,903		15,201		15,505
		\$	53,149	\$	44,241	\$	44,895	\$	45,564	\$	46,246	\$	46,942



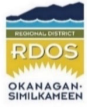
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
STREET LIGHTING -OKANAGAN FALLS

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
User FEES		NA					
	Revenue	N/A					
USER FEES		-	28,587	29,159	29,742	30,336	30,943
		\$ 7,110	\$ 28,587	\$ 29,159	\$ 29,742	\$ 30,336	\$ 30,943
	Expense						
ADMINISTRATION CHARGES		-	741	756	771	786	802
UTILITIES - POWER		-	27,846	28,403	28,971	29,550	30,141
		\$ 7,110	\$ 28,587	\$ 29,159	\$ 29,742	\$ 30,336	\$ 30,943



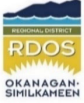
Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
WEST BENCH SOIL REMOVAL AND DEPOSITION SERVICE

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
User FEES		NA					
	Revenue	NA					
TAX REQUISITION		-	9,994	9,994	9,994	9,994	9,994
1-4400-4000- APPROVAL FEES			500	500	500	500	500
		\$ -	\$ 10,494	\$ 10,494	\$ 10,494	\$ 10,494	\$ 10,494
	Expense						
ADMINISTRATION CHARGES		-	200	200	200	200	200
LEGAL		-	2,500	2,500	2,500	2,500	2,500
BYLAW EXPENSES		-	2,500	2,500	2,500	2,500	2,500
TRANSFER TO OPERATING RESERVES		-	2,794	2,794	2,794	2,794	2,794
SALARIES & WAGES		-	2,500	2,500	2,500	2,500	2,500
		\$ -	\$ 10,494	\$ 10,494	\$ 10,494	\$ 10,494	\$ 10,494



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
HEDLEY PARKS MAINTENANCE COST CONTRIBUTION

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
\$		5,250	NA	REVIEW SOON	REVIEW SOON	REVIEW SOON	REVIEW SOON
	Revenue		#DIV/0!	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION		-	5,133	5,133	5,133	5,133	5,133
		\$ -	\$ 5,133	\$ 5,133	\$ 5,133	\$ 5,133	\$ 5,133
	Expense						
ADMINISTRATION CHARGES		-	133	133	133	133	133
SERVICE CONTRACTS		-	5,000	5,000	5,000	5,000	5,000
		\$ -	\$ 5,133	\$ 5,133	\$ 5,133	\$ 5,133	\$ 5,133



Regional District of Okanagan Similkameen
2023- 2027 Operational Financial Plan
AREA "G" CEMETERY - Hedley

		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
\$		4,080	NA	Compliant	Compliant	Compliant	Compliant
	Revenue		Na	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION		-	2,053	2,053	2,053	2,053	2,053
		\$ -	\$ 2,053	\$ 2,053	\$ 2,053	\$ 2,053	\$ 2,053
	Expense						
ADMINISTRATION CHARGES		-	53	53	53	53	53
SERVICE CONTRACTS		-	2,000	2,000	2,000	2,000	2,000
		\$ -	\$ 2,053	\$ 2,053	\$ 2,053	\$ 2,053	\$ 2,053